



The Army's Local Economic Effects

Appendix B, Volume I:
Alabama Through Minnesota

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Introduction

To help inform decisionmaking in the event that the Army experiences significant changes to its budget, the U.S. Army Quadrennial Defense Review Office asked the RAND Arroyo Center to provide an empirical understanding of how Army spending affects communities and states. This report presents findings from RAND Arroyo Center research on the economic activity supported by Army spending at the local level.

This research was sponsored by the U.S. Army, G-8, and conducted within the RAND Arroyo Center's Strategy and Resources Program. The program director is Dr. Terrence Kelly, and the co-principal investigators for this report were Dr. Christopher Schnaubelt and Dr. Craig Bond. RAND Arroyo Center, part of the RAND Corporation, is a federally funded research and development center sponsored by the United States Army.

This appendix is an ancillary volume to *The Army's Local Economic Effects*.¹ In Chapters Two and Three of the main report, we explain the methodology and terminology used in the analysis, describe the sources of data, and provide summaries of the economic effects of Army spending at the district and state level.

The results use *national* Army spending to derive *local* economic effects. As such, the ratio of economic output to direct spending, often termed the "output multiplier," would likely overestimate the economic impact of changes in *local* Army spending in a given region for two reasons. First, the ratio includes the effects of both in-region and out-of-region Army spending on the economic activity within each district and state, while the economic impact analysis would only change final demand within the region. Second, in our analysis, local Army spending in a region is not necessarily equal to the change in final demand in a region due to potential subcontracting. Rather, our results are appropriate estimates of the effect of total, nationwide Army spending on each congressional district and state.

In this appendix, we provide detailed results of our analysis, organized by state and congressional district. We start by describing the overall economic affects for each state, then delve into more detail by fiscal year, from 2012 through 2014. Next, we parse the data by congressional district, providing maps and calculations. This volume includes Alabama through Missouri. Volume 2 includes Montana through Wyoming.²

The following terms are used in the tables.

¹ Christopher M. Schnaubelt, Craig A. Bond, Frank Camm, Joshua Klimas, Beth E. Lachman, Laurie McDonald, Judith Mele, Paul Ng, Meagan Smith, Cole Sutura, and Christopher Skeels, *The Army's Local Economic Effects*, Santa Monica, Calif: RAND Corporation, RR-1119/1-A, 2015a (available at www.rand.org/t/RR1119)

² Christopher M. Schnaubelt, Craig A. Bond, Frank Camm, Joshua Klimas, Beth E. Lachman, Laurie McDonald, Judith Mele, Paul Ng, Meagan Smith, Cole Sutura, and Christopher Skeels, *The Army's Local Economic Effects: Appendix B, Volume II: Mississippi Through Wyoming*, Santa Monica, Calif: RAND Corporation, RR-1119/2-A, 2015b. (available at www.rand.org/t/RR1119z2)

- *All Army direct spending* is the primary input into the input-output models. It is the estimated amount of Army spending on procurement, personnel—including Regular Army, U.S. Army Reserve (USAR), Army National Guard (ARNG), and civilians—and retirees within a region. The figure reported in the tables includes all reported Army spending within a congressional district, adjusted for outgoing and ingoing subcontracts. This includes military and government civilian payroll and retiree pay for active component, Army National Guard, and U.S. Army Reserve, plus acquisition and services contracts in the district. (Direct spending in sectors with zero output in IMPLAN district model is assumed to be passed out of district.) We do not include demand from Army spending from the rest of the country. As discussed in Chapter Two, however, it is possible that a positive level of spending for a particular North American Industry Classification System industry in a given district corresponds with an Impact Analysis for Planning (IMPLAN) model sector with zero output for that sector. In such cases, we assume that the contract is passed directly out of the district as a subcontract.³ This creates a gap between *all Army direct spending* and the change in final demand within a district.
- *Additional economic output* is the estimated amount of economic activity that Army-generated demand supports in a region, as measured by the value of production in all sectors of the economy that is supported within a region as a result of all Army final demand (*all Army direct spending* minus assumed subcontracting for zero economic activity sectors). This includes estimated indirect and induced effects of all Army direct spending within and outside of the district, as well as changes in final demand as a result of Army spending within the district and intermediate demand generated from outside the district.
- *Army-driven economic output* includes all Army direct spending assumed to stay in the district, plus estimated additional economic output. It does not include spending passed out of the district.
- *All Army direct employment* is an estimate of the total number of persons employed by the Army in a region at any time during the fiscal year, including Regular Army, USAR, ARNG, and civilians. It is measured as the number of unique individuals appearing in the Defense Enrollment Eligibility Reporting System (DEERS) files with valid United States home addresses in each fiscal year. It is not directly used as an input into the economic model. It includes military and government civilian personnel for active component, Army National Guard, and U.S. Army Reserve, including soldiers not on active duty. Individuals who have claimed multiple addresses in multiple regions during a fiscal year are counted in each region. As such, sums of personnel across regions may not be accurate reflections of the number of individuals employed in a given year. In addition, the counts are of individuals employed at any time during the fiscal year by the Army. As such, these numbers cannot be aggregated to obtain overall force size.
- *Additional employment* is an estimate of the non-Army employment associated with additional economic output, using region-specific ratios of output to employment by sector contained within IMPLAN. It includes estimated employment related to direct spending on contracting and procurement, as well as indirect employment generated by the backward-linkages in the district-level economy. It includes indirect and induced effects of all Army direct spending within and outside of the district.

³ This spending will, however, be captured by the national model estimates.

- *All Army personnel and additional employment* is the total employment supported by Army direct spending nationwide, including all supplying activity. It measures the estimated direct, indirect, and induced jobs supported by all Army spending within a region, and is equal to the sum of *all Army direct employment* and *additional employment*.

In addition to the terms defined above, the state-level tables include economic effects calculated on a component-specific basis. In particular, we assign direct spending, where possible, to components according to an aggregation of appropriation categories that results in the following categories:

- Regular Army
- Army Reserve
- National Guard
- Civilian/retiree/survivor.

ARNG direct spending includes ARNG military personnel, operations and maintenance, and military construction. This accounted for about 9 percent of Army spending in fiscal year (FY) 2014. USAR direct spending includes USAR military personnel, operations and maintenance, and military construction. This accounted for about 5 percent of Army spending in FY 2014.

Regular Army direct spending includes Regular Army military personnel, operations and maintenance, military construction, procurement, RDTE, and spending not explicitly associated with a component other than government civilian pay, and payment to retirees and survivors. In FY 2014, Army procurement accounted for about 11 percent of the Regular Army direct spending, although both the Reserve and Guard also benefit from Army procurement. About 60 percent of Army procurement benefits the Regular Army, 10 percent benefits the Reserve, and 30 percent benefits the Guard based upon their proportionate shares of capital/materiel as calculated by the Army G-8, although the distributions vary from year to year. Army RDT&E, which also benefits all components, accounted for about 5 percent, while several nonoperational Army responsibilities accounted for about 8 percent. These included civil works (Corps of Engineers), the Joint Improvised Explosive Device Defeat Organization, support to foreign militaries, chemical weapons demilitarization, and maintenance of military cemeteries, among others. These additional Army responsibilities are predominantly performed by Regular Army military and civilian personnel, but may include small percentages of Reserve and Guard contributions. Chapter Three and Appendix A in *The Army's Local Economic Effects* provides additional details about the appropriations subcategories that are used in the analysis.⁴

All spending and output results are presented in 2012 dollars. Results within and among tables may not sum exactly due to rounding errors. State-level personnel are calculated by summing congressional district counts. As such, individuals who have claimed multiple residences across congressional districts within a state given year will be counted multiple times.

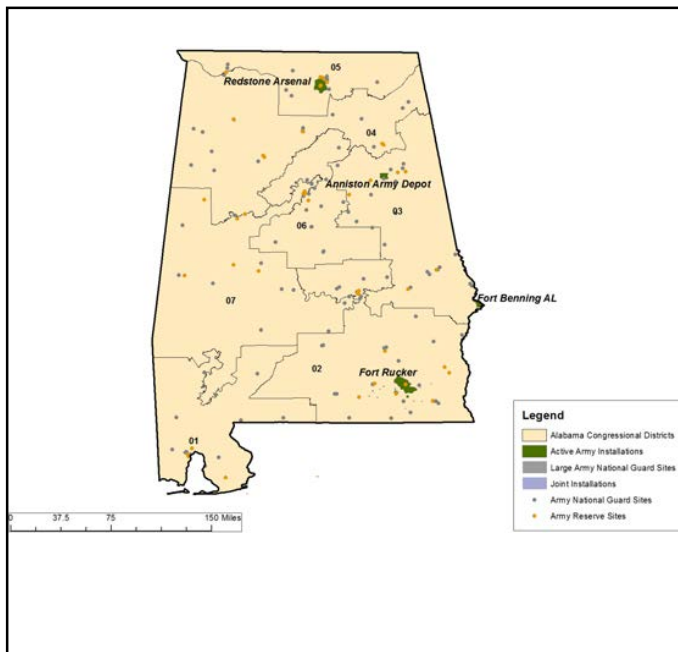
⁴ Schnaubelt, Bond, Camm, et al., 2015. This assignment explicitly links the effects of the obligations represented by our data of Army spending to the type of appropriation that the Congress uses to allow the spending. However, it is possible that additional dollars were appropriated to Army components but used for spending not captured by our data, and/or not appropriated to the Army specifically but the spending was managed by the Army. In other words, our results do not show the effect of all appropriated dollars to the Army, but rather the effect of all obligated dollars contained in the contracts database that is associated with the Army.

Alabama

FY 2014 State at a Glance: Alabama

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 5,175,890,135	\$ 12,098,464,489	\$ 17,274,354,624	14,445	118,838	133,283
ARNG	\$ 219,949,024	\$ 505,052,153	\$ 725,001,177	13,548	5,063	18,611
USAR	\$ 79,598,750	\$ 171,224,253	\$ 250,823,003	6,173	1,649	7,822
Civ/Ret/Surv	\$ 1,502,773,949	\$ 3,302,659,343	\$ 4,805,433,292	21,537	31,561	53,098
Total	\$ 6,978,211,858	\$ 16,077,400,238	\$ 23,055,612,096	55,703	157,111	212,814



District Number	Army-Driven Economic Output
1	\$ 466,081,087
2	\$ 5,644,167,869
3	\$ 2,109,323,173
4	\$ 457,342,958
5	\$ 13,684,265,374
6	\$ 329,491,330
7	\$ 364,940,307

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	38,009
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Alabama FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 187,151,540	\$ 408,656,248	\$ 595,807,788	3,105	4,076	7,181
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	296	1,372	636	801		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,562,064,957	\$ 4,048,143,949	\$ 5,610,208,906	18,452	42,753	61,205
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	8,390	5,363	1,703	2,995		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 843,816,163	\$ 1,671,303,270	\$ 2,515,119,433	13,792	17,194	30,986
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,148	2,412	1,261	4,970		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 169,910,440	\$ 328,159,391	\$ 498,069,831	4,222	2,346	6,568
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	280	1,460	550	1,932		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 4,398,494,587	\$ 9,665,603,079	\$ 14,064,097,666	16,104	89,961	106,065
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,489	1,631	1,093	11,891		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 112,684,322	\$ 181,080,770	\$ 293,765,092	3,405	1,459	4,864
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	277	1,317	943	868		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Alabama FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 142,337,940	\$ 322,491,520	\$ 464,829,460	2,833	2,521	5,354
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	295	1,204	911	422		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 7,416,459,949	\$ 16,625,438,227	\$ 24,041,898,176	61,913	160,310	222,223
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	16,176	14,760	7,098	23,878		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Alabama FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 156,151,510	\$ 332,214,946	\$ 488,366,456	3,069	3,200	6,269
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	338	1,380	600	751		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,435,864,852	\$ 3,897,449,000	\$ 5,333,313,852	18,192	43,234	61,426
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	8,456	5,232	1,606	2,898		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 755,660,872	\$ 1,384,109,229	\$ 2,139,770,102	13,246	12,727	25,973
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,219	2,338	1,223	4,466		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 151,447,177	\$ 231,783,912	\$ 383,231,090	3,974	1,849	5,823
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	268	1,435	485	1,786		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,941,799,615	\$ 8,005,294,971	\$ 11,947,094,586	15,425	76,419	91,844
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,510	1,620	1,046	11,248		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 109,072,792	\$ 181,846,058	\$ 290,918,850	3,210	1,491	4,701
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	259	1,285	887	778		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Alabama FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 123,474,033	\$ 255,760,688	\$ 379,234,721	2,790	2,021	4,811
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	317	1,238	847	388		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 6,673,470,851	\$ 14,288,458,804	\$ 20,961,929,657	59,906	140,941	200,847
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	16,366	14,529	6,695	22,315		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Alabama FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 150,787,519	\$ 315,293,568	\$ 466,081,087	2,917	3,111	6,028
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	282	1,317	568	751		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,436,724,094	\$ 4,207,443,775	\$ 5,644,167,869	16,214	47,613	63,827
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	7,170	4,728	1,490	2,826		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 721,812,967	\$ 1,387,510,206	\$ 2,109,323,173	12,456	13,046	25,502
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,898	2,188	1,117	4,253		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 165,131,820	\$ 292,211,139	\$ 457,342,958	3,738	2,234	5,972
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	226	1,359	429	1,723		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 4,239,687,390	\$ 9,444,577,984	\$ 13,684,265,374	14,751	87,748	102,499
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,394	1,509	995	10,853		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 124,889,547	\$ 204,601,783	\$ 329,491,330	3,015	1,594	4,609
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	211	1,262	799	742		

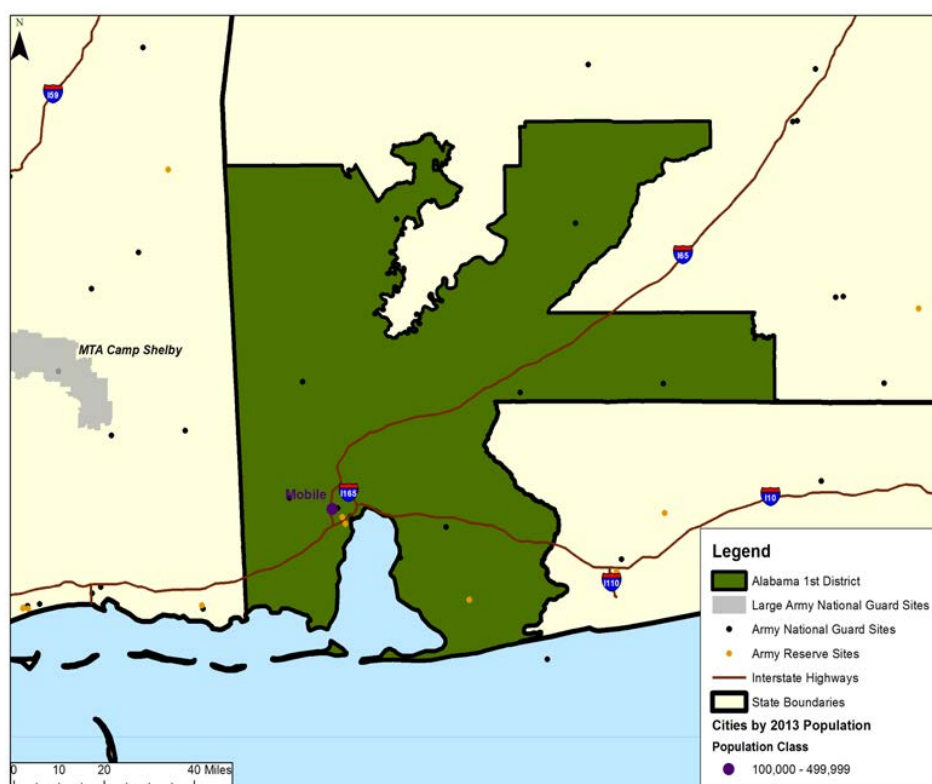
NOTE: Data labels are defined in the introduction, pp. iii–v.

Alabama FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 139,178,524	\$ 225,761,783	\$ 364,940,307	2,611	1,762	4,373
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	264	1,183	775	389		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 6,978,211,861	\$ 16,077,400,238	\$ 23,055,612,098	55,702	157,108	212,810
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,444	13,548	6,173	21,537		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Alabama - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 187,151,540	\$ 156,151,510	\$ 150,787,519
Additional Economic Output ²	\$ 408,656,248	\$ 332,214,946	\$ 315,293,568
Army-Driven Economic Output ³	\$ 595,807,788	\$ 488,366,456	\$ 466,081,087
All Army Direct Employment ⁴	3,105	3,069	2,917
Additional Employment ⁵	4,076	3,200	3,111
All Army Personnel and Additional Employment ⁶	7,181	6,269	6,028

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

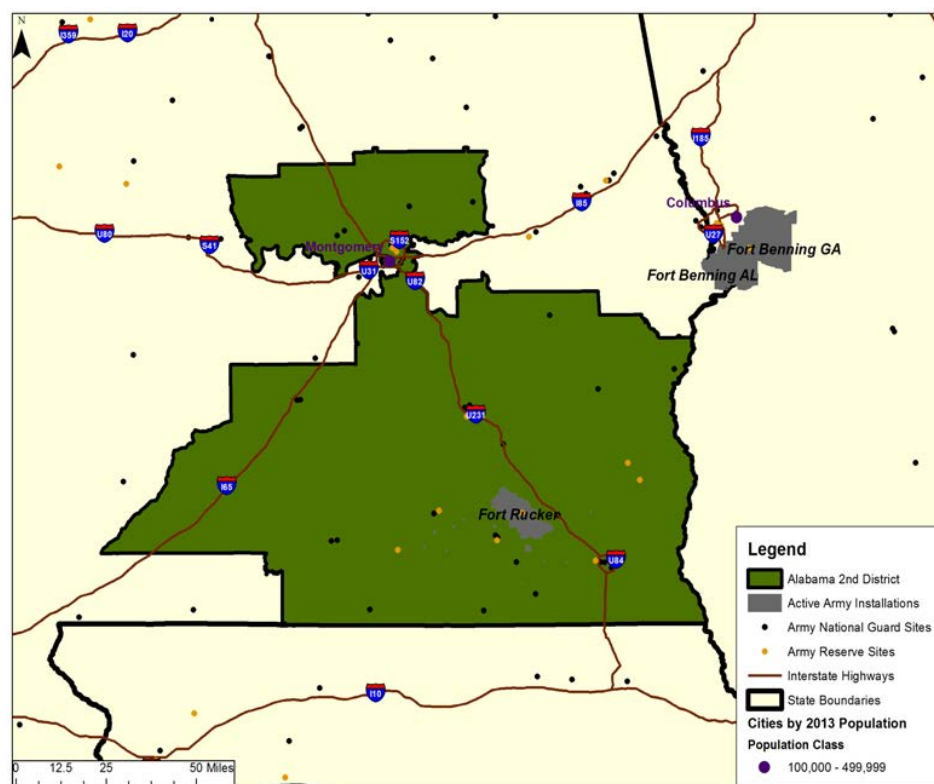
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,562,064,957	\$ 1,435,864,852	\$ 1,436,724,094
Additional Economic Output ²	\$ 4,048,143,949	\$ 3,897,449,000	\$ 4,207,443,775
Army-Driven Economic Output ³	\$ 5,610,208,906	\$ 5,333,313,852	\$ 5,644,167,869
All Army Direct Employment ⁴	18,452	18,192	16,214
Additional Employment ⁵	42,753	43,234	47,613
All Army Personnel and Additional Employment ⁶	61,205	61,426	63,827

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

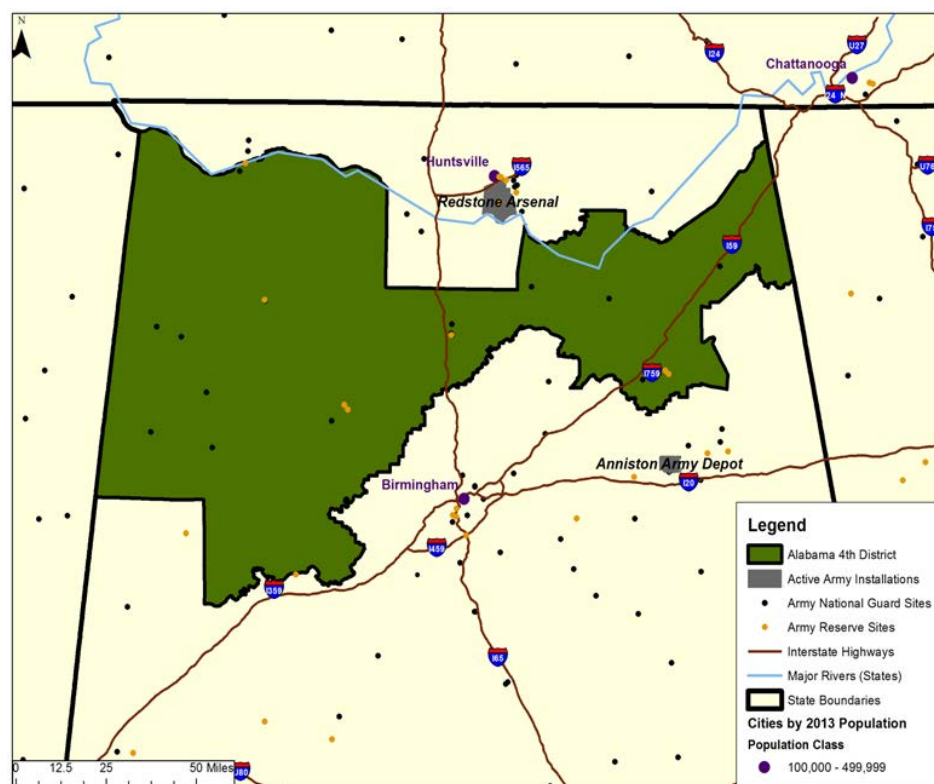
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 169,910,440	\$ 151,447,177	\$ 165,131,820
Additional Economic Output ²	\$ 328,159,391	\$ 231,783,912	\$ 292,211,139
Army-Driven Economic Output ³	\$ 498,069,831	\$ 383,231,090	\$ 457,342,958
All Army Direct Employment ⁴	4,222	3,974	3,738
Additional Employment ⁵	2,346	1,849	2,234
All Army Personnel and Additional Employment ⁶	6,568	5,823	5,972

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

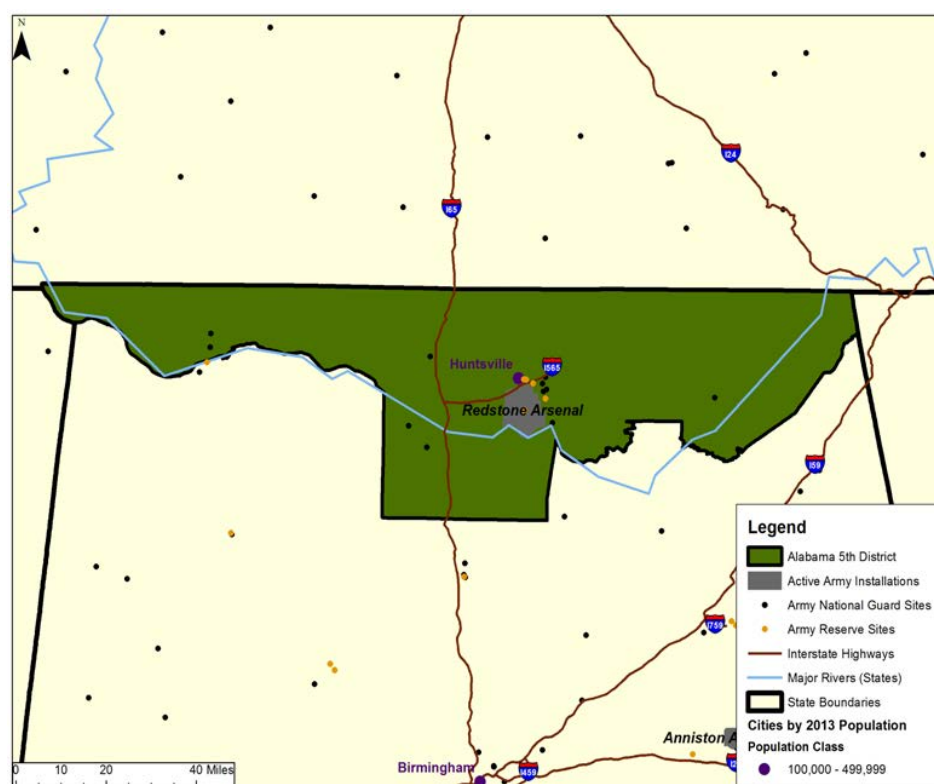
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 4,398,494,587	\$ 3,941,799,615	\$ 4,239,687,390
Additional Economic Output ²	\$ 9,665,603,079	\$ 8,005,294,971	\$ 9,444,577,984
Army-Driven Economic Output ³	\$ 14,064,097,666	\$ 11,947,094,586	\$ 13,684,265,374
All Army Direct Employment ⁴	16,104	15,425	14,751
Additional Employment ⁵	89,961	76,419	87,748
All Army Personnel and Additional Employment ⁶	106,065	91,844	102,499

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

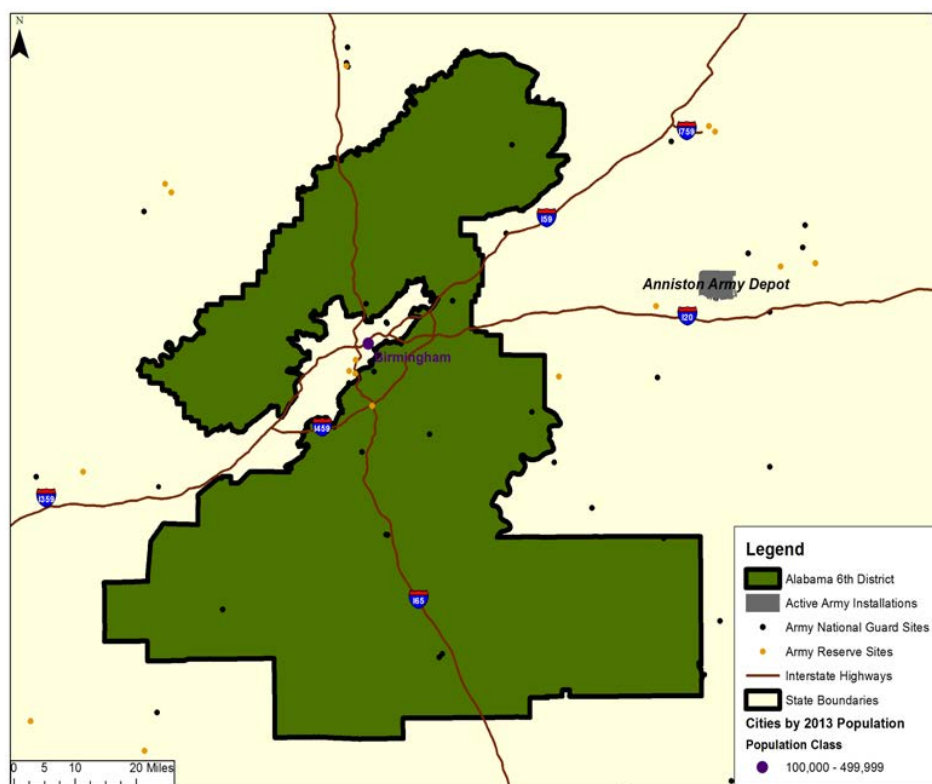
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 112,684,322	\$ 109,072,792	\$ 124,889,547
Additional Economic Output ²	\$ 181,080,770	\$ 181,846,058	\$ 204,601,783
Army-Driven Economic Output ³	\$ 293,765,092	\$ 290,918,850	\$ 329,491,330
All Army Direct Employment ⁴	3,405	3,210	3,015
Additional Employment ⁵	1,459	1,491	1,594
All Army Personnel and Additional Employment ⁶	4,864	4,701	4,609

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

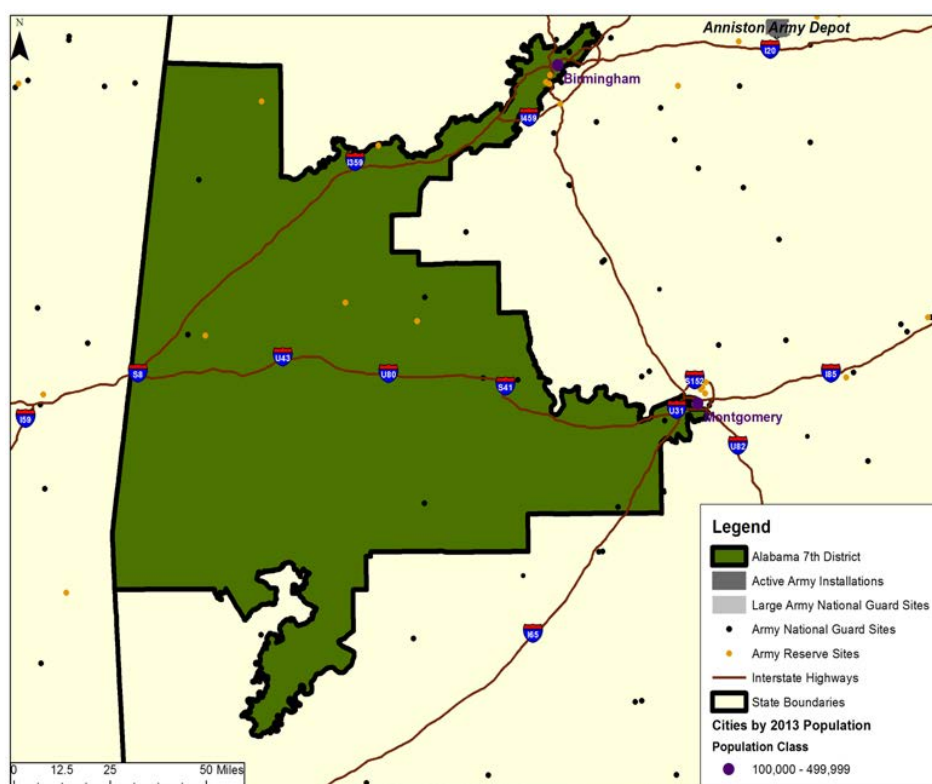
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Alabama - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 142,337,940	\$ 123,474,033	\$ 139,178,524
Additional Economic Output ²	\$ 322,491,520	\$ 255,760,688	\$ 225,761,783
Army-Driven Economic Output ³	\$ 464,829,460	\$ 379,234,721	\$ 364,940,307
All Army Direct Employment ⁴	2,833	2,790	2,611
Additional Employment ⁵	2,521	2,021	1,762
All Army Personnel and Additional Employment ⁶	5,354	4,811	4,373

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

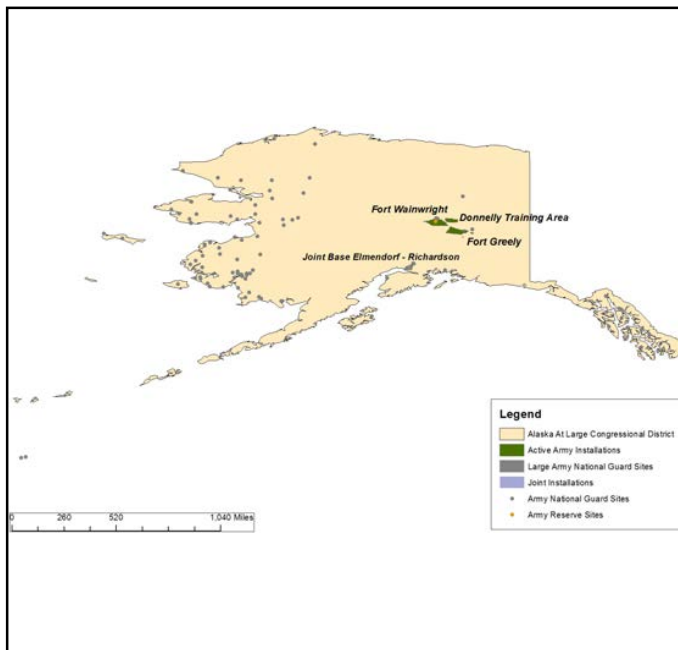
⁶ All Army employment plus estimated additional employment.

Alaska

FY 2014 State at a Glance: Alaska

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,365,443,022	\$ 2,439,937,406	\$ 3,805,380,428	18,708	19,563	38,271
ARNG	\$ 80,597,870	\$ 144,021,944	\$ 224,619,814	2,350	1,155	3,505
USAR	\$ 6,390,530	\$ 11,419,365	\$ 17,809,895	732	92	824
Civ/Ret/Surv	\$ 196,419,576	\$ 350,986,063	\$ 547,405,639	2,558	2,814	5,372
Total	\$ 1,648,850,998	\$ 2,946,364,778	\$ 4,595,215,776	24,348	23,624	47,972



District Number	Army-Driven Economic Output
1	\$ 4,595,215,776

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	3,828
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Alaska FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,833,884,190	\$ 3,300,920,853	\$ 5,134,805,043	25,768	26,172	51,940
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	19,486	2,482	798	3,002		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,833,884,190	\$ 3,300,920,853	\$ 5,134,805,043	25,768	26,172	51,940
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	19,486	2,482	798	3,002		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Alaska FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,528,054,912	\$ 2,459,581,031	\$ 3,987,635,943	27,615	19,964	47,579
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	21,677	2,483	782	2,673		
Total						
	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,528,054,912	\$ 2,459,581,031	\$ 3,987,635,943	27,615	19,964	47,579
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	21,677	2,483	782	2,673		

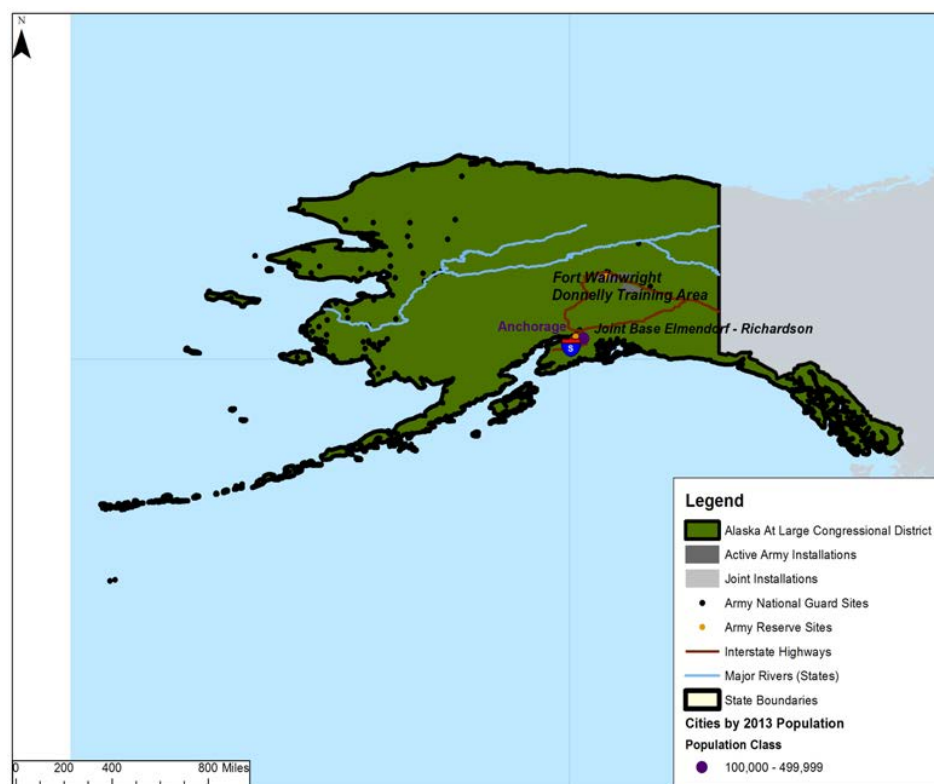
NOTE: Data labels are defined in the introduction, pp. iii–v.

Alaska FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,648,850,998	\$ 2,946,364,778	\$ 4,595,215,776	24,348	23,623	47,971
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	18,708	2,350	732	2,558		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,648,850,998	\$ 2,946,364,778	\$ 4,595,215,776	24,348	23,623	47,971
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	18,708	2,350	732	2,558		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Alaska - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,833,884,190	\$ 1,528,054,912	\$ 1,648,850,998
Additional Economic Output ²	\$ 3,300,920,853	\$ 2,459,581,031	\$ 2,946,364,778
Army-Driven Economic Output ³	\$ 5,134,805,043	\$ 3,987,635,943	\$ 4,595,215,776
All Army Direct Employment ⁴	25,768	27,615	24,348
Additional Employment ⁵	26,172	19,964	23,623
All Army Personnel and Additional Employment ⁶	51,940	47,579	47,971

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

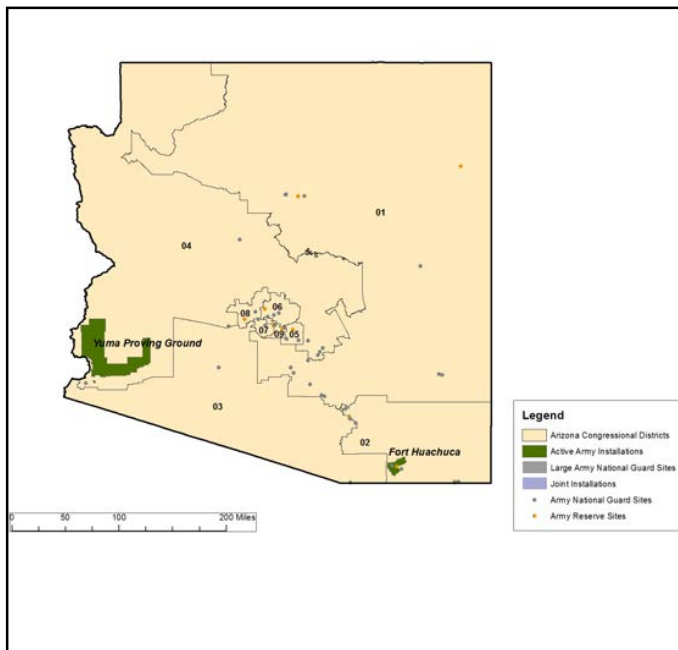
⁶ All Army employment plus estimated additional employment.

Arizona

FY 2014 State at a Glance: Arizona

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 5,310,048,874	\$ 10,847,908,543	\$ 16,157,957,417	11,190	92,382	103,572
ARNG	\$ 98,448,732	\$ 209,446,378	\$ 307,895,110	7,820	1,828	9,648
USAR	\$ 48,546,556	\$ 104,331,873	\$ 152,878,429	5,193	919	6,112
Civ/Ret/Surv	\$ 594,884,373	\$ 1,293,067,046	\$ 1,887,951,419	4,997	11,866	16,863
Total	\$ 6,051,928,535	\$ 12,454,753,840	\$ 18,506,682,375	29,200	106,995	136,195



District Number	Army-Driven Economic Output
1	\$ 258,237,821
2	\$ 3,462,552,631
3	\$ 3,496,793,639
4	\$ 583,157,963
5	\$ 7,839,535,191
6	\$ 332,445,517
7	\$ 913,437,230
8	\$ 390,877,863
9	\$ 1,229,644,518

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	18,176
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Arizona FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 89,343,013	\$ 136,499,811	\$ 225,842,824	2,330	1,208	3,538
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	338	1,016	383	592		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,255,834,729	\$ 3,215,678,739	\$ 4,471,513,468	17,082	34,880	51,962
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	11,075	2,184	1,549	2,274		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 779,620,823	\$ 1,601,429,385	\$ 2,381,050,208	3,347	14,803	18,150
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	458	967	660	1,262		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 213,464,996	\$ 402,457,500	\$ 615,922,496	1,785	5,228	7,013
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	438	707	379	262		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,062,826,923	\$ 2,778,697,761	\$ 4,841,524,684	1,966	21,293	23,259
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	318	884	584	179		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 70,294,353	\$ 171,487,187	\$ 241,781,540	1,514	1,141	2,655
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	199	636	487	192		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Arizona FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 427,795,251	\$ 1,237,440,761	\$ 1,665,236,012	1,301	7,606	8,907
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	195	520	393	193		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 150,347,742	\$ 259,754,395	\$ 410,102,137	2,094	2,766	4,860
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	324	730	512	528		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 347,308,470	\$ 693,505,170	\$ 1,040,813,640	1,635	5,248	6,883
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	187	783	522	144		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,396,836,300	\$ 10,496,950,709	\$ 15,893,787,009	33,054	94,173	127,227
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	13,532	8,428	5,469	5,627		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Arizona FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 105,259,253	\$ 177,503,128	\$ 282,762,381	2,247	1,696	3,943
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	347	945	411	544		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,023,732,885	\$ 2,375,410,993	\$ 3,399,143,877	15,514	25,207	40,721
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	10,143	1,953	1,346	2,071		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 596,296,758	\$ 1,413,771,873	\$ 2,010,068,631	3,245	12,729	15,974
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	494	931	656	1,164		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 197,821,837	\$ 360,511,675	\$ 558,333,512	1,813	4,558	6,371
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	490	676	398	248		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,351,286,441	\$ 3,150,978,026	\$ 5,502,264,467	1,974	23,580	25,554
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	342	890	577	165		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,152,293	\$ 195,217,800	\$ 267,370,093	1,495	1,315	2,810
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	238	592	480	186		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Arizona FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 125,112,799	\$ 324,247,013	\$ 449,359,811	1,352	2,736	4,088
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	219	550	394	190		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 84,728,326	\$ 128,877,798	\$ 213,606,124	2,109	1,212	3,321
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	382	687	535	506		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 302,184,203	\$ 798,997,510	\$ 1,101,181,714	1,621	5,718	7,339
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	204	792	490	135		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 4,858,574,795	\$ 8,925,515,816	\$ 13,784,090,610	31,370	78,751	110,121
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	12,860	8,016	5,286	5,209		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Arizona FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 100,968,169	\$ 157,269,652	\$ 258,237,821	2,209	1,340	3,549
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	330	924	426	528		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,035,208,613	\$ 2,427,344,018	\$ 3,462,552,631	13,851	24,896	38,747
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	8,788	1,872	1,227	1,964		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 998,161,957	\$ 2,498,631,682	\$ 3,496,793,639	3,095	21,168	24,263
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	428	905	650	1,113		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 205,297,181	\$ 377,860,781	\$ 583,157,963	1,700	4,620	6,320
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	409	654	399	238		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,878,654,093	\$ 4,960,881,098	\$ 7,839,535,191	1,909	39,678	41,587
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	300	861	582	166		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 91,912,711	\$ 240,532,806	\$ 332,445,517	1,385	1,545	2,930
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	211	546	449	180		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Arizona FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 229,072,316	\$ 684,364,914	\$ 913,437,230	1,330	3,575	4,905
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	177	556	416	181		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 157,535,007	\$ 233,342,856	\$ 390,877,863	2,101	2,498	4,599
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	355	694	558	494		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 355,118,487	\$ 874,526,031	\$ 1,229,644,518	1,618	7,674	9,292
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	192	808	485	133		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 6,051,928,534	\$ 12,454,753,838	\$ 18,506,682,373	29,198	106,994	136,192
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	11,188	7,819	5,194	4,998		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Arizona - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 89,343,013	\$ 105,259,253	\$ 100,968,169
Additional Economic Output ²	\$ 136,499,811	\$ 177,503,128	\$ 157,269,652
Army-Driven Economic Output ³	\$ 225,842,824	\$ 282,762,381	\$ 258,237,821
All Army Direct Employment ⁴	2,330	2,247	2,209
Additional Employment ⁵	1,208	1,696	1,340
All Army Personnel and Additional Employment ⁶	3,538	3,943	3,549

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

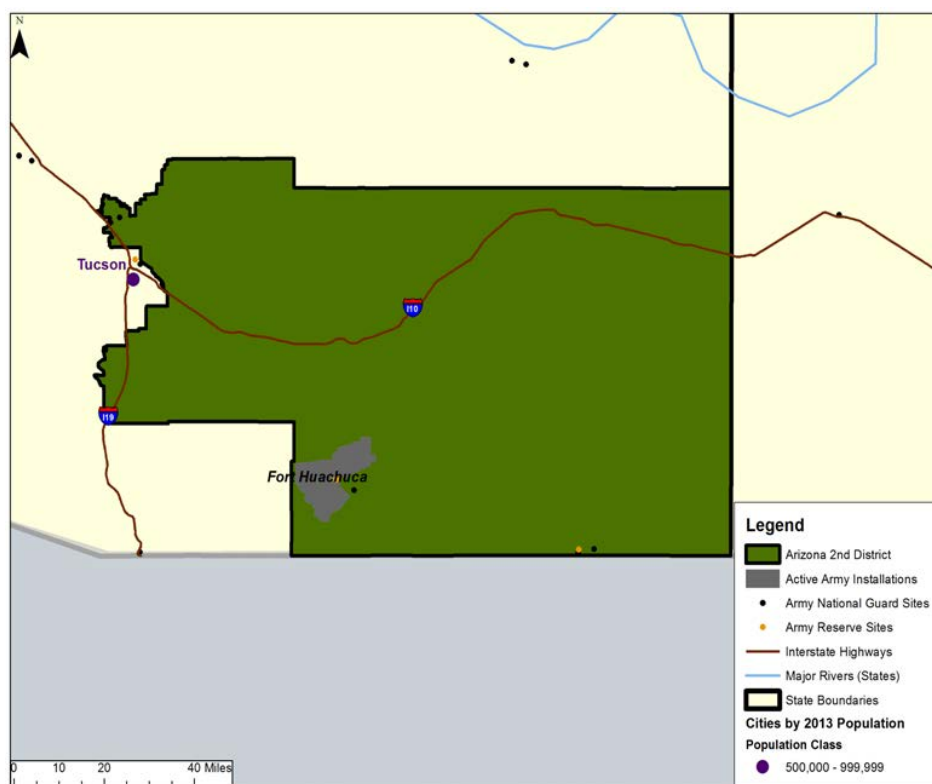
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,255,834,729	\$ 1,023,732,885	\$ 1,035,208,613
Additional Economic Output ²	\$ 3,215,678,739	\$ 2,375,410,993	\$ 2,427,344,018
Army-Driven Economic Output ³	\$ 4,471,513,468	\$ 3,399,143,877	\$ 3,462,552,631
All Army Direct Employment ⁴	17,082	15,514	13,851
Additional Employment ⁵	34,880	25,207	24,896
All Army Personnel and Additional Employment ⁶	51,962	40,721	38,747

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

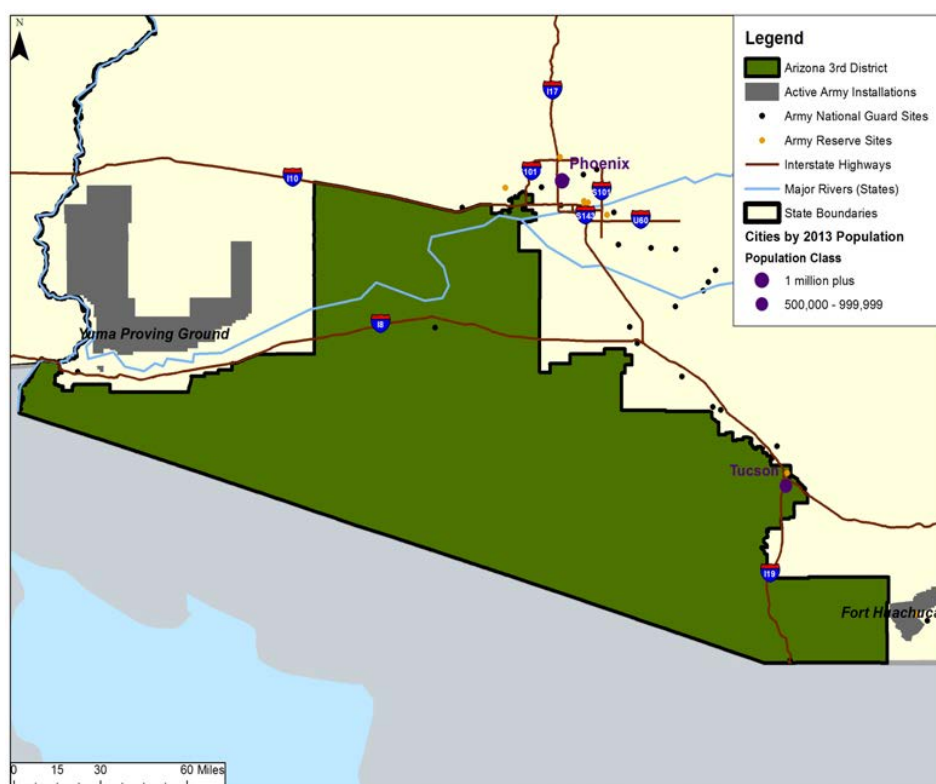
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 779,620,823	\$ 596,296,758	\$ 998,161,957
Additional Economic Output ²	\$ 1,601,429,385	\$ 1,413,771,873	\$ 2,498,631,682
Army-Driven Economic Output ³	\$ 2,381,050,208	\$ 2,010,068,631	\$ 3,496,793,639
All Army Direct Employment ⁴	3,347	3,245	3,095
Additional Employment ⁵	14,803	12,729	21,168
All Army Personnel and Additional Employment ⁶	18,150	15,974	24,263

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

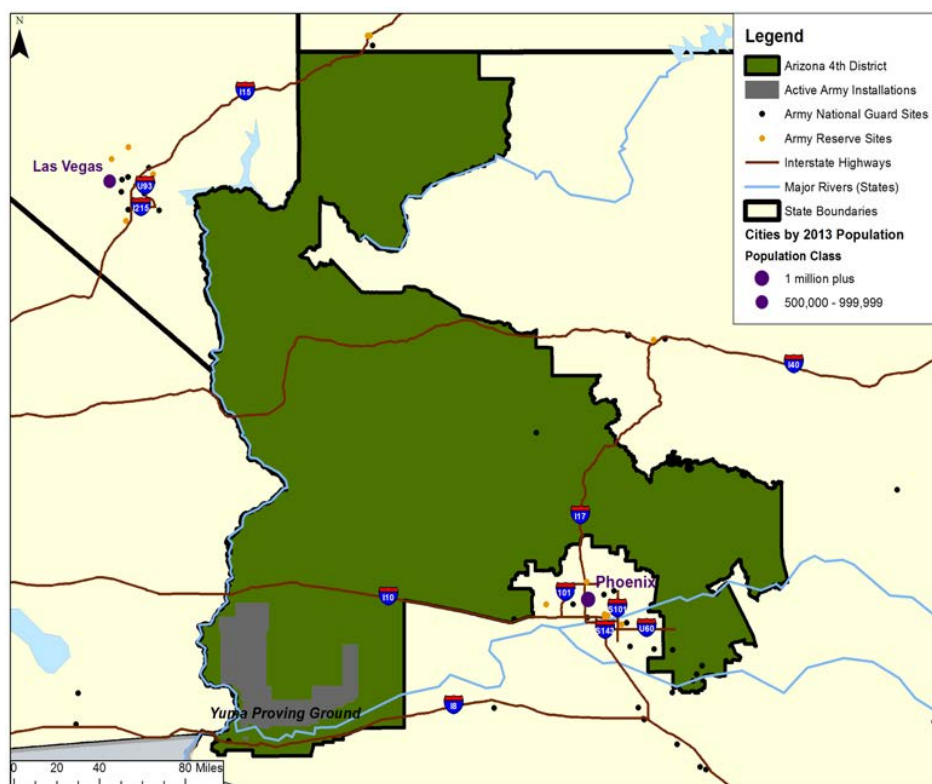
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 213,464,996	\$ 197,821,837	\$ 205,297,181
Additional Economic Output ²	\$ 402,457,500	\$ 360,511,675	\$ 377,860,781
Army-Driven Economic Output ³	\$ 615,922,496	\$ 558,333,512	\$ 583,157,963
All Army Direct Employment ⁴	1,785	1,813	1,700
Additional Employment ⁵	5,228	4,558	4,620
All Army Personnel and Additional Employment ⁶	7,013	6,371	6,320

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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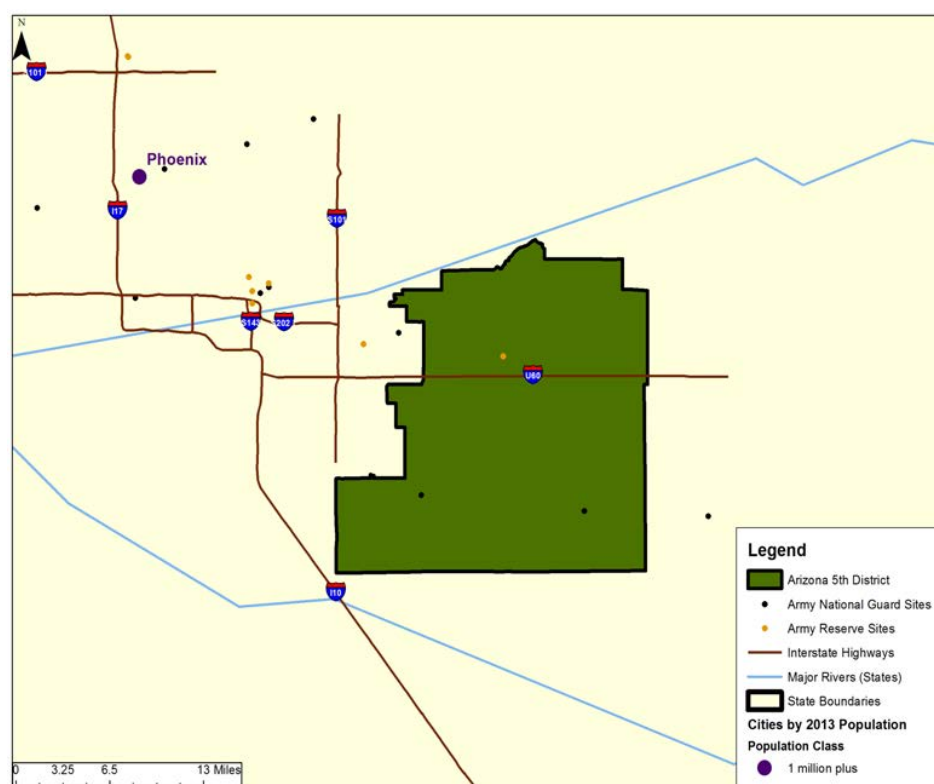
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 2,062,826,923	\$ 2,351,286,441	\$ 2,878,654,093
Additional Economic Output ²	\$ 2,778,697,761	\$ 3,150,978,026	\$ 4,960,881,098
Army-Driven Economic Output ³	\$ 4,841,524,684	\$ 5,502,264,467	\$ 7,839,535,191
All Army Direct Employment ⁴	1,966	1,974	1,909
Additional Employment ⁵	21,293	23,580	39,678
All Army Personnel and Additional Employment ⁶	23,259	25,554	41,587

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

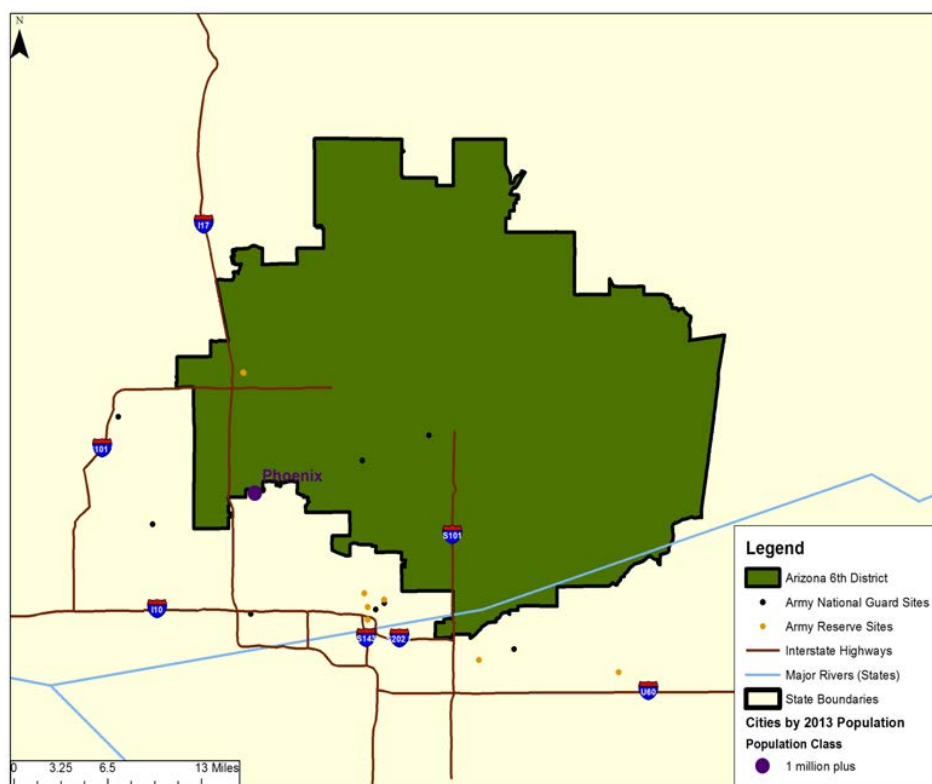
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 70,294,353	\$ 72,152,293	\$ 91,912,711
Additional Economic Output ²	\$ 171,487,187	\$ 195,217,800	\$ 240,532,806
Army-Driven Economic Output ³	\$ 241,781,540	\$ 267,370,093	\$ 332,445,517
All Army Direct Employment ⁴	1,514	1,495	1,385
Additional Employment ⁵	1,141	1,315	1,545
All Army Personnel and Additional Employment ⁶	2,655	2,810	2,930

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

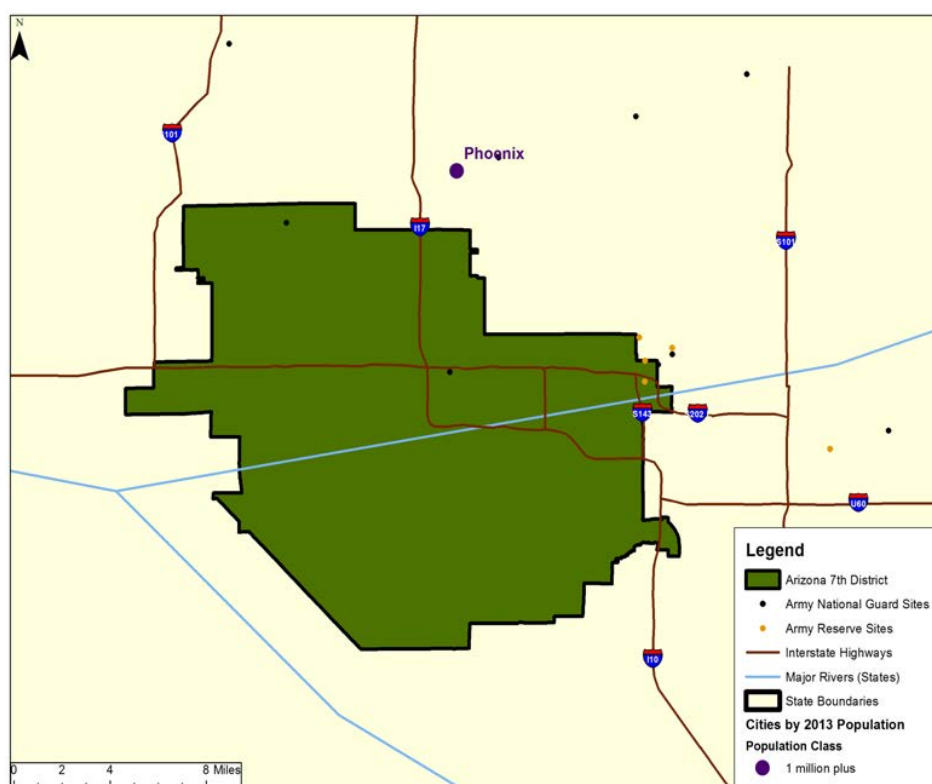
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 427,795,251	\$ 125,112,799	\$ 229,072,316
Additional Economic Output ²	\$ 1,237,440,761	\$ 324,247,013	\$ 684,364,914
Army-Driven Economic Output ³	\$ 1,665,236,012	\$ 449,359,811	\$ 913,437,230
All Army Direct Employment ⁴	1,301	1,352	1,330
Additional Employment ⁵	7,606	2,736	3,575
All Army Personnel and Additional Employment ⁶	8,907	4,088	4,905

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

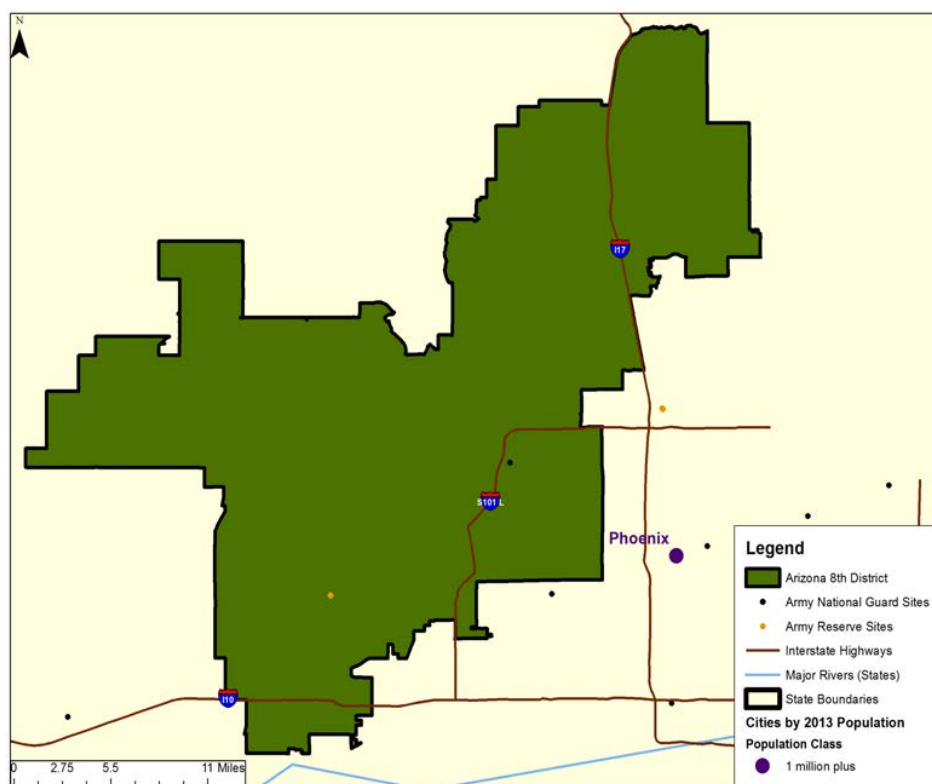
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 150,347,742	\$ 84,728,326	\$ 157,535,007
Additional Economic Output ²	\$ 259,754,395	\$ 128,877,798	\$ 233,342,856
Army-Driven Economic Output ³	\$ 410,102,137	\$ 213,606,124	\$ 390,877,863
All Army Direct Employment ⁴	2,094	2,109	2,101
Additional Employment ⁵	2,766	1,212	2,498
All Army Personnel and Additional Employment ⁶	4,860	3,321	4,599

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

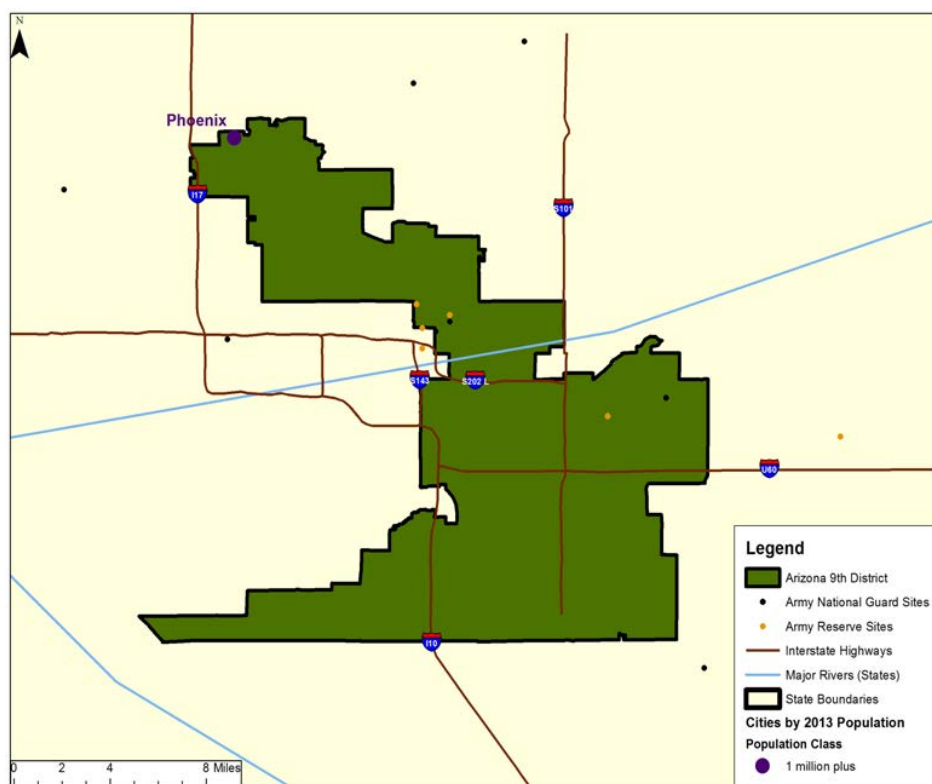
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arizona - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 347,308,470	\$ 302,184,203	\$ 355,118,487
Additional Economic Output ²	\$ 693,505,170	\$ 798,997,510	\$ 874,526,031
Army-Driven Economic Output ³	\$ 1,040,813,640	\$ 1,101,181,714	\$ 1,229,644,518
All Army Direct Employment ⁴	1,635	1,621	1,618
Additional Employment ⁵	5,248	5,718	7,674
All Army Personnel and Additional Employment ⁶	6,883	7,339	9,292

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

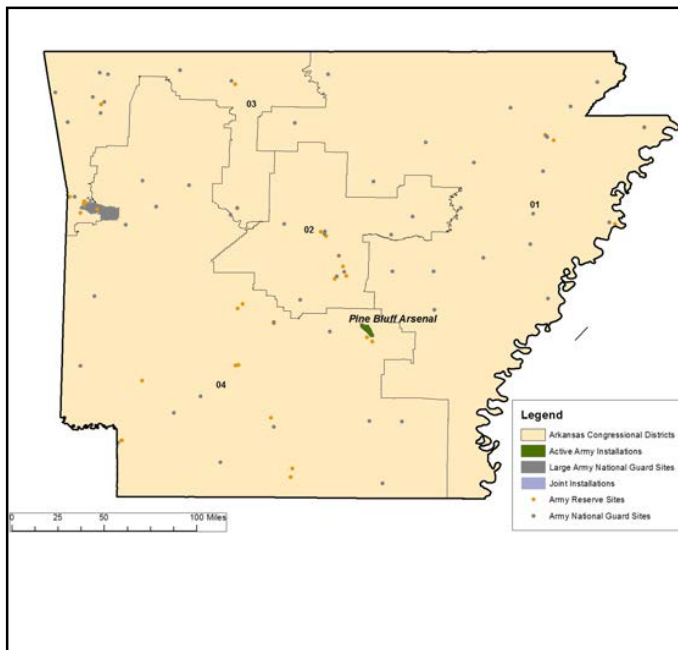
⁶ All Army employment plus estimated additional employment.

Arkansas

FY 2014 State at a Glance: Arkansas

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 425,854,258	\$ 837,876,797	\$ 1,263,731,055	902	7,576	8,478
ARNG	\$ 129,977,717	\$ 272,214,291	\$ 402,192,008	8,013	2,459	10,472
USAR	\$ 27,928,415	\$ 58,029,869	\$ 85,958,284	2,666	526	3,192
Civ/Ret/Surv	\$ 311,246,015	\$ 625,616,521	\$ 936,862,536	3,503	5,640	9,143
Total	\$ 895,006,405	\$ 1,793,737,478	\$ 2,688,743,883	15,084	16,201	31,285



District Number	Army-Driven Economic Output
1	\$ 523,395,021
2	\$ 995,135,181
3	\$ 345,357,088
4	\$ 824,856,592

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	11,435
------------------------	--------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Arkansas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 113,802,695	\$ 203,967,890	\$ 317,770,585	3,548	1,862	5,410
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	244	1,975	533	796		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 177,268,343	\$ 342,061,684	\$ 519,330,027	5,279	2,976	8,255
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	275	2,750	1,071	1,182		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 100,510,726	\$ 240,221,354	\$ 340,732,080	3,136	1,924	5,060
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	274	1,892	676	294		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 539,966,565	\$ 1,022,522,343	\$ 1,562,488,908	4,517	8,496	13,013
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	266	1,835	648	1,768		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 931,548,329	\$ 1,808,773,271	\$ 2,740,321,600	16,480	15,258	31,738
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,059	8,453	2,928	4,040		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Arkansas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 126,167,929	\$ 237,745,136	\$ 363,913,065	3,396	2,291	5,687
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	252	1,887	537	720		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 204,847,413	\$ 438,913,341	\$ 643,760,754	5,074	3,825	8,899
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	289	2,660	1,037	1,088		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,794,020	\$ 134,087,200	\$ 206,881,220	3,193	1,140	4,333
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	263	1,967	682	281		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 334,579,249	\$ 680,956,379	\$ 1,015,535,628	4,264	5,584	9,848
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	269	1,747	629	1,620		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 738,388,611	\$ 1,491,702,056	\$ 2,230,090,667	15,927	12,840	28,767
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,073	8,260	2,884	3,710		

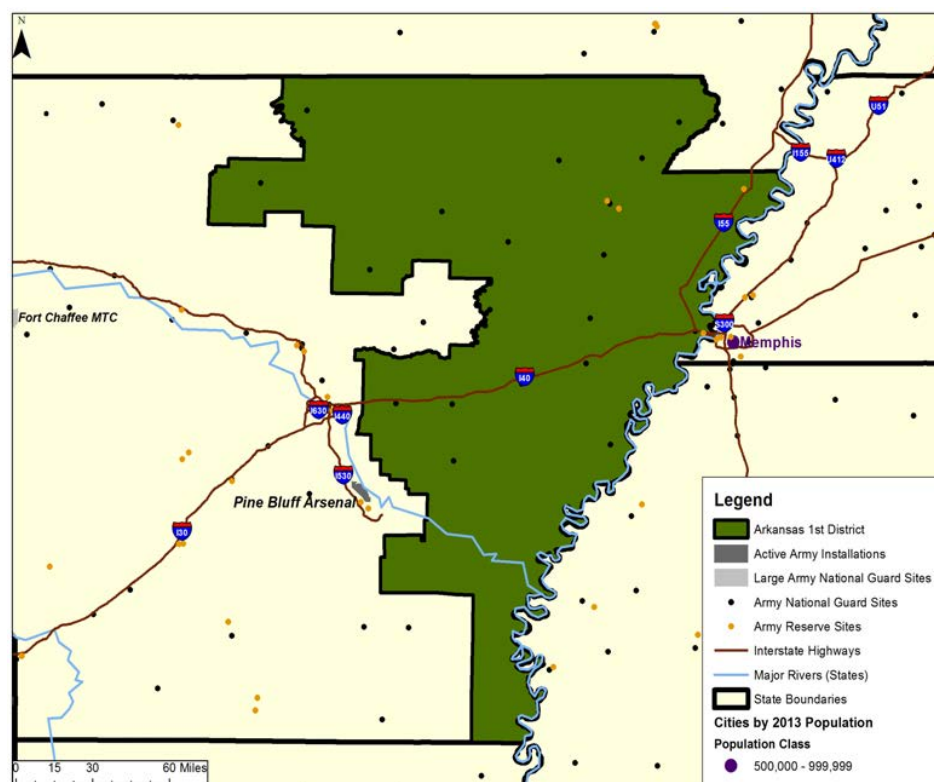
NOTE: Data labels are defined in the introduction, pp. iii–v.

Arkansas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 175,211,852	\$ 348,183,169	\$ 523,395,021	3,254	3,378	6,632
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	217	1,856	489	692		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 307,005,642	\$ 688,129,539	\$ 995,135,181	4,979	6,403	11,382
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	241	2,686	965	1,087		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 111,131,867	\$ 234,225,222	\$ 345,357,088	2,898	1,960	4,858
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	221	1,772	620	286		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 301,657,044	\$ 523,199,548	\$ 824,856,592	3,952	4,458	8,410
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	223	1,699	592	1,438		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 895,006,405	\$ 1,793,737,478	\$ 2,688,743,882	15,083	16,199	31,282
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	902	8,012	2,666	3,503		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Arkansas - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 113,802,695	\$ 126,167,929	\$ 175,211,852
Additional Economic Output ²	\$ 203,967,890	\$ 237,745,136	\$ 348,183,169
Army-Driven Economic Output ³	\$ 317,770,585	\$ 363,913,065	\$ 523,395,021
All Army Direct Employment ⁴	3,548	3,396	3,254
Additional Employment ⁵	1,862	2,291	3,378
All Army Personnel and Additional Employment ⁶	5,410	5,687	6,632

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

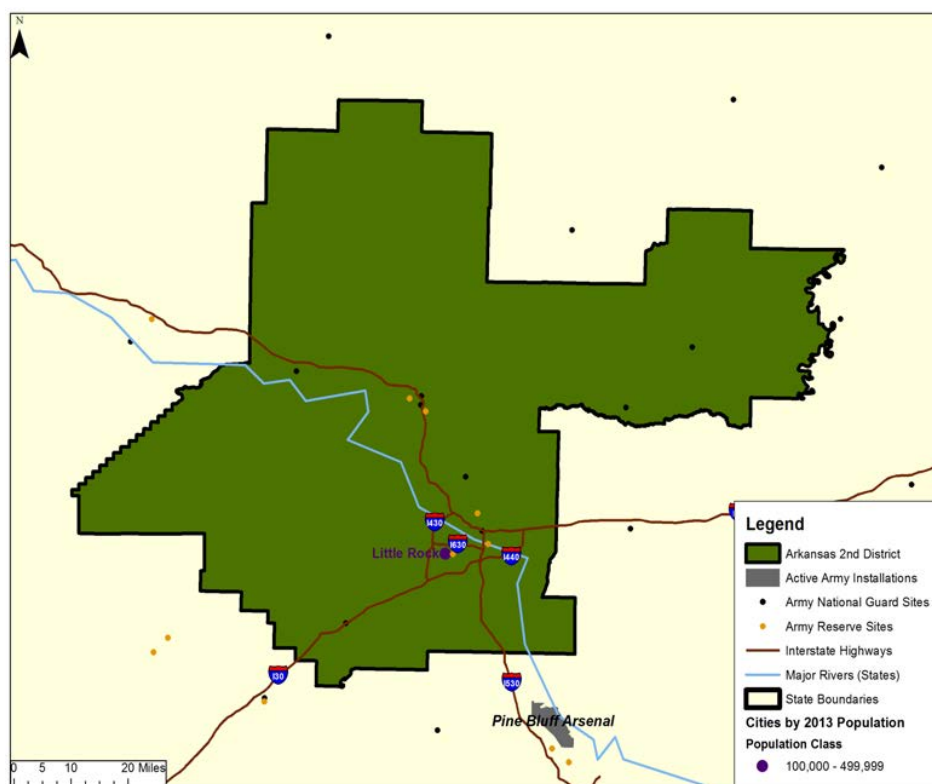
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arkansas - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 177,268,343	\$ 204,847,413	\$ 307,005,642
Additional Economic Output ²	\$ 342,061,684	\$ 438,913,341	\$ 688,129,539
Army-Driven Economic Output ³	\$ 519,330,027	\$ 643,760,754	\$ 995,135,181
All Army Direct Employment ⁴	5,279	5,074	4,979
Additional Employment ⁵	2,976	3,825	6,403
All Army Personnel and Additional Employment ⁶	8,255	8,899	11,382

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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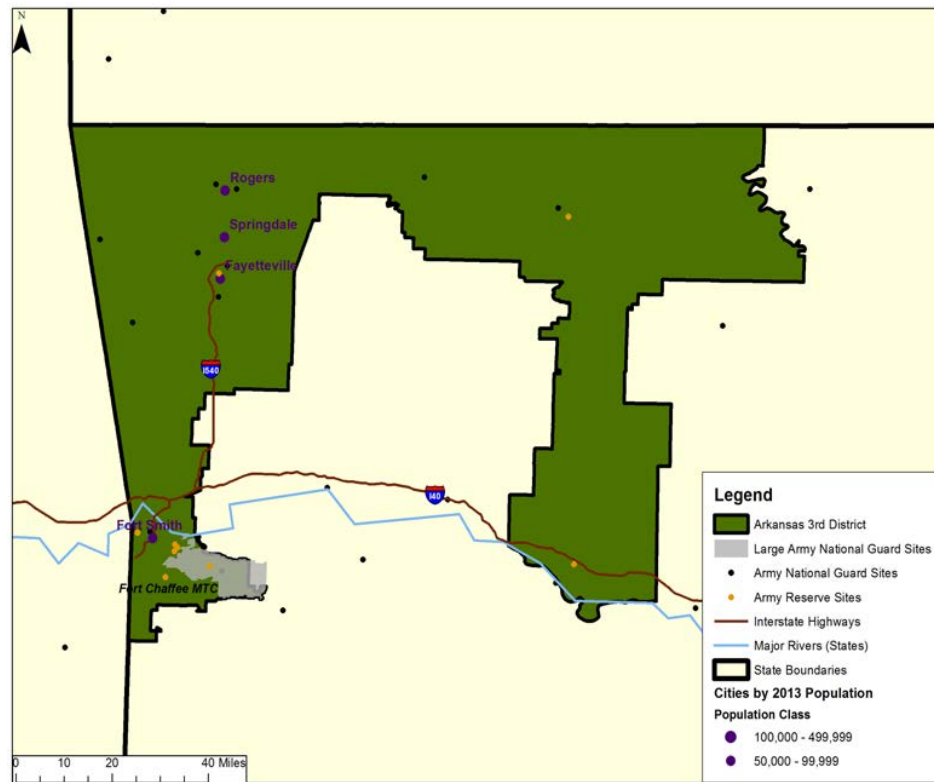
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arkansas - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 100,510,726	\$ 72,794,020	\$ 111,131,867
Additional Economic Output ²	\$ 240,221,354	\$ 134,087,200	\$ 234,225,222
Army-Driven Economic Output ³	\$ 340,732,080	\$ 206,881,220	\$ 345,357,088
All Army Direct Employment ⁴	3,136	3,193	2,898
Additional Employment ⁵	1,924	1,140	1,960
All Army Personnel and Additional Employment ⁶	5,060	4,333	4,858

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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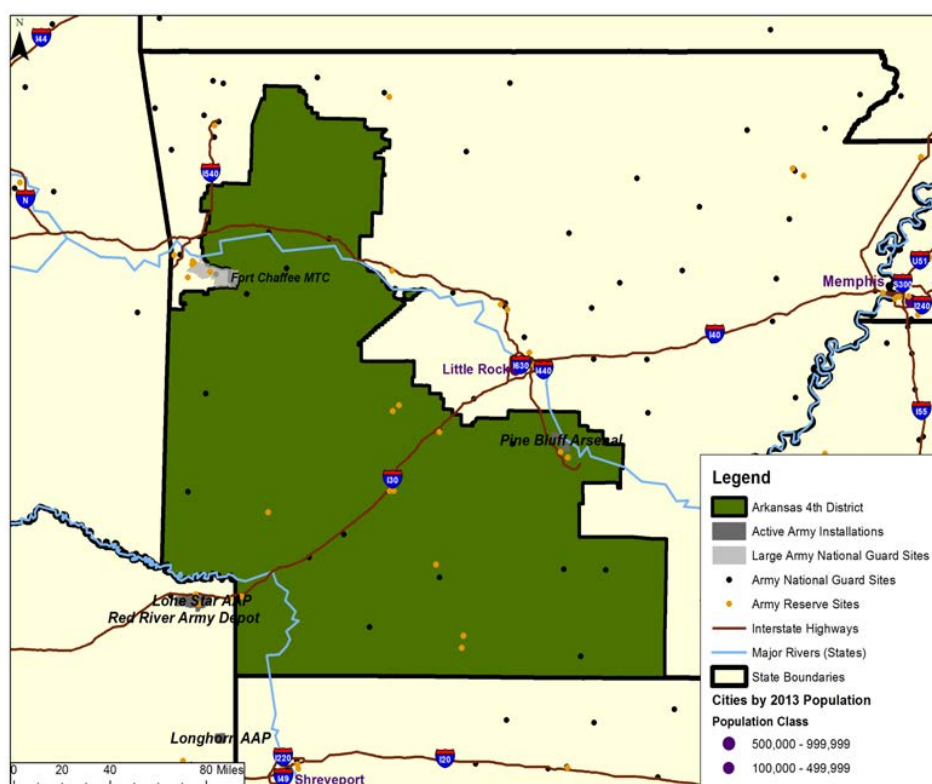
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Arkansas - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 539,966,565	\$ 334,579,249	\$ 301,657,044
Additional Economic Output ²	\$ 1,022,522,343	\$ 680,956,379	\$ 523,199,548
Army-Driven Economic Output ³	\$ 1,562,488,908	\$ 1,015,535,628	\$ 824,856,592
All Army Direct Employment ⁴	4,517	4,264	3,952
Additional Employment ⁵	8,496	5,584	4,458
All Army Personnel and Additional Employment ⁶	13,013	9,848	8,410

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

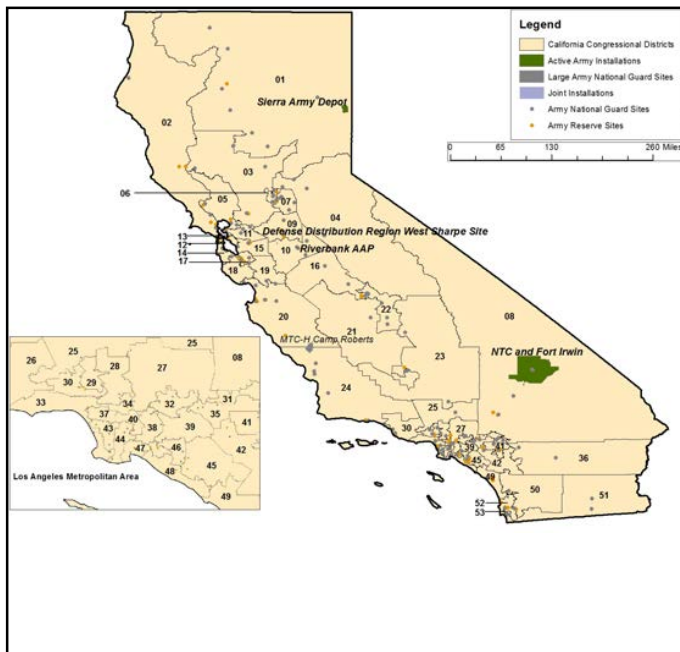
⁶ All Army employment plus estimated additional employment.

California

FY 2014 State at a Glance: California

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 4,000,632,522	\$ 9,127,825,965	\$ 13,128,458,487	19,578	77,137	96,715
ARNG	\$ 263,159,571	\$ 584,193,219	\$ 847,352,790	19,868	4,650	24,518
USAR	\$ 398,503,394	\$ 866,963,113	\$ 1,265,466,507	19,804	7,097	26,901
Civ/Ret/Surv	\$ 1,017,893,864	\$ 2,243,834,255	\$ 3,261,728,119	10,479	18,101	28,580
Total	\$ 5,680,189,351	\$ 12,822,816,552	\$ 18,503,005,903	69,729	106,985	176,714



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	33,620
------------------------	--------

District Number	Army-Driven Economic Output
1	\$ 292,967,305
2	\$ 126,500,543
3	\$ 917,433,529
4	\$ 220,730,712
5	\$ 160,679,173
6	\$ 425,265,569
7	\$ 374,450,622
8	\$ 1,938,854,945
9	\$ 363,495,108
10	\$ 175,407,259
11	\$ 279,564,095
12	\$ 843,090,066
13	\$ 101,070,572
14	\$ 129,780,930
15	\$ 208,316,122
16	\$ 83,982,537
17	\$ 183,217,744
18	\$ 362,190,377
19	\$ 76,151,381
20	\$ 2,001,681,036
21	\$ 102,175,076
22	\$ 74,225,528

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

FY 2014 State at a Glance: California

Army Economic Effects¹

District Number	Army-Driven Economic Output
23	\$ 314,382,683
24	\$ 606,162,876
25	\$ 120,702,679
26	\$ 308,266,856
27	\$ 141,921,234
28	\$ 76,161,253
29	\$ 62,059,668
30	\$ 144,641,271
31	\$ 259,241,428
32	\$ 427,259,950
33	\$ 799,832,305
34	\$ 58,783,117
35	\$ 165,095,771
36	\$ 117,505,598
37	\$ 180,993,970
38	\$ 84,612,415
39	\$ 380,674,313
40	\$ 59,439,578
41	\$ 130,900,319
42	\$ 137,428,099
43	\$ 139,732,084
44	\$ 202,759,335
45	\$ 222,186,132
46	\$ 130,653,128
47	\$ 201,879,637
48	\$ 97,653,839
49	\$ 503,563,584
50	\$ 152,801,096
51	\$ 93,479,487
52	\$ 2,407,979,229

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

FY 2014 State at a Glance: California

Army Economic Effects¹

District Number	Army-Driven Economic Output
53	\$ 333,022,740

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 99,553,589	\$ 234,930,189	\$ 334,483,778	1,839	1,615	3,454
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	296	676	201	665		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 40,420,654	\$ 87,393,299	\$ 127,813,953	585	729	1,314
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	139	211	139	95		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 135,254,050	\$ 317,889,208	\$ 453,143,258	2,292	3,056	5,348
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	426	765	710	391		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,592,435	\$ 169,046,160	\$ 241,638,595	1,994	1,401	3,395
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	259	604	347	784		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 32,357,286	\$ 63,854,650	\$ 96,211,936	784	603	1,387
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	135	242	299	108		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 172,451,293	\$ 476,673,254	\$ 649,124,547	1,877	3,655	5,532
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	198	639	522	518		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 105,726,147	\$ 271,095,546	\$ 376,821,693	2,127	2,084	4,211
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	298	851	550	428		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 831,398,212	\$ 1,530,727,004	\$ 2,362,125,216	9,681	17,182	26,863
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	7,378	876	760	667		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 44,335,299	\$ 76,855,879	\$ 121,191,178	1,521	581	2,102
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	278	588	458	198		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 91,876,055	\$ 195,842,310	\$ 287,718,365	1,273	1,731	3,004
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	260	471	402	141		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,032,268,229	\$ 2,705,758,743	\$ 3,738,026,972	1,015	22,360	23,375
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	160	296	401	158		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 248,824,793	\$ 494,488,597	\$ 743,313,390	619	3,247	3,866
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	58	165	292	104		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 42,776,278	\$ 110,965,126	\$ 153,741,404	560	823	1,383
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	84	170	214	93		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 48,943,213	\$ 113,510,751	\$ 162,453,964	769	588	1,357
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	100	224	332	114		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 106,381,418	\$ 285,774,246	\$ 392,155,664	1,189	2,324	3,513
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	148	293	585	163		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 33,744,154	\$ 64,704,063	\$ 98,448,217	1,329	495	1,824
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	242	644	284	161		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 214,087,220	\$ 341,906,839	\$ 555,994,059	787	2,175	2,962
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	96	199	355	136		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 162,964,478	\$ 309,602,734	\$ 472,567,212	872	2,463	3,335
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	159	174	406	134		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 34,620,288	\$ 26,964,805	\$ 61,585,093	992	223	1,215
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	153	284	408	148		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 429,684,393	\$ 1,003,125,829	\$ 1,432,810,222	8,296	8,433	16,729
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,678	1,031	729	2,858		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 30,536,738	\$ 64,444,511	\$ 94,981,249	1,103	425	1,528
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	502	275	105		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 26,601,267	\$ 40,081,495	\$ 66,682,762	1,290	306	1,596
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	199	710	260	121		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,467,537	\$ 217,661,339	\$ 291,128,876	895	1,732	2,627
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	215	357	264	58		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 278,120,868	\$ 840,523,359	\$ 1,118,644,227	1,770	6,819	8,589
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	354	726	292	397		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 50,537,496	\$ 78,706,826	\$ 129,244,322	852	586	1,438
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	209	277	315	52		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 180,229,397	\$ 468,127,542	\$ 648,356,939	720	3,359	4,079
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	180	198	284	56		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 51,363,581	\$ 132,665,727	\$ 184,029,308	1,186	1,313	2,499
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	218	411	433	124		
28	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 20,369,020	\$ 36,051,293	\$ 56,420,313	703	238	941
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	105	237	289	72		
29	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 27,440,714	\$ 76,974,607	\$ 104,415,321	570	507	1,077
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	95	212	224	38		
30	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 26,442,481	\$ 45,292,265	\$ 71,734,746	654	363	1,017
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	120	213	277	45		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
31	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 87,664,762	\$ 296,612,446	\$ 384,277,208	1,418	2,225	3,643
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	408	454	324		
32	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 122,492,252	\$ 337,012,624	\$ 459,504,876	1,034	2,253	3,287
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	166	362	409	97		
33	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 120,014,162	\$ 256,694,975	\$ 376,709,137	901	2,002	2,903
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	177	265	367	92		
34	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 27,693,262	\$ 70,737,745	\$ 98,431,007	425	738	1,163
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	76	119	184	46		
35	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 83,068,738	\$ 207,671,384	\$ 290,740,122	1,340	1,381	2,721
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	279	407	413	241		
36	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 89,657,791	\$ 158,186,126	\$ 247,843,917	648	806	1,454
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	175	190	206	76		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
37	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 41,368,237	\$ 105,292,836	\$ 146,661,073	553	888	1,441
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	83	179	234	58		
38	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 37,329,178	\$ 83,193,166	\$ 120,522,344	1,294	597	1,891
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	234	431	490	140		
39	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 316,950,012	\$ 976,530,929	\$ 1,293,480,941	998	6,357	7,355
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	192	314	404	89		
40	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 33,773,798	\$ 80,172,909	\$ 113,946,707	608	641	1,249
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	96	207	242	63		
41	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 49,352,202	\$ 102,378,680	\$ 151,730,882	1,164	950	2,114
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	234	353	469	108		
42	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 47,200,484	\$ 68,922,210	\$ 116,122,694	1,799	489	2,288
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	386	627	668	118		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
43	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 49,316,046	\$ 85,909,515	\$ 135,225,561	672	761	1,433
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	117	238	251	66		
44	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 134,971,357	\$ 292,610,960	\$ 427,582,317	748	2,116	2,864
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	164	259	256	69		
45	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 157,760,081	\$ 337,946,433	\$ 495,706,514	787	1,913	2,700
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	166	204	342	75		
46	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 79,908,239	\$ 233,771,729	\$ 313,679,968	815	1,568	2,383
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	142	264	347	62		
47	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 101,150,080	\$ 253,634,158	\$ 354,784,238	1,408	1,938	3,346
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	224	477	590	116		
48	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 64,547,456	\$ 147,844,325	\$ 212,391,781	850	1,115	1,965
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	166	238	380	67		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
49	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 237,486,708	\$ 624,331,570	\$ 861,818,278	1,402	3,994	5,396
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	300	457	564	81		
50	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 28,392,878	\$ 61,120,700	\$ 89,513,578	964	397	1,361
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	227	361	324	53		
51	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 50,002,736	\$ 69,332,079	\$ 119,334,815	1,846	625	2,471
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	373	919	480	73		
52	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,457,474,405	\$ 3,794,246,452	\$ 5,251,720,857	1,279	30,898	32,177
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	323	445	436	74		
53	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 61,185,843	\$ 139,682,267	\$ 200,868,110	1,775	1,028	2,803
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	400	697	597	81		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 8,224,129,290	\$ 19,665,474,414	\$ 27,889,603,704	74,872	157,096	231,968
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	21,390	21,666	20,413	11,402		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 59,456,977	\$ 138,233,342	\$ 197,690,319	1,850	776	2,626
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	320	693	190	647		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 59,533,116	\$ 141,550,171	\$ 201,083,288	599	1,250	1,849
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	154	218	133	95		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 179,883,036	\$ 461,044,598	\$ 640,927,634	2,358	4,539	6,897
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	454	809	712	383		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,048,985	\$ 137,362,400	\$ 203,411,385	2,026	1,014	3,040
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	294	628	343	761		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 29,237,806	\$ 62,606,386	\$ 91,844,193	803	569	1,372
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	131	256	312	104		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 102,053,320	\$ 270,157,344	\$ 372,210,664	1,897	2,074	3,971
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	240	635	512	510		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 185,774,652	\$ 584,919,724	\$ 770,694,376	2,188	4,382	6,570
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	331	890	544	422		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 642,057,109	\$ 1,069,729,884	\$ 1,711,786,993	8,899	10,989	19,888
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	6,730	858	688	623		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 46,188,492	\$ 88,703,172	\$ 134,891,664	1,519	644	2,163
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	289	578	458	194		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 40,670,051	\$ 72,417,724	\$ 113,087,775	1,235	596	1,831
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	278	444	376	137		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 58,954,067	\$ 131,289,429	\$ 190,243,497	1,046	962	2,008
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	316	419	155		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 327,960,287	\$ 649,326,399	\$ 977,286,687	600	4,306	4,906
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	59	159	286	96		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 34,819,571	\$ 88,272,593	\$ 123,092,164	564	679	1,243
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	77	168	229	90		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 38,653,163	\$ 72,978,555	\$ 111,631,718	793	442	1,235
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	93	236	346	117		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 79,577,809	\$ 174,877,147	\$ 254,454,956	1,196	1,274	2,470
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	163	296	577	160		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 37,114,176	\$ 70,410,828	\$ 107,525,003	1,346	597	1,943
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	253	642	294	157		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 201,388,013	\$ 275,673,167	\$ 477,061,180	777	2,417	3,194
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	113	186	344	135		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 177,974,111	\$ 357,494,425	\$ 535,468,536	811	2,727	3,538
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	146	155	380	131		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 26,284,652	\$ 30,109,694	\$ 56,394,346	986	205	1,191
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	140	293	410	143		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 441,929,597	\$ 982,912,905	\$ 1,424,842,502	8,189	8,527	16,716
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,006	922	640	2,621		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 31,981,699	\$ 95,416,422	\$ 127,398,121	1,081	570	1,651
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	248	484	253	96		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 25,305,856	\$ 37,062,988	\$ 62,368,845	1,285	295	1,580
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	214	702	254	116		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 91,044,064	\$ 277,194,472	\$ 368,238,535	872	2,314	3,186
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	227	340	254	51		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 159,350,680	\$ 428,024,545	\$ 587,375,225	1,815	3,364	5,179
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	404	728	298	384		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,676,691	\$ 30,834,375	\$ 97,511,066	933	430	1,363
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	234	310	341	48		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 145,064,532	\$ 395,591,064	\$ 540,655,596	749	3,363	4,112
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	216	207	274	52		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 47,531,938	\$ 115,157,069	\$ 162,689,007	1,192	1,154	2,346
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	227	422	418	124		
28	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 26,128,713	\$ 39,928,721	\$ 66,057,435	747	281	1,028
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	148	251	277	72		
29	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 22,030,578	\$ 61,909,794	\$ 83,940,372	591	313	904
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	101	230	221	38		
30	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 21,678,012	\$ 30,809,192	\$ 52,487,204	658	245	903
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	114	240	260	44		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
31	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,371,068	\$ 232,260,358	\$ 305,631,426	1,444	1,701	3,145
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	248	436	457	303		
32	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 106,805,374	\$ 302,192,527	\$ 408,997,901	1,062	1,898	2,960
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	205	365	397	95		
33	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 75,907,547	\$ 144,709,374	\$ 220,616,921	886	1,177	2,063
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	163	256	377	89		
34	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 15,657,378	\$ 39,986,836	\$ 55,644,214	437	396	833
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	87	125	183	42		
35	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 64,155,111	\$ 148,979,555	\$ 213,134,665	1,381	1,068	2,449
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	288	441	424	228		
36	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 48,575,014	\$ 81,580,426	\$ 130,155,439	667	455	1,122
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	195	200	66		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
37	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 44,839,097	\$ 106,878,028	\$ 151,717,125	562	887	1,449
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	92	177	240	53		
38	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 29,056,367	\$ 48,944,943	\$ 78,001,310	1,277	324	1,601
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	244	418	479	136		
39	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 192,106,754	\$ 608,548,348	\$ 800,655,101	1,011	4,368	5,379
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	203	314	407	87		
40	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 21,754,146	\$ 51,419,083	\$ 73,173,228	613	412	1,025
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	102	204	248	60		
41	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 27,403,123	\$ 47,128,780	\$ 74,531,903	1,167	392	1,559
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	230	361	476	100		
42	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 44,847,159	\$ 69,475,076	\$ 114,322,235	1,960	511	2,471
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	470	650	731	110		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
43	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 53,171,588	\$ 86,555,505	\$ 139,727,093	702	746	1,448
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	136	248	258	61		
44	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 96,683,087	\$ 236,203,305	\$ 332,886,391	755	1,804	2,559
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	262	271	66		
45	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 156,234,095	\$ 139,114,409	\$ 295,348,504	841	1,460	2,301
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	201	217	351	71		
46	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 39,675,320	\$ 103,846,137	\$ 143,521,456	814	734	1,548
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	160	254	342	58		
47	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 51,390,379	\$ 111,990,943	\$ 163,381,322	1,429	823	2,252
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	233	483	603	110		
48	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 69,610,364	\$ 203,048,958	\$ 272,659,322	847	1,150	1,997
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	248	381	62		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
49	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 185,887,759	\$ 513,449,115	\$ 699,336,874	1,364	3,651	5,015
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	302	431	557	73		
50	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 30,027,423	\$ 45,476,893	\$ 75,504,316	965	318	1,283
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	227	351	338	48		
51	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 44,137,338	\$ 59,824,035	\$ 103,961,373	1,798	518	2,316
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	380	868	477	73		
52	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 929,066,021	\$ 2,252,725,784	\$ 3,181,791,805	1,298	19,064	20,362
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	335	441	450	73		
53	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 79,417,972	\$ 208,907,668	\$ 288,325,640	1,828	1,527	3,355
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	427	707	612	82		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,952,131,237	\$ 13,215,244,615	\$ 19,167,375,850	74,713	106,682	181,395
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	21,814	21,749	20,302	10,850		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 85,222,414	\$ 207,744,891	\$ 292,967,305	1,703	1,592	3,295
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	307	627	188	581		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 37,103,400	\$ 89,397,142	\$ 126,500,543	507	641	1,148
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	124	180	122	81		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 255,572,499	\$ 661,861,030	\$ 917,433,529	2,177	6,517	8,694
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	392	734	667	384		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,148,767	\$ 147,581,946	\$ 220,730,712	1,875	1,118	2,993
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	249	574	342	710		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 50,563,988	\$ 110,115,185	\$ 160,679,173	742	1,026	1,768
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	126	224	293	98		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 126,682,698	\$ 298,582,871	\$ 425,265,569	1,797	2,342	4,139
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	200	614	478	506		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 105,131,160	\$ 269,319,462	\$ 374,450,622	2,122	2,004	4,126
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	270	868	555	429		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 676,705,677	\$ 1,262,149,268	\$ 1,938,854,945	8,255	13,602	21,857
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	6,189	771	677	618		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 108,502,196	\$ 254,992,912	\$ 363,495,108	1,388	2,343	3,731
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	251	513	435	189		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 57,826,493	\$ 117,580,765	\$ 175,407,259	1,159	1,039	2,198
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	235	400	390	134		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 84,844,997	\$ 194,719,098	\$ 279,564,095	1,012	1,471	2,483
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	159	303	406	144		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 272,196,209	\$ 570,893,856	\$ 843,090,066	554	3,631	4,185
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	58	148	258	90		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 29,359,341	\$ 71,711,231	\$ 101,070,572	542	538	1,080
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	83	158	217	84		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 48,015,352	\$ 81,765,579	\$ 129,780,930	732	541	1,273
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	82	200	334	116		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 71,378,439	\$ 136,937,683	\$ 208,316,122	1,129	979	2,108
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	164	257	553	154		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 31,695,058	\$ 52,287,480	\$ 83,982,537	1,211	402	1,613
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	203	590	260	158		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,497,607	\$ 110,720,137	\$ 183,217,744	724	802	1,526
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	94	166	335	129		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 125,353,215	\$ 236,837,163	\$ 362,190,377	767	1,831	2,598
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	142	134	367	123		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 31,434,705	\$ 44,716,676	\$ 76,151,381	864	295	1,159
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	121	250	361	132		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 624,198,260	\$ 1,377,482,776	\$ 2,001,681,036	7,276	12,669	19,945
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,445	804	586	2,441		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 26,856,127	\$ 75,318,949	\$ 102,175,076	1,006	381	1,387
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	442	234	98		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 28,745,750	\$ 45,479,778	\$ 74,225,528	1,189	357	1,546
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	192	644	233	120		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 81,468,382	\$ 232,914,301	\$ 314,382,683	823	1,911	2,734
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	212	304	255	52		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 156,018,228	\$ 450,144,648	\$ 606,162,876	1,716	3,578	5,294
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	390	673	268	385		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 37,165,854	\$ 83,536,825	\$ 120,702,679	897	583	1,480
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	218	303	325	52		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 90,203,457	\$ 218,063,400	\$ 308,266,856	775	1,900	2,675
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	200	220	302	53		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 42,983,444	\$ 98,937,790	\$ 141,921,234	1,145	777	1,922
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	211	389	420	125		
28	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 27,946,721	\$ 48,214,531	\$ 76,161,253	687	353	1,040
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	124	223	268	71		
29	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 21,393,345	\$ 40,666,323	\$ 62,059,668	579	296	875
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	116	205	222	36		
30	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 47,507,839	\$ 97,133,432	\$ 144,641,271	619	684	1,303
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	110	213	252	44		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
31	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 65,876,285	\$ 193,365,144	\$ 259,241,428	1,400	1,365	2,765
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	235	406	460	299		
32	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 117,817,887	\$ 309,442,063	\$ 427,259,950	988	2,029	3,017
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	317	400	95		
33	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 235,854,431	\$ 563,977,875	\$ 799,832,305	842	3,767	4,609
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	152	244	357	89		
34	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 17,054,564	\$ 41,728,553	\$ 58,783,117	410	376	786
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	84	113	171	41		
35	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 51,676,610	\$ 113,419,162	\$ 165,095,771	1,291	839	2,130
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	248	414	402	227		
36	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 44,499,918	\$ 73,005,680	\$ 117,505,598	634	485	1,119
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	173	188	205	67		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
37	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 48,468,415	\$ 132,525,555	\$ 180,993,970	539	1,138	1,677
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	86	158	242	53		
38	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 31,333,035	\$ 53,279,380	\$ 84,612,415	1,197	356	1,553
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	193	368	499	136		
39	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 95,302,306	\$ 285,372,007	\$ 380,674,313	927	2,007	2,934
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	169	288	385	86		
40	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 20,438,868	\$ 39,000,710	\$ 59,439,578	587	279	866
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	90	200	238	59		
41	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 40,897,660	\$ 90,002,659	\$ 130,900,319	1,062	918	1,980
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	199	320	440	103		
42	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 53,655,463	\$ 83,772,636	\$ 137,428,099	1,851	677	2,528
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	414	584	739	114		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
43	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 41,604,500	\$ 98,127,584	\$ 139,732,084	652	722	1,374
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	110	218	264	60		
44	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,599,319	\$ 136,160,016	\$ 202,759,335	737	1,103	1,840
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	137	253	283	65		
45	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,581,759	\$ 148,604,373	\$ 222,186,132	806	928	1,734
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	209	202	327	68		
46	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 35,044,890	\$ 95,608,238	\$ 130,653,128	739	621	1,360
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	117	225	341	56		
47	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 65,992,495	\$ 135,887,142	\$ 201,879,637	1,382	997	2,379
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	217	460	599	106		
48	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 34,757,563	\$ 62,896,276	\$ 97,653,839	796	424	1,220
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	142	227	368	59		

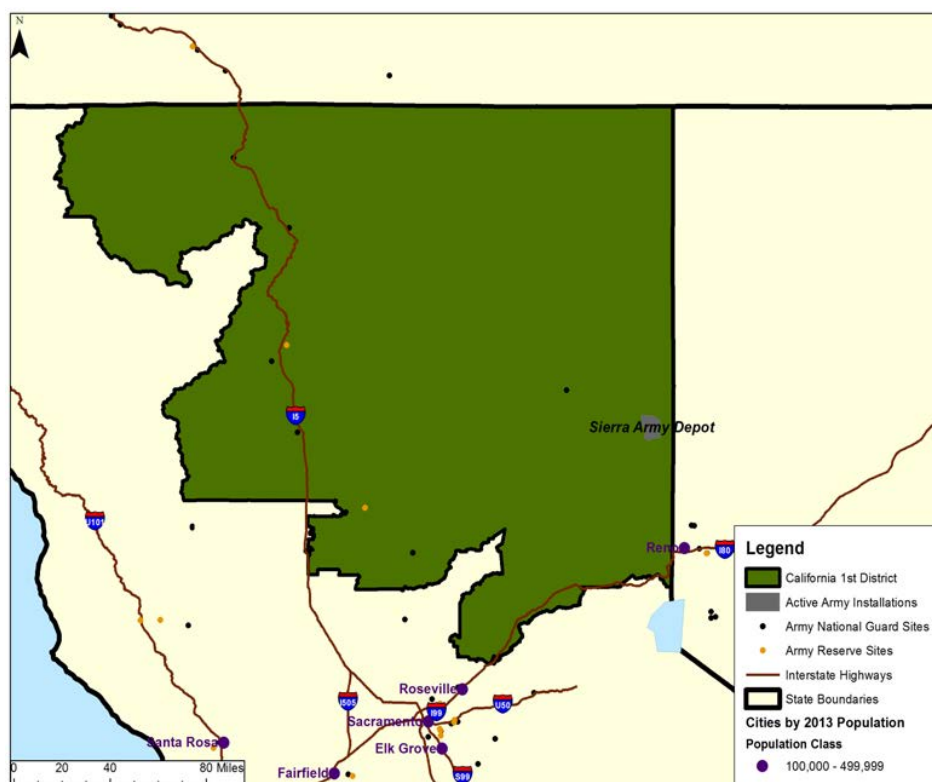
NOTE: Data labels are defined in the introduction, pp. iii–v.

California FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
49	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 141,872,747	\$ 361,690,836	\$ 503,563,584	1,258	2,666	3,924
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	284	376	527	71		
50	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 53,020,129	\$ 99,780,966	\$ 152,801,096	894	842	1,736
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	210	306	331	47		
51	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 41,249,589	\$ 52,229,898	\$ 93,479,487	1,678	392	2,070
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	357	758	487	77		
52	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 678,949,660	\$ 1,729,029,569	\$ 2,407,979,229	1,332	15,968	17,300
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	315	436	502	79		
53	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 96,919,633	\$ 236,103,107	\$ 333,022,740	1,746	1,886	3,632
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	357	673	631	85		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,680,189,348	\$ 12,822,816,557	\$ 18,503,005,903	69,720	106,988	176,708
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	19,574	19,863	19,802	10,480		

NOTE: Data labels are defined in the introduction, pp. iii–v.

California - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 99,553,589	\$ 59,456,977	\$ 85,222,414
Additional Economic Output ²	\$ 234,930,189	\$ 138,233,342	\$ 207,744,891
Army-Driven Economic Output ³	\$ 334,483,778	\$ 197,690,319	\$ 292,967,305
All Army Direct Employment ⁴	1,839	1,850	1,703
Additional Employment ⁵	1,615	776	1,592
All Army Personnel and Additional Employment ⁶	3,454	2,626	3,295

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

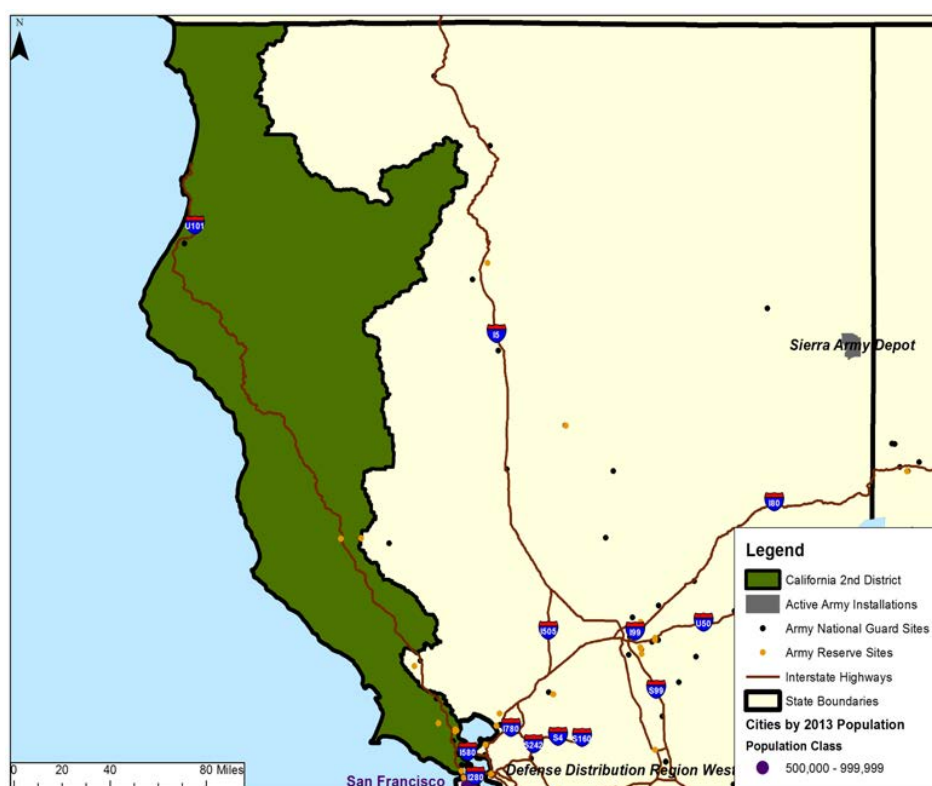
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 40,420,654	\$ 59,533,116	\$ 37,103,400
Additional Economic Output ²	\$ 87,393,299	\$ 141,550,171	\$ 89,397,142
Army-Driven Economic Output ³	\$ 127,813,953	\$ 201,083,288	\$ 126,500,543
All Army Direct Employment ⁴	585	599	507
Additional Employment ⁵	729	1,250	641
All Army Personnel and Additional Employment ⁶	1,314	1,849	1,148

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

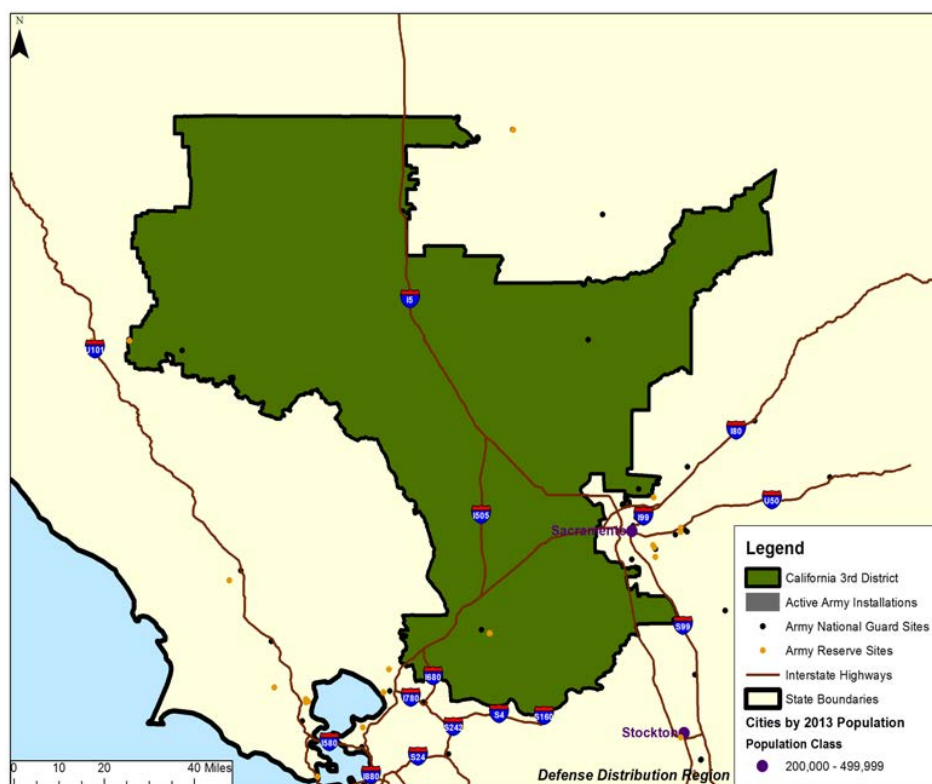
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 135,254,050	\$ 179,883,036	\$ 255,572,499
Additional Economic Output ²	\$ 317,889,208	\$ 461,044,598	\$ 661,861,030
Army-Driven Economic Output ³	\$ 453,143,258	\$ 640,927,634	\$ 917,433,529
All Army Direct Employment ⁴	2,292	2,358	2,177
Additional Employment ⁵	3,056	4,539	6,517
All Army Personnel and Additional Employment ⁶	5,348	6,897	8,694

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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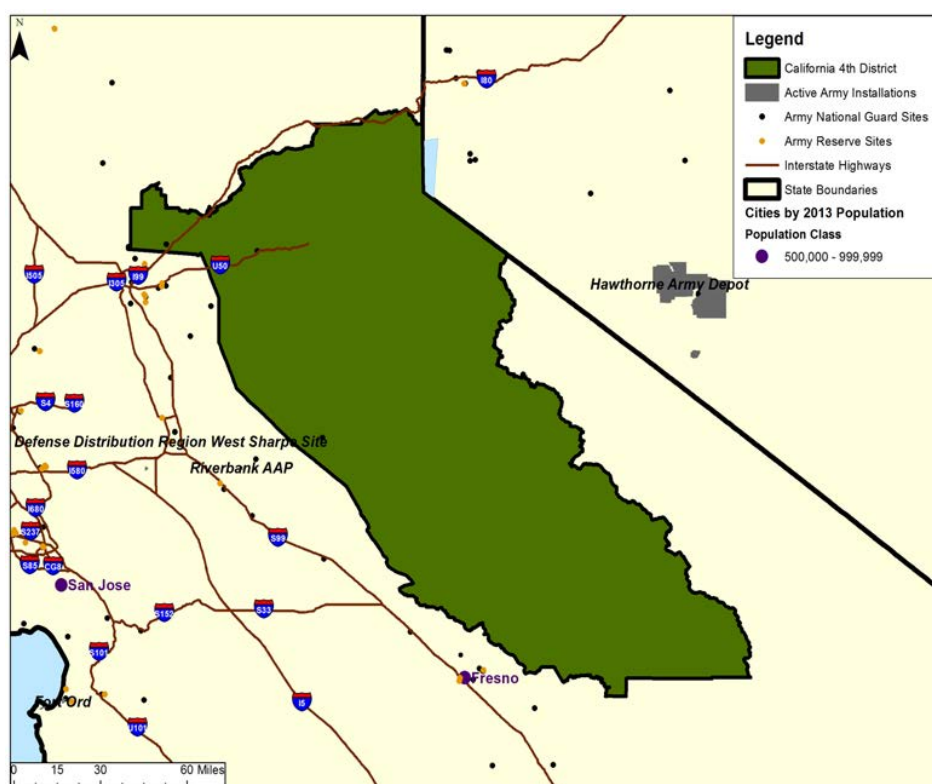
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 72,592,435	\$ 66,048,985	\$ 73,148,767
Additional Economic Output ²	\$ 169,046,160	\$ 137,362,400	\$ 147,581,946
Army-Driven Economic Output ³	\$ 241,638,595	\$ 203,411,385	\$ 220,730,712
All Army Direct Employment ⁴	1,994	2,026	1,875
Additional Employment ⁵	1,401	1,014	1,118
All Army Personnel and Additional Employment ⁶	3,395	3,040	2,993

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

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2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 32,357,286	\$ 29,237,806	\$ 50,563,988
Additional Economic Output ²	\$ 63,854,650	\$ 62,606,386	\$ 110,115,185
Army-Driven Economic Output ³	\$ 96,211,936	\$ 91,844,193	\$ 160,679,173
All Army Direct Employment ⁴	784	803	742
Additional Employment ⁵	603	569	1,026
All Army Personnel and Additional Employment ⁶	1,387	1,372	1,768

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

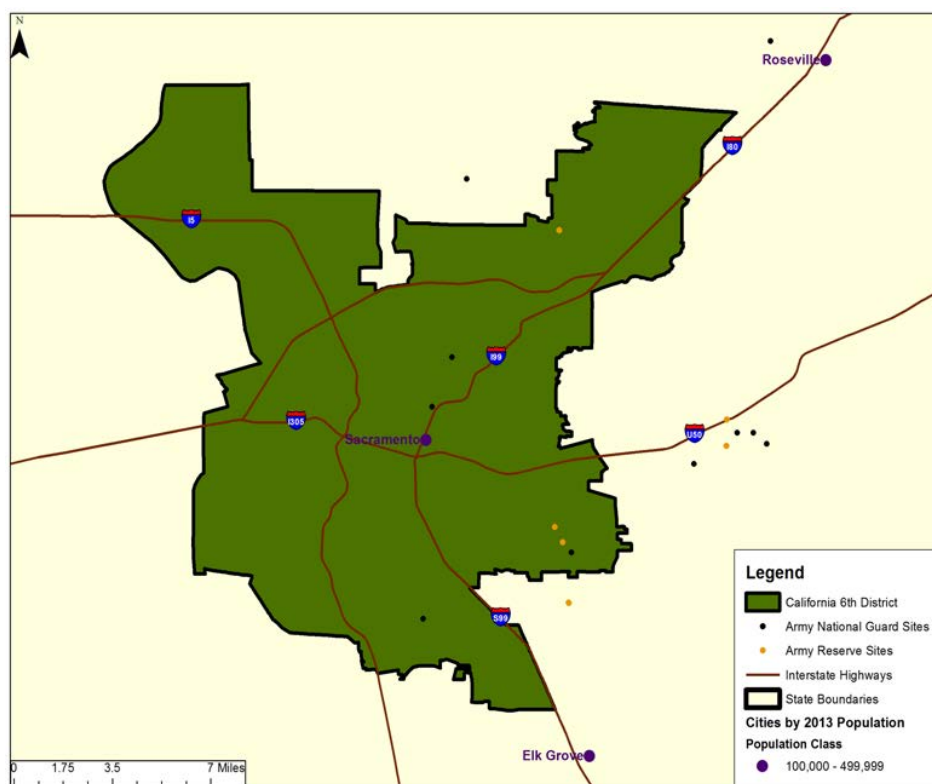
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 172,451,293	\$ 102,053,320	\$ 126,682,698
Additional Economic Output ²	\$ 476,673,254	\$ 270,157,344	\$ 298,582,871
Army-Driven Economic Output ³	\$ 649,124,547	\$ 372,210,664	\$ 425,265,569
All Army Direct Employment ⁴	1,877	1,897	1,797
Additional Employment ⁵	3,655	2,074	2,342
All Army Personnel and Additional Employment ⁶	5,532	3,971	4,139

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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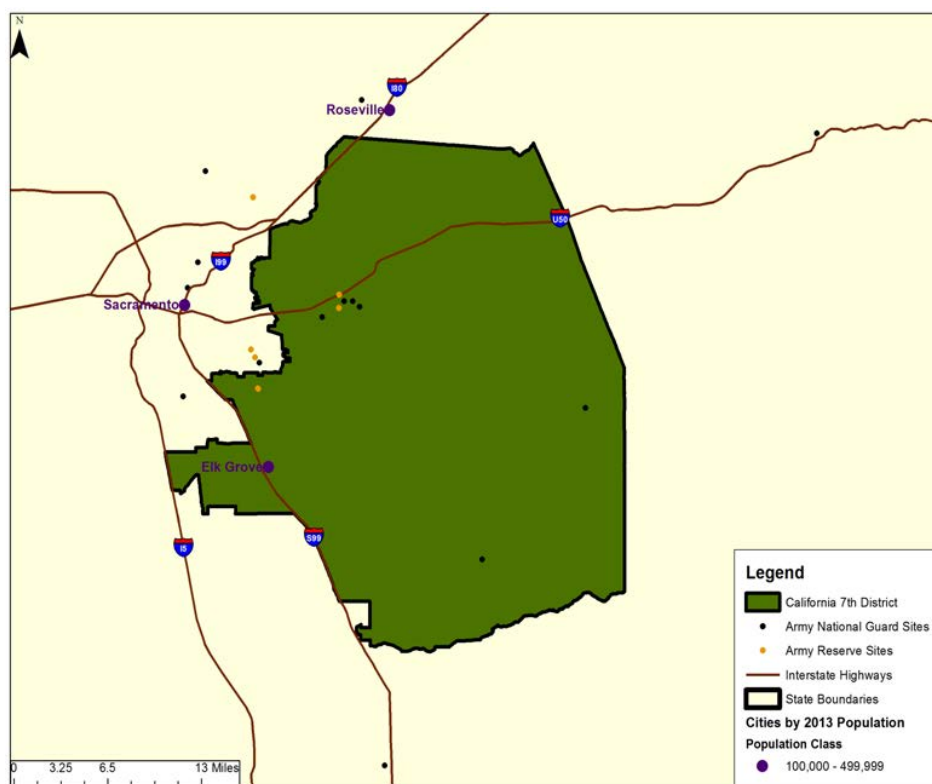
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 105,726,147	\$ 185,774,652	\$ 105,131,160
Additional Economic Output ²	\$ 271,095,546	\$ 584,919,724	\$ 269,319,462
Army-Driven Economic Output ³	\$ 376,821,693	\$ 770,694,376	\$ 374,450,622
All Army Direct Employment ⁴	2,127	2,188	2,122
Additional Employment ⁵	2,084	4,382	2,004
All Army Personnel and Additional Employment ⁶	4,211	6,570	4,126

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 831,398,212	\$ 642,057,109	\$ 676,705,677
Additional Economic Output ²	\$ 1,530,727,004	\$ 1,069,729,884	\$ 1,262,149,268
Army-Driven Economic Output ³	\$ 2,362,125,216	\$ 1,711,786,993	\$ 1,938,854,945
All Army Direct Employment ⁴	9,681	8,899	8,255
Additional Employment ⁵	17,182	10,989	13,602
All Army Personnel and Additional Employment ⁶	26,863	19,888	21,857

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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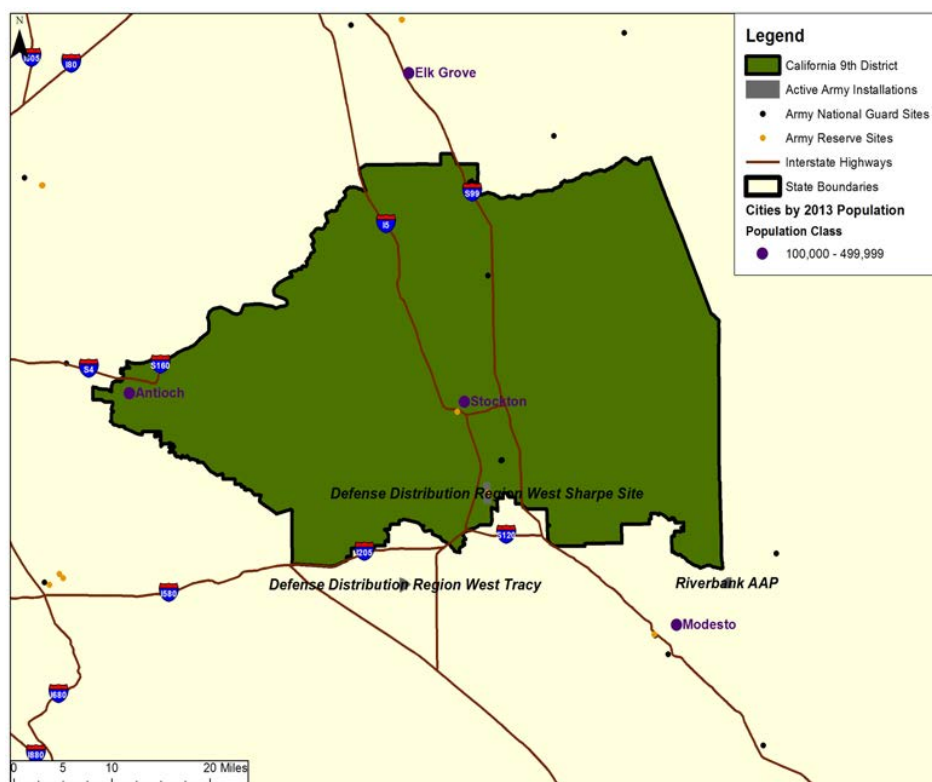
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 44,335,299	\$ 46,188,492	\$ 108,502,196
Additional Economic Output ²	\$ 76,855,879	\$ 88,703,172	\$ 254,992,912
Army-Driven Economic Output ³	\$ 121,191,178	\$ 134,891,664	\$ 363,495,108
All Army Direct Employment ⁴	1,521	1,519	1,388
Additional Employment ⁵	581	644	2,343
All Army Personnel and Additional Employment ⁶	2,102	2,163	3,731

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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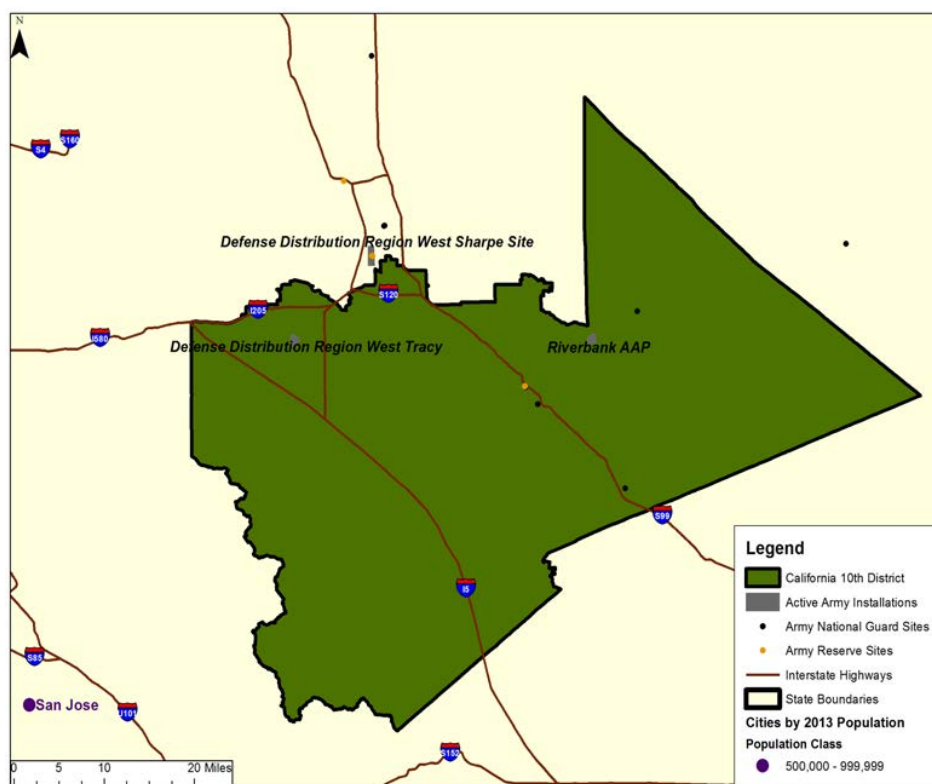
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 91,876,055	\$ 40,670,051	\$ 57,826,493
Additional Economic Output ²	\$ 195,842,310	\$ 72,417,724	\$ 117,580,765
Army-Driven Economic Output ³	\$ 287,718,365	\$ 113,087,775	\$ 175,407,259
All Army Direct Employment ⁴	1,273	1,235	1,159
Additional Employment ⁵	1,731	596	1,039
All Army Personnel and Additional Employment ⁶	3,004	1,831	2,198

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,032,268,229	\$ 58,954,067	\$ 84,844,997
Additional Economic Output ²	\$ 2,705,758,743	\$ 131,289,429	\$ 194,719,098
Army-Driven Economic Output ³	\$ 3,738,026,972	\$ 190,243,497	\$ 279,564,095
All Army Direct Employment ⁴	1,015	1,046	1,012
Additional Employment ⁵	22,360	962	1,471
All Army Personnel and Additional Employment ⁶	23,375	2,008	2,483

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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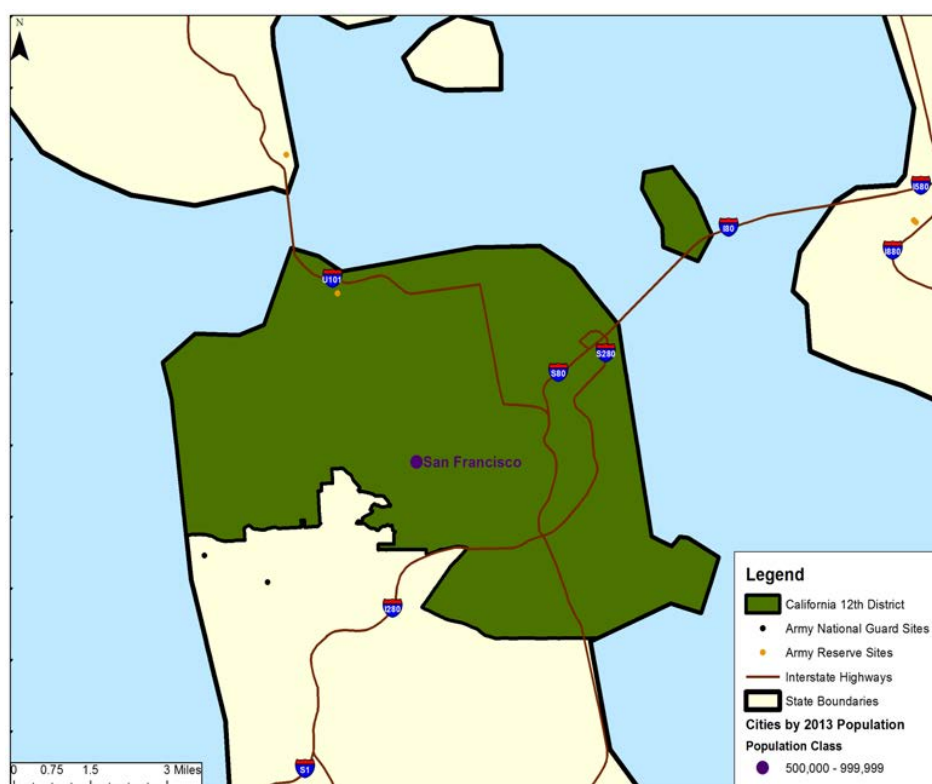
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 12



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 248,824,793	\$ 327,960,287	\$ 272,196,209
Additional Economic Output ²	\$ 494,488,597	\$ 649,326,399	\$ 570,893,856
Army-Driven Economic Output ³	\$ 743,313,390	\$ 977,286,687	\$ 843,090,066
All Army Direct Employment ⁴	619	600	554
Additional Employment ⁵	3,247	4,306	3,631
All Army Personnel and Additional Employment ⁶	3,866	4,906	4,185

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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⁶ All Army employment plus estimated additional employment.

California - District 13



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 42,776,278	\$ 34,819,571	\$ 29,359,341
Additional Economic Output ²	\$ 110,965,126	\$ 88,272,593	\$ 71,711,231
Army-Driven Economic Output ³	\$ 153,741,404	\$ 123,092,164	\$ 101,070,572
All Army Direct Employment ⁴	560	564	542
Additional Employment ⁵	823	679	538
All Army Personnel and Additional Employment ⁶	1,383	1,243	1,080

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⁶ All Army employment plus estimated additional employment.

California - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 48,943,213	\$ 38,653,163	\$ 48,015,352
Additional Economic Output ²	\$ 113,510,751	\$ 72,978,555	\$ 81,765,579
Army-Driven Economic Output ³	\$ 162,453,964	\$ 111,631,718	\$ 129,780,930
All Army Direct Employment ⁴	769	793	732
Additional Employment ⁵	588	442	541
All Army Personnel and Additional Employment ⁶	1,357	1,235	1,273

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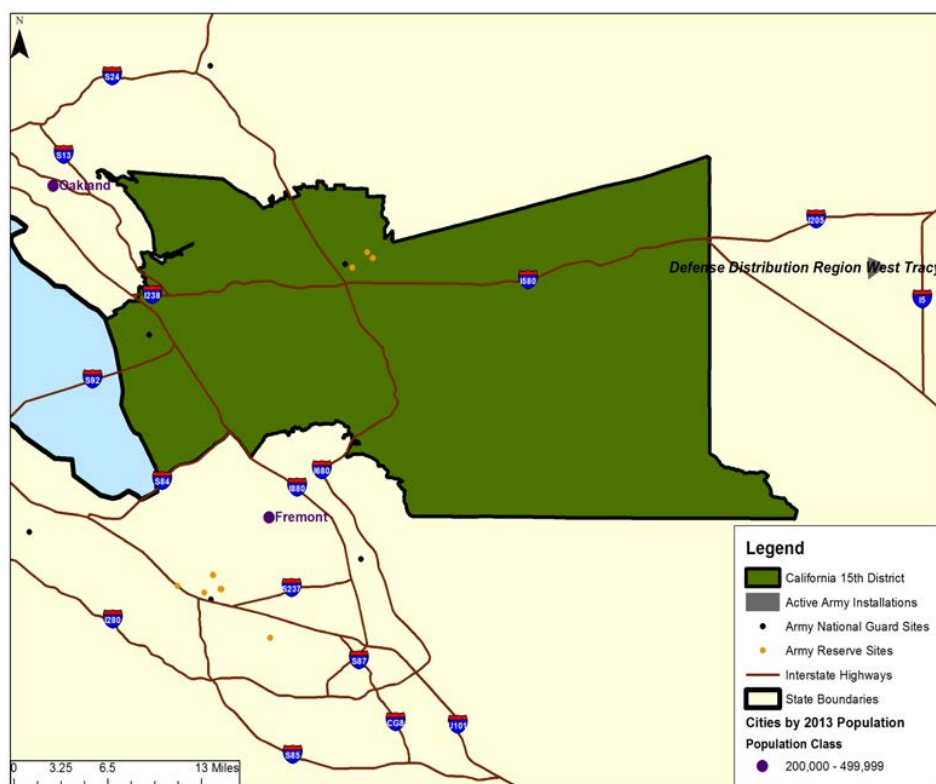
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⁶ All Army employment plus estimated additional employment.

California - District 15



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 106,381,418	\$ 79,577,809	\$ 71,378,439
Additional Economic Output ²	\$ 285,774,246	\$ 174,877,147	\$ 136,937,683
Army-Driven Economic Output ³	\$ 392,155,664	\$ 254,454,956	\$ 208,316,122
All Army Direct Employment ⁴	1,189	1,196	1,129
Additional Employment ⁵	2,324	1,274	979
All Army Personnel and Additional Employment ⁶	3,513	2,470	2,108

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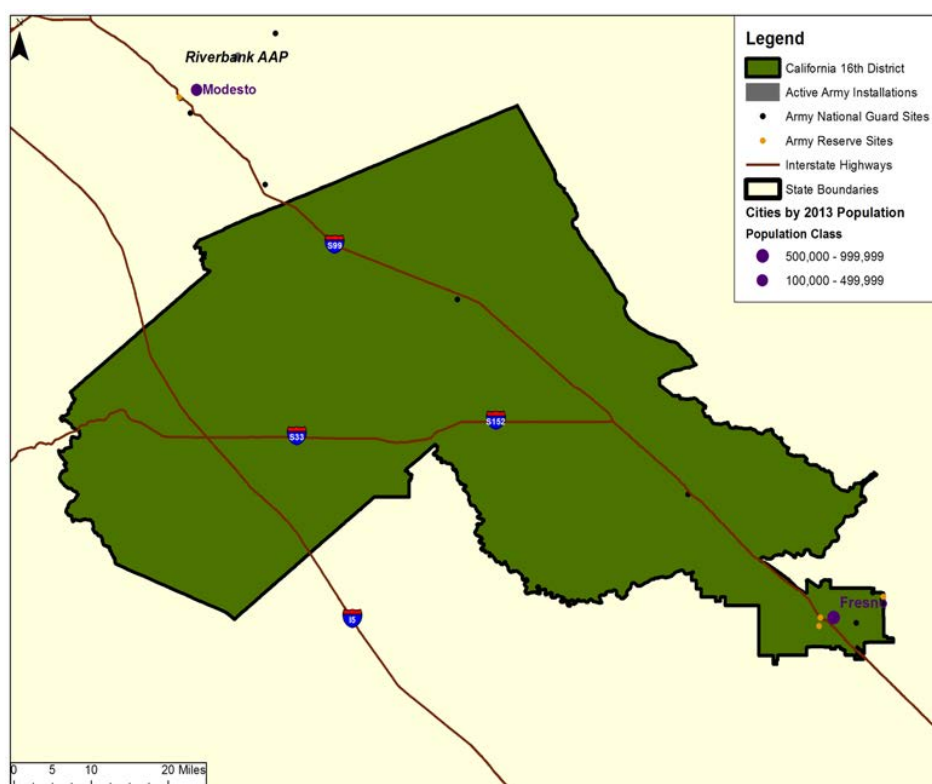
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⁶ All Army employment plus estimated additional employment.

California - District 16



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 33,744,154	\$ 37,114,176	\$ 31,695,058
Additional Economic Output ²	\$ 64,704,063	\$ 70,410,828	\$ 52,287,480
Army-Driven Economic Output ³	\$ 98,448,217	\$ 107,525,003	\$ 83,982,537
All Army Direct Employment ⁴	1,329	1,346	1,211
Additional Employment ⁵	495	597	402
All Army Personnel and Additional Employment ⁶	1,824	1,943	1,613

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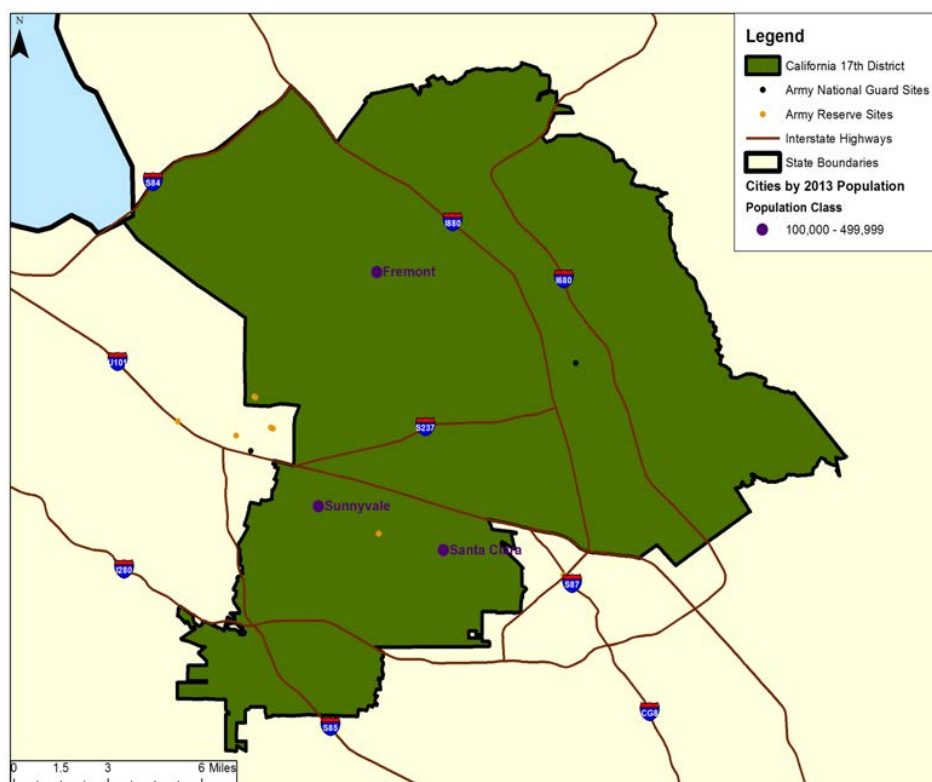
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⁴ Unique individuals paid in each district in each year.

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⁶ All Army employment plus estimated additional employment.

California - District 17



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 214,087,220	\$ 201,388,013	\$ 72,497,607
Additional Economic Output ²	\$ 341,906,839	\$ 275,673,167	\$ 110,720,137
Army-Driven Economic Output ³	\$ 555,994,059	\$ 477,061,180	\$ 183,217,744
All Army Direct Employment ⁴	787	777	724
Additional Employment ⁵	2,175	2,417	802
All Army Personnel and Additional Employment ⁶	2,962	3,194	1,526

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⁶ All Army employment plus estimated additional employment.

California - District 18



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 162,964,478	\$ 177,974,111	\$ 125,353,215
Additional Economic Output ²	\$ 309,602,734	\$ 357,494,425	\$ 236,837,163
Army-Driven Economic Output ³	\$ 472,567,212	\$ 535,468,536	\$ 362,190,377
All Army Direct Employment ⁴	872	811	767
Additional Employment ⁵	2,463	2,727	1,831
All Army Personnel and Additional Employment ⁶	3,335	3,538	2,598

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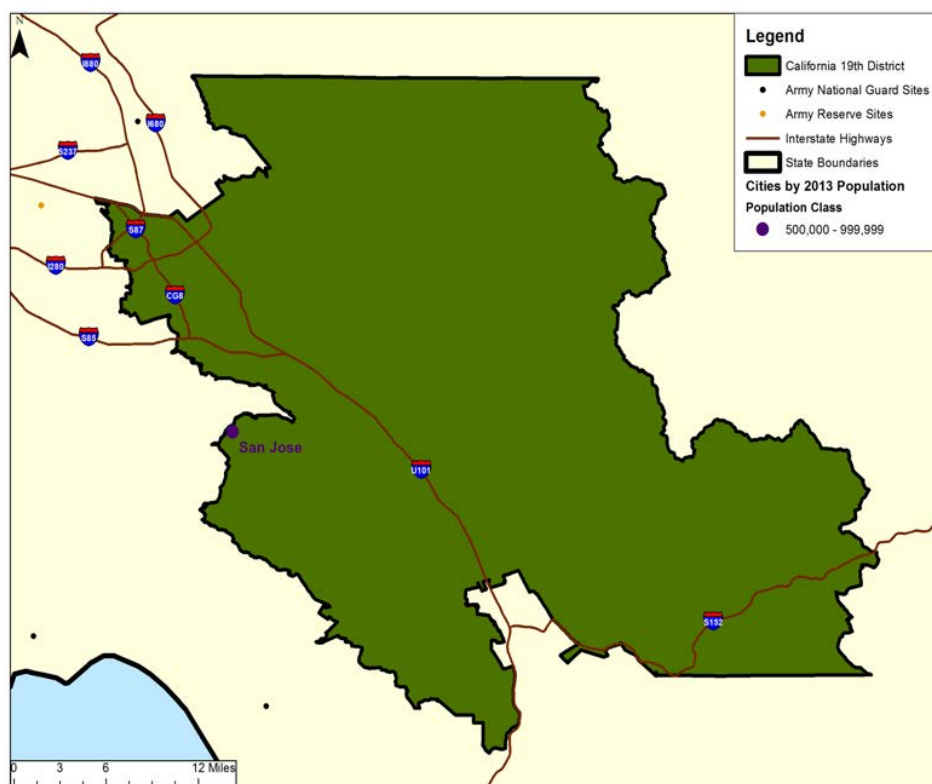
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⁶ All Army employment plus estimated additional employment.

California - District 19



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 34,620,288	\$ 26,284,652	\$ 31,434,705
Additional Economic Output ²	\$ 26,964,805	\$ 30,109,694	\$ 44,716,676
Army-Driven Economic Output ³	\$ 61,585,093	\$ 56,394,346	\$ 76,151,381
All Army Direct Employment ⁴	992	986	864
Additional Employment ⁵	223	205	295
All Army Personnel and Additional Employment ⁶	1,215	1,191	1,159

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⁶ All Army employment plus estimated additional employment.

California - District 20



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 429,684,393	\$ 441,929,597	\$ 624,198,260
Additional Economic Output ²	\$ 1,003,125,829	\$ 982,912,905	\$ 1,377,482,776
Army-Driven Economic Output ³	\$ 1,432,810,222	\$ 1,424,842,502	\$ 2,001,681,036
All Army Direct Employment ⁴	8,296	8,189	7,276
Additional Employment ⁵	8,433	8,527	12,669
All Army Personnel and Additional Employment ⁶	16,729	16,716	19,945

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⁶ All Army employment plus estimated additional employment.

California - District 21



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 30,536,738	\$ 31,981,699	\$ 26,856,127
Additional Economic Output ²	\$ 64,444,511	\$ 95,416,422	\$ 75,318,949
Army-Driven Economic Output ³	\$ 94,981,249	\$ 127,398,121	\$ 102,175,076
All Army Direct Employment ⁴	1,103	1,081	1,006
Additional Employment ⁵	425	570	381
All Army Personnel and Additional Employment ⁶	1,528	1,651	1,387

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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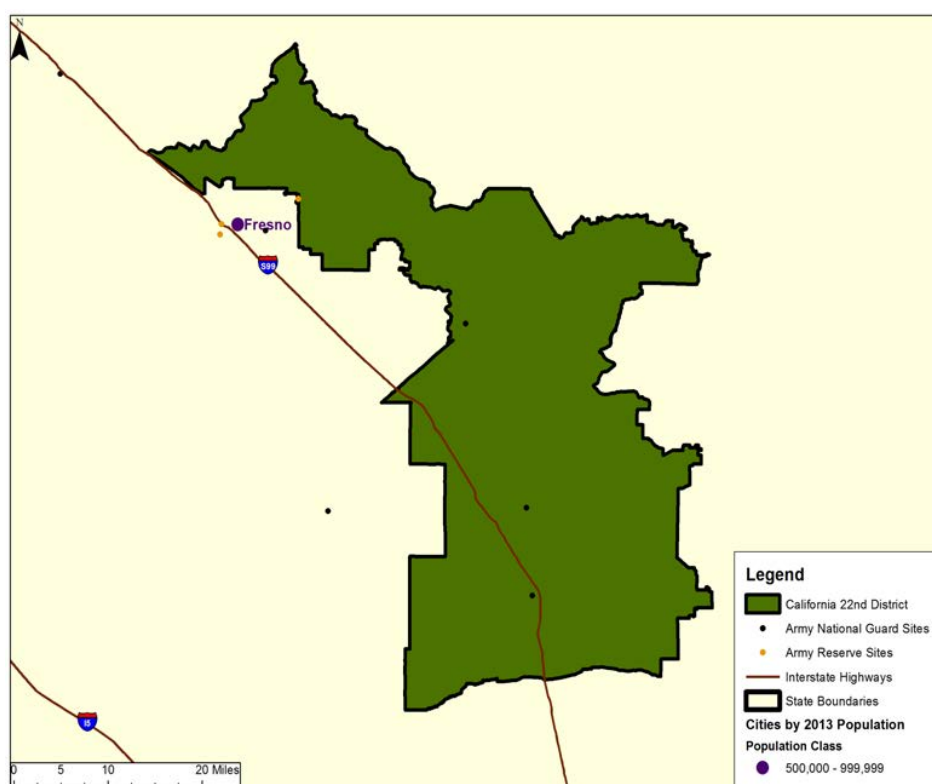
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⁶ All Army employment plus estimated additional employment.

California - District 22



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 26,601,267	\$ 25,305,856	\$ 28,745,750
Additional Economic Output ²	\$ 40,081,495	\$ 37,062,988	\$ 45,479,778
Army-Driven Economic Output ³	\$ 66,682,762	\$ 62,368,845	\$ 74,225,528
All Army Direct Employment ⁴	1,290	1,285	1,189
Additional Employment ⁵	306	295	357
All Army Personnel and Additional Employment ⁶	1,596	1,580	1,546

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California - District 23



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 73,467,537	\$ 91,044,064	\$ 81,468,382
Additional Economic Output ²	\$ 217,661,339	\$ 277,194,472	\$ 232,914,301
Army-Driven Economic Output ³	\$ 291,128,876	\$ 368,238,535	\$ 314,382,683
All Army Direct Employment ⁴	895	872	823
Additional Employment ⁵	1,732	2,314	1,911
All Army Personnel and Additional Employment ⁶	2,627	3,186	2,734

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⁶ All Army employment plus estimated additional employment.

California - District 24



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 278,120,868	\$ 159,350,680	\$ 156,018,228
Additional Economic Output ²	\$ 840,523,359	\$ 428,024,545	\$ 450,144,648
Army-Driven Economic Output ³	\$ 1,118,644,227	\$ 587,375,225	\$ 606,162,876
All Army Direct Employment ⁴	1,770	1,815	1,716
Additional Employment ⁵	6,819	3,364	3,578
All Army Personnel and Additional Employment ⁶	8,589	5,179	5,294

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California - District 25



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 50,537,496	\$ 66,676,691	\$ 37,165,854
Additional Economic Output ²	\$ 78,706,826	\$ 30,834,375	\$ 83,536,825
Army-Driven Economic Output ³	\$ 129,244,322	\$ 97,511,066	\$ 120,702,679
All Army Direct Employment ⁴	852	933	897
Additional Employment ⁵	586	430	583
All Army Personnel and Additional Employment ⁶	1,438	1,363	1,480

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California - District 26



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 180,229,397	\$ 145,064,532	\$ 90,203,457
Additional Economic Output ²	\$ 468,127,542	\$ 395,591,064	\$ 218,063,400
Army-Driven Economic Output ³	\$ 648,356,939	\$ 540,655,596	\$ 308,266,856
All Army Direct Employment ⁴	720	749	775
Additional Employment ⁵	3,359	3,363	1,900
All Army Personnel and Additional Employment ⁶	4,079	4,112	2,675

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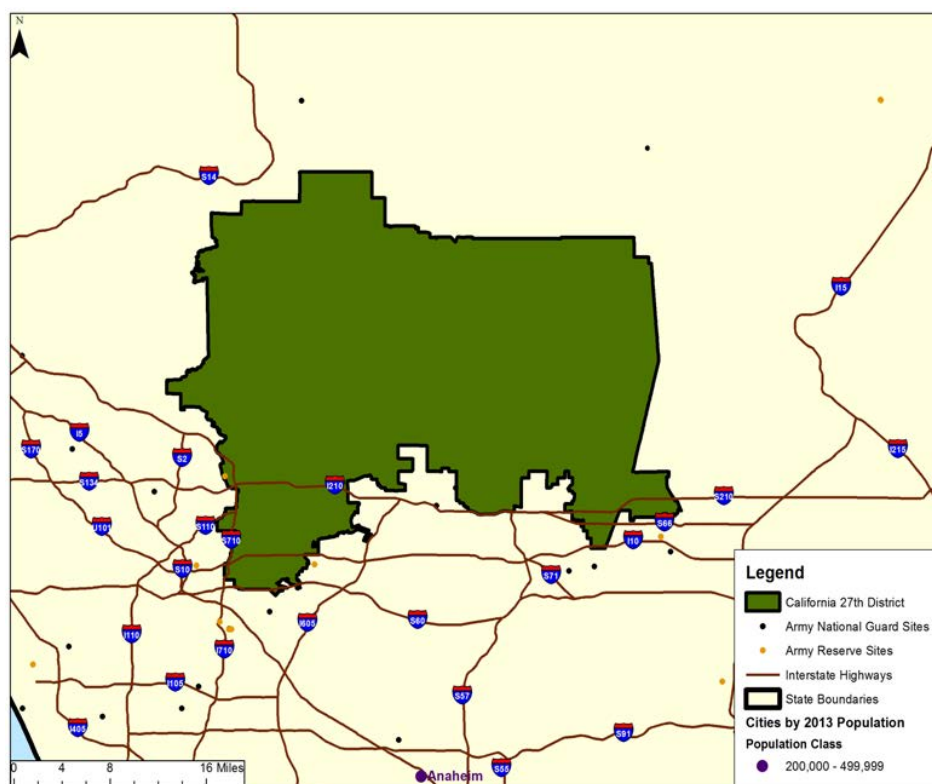
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⁶ All Army employment plus estimated additional employment.

California - District 27



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 51,363,581	\$ 47,531,938	\$ 42,983,444
Additional Economic Output ²	\$ 132,665,727	\$ 115,157,069	\$ 98,937,790
Army-Driven Economic Output ³	\$ 184,029,308	\$ 162,689,007	\$ 141,921,234
All Army Direct Employment ⁴	1,186	1,192	1,145
Additional Employment ⁵	1,313	1,154	777
All Army Personnel and Additional Employment ⁶	2,499	2,346	1,922

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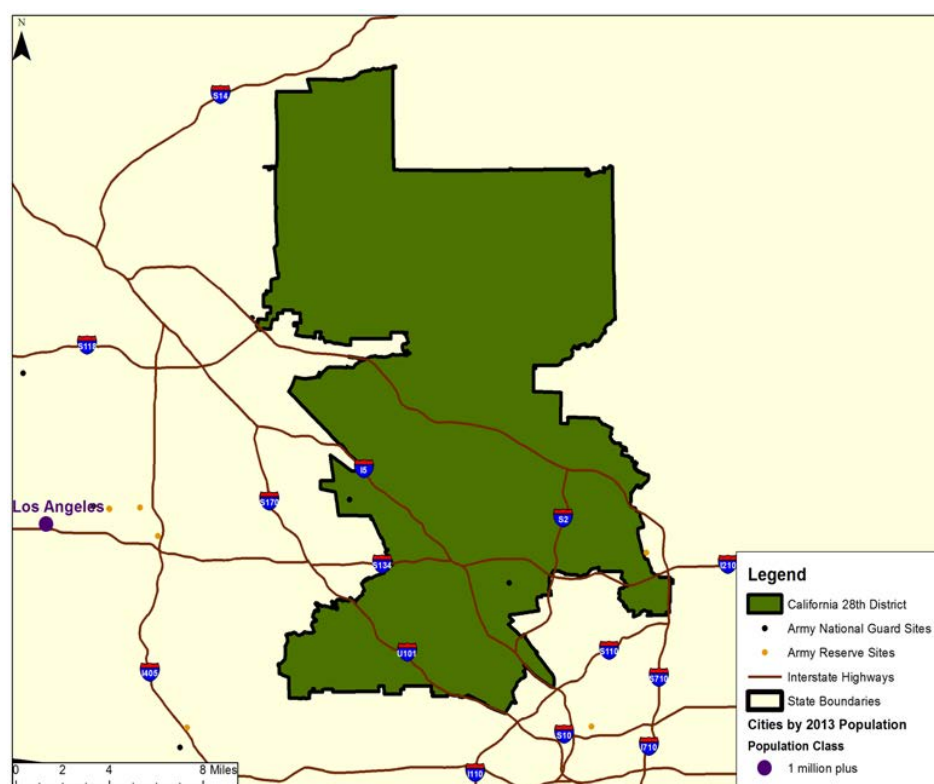
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⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 28



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 20,369,020	\$ 26,128,713	\$ 27,946,721
Additional Economic Output ²	\$ 36,051,293	\$ 39,928,721	\$ 48,214,531
Army-Driven Economic Output ³	\$ 56,420,313	\$ 66,057,435	\$ 76,161,253
All Army Direct Employment ⁴	703	747	687
Additional Employment ⁵	238	281	353
All Army Personnel and Additional Employment ⁶	941	1,028	1,040

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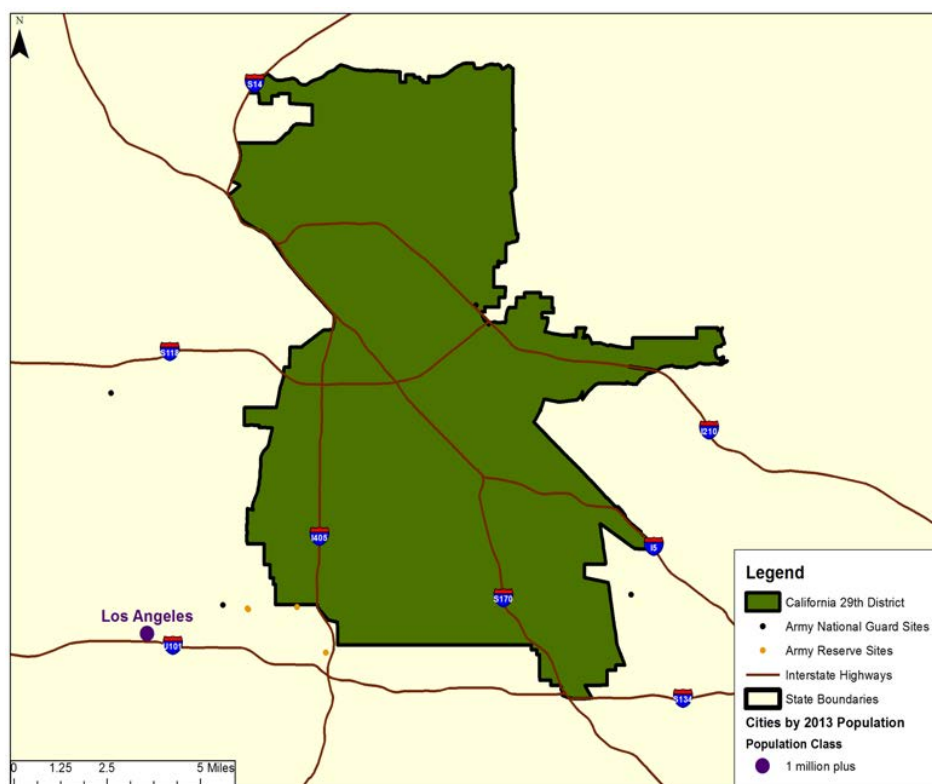
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 29



California - District 30



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 26,442,481	\$ 21,678,012	\$ 47,507,839
Additional Economic Output ²	\$ 45,292,265	\$ 30,809,192	\$ 97,133,432
Army-Driven Economic Output ³	\$ 71,734,746	\$ 52,487,204	\$ 144,641,271
All Army Direct Employment ⁴	654	658	619
Additional Employment ⁵	363	245	684
All Army Personnel and Additional Employment ⁶	1,017	903	1,303

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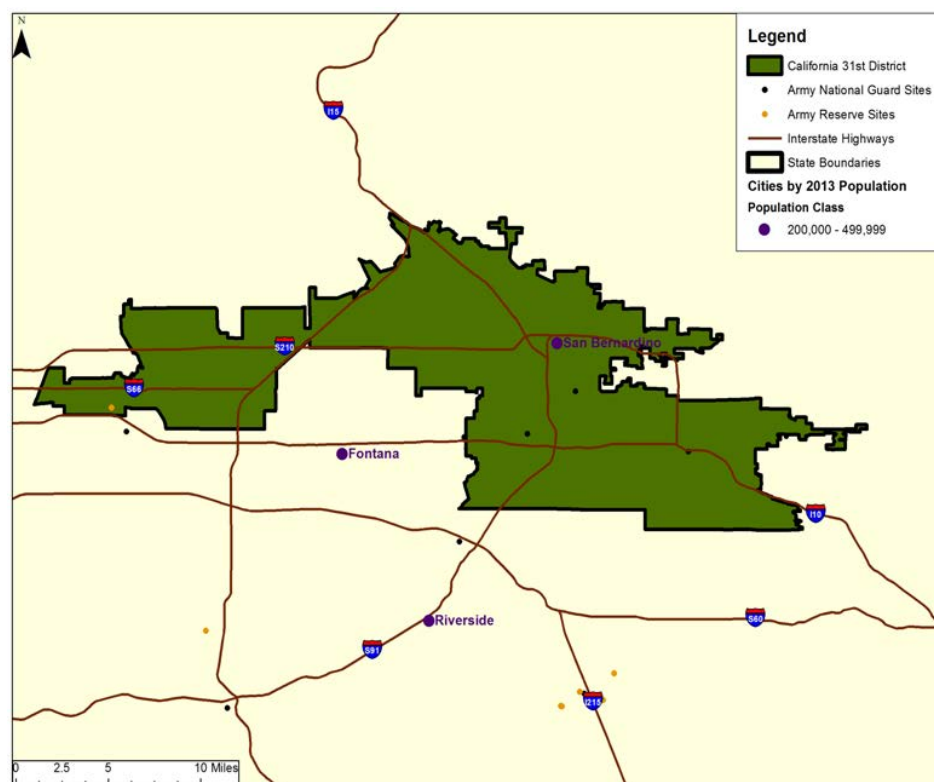
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 31



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 87,664,762	\$ 73,371,068	\$ 65,876,285
Additional Economic Output ²	\$ 296,612,446	\$ 232,260,358	\$ 193,365,144
Army-Driven Economic Output ³	\$ 384,277,208	\$ 305,631,426	\$ 259,241,428
All Army Direct Employment ⁴	1,418	1,444	1,400
Additional Employment ⁵	2,225	1,701	1,365
All Army Personnel and Additional Employment ⁶	3,643	3,145	2,765

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

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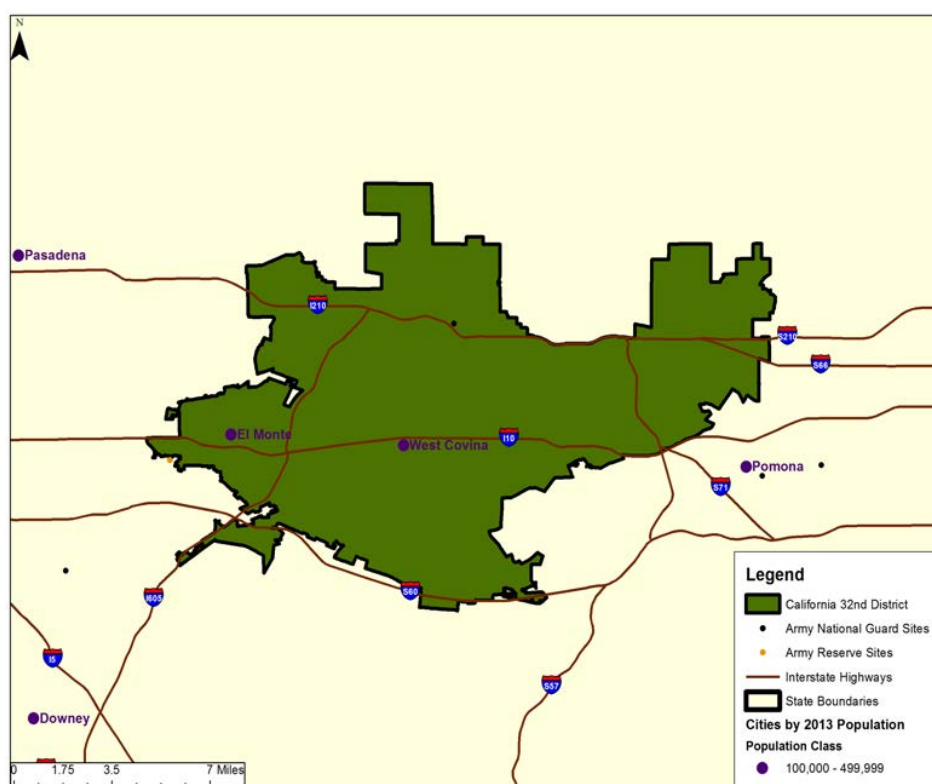
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 32



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 122,492,252	\$ 106,805,374	\$ 117,817,887
Additional Economic Output ²	\$ 337,012,624	\$ 302,192,527	\$ 309,442,063
Army-Driven Economic Output ³	\$ 459,504,876	\$ 408,997,901	\$ 427,259,950
All Army Direct Employment ⁴	1,034	1,062	988
Additional Employment ⁵	2,253	1,898	2,029
All Army Personnel and Additional Employment ⁶	3,287	2,960	3,017

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 33



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 120,014,162	\$ 75,907,547	\$ 235,854,431
Additional Economic Output ²	\$ 256,694,975	\$ 144,709,374	\$ 563,977,875
Army-Driven Economic Output ³	\$ 376,709,137	\$ 220,616,921	\$ 799,832,305
All Army Direct Employment ⁴	901	886	842
Additional Employment ⁵	2,002	1,177	3,767
All Army Personnel and Additional Employment ⁶	2,903	2,063	4,609

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

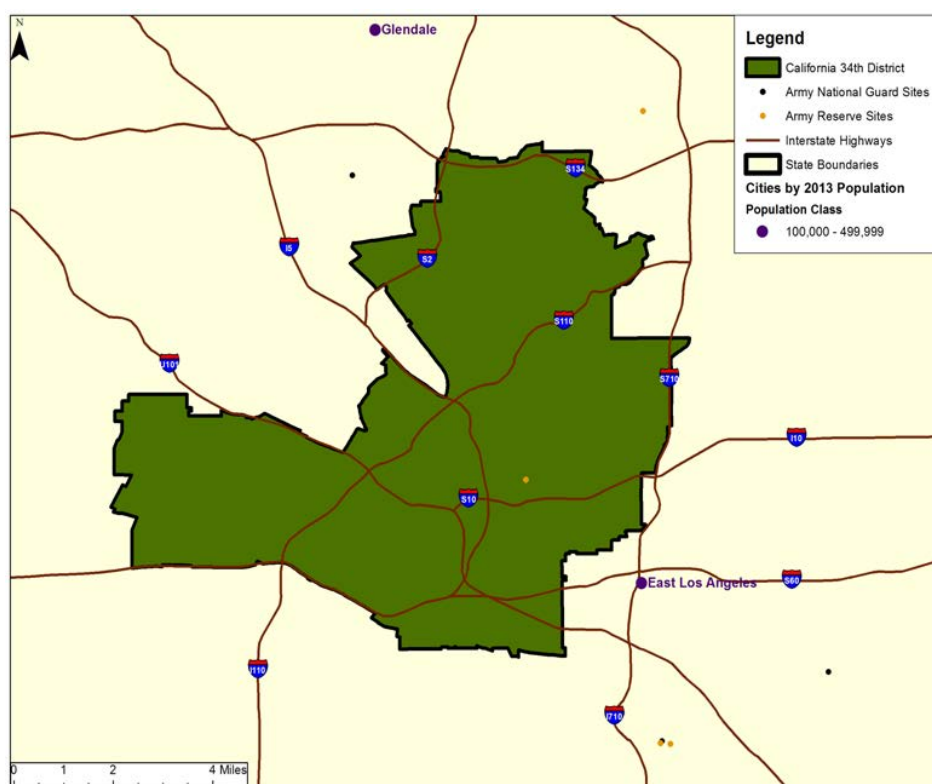
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 34



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 27,693,262	\$ 15,657,378	\$ 17,054,564
Additional Economic Output ²	\$ 70,737,745	\$ 39,986,836	\$ 41,728,553
Army-Driven Economic Output ³	\$ 98,431,007	\$ 55,644,214	\$ 58,783,117
All Army Direct Employment ⁴	425	437	410
Additional Employment ⁵	738	396	376
All Army Personnel and Additional Employment ⁶	1,163	833	786

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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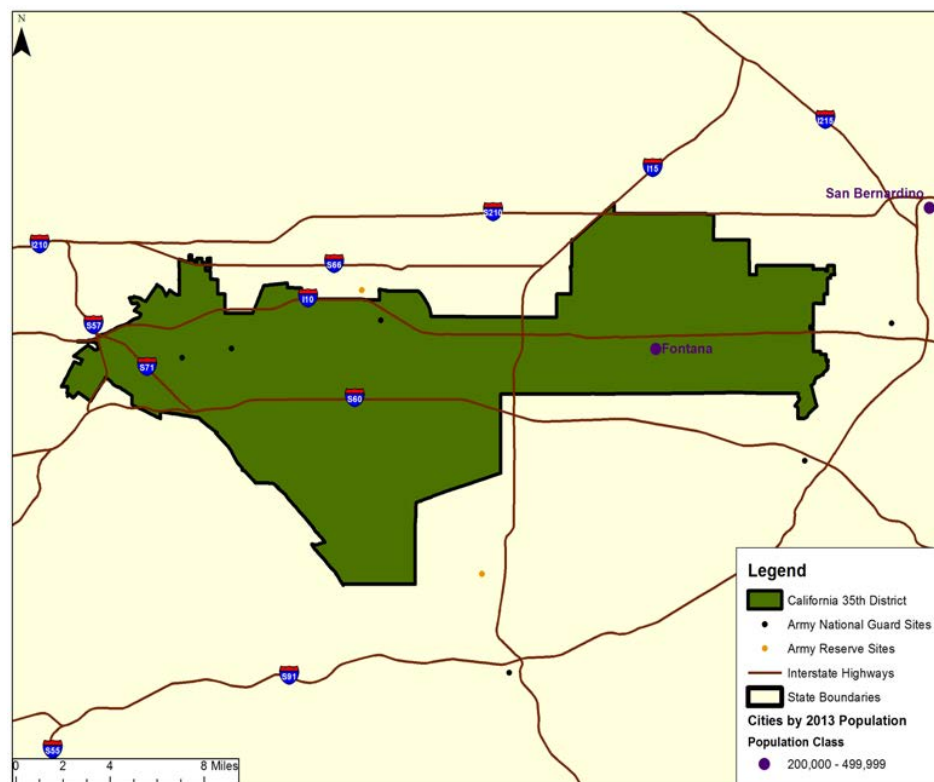
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 35



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 83,068,738	\$ 64,155,111	\$ 51,676,610
Additional Economic Output ²	\$ 207,671,384	\$ 148,979,555	\$ 113,419,162
Army-Driven Economic Output ³	\$ 290,740,122	\$ 213,134,665	\$ 165,095,771
All Army Direct Employment ⁴	1,340	1,381	1,291
Additional Employment ⁵	1,381	1,068	839
All Army Personnel and Additional Employment ⁶	2,721	2,449	2,130

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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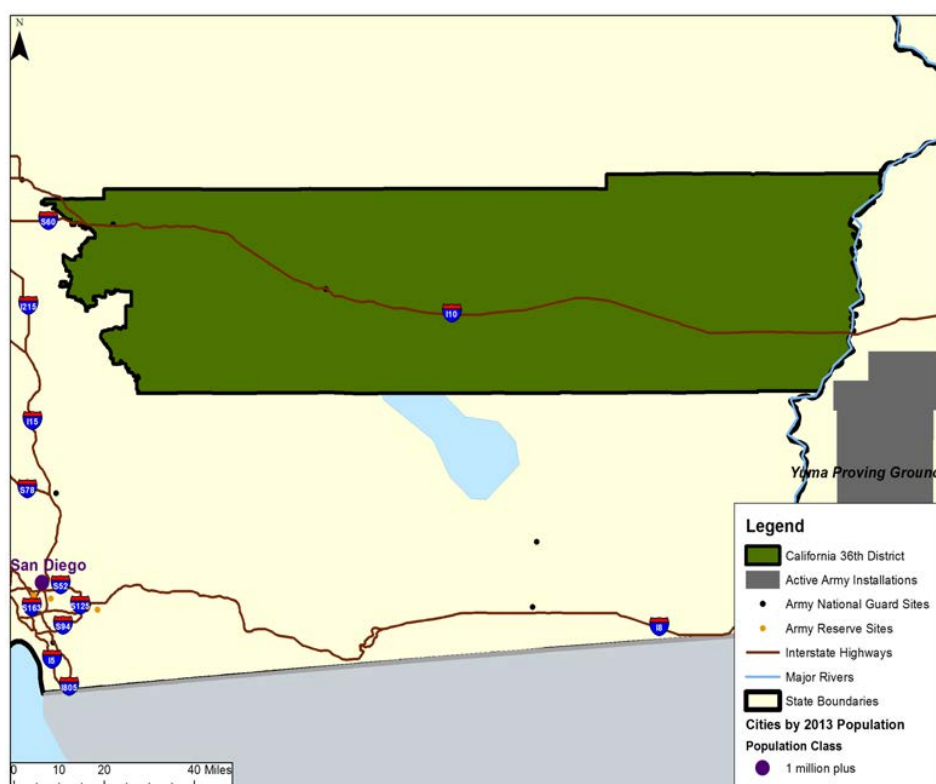
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 36



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 89,657,791	\$ 48,575,014	\$ 44,499,918
Additional Economic Output ²	\$ 158,186,126	\$ 81,580,426	\$ 73,005,680
Army-Driven Economic Output ³	\$ 247,843,917	\$ 130,155,439	\$ 117,505,598
All Army Direct Employment ⁴	648	667	634
Additional Employment ⁵	806	455	485
All Army Personnel and Additional Employment ⁶	1,454	1,122	1,119

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

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4 Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 37



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 41,368,237	\$ 44,839,097	\$ 48,468,415
Additional Economic Output ²	\$ 105,292,836	\$ 106,878,028	\$ 132,525,555
Army-Driven Economic Output ³	\$ 146,661,073	\$ 151,717,125	\$ 180,993,970
All Army Direct Employment ⁴	553	562	539
Additional Employment ⁵	888	887	1,138
All Army Personnel and Additional Employment ⁶	1,441	1,449	1,677

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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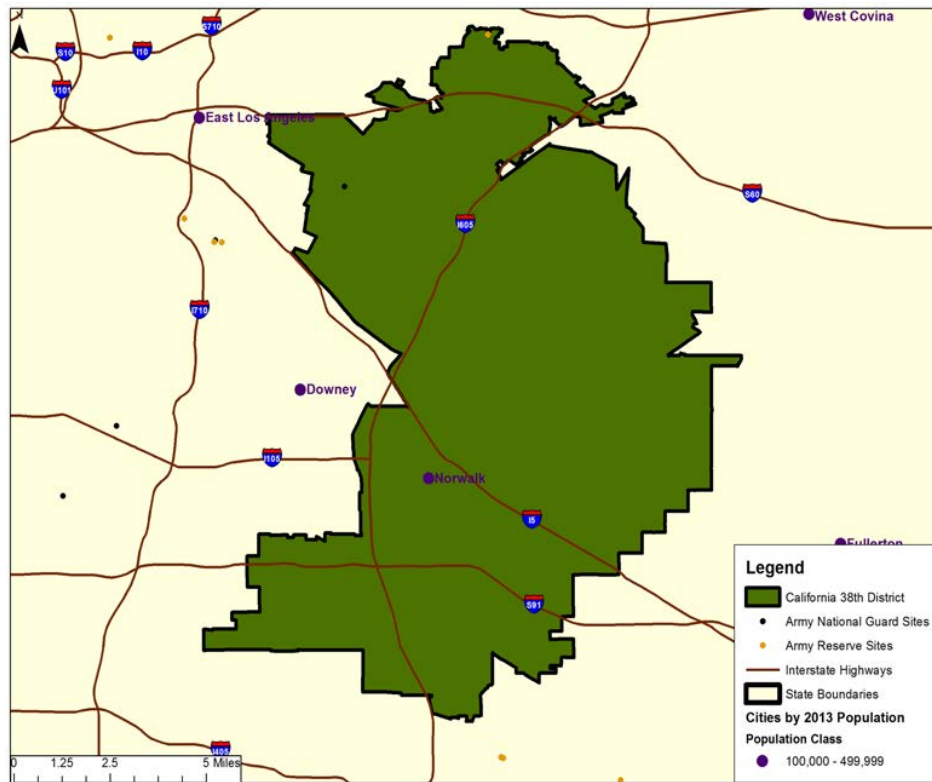
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 38



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 37,329,178	\$ 29,056,367	\$ 31,333,035
Additional Economic Output ²	\$ 83,193,166	\$ 48,944,943	\$ 53,279,380
Army-Driven Economic Output ³	\$ 120,522,344	\$ 78,001,310	\$ 84,612,415
All Army Direct Employment ⁴	1,294	1,277	1,197
Additional Employment ⁵	597	324	356
All Army Personnel and Additional Employment ⁶	1,891	1,601	1,553

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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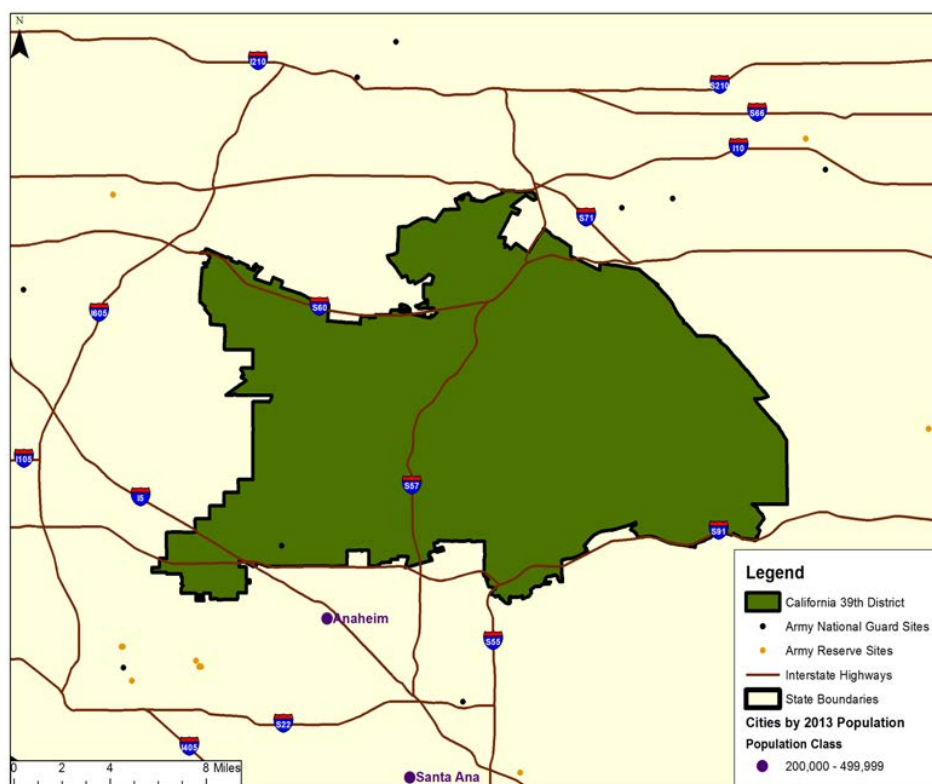
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 39



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 316,950,012	\$ 192,106,754	\$ 95,302,306
Additional Economic Output ²	\$ 976,530,929	\$ 608,548,348	\$ 285,372,007
Army-Driven Economic Output ³	\$ 1,293,480,941	\$ 800,655,101	\$ 380,674,313
All Army Direct Employment ⁴	998	1,011	927
Additional Employment ⁵	6,357	4,368	2,007
All Army Personnel and Additional Employment ⁶	7,355	5,379	2,934

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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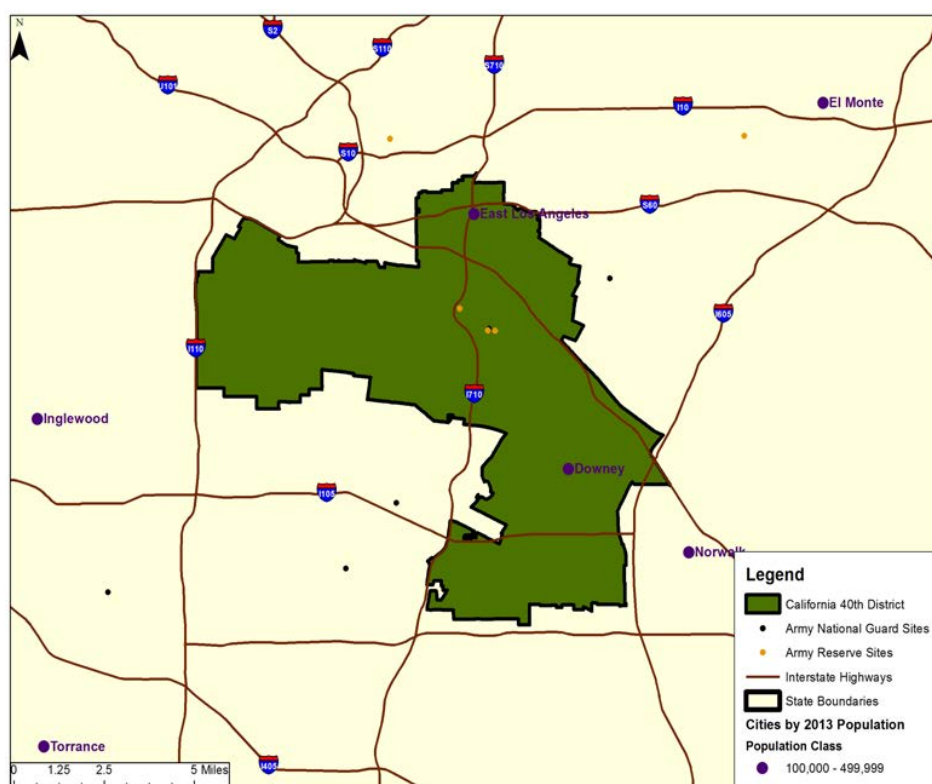
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 40



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 33,773,798	\$ 21,754,146	\$ 20,438,868
Additional Economic Output ²	\$ 80,172,909	\$ 51,419,083	\$ 39,000,710
Army-Driven Economic Output ³	\$ 113,946,707	\$ 73,173,228	\$ 59,439,578
All Army Direct Employment ⁴	608	613	587
Additional Employment ⁵	641	412	279
All Army Personnel and Additional Employment ⁶	1,249	1,025	866

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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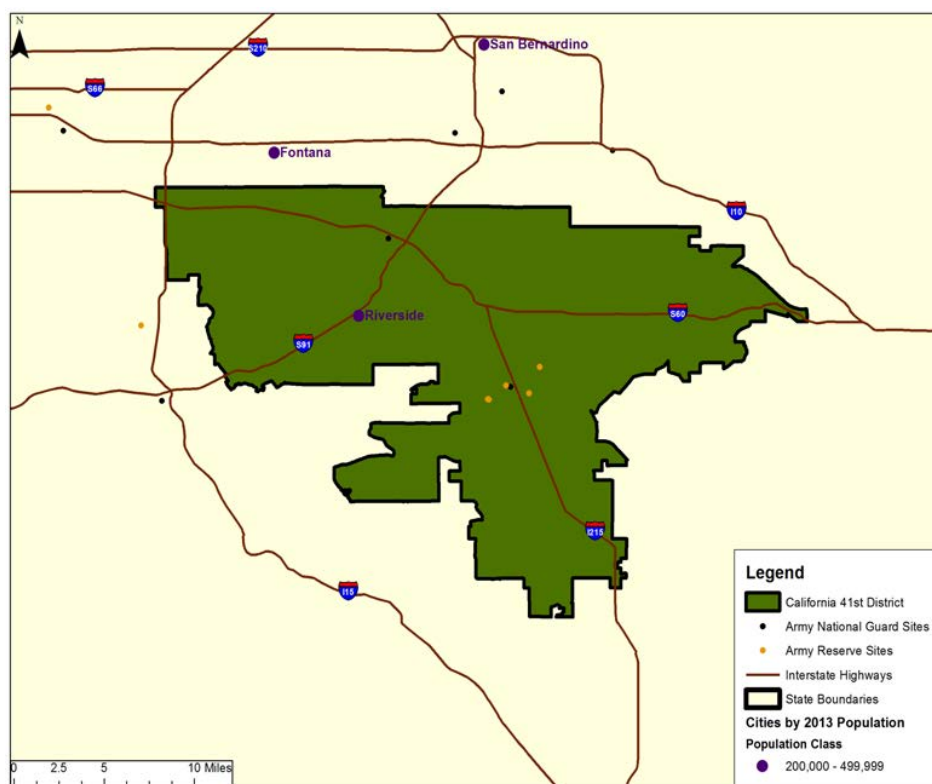
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 41



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 49,352,202	\$ 27,403,123	\$ 40,897,660
Additional Economic Output ²	\$ 102,378,680	\$ 47,128,780	\$ 90,002,659
Army-Driven Economic Output ³	\$ 151,730,882	\$ 74,531,903	\$ 130,900,319
All Army Direct Employment ⁴	1,164	1,167	1,062
Additional Employment ⁵	950	392	918
All Army Personnel and Additional Employment ⁶	2,114	1,559	1,980

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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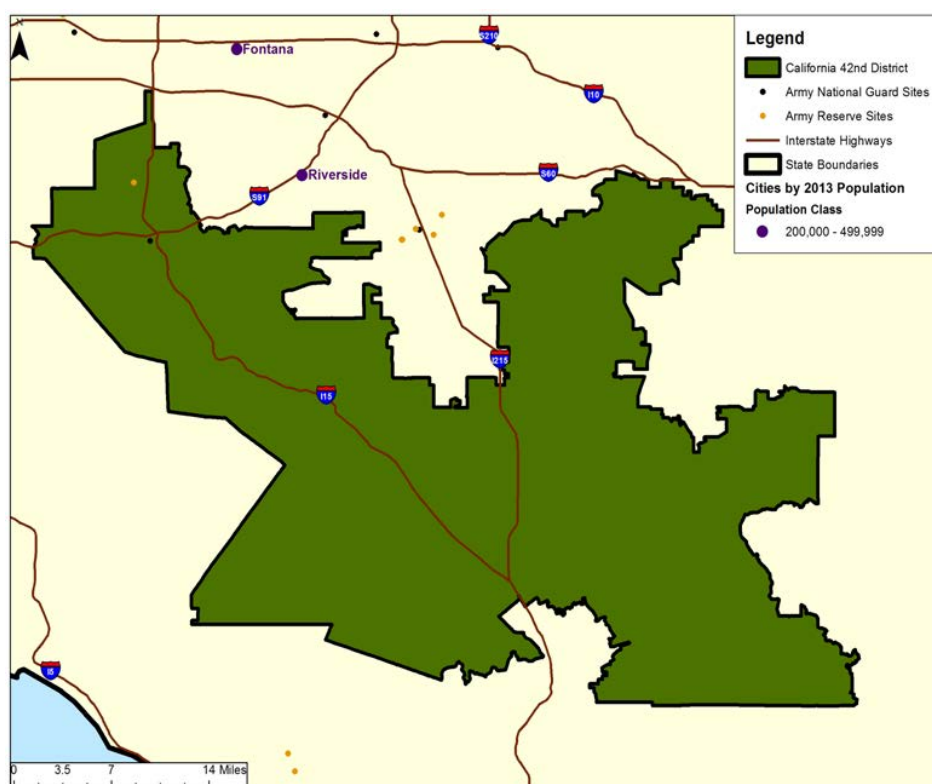
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 42



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 47,200,484	\$ 44,847,159	\$ 53,655,463
Additional Economic Output ²	\$ 68,922,210	\$ 69,475,076	\$ 83,772,636
Army-Driven Economic Output ³	\$ 116,122,694	\$ 114,322,235	\$ 137,428,099
All Army Direct Employment ⁴	1,799	1,960	1,851
Additional Employment ⁵	489	511	677
All Army Personnel and Additional Employment ⁶	2,288	2,471	2,528

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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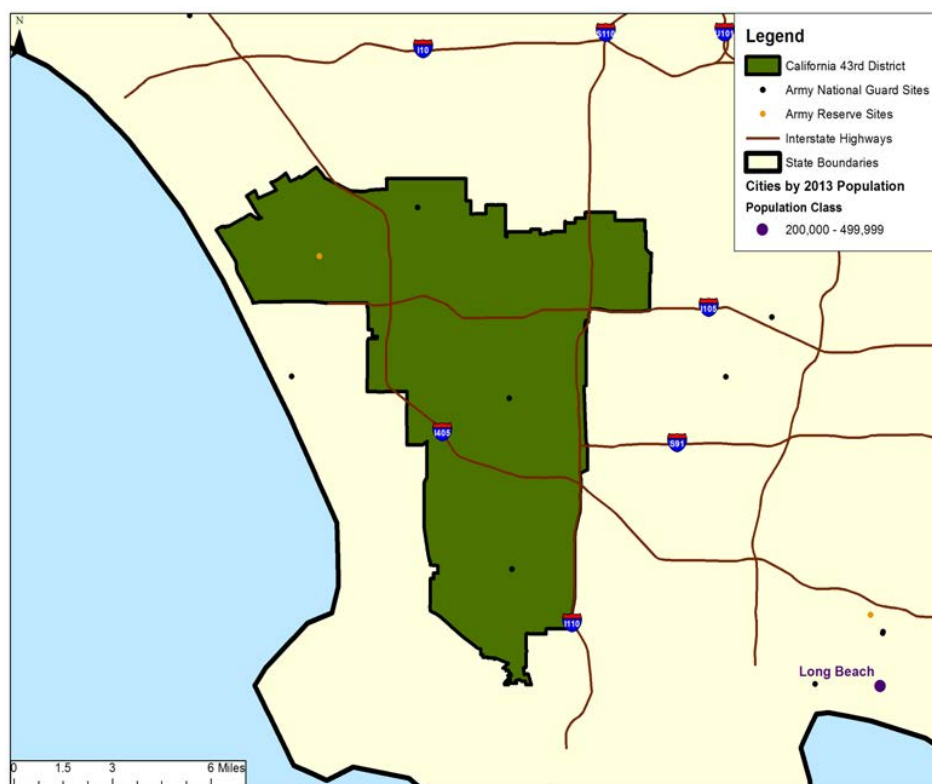
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 43



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 49,316,046	\$ 53,171,588	\$ 41,604,500
Additional Economic Output ²	\$ 85,909,515	\$ 86,555,505	\$ 98,127,584
Army-Driven Economic Output ³	\$ 135,225,561	\$ 139,727,093	\$ 139,732,084
All Army Direct Employment ⁴	672	702	652
Additional Employment ⁵	761	746	722
All Army Personnel and Additional Employment ⁶	1,433	1,448	1,374

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 44



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 134,971,357	\$ 96,683,087	\$ 66,599,319
Additional Economic Output ²	\$ 292,610,960	\$ 236,203,305	\$ 136,160,016
Army-Driven Economic Output ³	\$ 427,582,317	\$ 332,886,391	\$ 202,759,335
All Army Direct Employment ⁴	748	755	737
Additional Employment ⁵	2,116	1,804	1,103
All Army Personnel and Additional Employment ⁶	2,864	2,559	1,840

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 45



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 157,760,081	\$ 156,234,095	\$ 73,581,759
Additional Economic Output ²	\$ 337,946,433	\$ 139,114,409	\$ 148,604,373
Army-Driven Economic Output ³	\$ 495,706,514	\$ 295,348,504	\$ 222,186,132
All Army Direct Employment ⁴	787	841	806
Additional Employment ⁵	1,913	1,460	928
All Army Personnel and Additional Employment ⁶	2,700	2,301	1,734

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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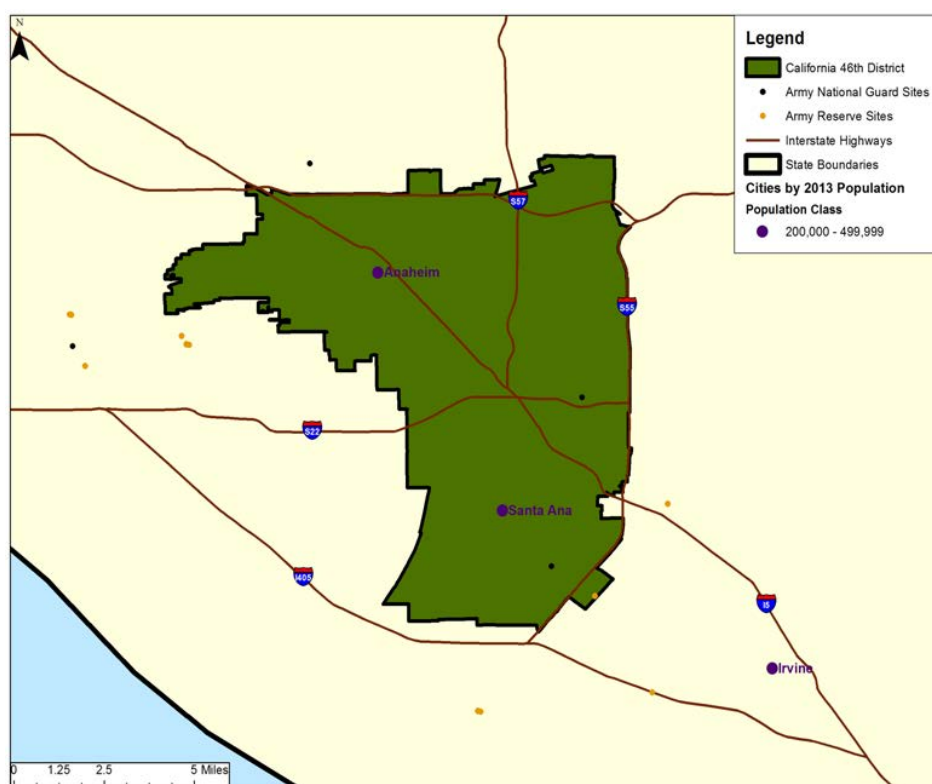
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 46



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 79,908,239	\$ 39,675,320	\$ 35,044,890
Additional Economic Output ²	\$ 233,771,729	\$ 103,846,137	\$ 95,608,238
Army-Driven Economic Output ³	\$ 313,679,968	\$ 143,521,456	\$ 130,653,128
All Army Direct Employment ⁴	815	814	739
Additional Employment ⁵	1,568	734	621
All Army Personnel and Additional Employment ⁶	2,383	1,548	1,360

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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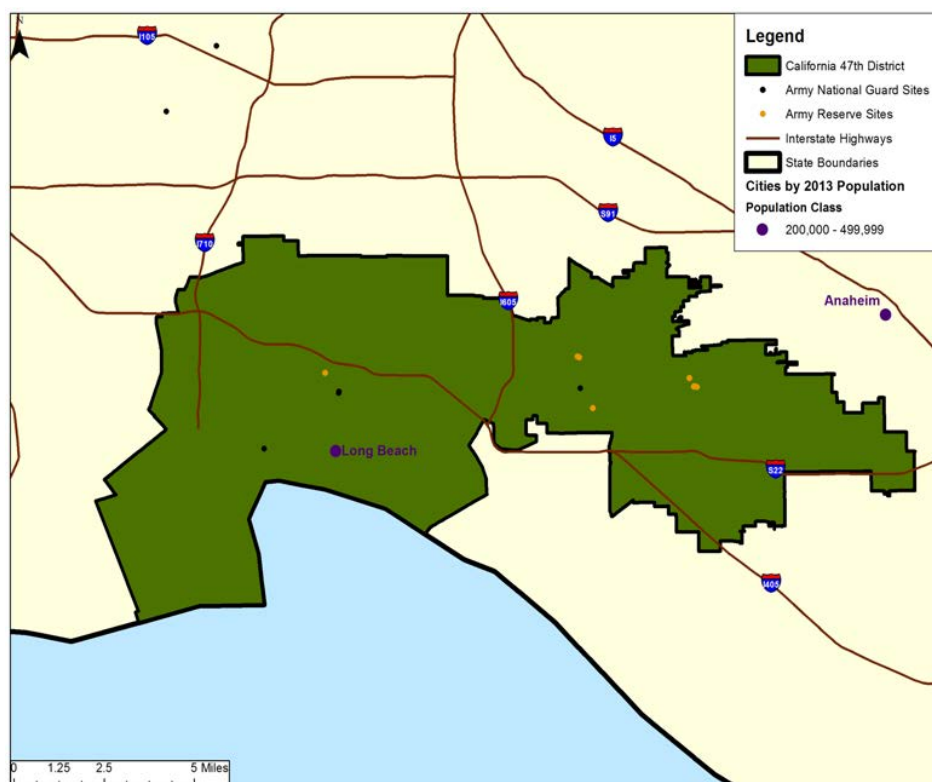
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 47



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 101,150,080	\$ 51,390,379	\$ 65,992,495
Additional Economic Output ²	\$ 253,634,158	\$ 111,990,943	\$ 135,887,142
Army-Driven Economic Output ³	\$ 354,784,238	\$ 163,381,322	\$ 201,879,637
All Army Direct Employment ⁴	1,408	1,429	1,382
Additional Employment ⁵	1,938	823	997
All Army Personnel and Additional Employment ⁶	3,346	2,252	2,379

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 48



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 64,547,456	\$ 69,610,364	\$ 34,757,563
Additional Economic Output ²	\$ 147,844,325	\$ 203,048,958	\$ 62,896,276
Army-Driven Economic Output ³	\$ 212,391,781	\$ 272,659,322	\$ 97,653,839
All Army Direct Employment ⁴	850	847	796
Additional Employment ⁵	1,115	1,150	424
All Army Personnel and Additional Employment ⁶	1,965	1,997	1,220

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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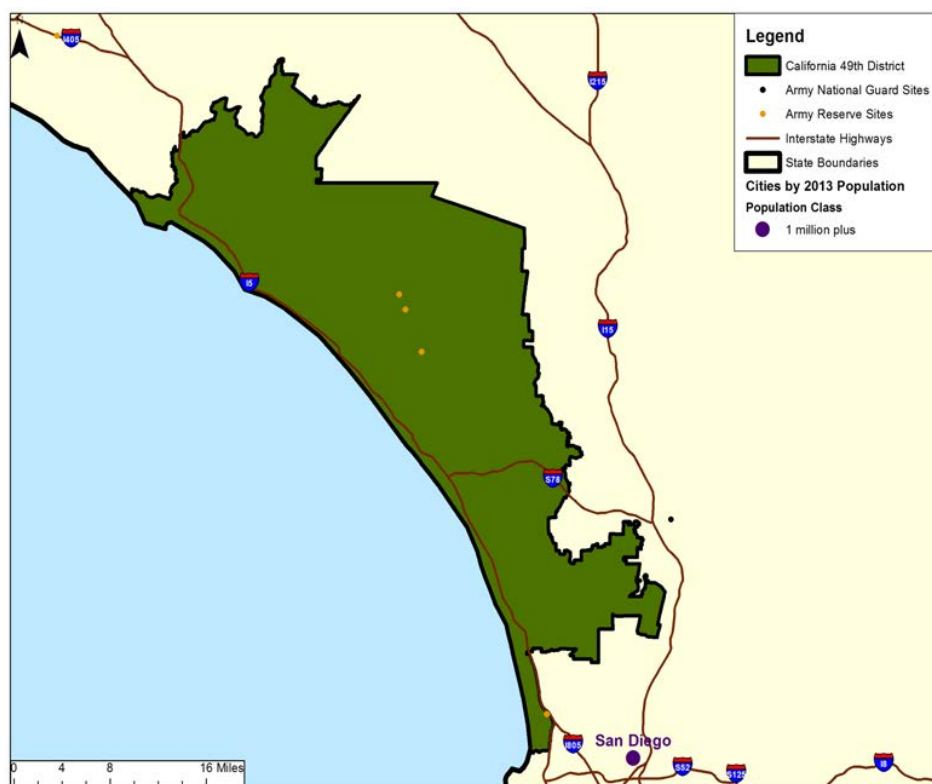
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 49



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 237,486,708	\$ 185,887,759	\$ 141,872,747
Additional Economic Output ²	\$ 624,331,570	\$ 513,449,115	\$ 361,690,836
Army-Driven Economic Output ³	\$ 861,818,278	\$ 699,336,874	\$ 503,563,584
All Army Direct Employment ⁴	1,402	1,364	1,258
Additional Employment ⁵	3,994	3,651	2,666
All Army Personnel and Additional Employment ⁶	5,396	5,015	3,924

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 50



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 28,392,878	\$ 30,027,423	\$ 53,020,129
Additional Economic Output ²	\$ 61,120,700	\$ 45,476,893	\$ 99,780,966
Army-Driven Economic Output ³	\$ 89,513,578	\$ 75,504,316	\$ 152,801,096
All Army Direct Employment ⁴	964	965	894
Additional Employment ⁵	397	318	842
All Army Personnel and Additional Employment ⁶	1,361	1,283	1,736

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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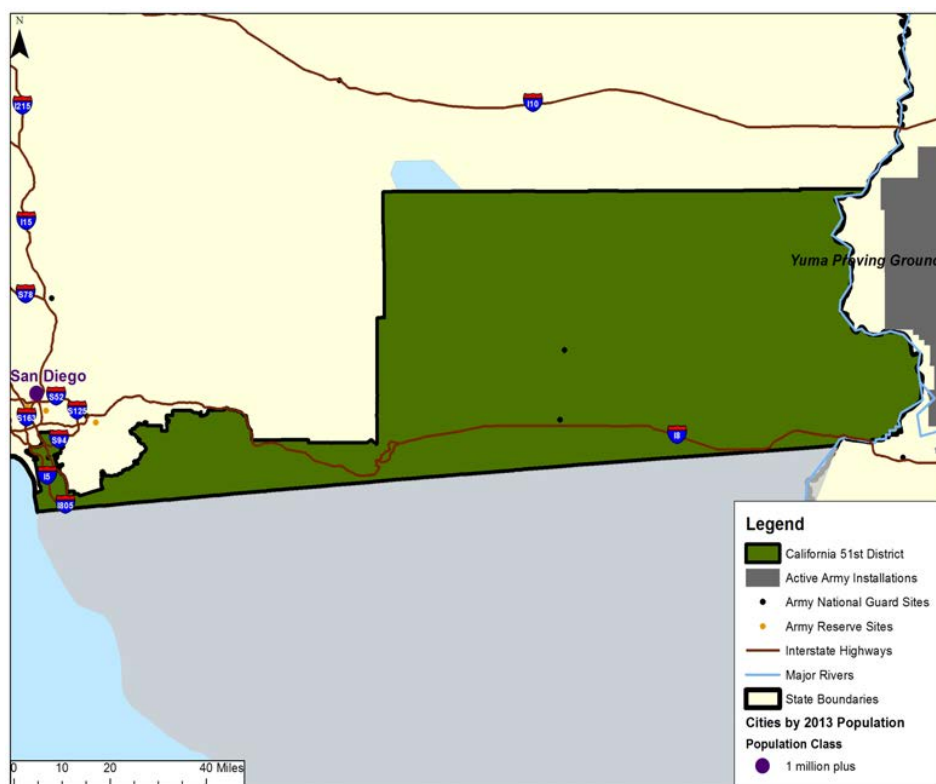
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 51



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 50,002,736	\$ 44,137,338	\$ 41,249,589
Additional Economic Output ²	\$ 69,332,079	\$ 59,824,035	\$ 52,229,898
Army-Driven Economic Output ³	\$ 119,334,815	\$ 103,961,373	\$ 93,479,487
All Army Direct Employment ⁴	1,846	1,798	1,678
Additional Employment ⁵	625	518	392
All Army Personnel and Additional Employment ⁶	2,471	2,316	2,070

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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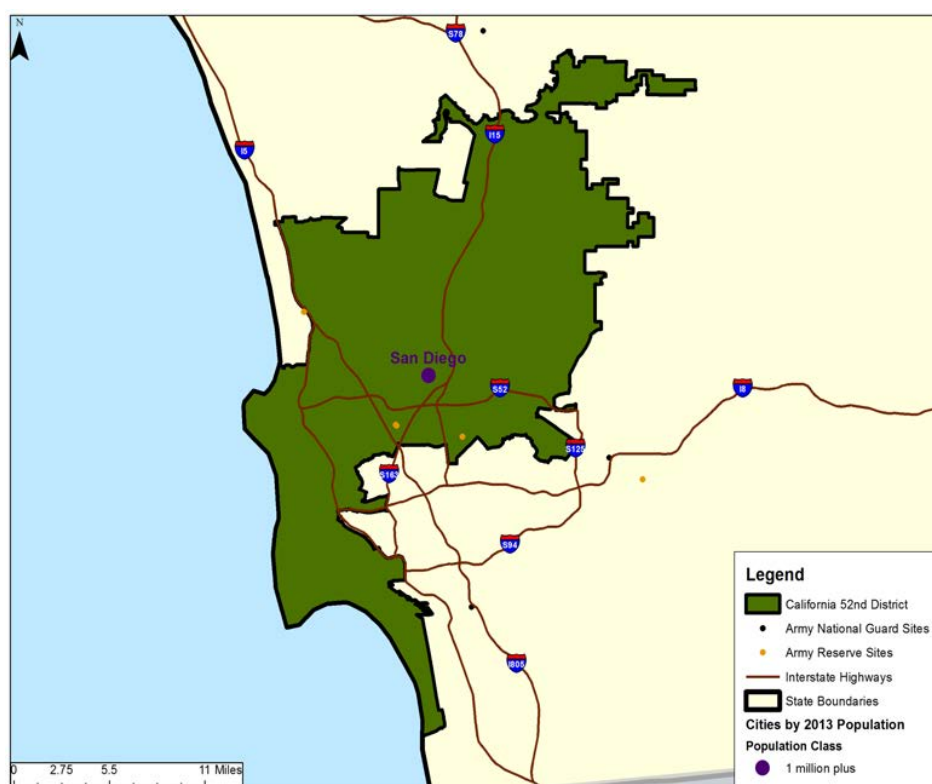
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 52



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,457,474,405	\$ 929,066,021	\$ 678,949,660
Additional Economic Output ²	\$ 3,794,246,452	\$ 2,252,725,784	\$ 1,729,029,569
Army-Driven Economic Output ³	\$ 5,251,720,857	\$ 3,181,791,805	\$ 2,407,979,229
All Army Direct Employment ⁴	1,279	1,298	1,332
Additional Employment ⁵	30,898	19,064	15,968
All Army Personnel and Additional Employment ⁶	32,177	20,362	17,300

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

California - District 53



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 61,185,843	\$ 79,417,972	\$ 96,919,633
Additional Economic Output ²	\$ 139,682,267	\$ 208,907,668	\$ 236,103,107
Army-Driven Economic Output ³	\$ 200,868,110	\$ 288,325,640	\$ 333,022,740
All Army Direct Employment ⁴	1,775	1,828	1,746
Additional Employment ⁵	1,028	1,527	1,886
All Army Personnel and Additional Employment ⁶	2,803	3,355	3,632

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

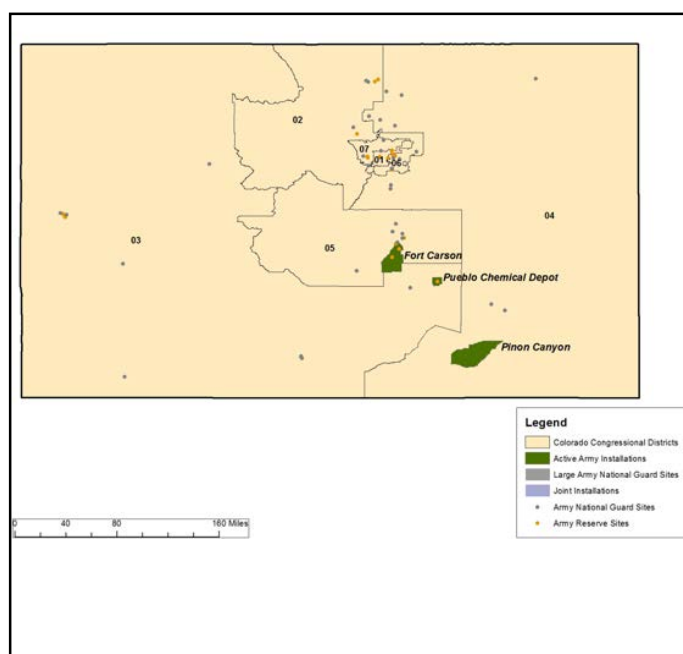
⁶ All Army employment plus estimated additional employment.

Colorado

FY 2014 State at a Glance: Colorado

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 2,269,194,053	\$ 4,404,517,481	\$ 6,673,711,534	44,367	38,772	83,139
ARNG	\$ 107,451,505	\$ 218,817,425	\$ 326,268,930	5,699	1,763	7,462
USAR	\$ 60,687,316	\$ 121,305,446	\$ 181,992,762	5,463	994	6,457
Civ/Ret/Surv	\$ 674,685,148	\$ 1,336,249,910	\$ 2,010,935,058	5,250	11,230	16,480
Total	\$ 3,112,018,022	\$ 6,080,890,262	\$ 9,192,908,284	60,779	52,759	113,538



District Number	Army-Driven Economic Output
1	\$ 167,436,302
2	\$ 280,657,495
3	\$ 444,144,675
4	\$ 350,481,904
5	\$ 7,125,716,268
6	\$ 526,339,732
7	\$ 298,131,906

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	20,726
------------------------	--------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Colorado FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 83,817,779	\$ 160,027,719	\$ 243,845,498	1,859	1,247	3,106
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	347	648	676	188		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 92,557,883	\$ 219,507,248	\$ 312,065,131	1,554	1,812	3,366
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	223	674	512	144		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 123,733,960	\$ 259,751,644	\$ 383,485,604	1,847	2,285	4,132
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	520	592	304	431		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 108,102,654	\$ 195,719,515	\$ 303,822,169	2,730	1,426	4,156
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	708	894	624	505		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,453,001,631	\$ 4,684,003,303	\$ 7,137,004,934	52,711	42,810	95,521
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	44,798	1,761	2,297	3,855		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 239,218,366	\$ 667,330,976	\$ 906,549,342	2,349	5,110	7,459
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	635	773	721	221		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Colorado FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,268,598	\$ 179,015,580	\$ 245,284,178	1,522	1,215	2,737
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	252	590	527	153		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,166,700,871	\$ 6,365,355,985	\$ 9,532,056,856	64,572	55,905	120,477
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	47,482	5,932	5,662	5,496		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Colorado FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 70,523,807	\$ 131,489,399	\$ 202,013,206	1,902	932	2,834
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	357	704	649	192		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 108,521,803	\$ 308,359,747	\$ 416,881,550	1,542	2,741	4,283
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	240	697	462	143		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 87,202,619	\$ 202,291,428	\$ 289,494,048	1,773	1,668	3,441
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	525	574	257	416		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 105,582,188	\$ 193,260,262	\$ 298,842,450	2,803	1,453	4,256
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	754	953	608	489		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,186,833,859	\$ 4,155,582,871	\$ 6,342,416,730	52,164	36,531	88,695
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	44,544	1,727	2,290	3,603		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 187,432,819	\$ 489,479,439	\$ 676,912,258	2,339	3,404	5,743
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	645	760	710	224		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Colorado FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,611,121	\$ 176,193,897	\$ 242,805,018	1,508	1,211	2,719
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	244	591	516	156		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,812,708,216	\$ 5,656,657,043	\$ 8,469,365,260	64,031	47,940	111,971
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	47,309	6,006	5,492	5,223		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Colorado FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 79,903,166	\$ 87,533,135	\$ 167,436,302	1,810	737	2,547
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	312	669	631	198		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 90,972,365	\$ 189,685,129	\$ 280,657,495	1,489	1,593	3,082
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	660	470	139		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 125,290,525	\$ 318,854,149	\$ 444,144,675	1,606	2,528	4,134
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	402	544	246	415		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 123,013,127	\$ 227,468,777	\$ 350,481,904	2,711	1,686	4,397
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	685	926	615	485		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,463,624,921	\$ 4,662,091,347	\$ 7,125,716,268	49,550	42,064	91,614
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	41,961	1,644	2,310	3,635		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 145,077,901	\$ 381,261,831	\$ 526,339,732	2,210	2,643	4,853
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	587	712	689	222		

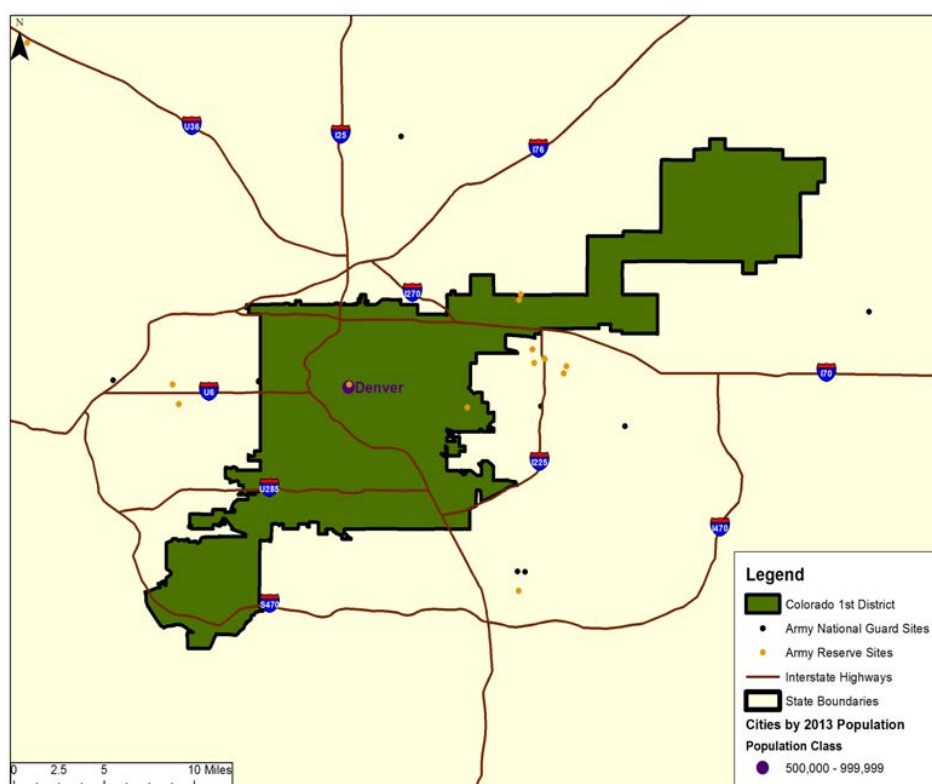
NOTE: Data labels are defined in the introduction, pp. iii–v.

Colorado FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 84,136,015	\$ 213,995,891	\$ 298,131,906	1,402	1,508	2,910
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	200	543	502	156		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,112,018,020	\$ 6,080,890,259	\$ 9,192,908,282	60,778	52,759	113,537
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	44,367	5,698	5,463	5,250		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Colorado - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 83,817,779	\$ 70,523,807	\$ 79,903,166
Additional Economic Output ²	\$ 160,027,719	\$ 131,489,399	\$ 87,533,135
Army-Driven Economic Output ³	\$ 243,845,498	\$ 202,013,206	\$ 167,436,302
All Army Direct Employment ⁴	1,859	1,902	1,810
Additional Employment ⁵	1,247	932	737
All Army Personnel and Additional Employment ⁶	3,106	2,834	2,547

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

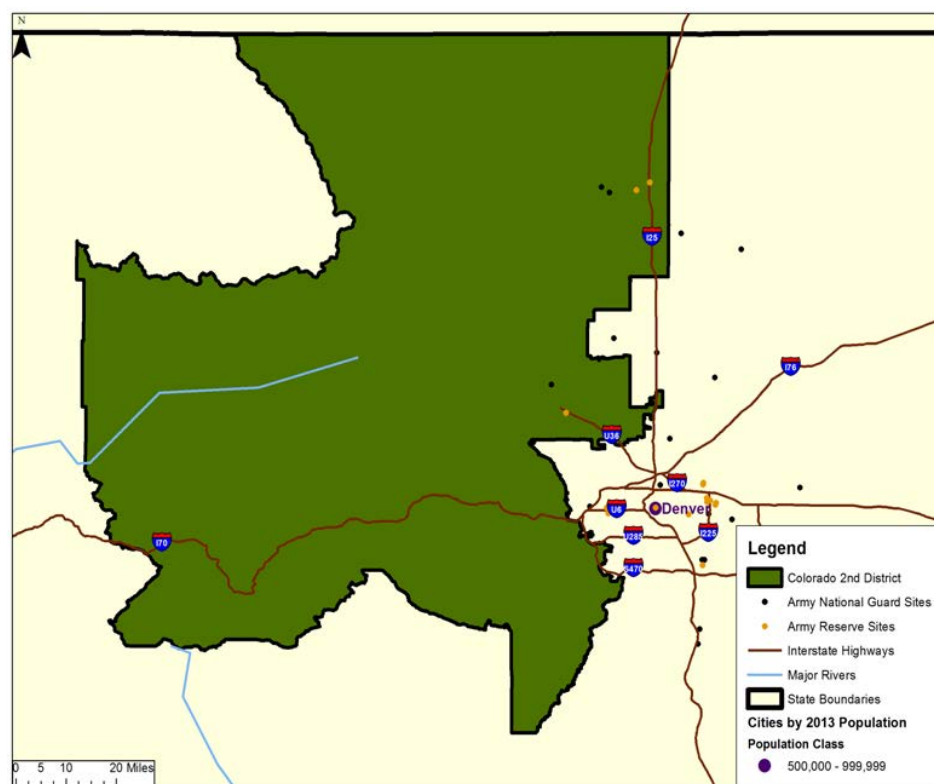
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 92,557,883	\$ 108,521,803	\$ 90,972,365
Additional Economic Output ²	\$ 219,507,248	\$ 308,359,747	\$ 189,685,129
Army-Driven Economic Output ³	\$ 312,065,131	\$ 416,881,550	\$ 280,657,495
All Army Direct Employment ⁴	1,554	1,542	1,489
Additional Employment ⁵	1,812	2,741	1,593
All Army Personnel and Additional Employment ⁶	3,366	4,283	3,082

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

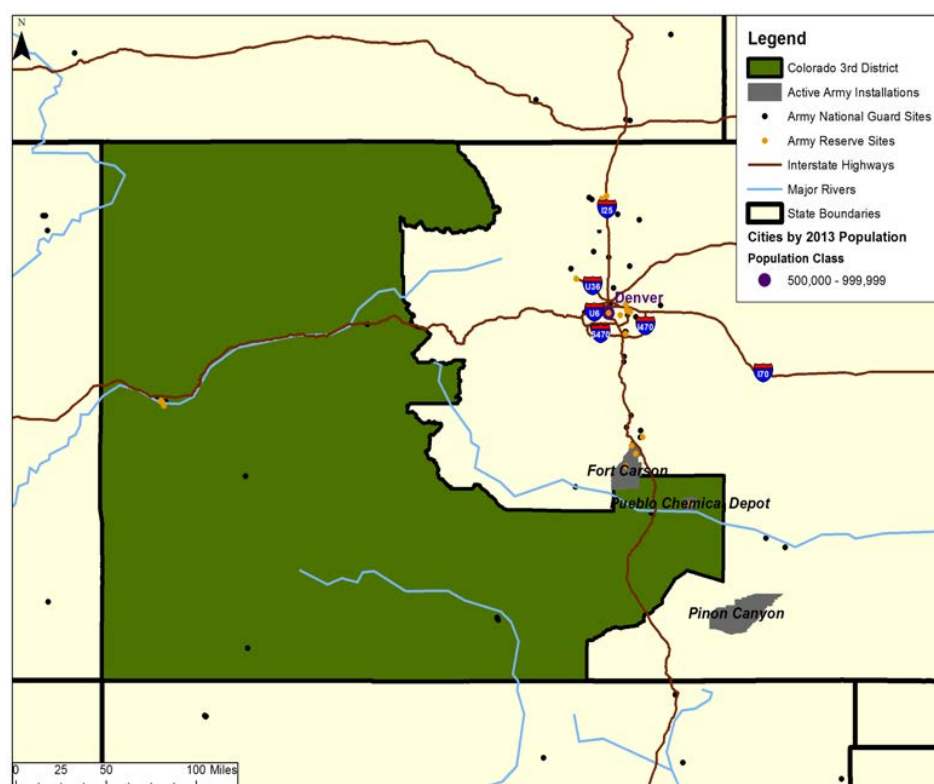
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 123,733,960	\$ 87,202,619	\$ 125,290,525
Additional Economic Output ²	\$ 259,751,644	\$ 202,291,428	\$ 318,854,149
Army-Driven Economic Output ³	\$ 383,485,604	\$ 289,494,048	\$ 444,144,675
All Army Direct Employment ⁴	1,847	1,773	1,606
Additional Employment ⁵	2,285	1,668	2,528
All Army Personnel and Additional Employment ⁶	4,132	3,441	4,134

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

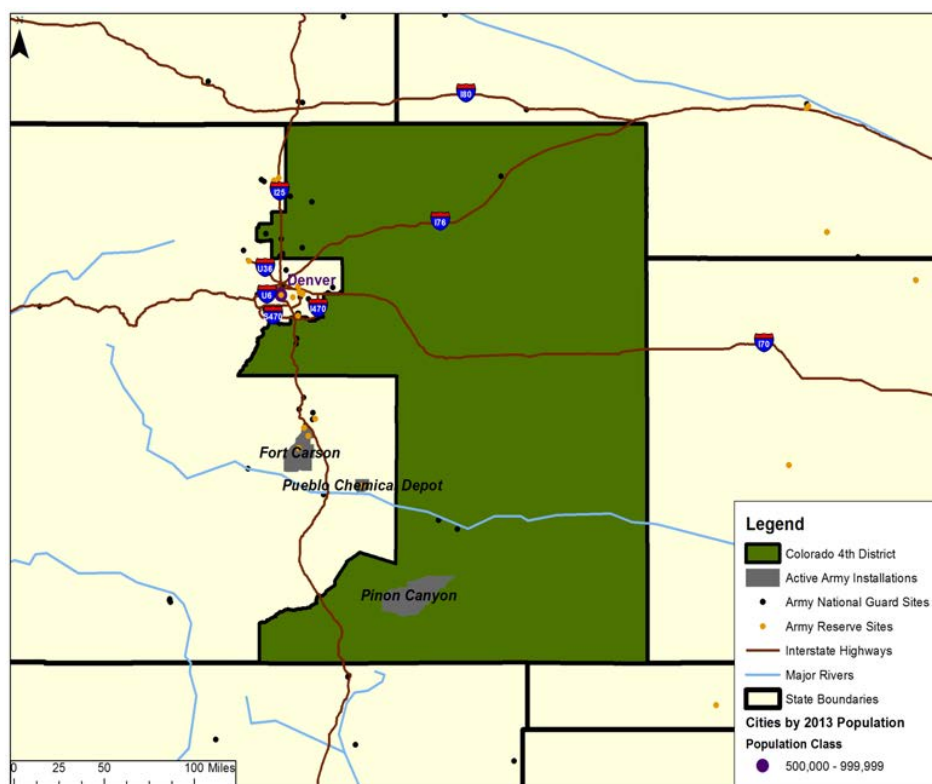
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 108,102,654	\$ 105,582,188	\$ 123,013,127
Additional Economic Output ²	\$ 195,719,515	\$ 193,260,262	\$ 227,468,777
Army-Driven Economic Output ³	\$ 303,822,169	\$ 298,842,450	\$ 350,481,904
All Army Direct Employment ⁴	2,730	2,803	2,711
Additional Employment ⁵	1,426	1,453	1,686
All Army Personnel and Additional Employment ⁶	4,156	4,256	4,397

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

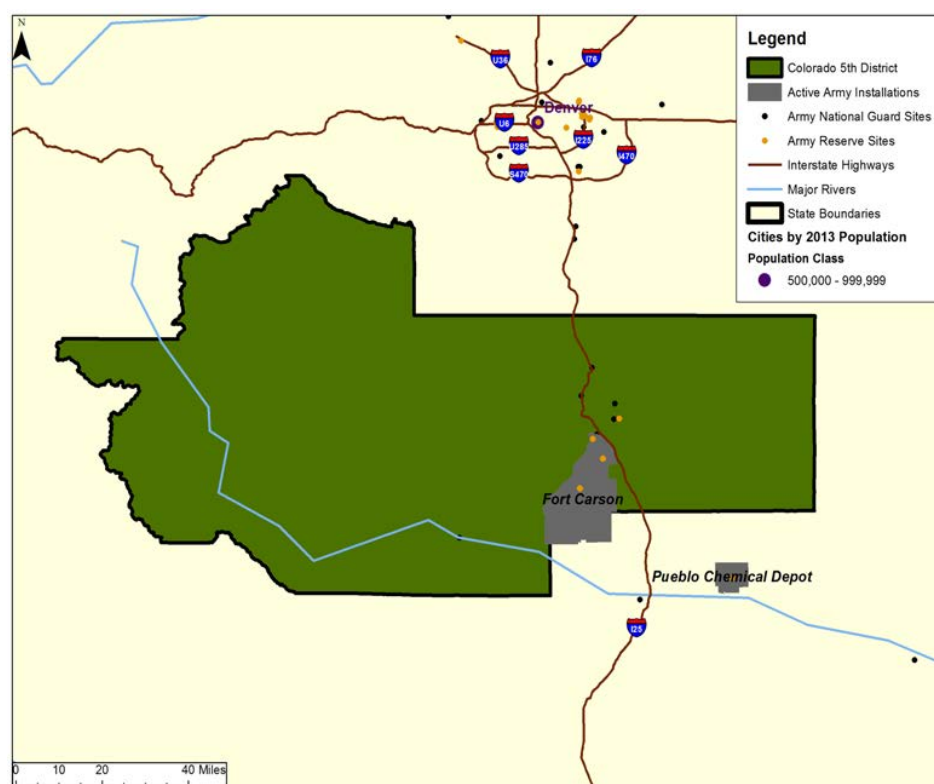
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 2,453,001,631	\$ 2,186,833,859	\$ 2,463,624,921
Additional Economic Output ²	\$ 4,684,003,303	\$ 4,155,582,871	\$ 4,662,091,347
Army-Driven Economic Output ³	\$ 7,137,004,934	\$ 6,342,416,730	\$ 7,125,716,268
All Army Direct Employment ⁴	52,711	52,164	49,550
Additional Employment ⁵	42,810	36,531	42,064
All Army Personnel and Additional Employment ⁶	95,521	88,695	91,614

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

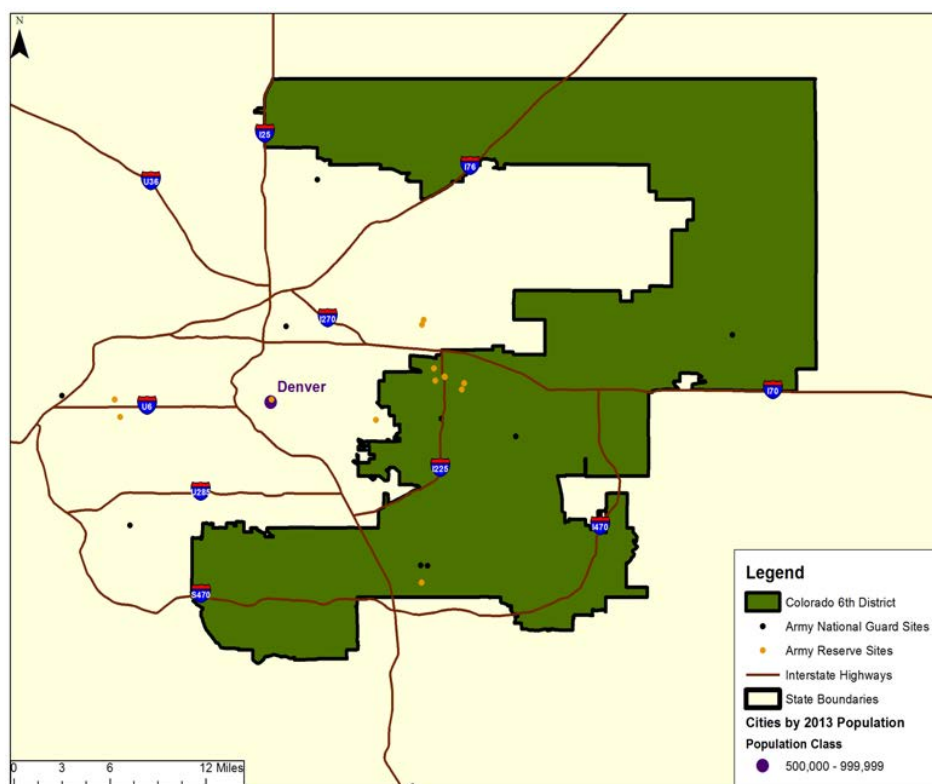
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 239,218,366	\$ 187,432,819	\$ 145,077,901
Additional Economic Output ²	\$ 667,330,976	\$ 489,479,439	\$ 381,261,831
Army-Driven Economic Output ³	\$ 906,549,342	\$ 676,912,258	\$ 526,339,732
All Army Direct Employment ⁴	2,349	2,339	2,210
Additional Employment ⁵	5,110	3,404	2,643
All Army Personnel and Additional Employment ⁶	7,459	5,743	4,853

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

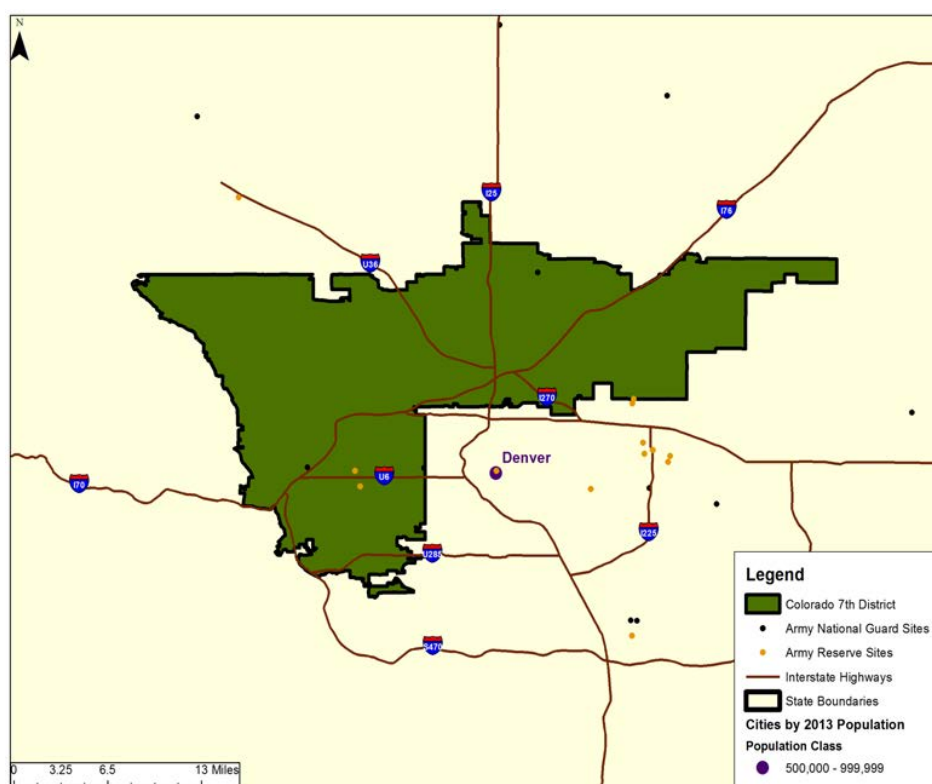
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Colorado - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 66,268,598	\$ 66,611,121	\$ 84,136,015
Additional Economic Output ²	\$ 179,015,580	\$ 176,193,897	\$ 213,995,891
Army-Driven Economic Output ³	\$ 245,284,178	\$ 242,805,018	\$ 298,131,906
All Army Direct Employment ⁴	1,522	1,508	1,402
Additional Employment ⁵	1,215	1,211	1,508
All Army Personnel and Additional Employment ⁶	2,737	2,719	2,910

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

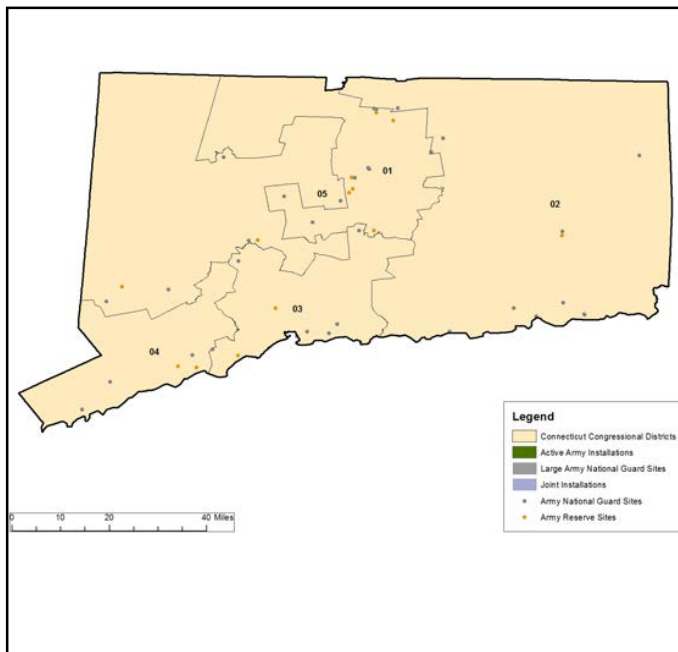
⁶ All Army employment plus estimated additional employment.

Connecticut

FY 2014 State at a Glance: Connecticut

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 2,079,644,994	\$ 4,504,059,108	\$ 6,583,704,102	684	26,331	27,015
ARNG	\$ 78,975,057	\$ 154,715,371	\$ 233,690,428	4,173	1,189	5,362
USAR	\$ 36,631,836	\$ 75,291,540	\$ 111,923,376	1,586	487	2,073
Civ/Ret/Surv	\$ 86,947,962	\$ 169,429,016	\$ 256,376,978	751	1,250	2,001
Total	\$ 2,282,199,849	\$ 4,903,495,035	\$ 7,185,694,884	7,194	29,257	36,451



District Number	Army-Driven Economic Output
1	\$ 381,676,602
2	\$ 255,968,220
3	\$ 6,227,297,117
4	\$ 88,038,649
5	\$ 232,714,299

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	3,912
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Connecticut FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 146,768,673	\$ 336,762,320	\$ 483,530,993	1,793	2,130	3,923
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	145	1,028	429	191		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 82,574,443	\$ 165,795,674	\$ 248,370,117	2,074	1,444	3,518
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	1,320	303	274		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,885,172,880	\$ 8,350,191,753	\$ 12,235,364,633	1,395	51,869	53,264
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	183	736	382	94		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 32,386,278	\$ 49,407,379	\$ 81,793,657	669	317	986
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	74	317	234	44		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 122,364,779	\$ 311,988,649	\$ 434,353,428	1,389	2,388	3,777
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	132	777	327	152		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 4,269,267,053	\$ 9,214,145,775	\$ 13,483,412,828	7,320	58,148	65,468
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	712	4,180	1,674	754		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Connecticut FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 111,452,418	\$ 209,355,620	\$ 320,808,038	1,782	1,379	3,161
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	158	1,025	417	182		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,378,511	\$ 138,614,012	\$ 210,992,523	2,044	1,210	3,254
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	1,330	290	248		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,025,502,591	\$ 4,555,683,173	\$ 6,581,185,764	1,387	25,630	27,017
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	185	701	414	87		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 51,390,682	\$ 109,486,566	\$ 160,877,248	671	861	1,532
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	91	319	227	34		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,894,804	\$ 142,361,721	\$ 215,256,526	1,370	1,026	2,396
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	146	756	326	142		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,333,619,006	\$ 5,155,501,092	\$ 7,489,120,099	7,254	30,106	37,360
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	756	4,130	1,676	693		

NOTE: Data labels are defined in the introduction, pp. iii–v.

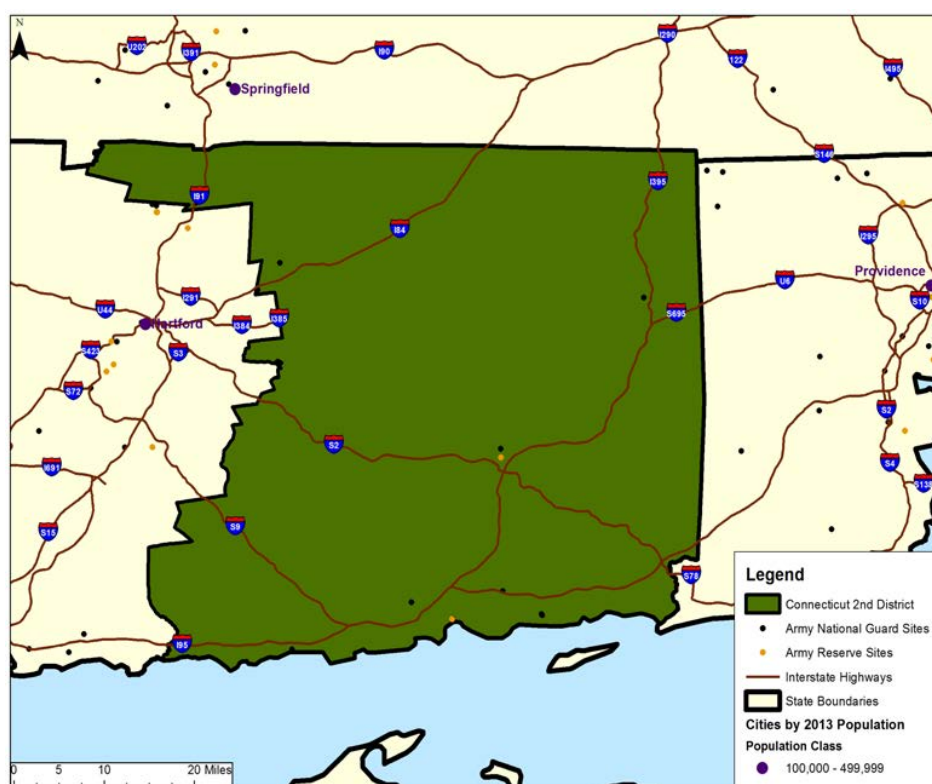
Connecticut FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 134,933,660	\$ 246,742,942	\$ 381,676,602	1,775	1,780	3,555
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	135	1,042	404	194		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 86,405,375	\$ 169,562,845	\$ 255,968,220	2,047	1,483	3,530
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	182	1,327	259	279		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,950,009,813	\$ 4,277,287,304	\$ 6,227,297,117	1,322	24,479	25,801
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	173	673	386	91		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 36,308,475	\$ 51,730,175	\$ 88,038,649	674	357	1,031
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	80	354	202	39		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 74,542,526	\$ 158,171,773	\$ 232,714,299	1,374	1,156	2,530
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	114	777	335	148		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,282,199,849	\$ 4,903,495,039	\$ 7,185,694,887	7,192	29,255	36,447
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	683	4,173	1,585	751		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Connecticut - District 1

Connecticut - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 82,574,443	\$ 72,378,511	\$ 86,405,375
Additional Economic Output ²	\$ 165,795,674	\$ 138,614,012	\$ 169,562,845
Army-Driven Economic Output ³	\$ 248,370,117	\$ 210,992,523	\$ 255,968,220
All Army Direct Employment ⁴	2,074	2,044	2,047
Additional Employment ⁵	1,444	1,210	1,483
All Army Personnel and Additional Employment ⁶	3,518	3,254	3,530

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

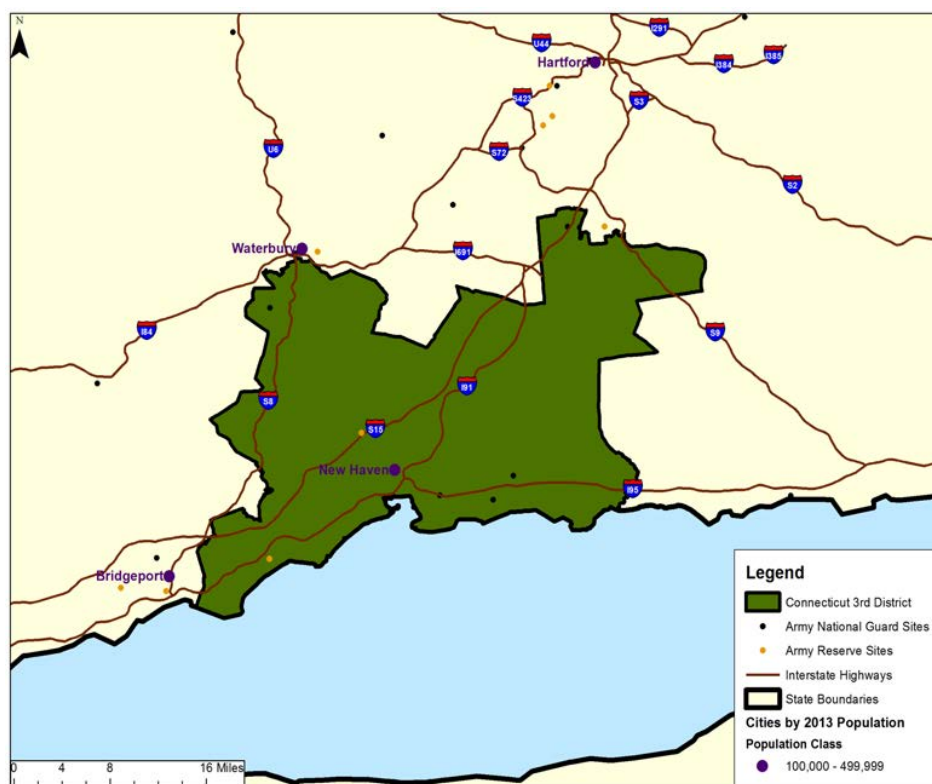
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Connecticut - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 3,885,172,880	\$ 2,025,502,591	\$ 1,950,009,813
Additional Economic Output ²	\$ 8,350,191,753	\$ 4,555,683,173	\$ 4,277,287,304
Army-Driven Economic Output ³	\$ 12,235,364,633	\$ 6,581,185,764	\$ 6,227,297,117
All Army Direct Employment ⁴	1,395	1,387	1,322
Additional Employment ⁵	51,869	25,630	24,479
All Army Personnel and Additional Employment ⁶	53,264	27,017	25,801

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

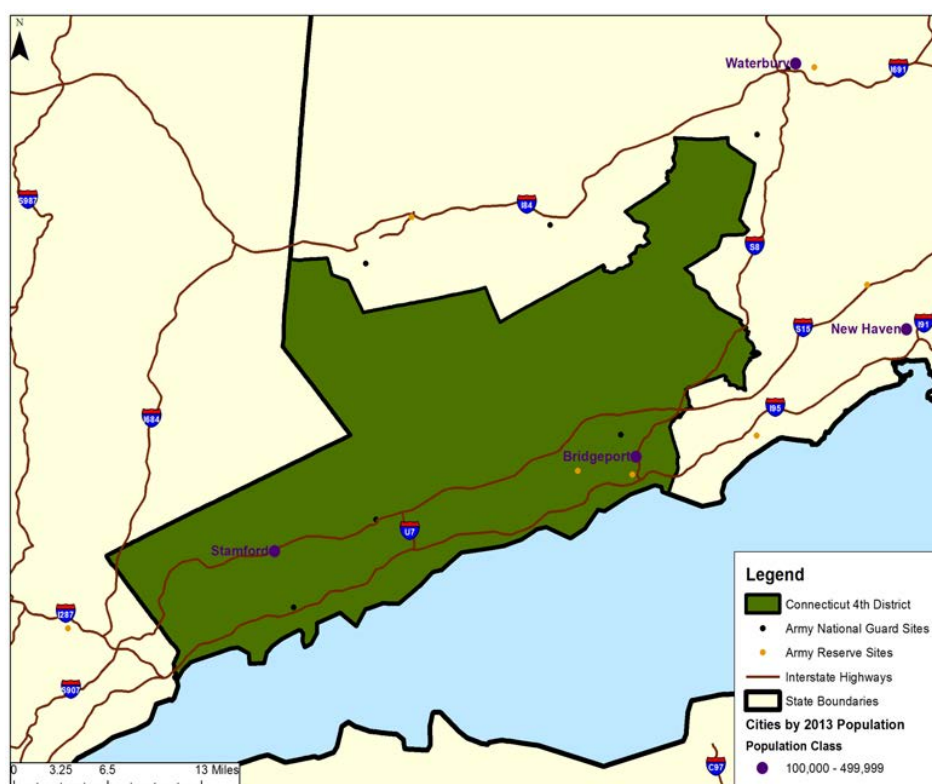
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Connecticut - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 32,386,278	\$ 51,390,682	\$ 36,308,475
Additional Economic Output ²	\$ 49,407,379	\$ 109,486,566	\$ 51,730,175
Army-Driven Economic Output ³	\$ 81,793,657	\$ 160,877,248	\$ 88,038,649
All Army Direct Employment ⁴	669	671	674
Additional Employment ⁵	317	861	357
All Army Personnel and Additional Employment ⁶	986	1,532	1,031

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

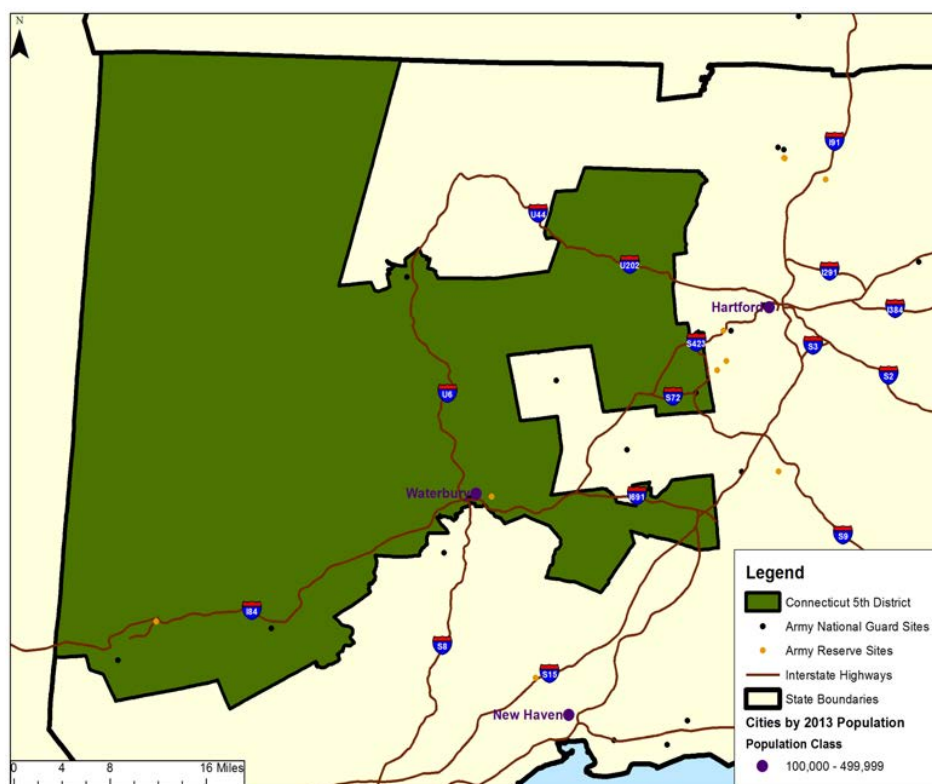
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Connecticut - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 122,364,779	\$ 72,894,804	\$ 74,542,526
Additional Economic Output ²	\$ 311,988,649	\$ 142,361,721	\$ 158,171,773
Army-Driven Economic Output ³	\$ 434,353,428	\$ 215,256,526	\$ 232,714,299
All Army Direct Employment ⁴	1,389	1,370	1,374
Additional Employment ⁵	2,388	1,026	1,156
All Army Personnel and Additional Employment ⁶	3,777	2,396	2,530

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

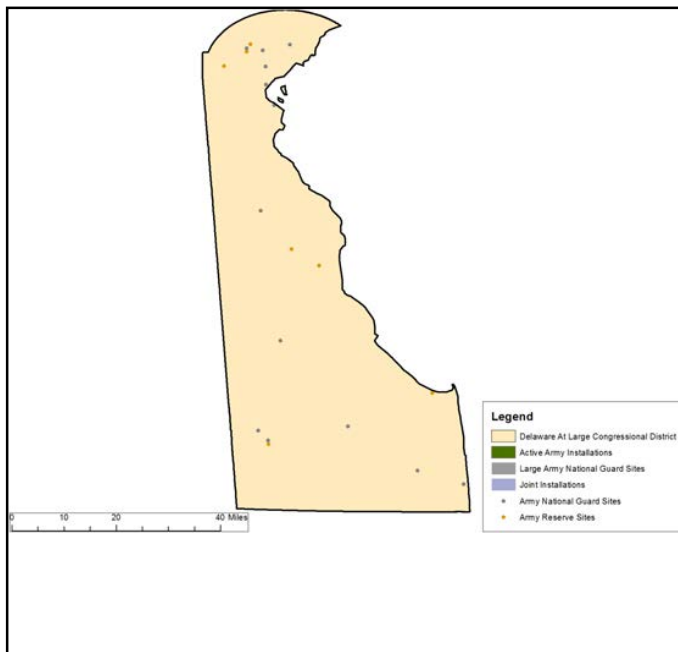
⁶ All Army employment plus estimated additional employment.

Delaware

FY 2014 State at a Glance: Delaware

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 59,766,510	\$ 135,615,089	\$ 195,381,599	275	1,005	1,280
ARNG	\$ 32,735,971	\$ 74,280,589	\$ 107,016,560	1,578	551	2,129
USAR	\$ 6,003,731	\$ 13,622,955	\$ 19,626,686	486	101	587
Civ/Ret/Surv	\$ 69,349,823	\$ 157,360,406	\$ 226,710,229	912	1,166	2,078
Total	\$ 167,856,035	\$ 380,879,039	\$ 548,735,074	3,251	2,823	6,074



District Number	Army-Driven Economic Output
1	\$ 548,735,074

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	2,664
------------------------	-------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Delaware FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 217,645,032	\$ 418,951,313	\$ 636,596,345	3,513	3,316	6,829
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	304	1,698	554	958		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 217,645,032	\$ 418,951,313	\$ 636,596,345	3,513	3,316	6,829
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	304	1,698	554	958		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Delaware FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 210,759,412	\$ 469,865,041	\$ 680,624,453	3,398	3,673	7,071
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	336	1,626	508	928		
Total						
	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 210,759,412	\$ 469,865,041	\$ 680,624,453	3,398	3,673	7,071
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	336	1,626	508	928		

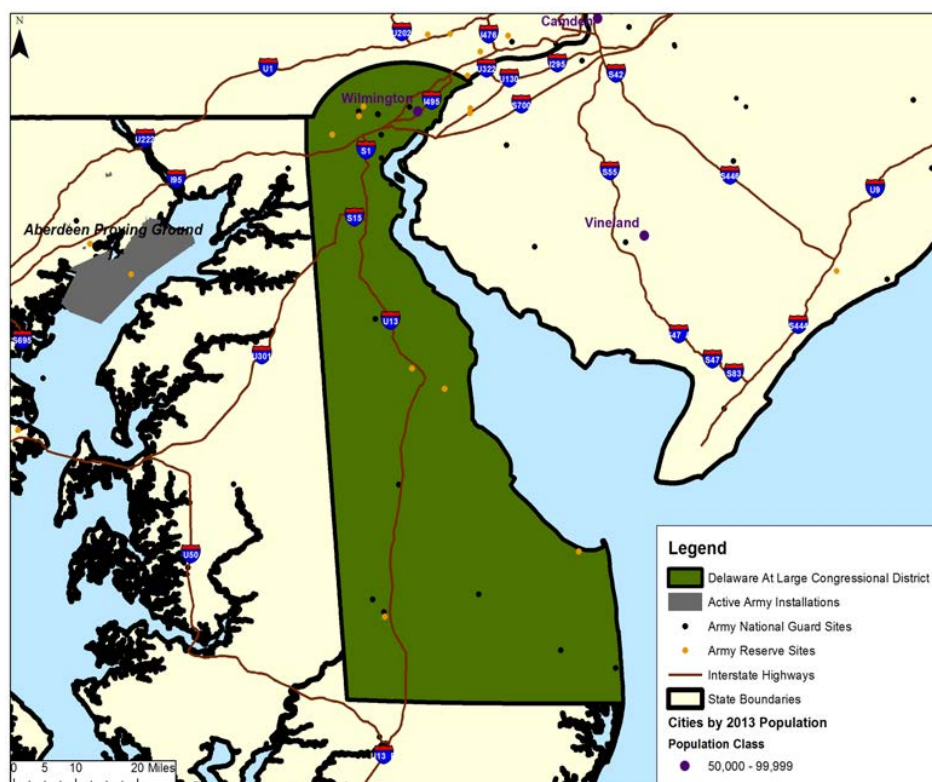
NOTE: Data labels are defined in the introduction, pp. iii–v.

Delaware FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 167,856,035	\$ 380,879,039	\$ 548,735,074	3,250	2,823	6,073
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	275	1,578	486	912		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 167,856,035	\$ 380,879,039	\$ 548,735,074	3,250	2,823	6,073
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	275	1,578	486	912		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Delaware - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 217,645,032	\$ 210,759,412	\$ 167,856,035
Additional Economic Output ²	\$ 418,951,313	\$ 469,865,041	\$ 380,879,039
Army-Driven Economic Output ³	\$ 636,596,345	\$ 680,624,453	\$ 548,735,074
All Army Direct Employment ⁴	3,513	3,398	3,250
Additional Employment ⁵	3,316	3,673	2,823
All Army Personnel and Additional Employment ⁶	6,829	7,071	6,073

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

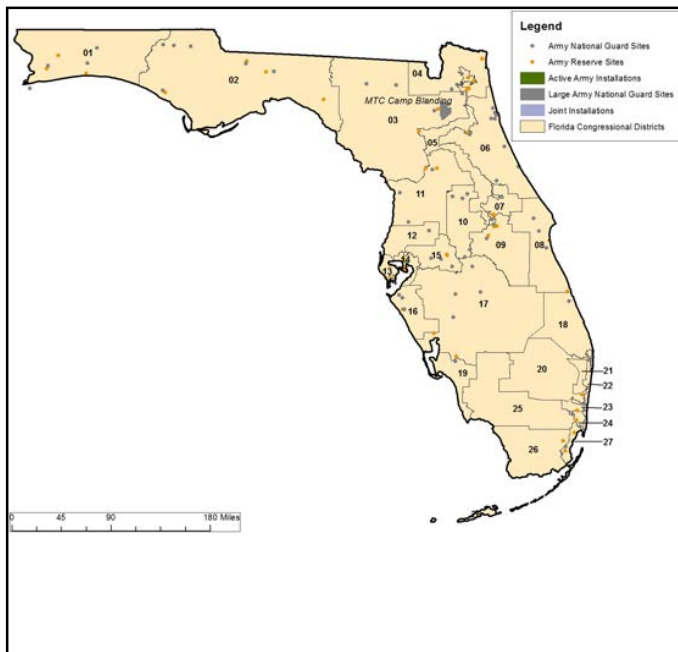
⁶ All Army employment plus estimated additional employment.

Florida

FY 2014 State at a Glance: Florida

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 3,390,427,128	\$ 7,132,302,982	\$ 10,522,730,110	15,949	65,393	81,342
ARNG	\$ 169,360,141	\$ 338,459,683	\$ 507,819,824	12,882	2,867	15,749
USAR	\$ 173,467,881	\$ 344,450,598	\$ 517,918,479	14,112	2,991	17,103
Civ/Ret/Surv	\$ 1,532,356,382	\$ 3,026,143,731	\$ 4,558,500,113	5,346	26,164	31,510
Total	\$ 5,265,611,532	\$ 10,841,356,994	\$ 16,106,968,526	48,289	97,415	145,704



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	56,920
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District Number	Army-Driven Economic Output
1	\$ 1,257,639,980
2	\$ 523,191,873
3	\$ 491,104,227
4	\$ 596,130,770
5	\$ 385,121,037
6	\$ 382,009,337
7	\$ 2,932,729,229
8	\$ 1,450,582,690
9	\$ 501,824,034
10	\$ 1,953,026,230
11	\$ 205,126,930
12	\$ 309,646,916
13	\$ 763,629,465
14	\$ 584,003,999
15	\$ 421,017,721
16	\$ 303,097,694
17	\$ 327,809,182
18	\$ 359,809,935
19	\$ 123,099,207
20	\$ 377,569,090
21	\$ 88,488,833
22	\$ 135,992,233

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

FY 2014 State at a Glance: Florida

Army Economic Effects¹

District Number	Army-Driven Economic Output
23	\$ 246,617,239
24	\$ 332,554,180
25	\$ 678,329,466
26	\$ 229,865,494
27	\$ 146,951,533

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 507,897,383	\$ 1,041,653,420	\$ 1,549,550,803	8,117	11,034	19,151
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	6,117	906	714	381		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 256,306,923	\$ 610,311,941	\$ 866,618,864	2,196	5,794	7,990
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	421	968	626	181		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 97,692,533	\$ 155,839,312	\$ 253,531,845	2,575	1,464	4,039
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	513	1,038	622	403		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 211,341,296	\$ 516,038,836	\$ 727,380,132	2,983	4,319	7,302
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	541	870	837	736		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 146,353,210	\$ 364,759,239	\$ 511,112,449	2,349	2,902	5,251
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	449	656	722	522		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 142,616,872	\$ 318,241,104	\$ 460,857,976	2,035	2,726	4,761
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	368	878	498	291		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,064,105,674	\$ 3,584,022,056	\$ 4,648,127,730	1,816	33,381	35,197
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	365	468	629	354		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 628,606,092	\$ 1,554,175,866	\$ 2,182,781,958	1,869	13,287	15,156
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	601	526	541	202		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 262,150,990	\$ 421,724,438	\$ 683,875,428	2,429	3,638	6,067
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	480	662	1,017	269		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,335,933,012	\$ 1,005,037,634	\$ 2,340,970,646	1,460	13,385	14,845
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	326	415	502	218		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 61,359,224	\$ 91,026,132	\$ 152,385,356	1,281	776	2,057
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	356	402	422	101		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 93,104,522	\$ 147,668,311	\$ 240,772,833	1,856	1,263	3,119
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	555	502	641	158		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 311,610,037	\$ 739,924,727	\$ 1,051,534,764	1,540	6,210	7,750
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	390	376	681	93		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 386,358,625	\$ 718,116,290	\$ 1,104,474,915	3,247	5,990	9,237
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,399	640	1,056	152		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 115,728,277	\$ 229,246,574	\$ 344,974,851	2,248	1,854	4,102
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	796	661	647	144		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 145,776,681	\$ 317,990,728	\$ 463,767,409	1,054	2,666	3,720
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	277	392	324	61		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 114,233,937	\$ 196,907,286	\$ 311,141,223	1,466	1,987	3,453
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	537	471	364	95		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 41,216,960	\$ 75,573,415	\$ 116,790,375	921	734	1,655
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	226	314	306	76		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 48,347,954	\$ 68,398,008	\$ 116,745,962	731	664	1,395
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	207	251	209	65		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 112,912,346	\$ 573,080,739	\$ 685,993,085	1,092	2,962	4,054
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	239	253	461	138		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 31,229,669	\$ 43,788,458	\$ 75,018,127	899	328	1,227
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	193	237	323	146		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 50,997,704	\$ 95,402,155	\$ 146,399,859	812	755	1,567
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	165	215	322	110		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 130,895,435	\$ 296,074,836	\$ 426,970,271	1,119	3,227	4,346
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	271	252	412	184		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,139,409	\$ 176,876,810	\$ 243,016,219	1,341	1,395	2,736
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	257	299	564	221		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 106,376,191	\$ 255,382,053	\$ 361,758,244	1,254	2,051	3,305
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	421	252	393	188		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 77,106,322	\$ 155,470,431	\$ 232,576,753	1,481	1,414	2,895
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	463	357	486	175		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 64,084,631	\$ 120,356,406	\$ 184,441,037	1,167	1,221	2,388
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	326	262	391	188		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 6,610,481,909	\$ 13,873,087,205	\$ 20,483,569,114	51,338	127,427	178,765
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	17,257	13,523	14,709	5,851		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 511,942,553	\$ 1,052,916,502	\$ 1,564,859,055	8,227	11,083	19,310
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	6,300	902	713	312		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 211,397,392	\$ 415,896,881	\$ 627,294,273	2,101	3,966	6,067
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	460	911	570	159		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 217,227,847	\$ 968,936,875	\$ 1,186,164,722	2,514	3,312	5,826
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	509	1,022	598	385		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 173,335,248	\$ 416,685,183	\$ 590,020,431	2,983	3,505	6,488
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	595	880	814	694		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 148,338,968	\$ 313,834,761	\$ 462,173,729	2,307	2,268	4,575
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	475	641	696	495		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 113,497,234	\$ 203,099,278	\$ 316,596,513	2,040	1,666	3,706
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	385	876	498	281		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,123,206,394	\$ 4,038,050,954	\$ 5,161,257,348	1,872	38,386	40,258
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	416	481	633	343		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 467,122,212	\$ 1,156,335,831	\$ 1,623,458,043	1,777	9,932	11,709
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	624	466	508	179		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 215,932,827	\$ 406,863,400	\$ 622,796,227	2,436	3,410	5,846
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	526	621	1,028	262		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,270,756,516	\$ 1,596,572,578	\$ 2,867,329,094	1,489	16,155	17,644
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	344	411	520	215		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 77,506,392	\$ 74,374,627	\$ 151,881,019	1,231	807	2,038
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	379	370	392	90		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 106,670,675	\$ 166,305,463	\$ 272,976,138	1,893	1,548	3,441
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	597	504	647	144		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 245,928,936	\$ 540,974,776	\$ 786,903,712	1,503	4,483	5,986
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	410	352	660	81		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 325,111,647	\$ 613,769,204	\$ 938,880,851	3,194	5,346	8,540
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,467	609	986	132		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 107,498,684	\$ 205,438,236	\$ 312,936,921	2,242	1,615	3,857
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	886	604	611	141		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 274,909,884	\$ 726,001,604	\$ 1,000,911,488	1,009	6,223	7,232
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	297	347	301	64		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 108,494,227	\$ 181,726,654	\$ 290,220,881	1,458	1,802	3,260
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	558	440	366	95		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 67,480,862	\$ 152,761,587	\$ 220,242,449	948	1,541	2,489
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	256	322	301	68		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 116,496,110	\$ 203,390,270	\$ 319,886,379	757	2,318	3,075
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	252	212	234	59		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 206,143,416	\$ 531,467,295	\$ 737,610,711	1,176	5,244	6,420
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	304	253	483	136		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 60,168,228	\$ 116,699,026	\$ 176,867,254	934	1,071	2,005
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	214	246	334	140		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 78,409,734	\$ 169,515,982	\$ 247,925,716	834	1,576	2,410
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	187	208	331	109		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 74,973,248	\$ 224,664,983	\$ 299,638,231	1,171	2,167	3,338
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	302	263	432	174		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 55,661,419	\$ 122,126,011	\$ 177,787,430	1,330	982	2,312
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	286	278	562	203		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 200,675,501	\$ 524,569,643	\$ 725,245,144	1,202	5,011	6,213
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	406	234	388	174		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 79,979,154	\$ 166,134,576	\$ 246,113,730	1,470	1,587	3,057
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	472	341	498	159		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 53,835,176	\$ 93,147,974	\$ 146,983,150	1,144	847	1,991
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	338	250	386	171		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 6,692,700,484	\$ 15,382,260,154	\$ 22,074,960,639	51,242	137,851	189,093
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	18,244	13,042	14,490	5,466		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 435,309,693	\$ 822,330,288	\$ 1,257,639,980	7,368	8,073	15,441
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,484	904	670	311		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 179,074,599	\$ 344,117,274	\$ 523,191,873	2,042	3,386	5,428
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	434	908	550	150		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 139,923,799	\$ 351,180,428	\$ 491,104,227	2,351	2,127	4,478
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	414	988	577	372		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 194,207,816	\$ 401,922,955	\$ 596,130,770	2,746	3,489	6,235
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	468	868	758	653		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 127,664,581	\$ 257,456,456	\$ 385,121,037	2,147	1,933	4,080
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	392	618	662	475		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 135,440,344	\$ 246,568,993	\$ 382,009,337	1,936	2,111	4,047
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	354	866	453	263		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 718,354,155	\$ 2,214,375,074	\$ 2,932,729,229	1,810	20,747	22,557
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	368	479	623	340		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 417,397,213	\$ 1,033,185,476	\$ 1,450,582,690	1,615	8,070	9,685
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	511	428	494	183		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 178,746,266	\$ 323,077,768	\$ 501,824,034	2,378	2,839	5,217
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	467	624	1,028	259		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 846,028,768	\$ 1,106,997,462	\$ 1,953,026,230	1,449	11,499	12,948
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	312	420	504	213		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 84,252,111	\$ 120,874,819	\$ 205,126,930	1,180	1,101	2,281
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	348	370	373	90		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 120,842,825	\$ 188,804,091	\$ 309,646,916	1,793	1,613	3,406
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	512	495	637	149		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 232,354,245	\$ 531,275,220	\$ 763,629,465	1,462	4,468	5,930
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	396	330	636	100		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 218,843,396	\$ 365,160,604	\$ 584,003,999	2,974	3,154	6,128
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,300	592	950	131		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 138,803,241	\$ 282,214,480	\$ 421,017,721	2,190	2,247	4,437
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	804	603	648	136		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 104,617,468	\$ 198,480,226	\$ 303,097,694	1,003	1,964	2,967
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	259	363	316	65		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 122,762,592	\$ 205,046,589	\$ 327,809,182	1,403	1,949	3,352
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	518	418	372	95		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 115,887,183	\$ 243,922,752	\$ 359,809,935	887	2,123	3,010
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	313	301	67		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
19	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 54,081,298	\$ 69,017,908	\$ 123,099,207	776	578	1,354
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	235	235	240	67		
20	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 107,479,972	\$ 270,089,118	\$ 377,569,090	1,138	2,444	3,582
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	246	276	490	126		
21	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 38,334,657	\$ 50,154,176	\$ 88,488,833	946	405	1,351
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	177	264	366	138		
22	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 49,776,494	\$ 86,215,739	\$ 135,992,233	816	792	1,608
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	146	232	338	101		
23	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 71,478,269	\$ 175,138,970	\$ 246,617,239	1,120	1,243	2,363
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	275	257	421	167		
24	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 111,713,873	\$ 220,840,307	\$ 332,554,180	1,235	2,144	3,379
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	246	257	534	199		

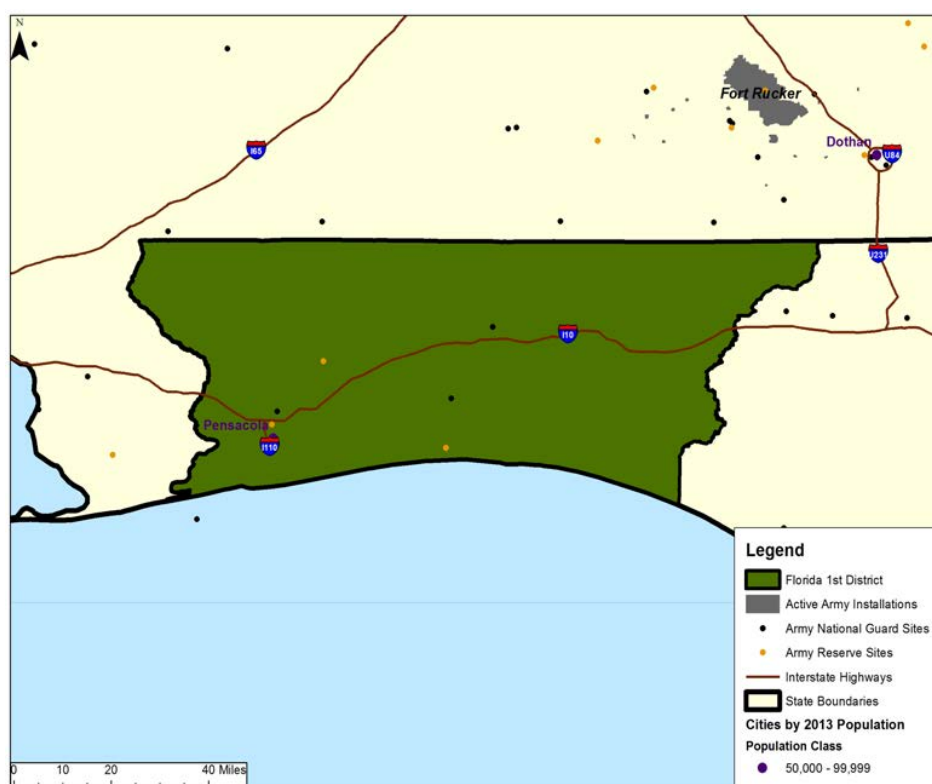
NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
25	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 194,323,318	\$ 484,006,148	\$ 678,329,466	1,136	4,664	5,800
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	369	235	358	173		
26	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,978,514	\$ 155,886,980	\$ 229,865,494	1,334	1,405	2,739
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	409	311	458	156		
27	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 53,934,840	\$ 93,016,693	\$ 146,951,533	1,045	844	1,889
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	298	228	352	167		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,265,611,530	\$ 10,841,356,994	\$ 16,106,968,524	48,280	97,412	145,692
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	15,946	12,881	14,107	5,345		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Florida - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 507,897,383	\$ 511,942,553	\$ 435,309,693
Additional Economic Output ²	\$ 1,041,653,420	\$ 1,052,916,502	\$ 822,330,288
Army-Driven Economic Output ³	\$ 1,549,550,803	\$ 1,564,859,055	\$ 1,257,639,980
All Army Direct Employment ⁴	8,117	8,227	7,368
Additional Employment ⁵	11,034	11,083	8,073
All Army Personnel and Additional Employment ⁶	19,151	19,310	15,441

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 256,306,923	\$ 211,397,392	\$ 179,074,599
Additional Economic Output ²	\$ 610,311,941	\$ 415,896,881	\$ 344,117,274
Army-Driven Economic Output ³	\$ 866,618,864	\$ 627,294,273	\$ 523,191,873
All Army Direct Employment ⁴	2,196	2,101	2,042
Additional Employment ⁵	5,794	3,966	3,386
All Army Personnel and Additional Employment ⁶	7,990	6,067	5,428

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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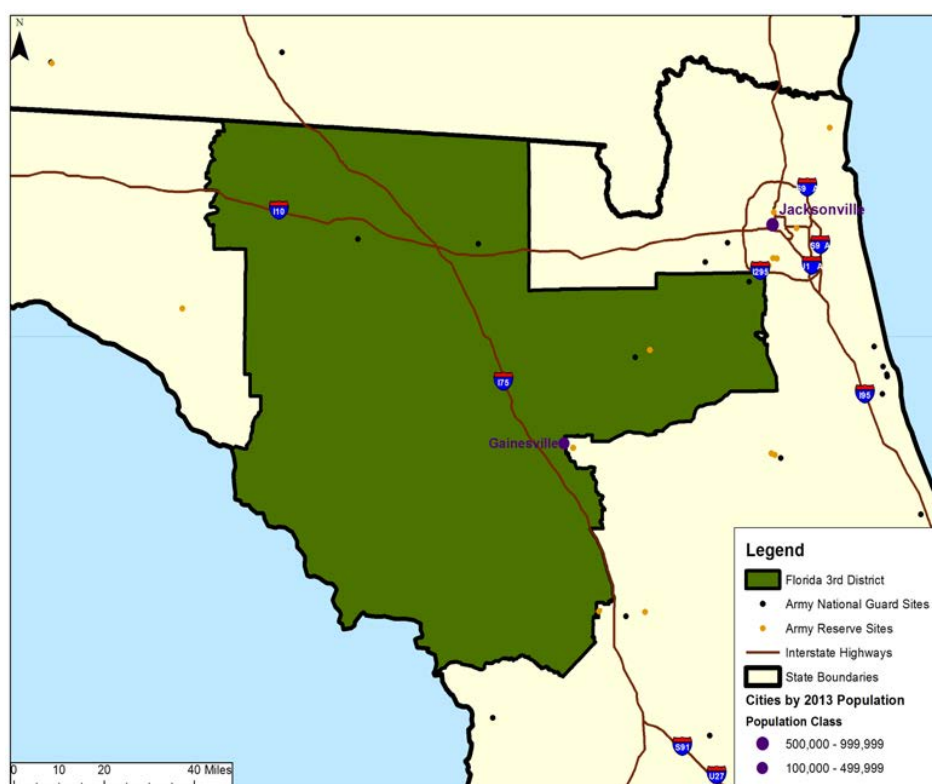
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 97,692,533	\$ 217,227,847	\$ 139,923,799
Additional Economic Output ²	\$ 155,839,312	\$ 968,936,875	\$ 351,180,428
Army-Driven Economic Output ³	\$ 253,531,845	\$ 1,186,164,722	\$ 491,104,227
All Army Direct Employment ⁴	2,575	2,514	2,351
Additional Employment ⁵	1,464	3,312	2,127
All Army Personnel and Additional Employment ⁶	4,039	5,826	4,478

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

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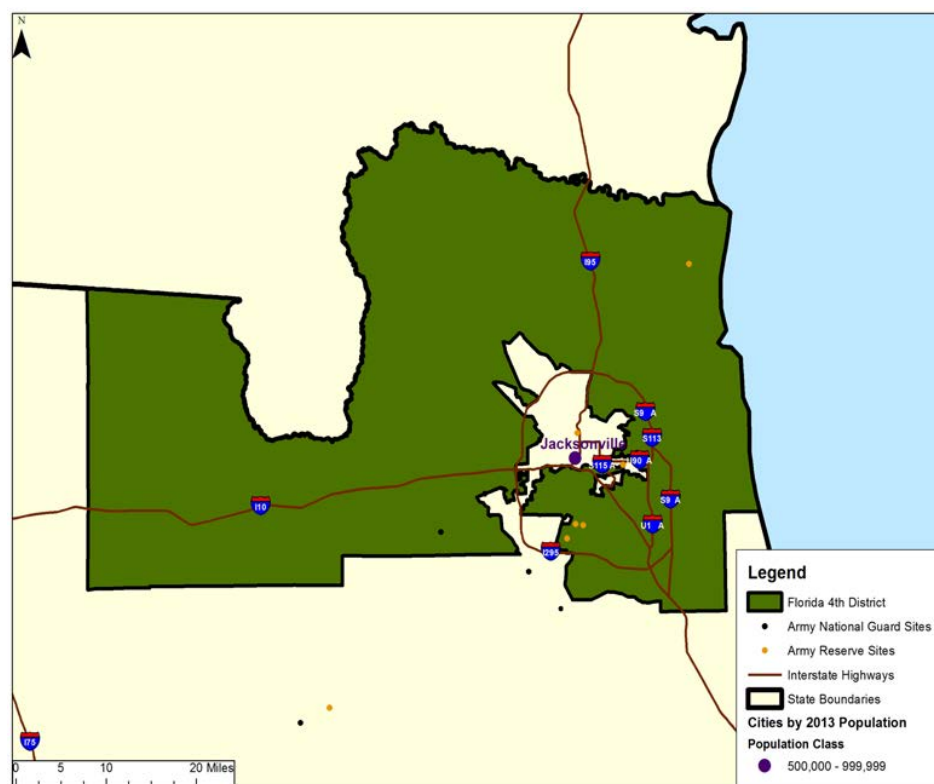
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⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 211,341,296	\$ 173,335,248	\$ 194,207,816
Additional Economic Output ²	\$ 516,038,836	\$ 416,685,183	\$ 401,922,955
Army-Driven Economic Output ³	\$ 727,380,132	\$ 590,020,431	\$ 596,130,770
All Army Direct Employment ⁴	2,983	2,983	2,746
Additional Employment ⁵	4,319	3,505	3,489
All Army Personnel and Additional Employment ⁶	7,302	6,488	6,235

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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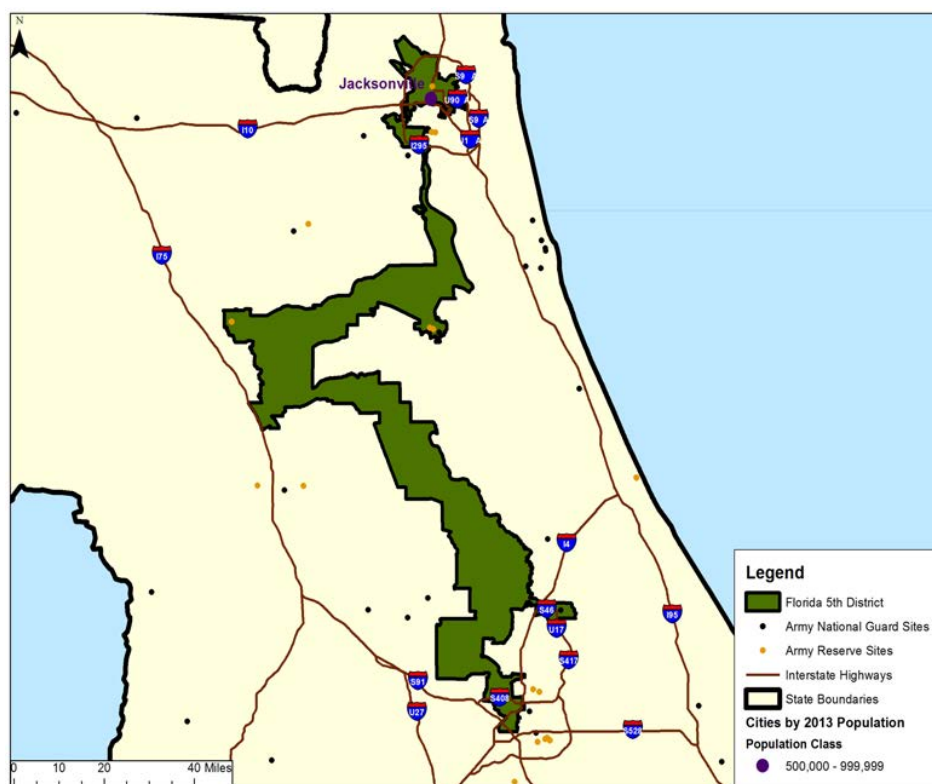
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 146,353,210	\$ 148,338,968	\$ 127,664,581
Additional Economic Output ²	\$ 364,759,239	\$ 313,834,761	\$ 257,456,456
Army-Driven Economic Output ³	\$ 511,112,449	\$ 462,173,729	\$ 385,121,037
All Army Direct Employment ⁴	2,349	2,307	2,147
Additional Employment ⁵	2,902	2,268	1,933
All Army Personnel and Additional Employment ⁶	5,251	4,575	4,080

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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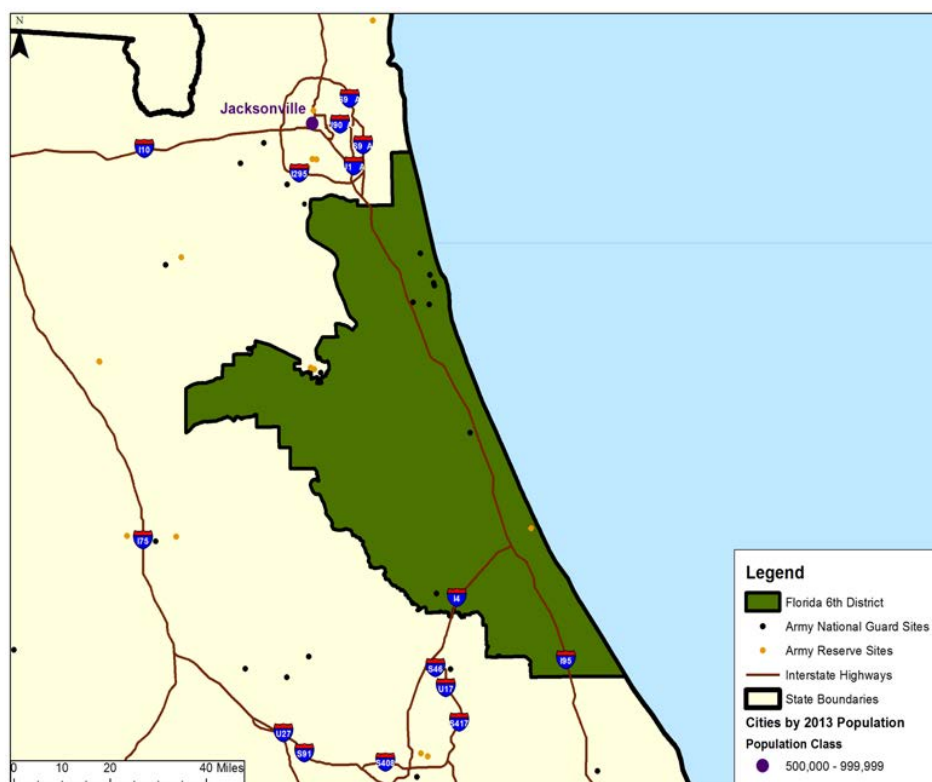
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 142,616,872	\$ 113,497,234	\$ 135,440,344
Additional Economic Output ²	\$ 318,241,104	\$ 203,099,278	\$ 246,568,993
Army-Driven Economic Output ³	\$ 460,857,976	\$ 316,596,513	\$ 382,009,337
All Army Direct Employment ⁴	2,035	2,040	1,936
Additional Employment ⁵	2,726	1,666	2,111
All Army Personnel and Additional Employment ⁶	4,761	3,706	4,047

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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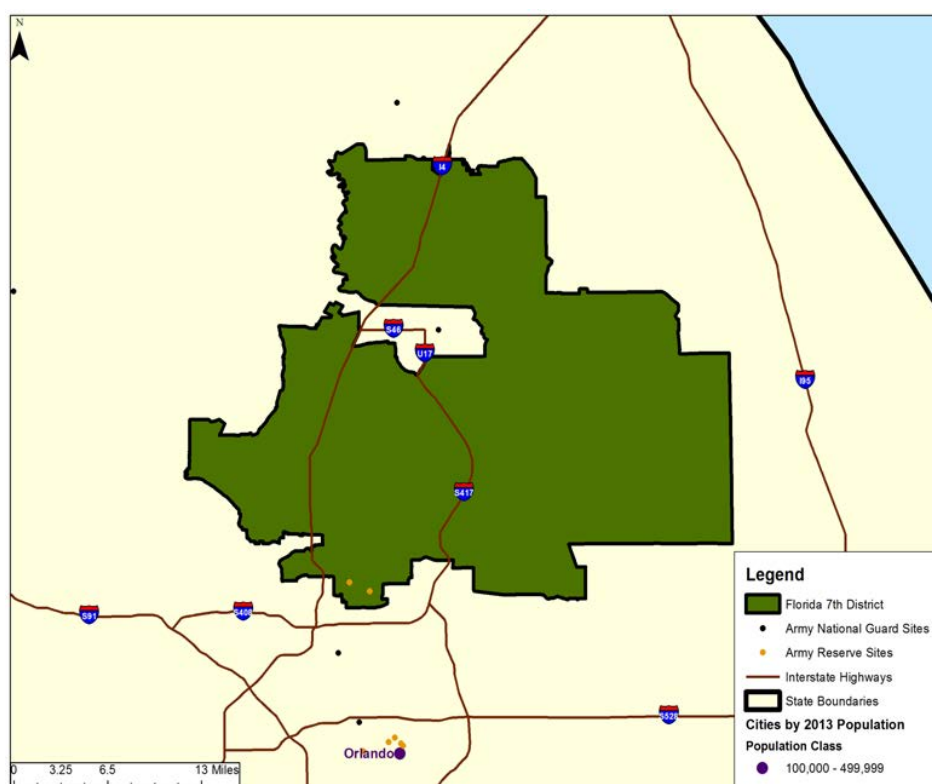
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,064,105,674	\$ 1,123,206,394	\$ 718,354,155
Additional Economic Output ²	\$ 3,584,022,056	\$ 4,038,050,954	\$ 2,214,375,074
Army-Driven Economic Output ³	\$ 4,648,127,730	\$ 5,161,257,348	\$ 2,932,729,229
All Army Direct Employment ⁴	1,816	1,872	1,810
Additional Employment ⁵	33,381	38,386	20,747
All Army Personnel and Additional Employment ⁶	35,197	40,258	22,557

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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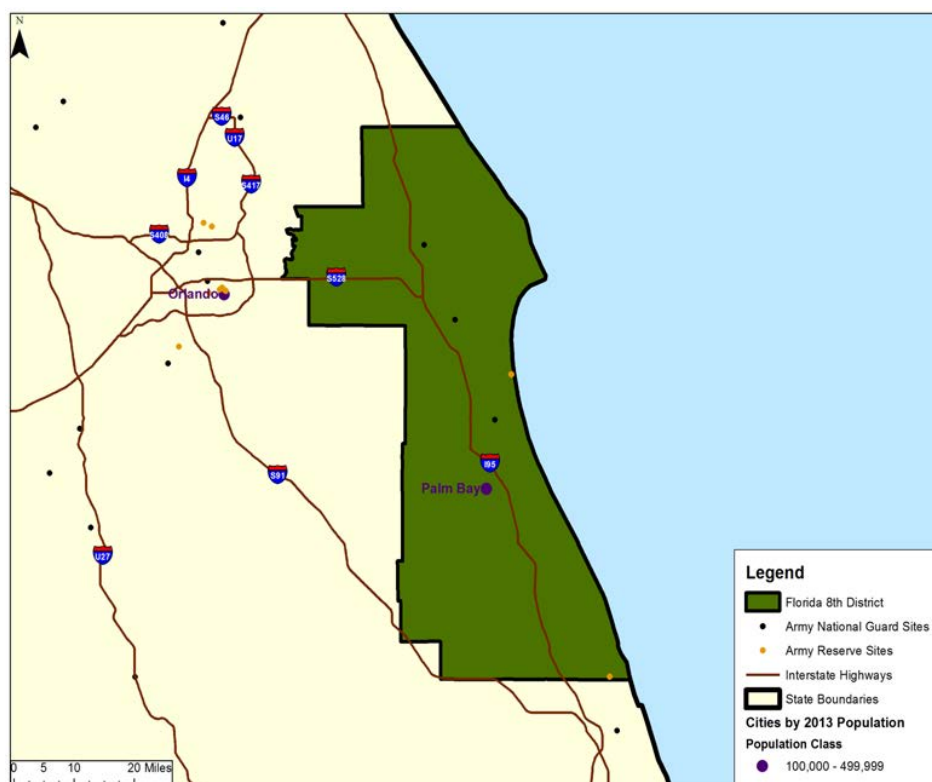
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 628,606,092	\$ 467,122,212	\$ 417,397,213
Additional Economic Output ²	\$ 1,554,175,866	\$ 1,156,335,831	\$ 1,033,185,476
Army-Driven Economic Output ³	\$ 2,182,781,958	\$ 1,623,458,043	\$ 1,450,582,690
All Army Direct Employment ⁴	1,869	1,777	1,615
Additional Employment ⁵	13,287	9,932	8,070
All Army Personnel and Additional Employment ⁶	15,156	11,709	9,685

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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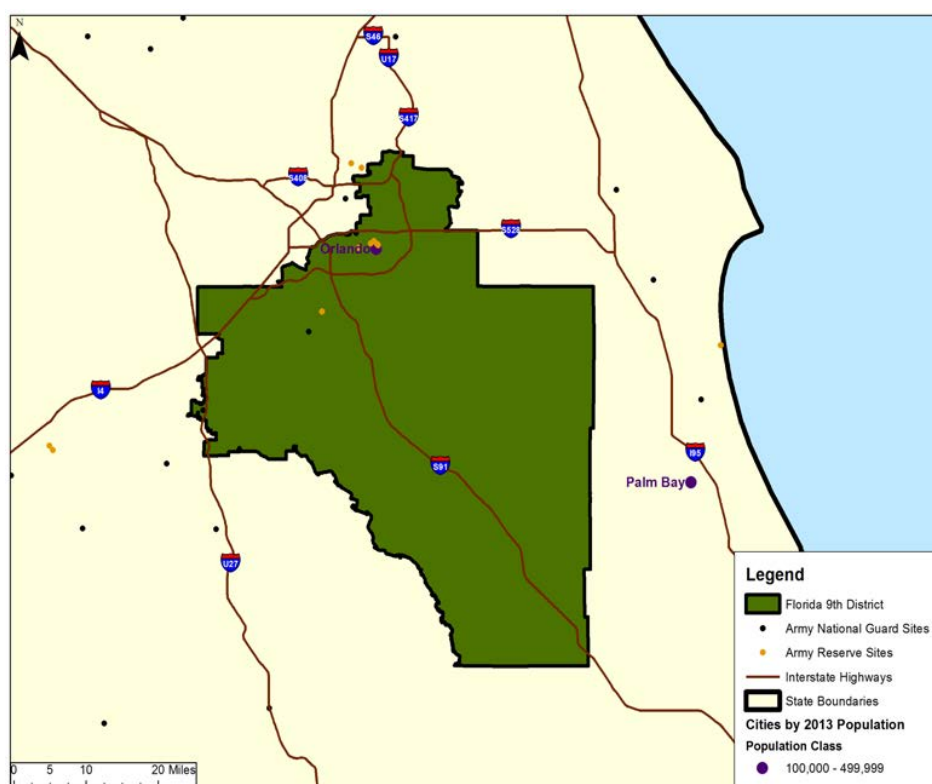
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 262,150,990	\$ 215,932,827	\$ 178,746,266
Additional Economic Output ²	\$ 421,724,438	\$ 406,863,400	\$ 323,077,768
Army-Driven Economic Output ³	\$ 683,875,428	\$ 622,796,227	\$ 501,824,034
All Army Direct Employment ⁴	2,429	2,436	2,378
Additional Employment ⁵	3,638	3,410	2,839
All Army Personnel and Additional Employment ⁶	6,067	5,846	5,217

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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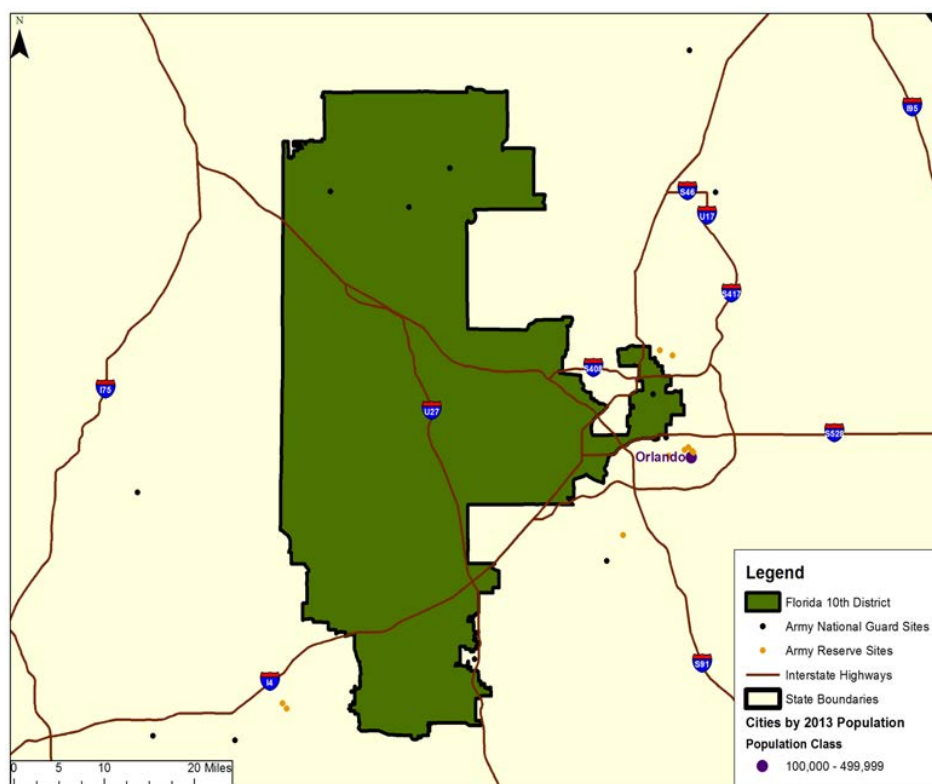
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,335,933,012	\$ 1,270,756,516	\$ 846,028,768
Additional Economic Output ²	\$ 1,005,037,634	\$ 1,596,572,578	\$ 1,106,997,462
Army-Driven Economic Output ³	\$ 2,340,970,646	\$ 2,867,329,094	\$ 1,953,026,230
All Army Direct Employment ⁴	1,460	1,489	1,449
Additional Employment ⁵	13,385	16,155	11,499
All Army Personnel and Additional Employment ⁶	14,845	17,644	12,948

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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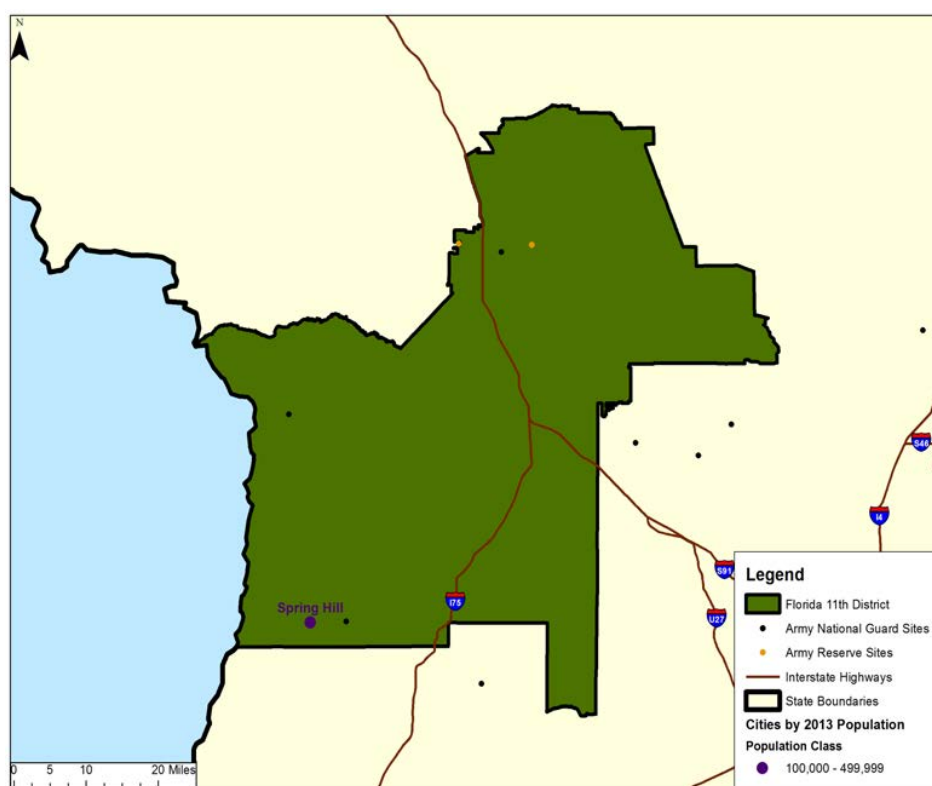
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 61,359,224	\$ 77,506,392	\$ 84,252,111
Additional Economic Output ²	\$ 91,026,132	\$ 74,374,627	\$ 120,874,819
Army-Driven Economic Output ³	\$ 152,385,356	\$ 151,881,019	\$ 205,126,930
All Army Direct Employment ⁴	1,281	1,231	1,180
Additional Employment ⁵	776	807	1,101
All Army Personnel and Additional Employment ⁶	2,057	2,038	2,281

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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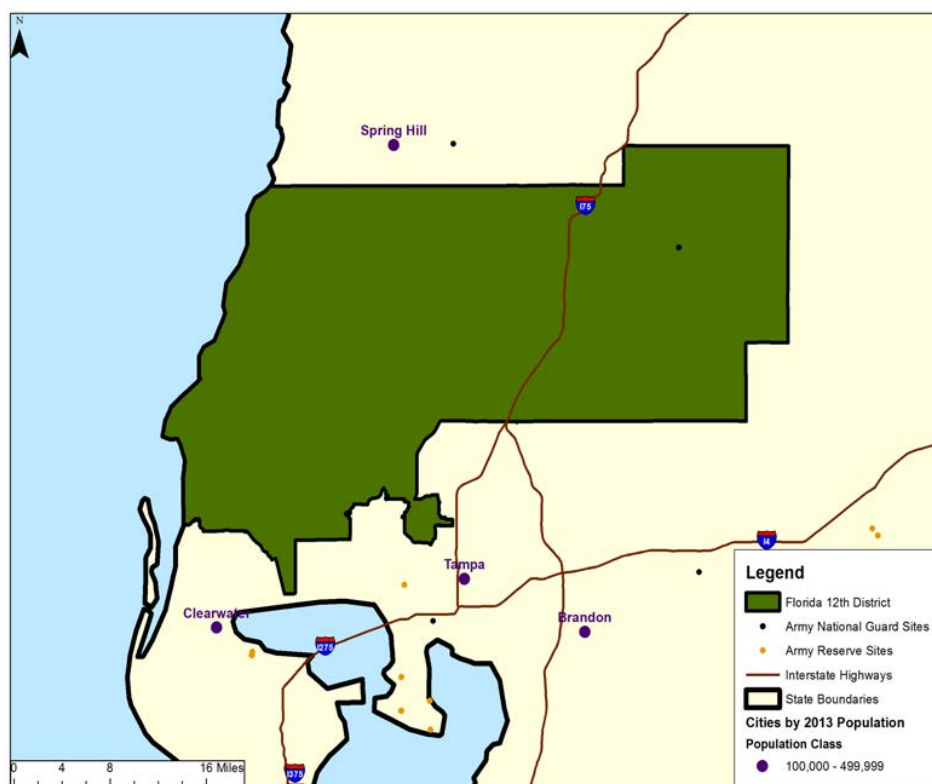
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 12



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 93,104,522	\$ 106,670,675	\$ 120,842,825
Additional Economic Output ²	\$ 147,668,311	\$ 166,305,463	\$ 188,804,091
Army-Driven Economic Output ³	\$ 240,772,833	\$ 272,976,138	\$ 309,646,916
All Army Direct Employment ⁴	1,856	1,893	1,793
Additional Employment ⁵	1,263	1,548	1,613
All Army Personnel and Additional Employment ⁶	3,119	3,441	3,406

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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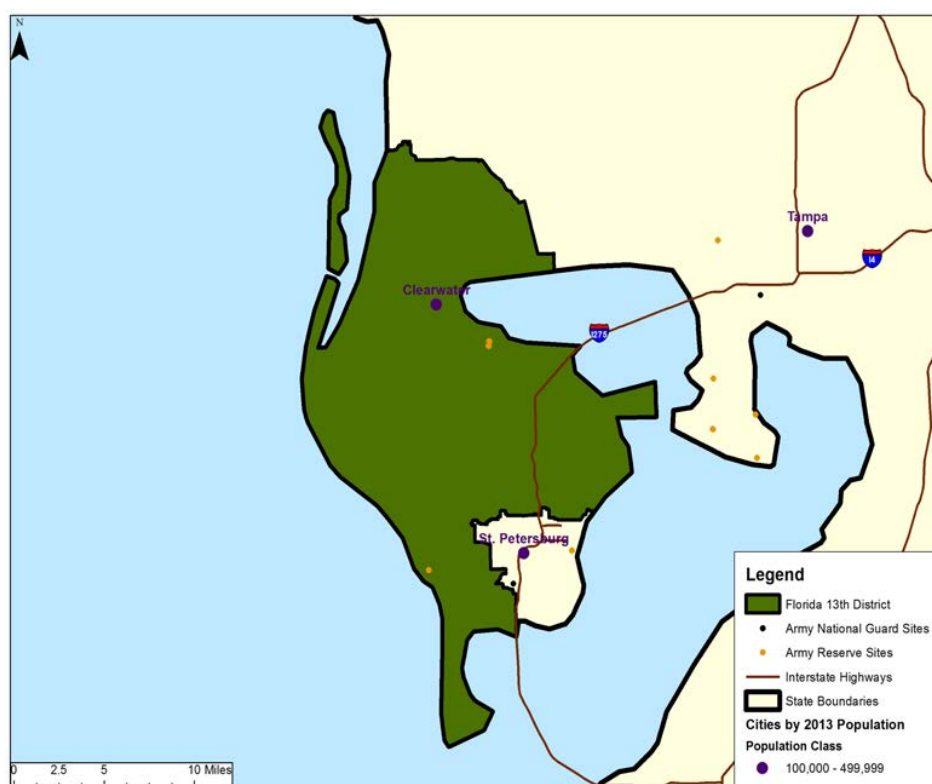
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⁶ All Army employment plus estimated additional employment.

Florida - District 13



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 311,610,037	\$ 245,928,936	\$ 232,354,245
Additional Economic Output ²	\$ 739,924,727	\$ 540,974,776	\$ 531,275,220
Army-Driven Economic Output ³	\$ 1,051,534,764	\$ 786,903,712	\$ 763,629,465
All Army Direct Employment ⁴	1,540	1,503	1,462
Additional Employment ⁵	6,210	4,483	4,468
All Army Personnel and Additional Employment ⁶	7,750	5,986	5,930

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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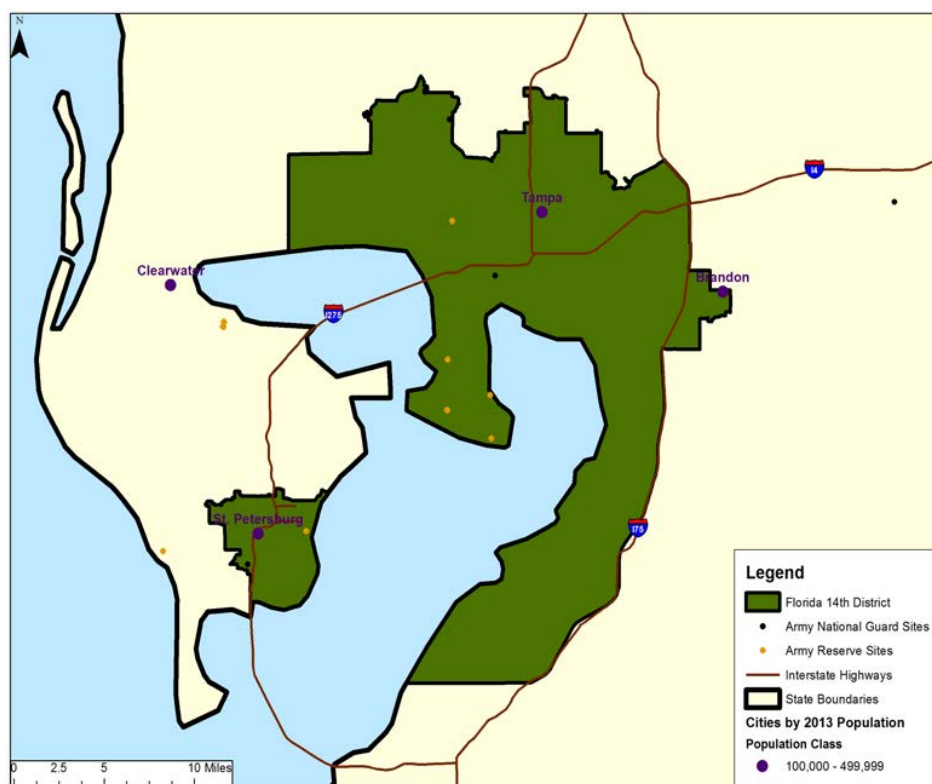
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⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 386,358,625	\$ 325,111,647	\$ 218,843,396
Additional Economic Output ²	\$ 718,116,290	\$ 613,769,204	\$ 365,160,604
Army-Driven Economic Output ³	\$ 1,104,474,915	\$ 938,880,851	\$ 584,003,999
All Army Direct Employment ⁴	3,247	3,194	2,974
Additional Employment ⁵	5,990	5,346	3,154
All Army Personnel and Additional Employment ⁶	9,237	8,540	6,128

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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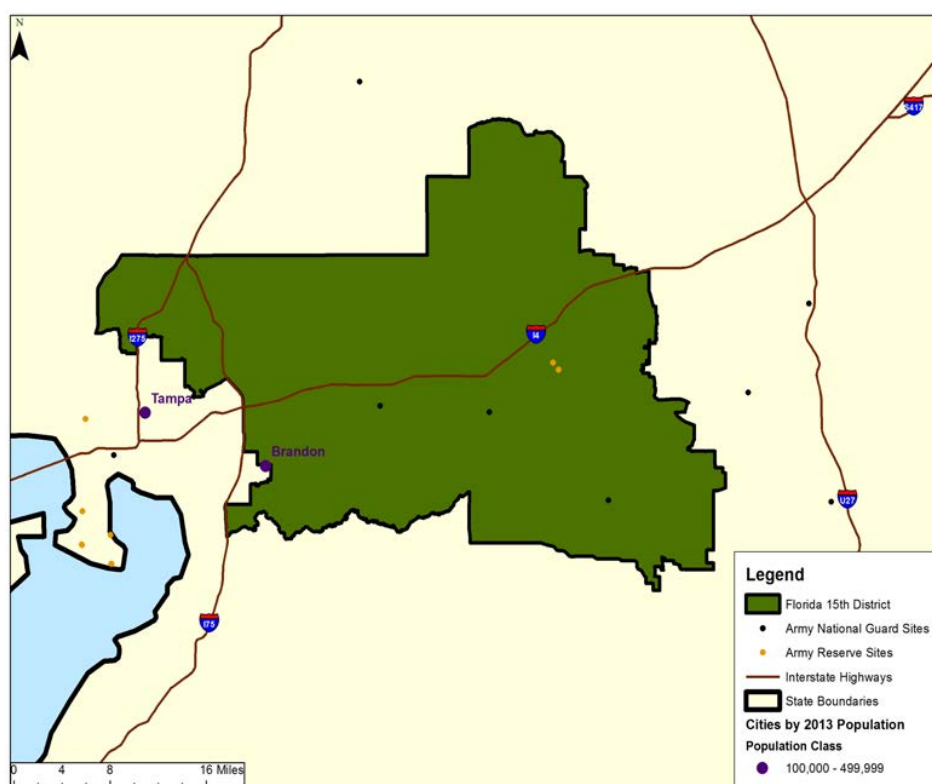
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 15



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 115,728,277	\$ 107,498,684	\$ 138,803,241
Additional Economic Output ²	\$ 229,246,574	\$ 205,438,236	\$ 282,214,480
Army-Driven Economic Output ³	\$ 344,974,851	\$ 312,936,921	\$ 421,017,721
All Army Direct Employment ⁴	2,248	2,242	2,190
Additional Employment ⁵	1,854	1,615	2,247
All Army Personnel and Additional Employment ⁶	4,102	3,857	4,437

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

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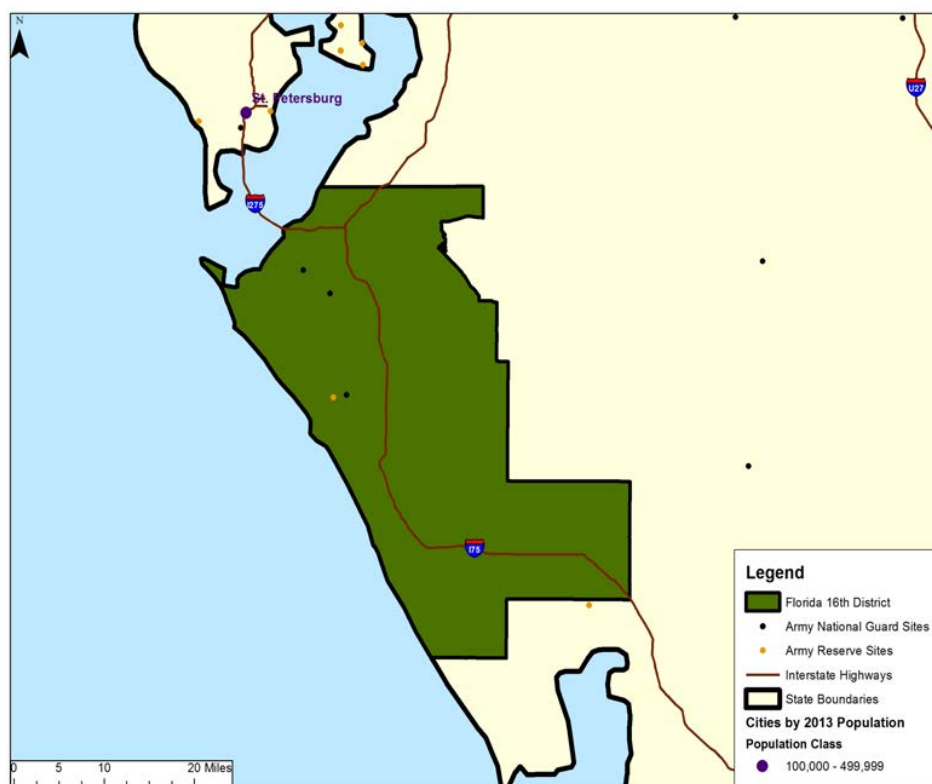
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⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 16



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 145,776,681	\$ 274,909,884	\$ 104,617,468
Additional Economic Output ²	\$ 317,990,728	\$ 726,001,604	\$ 198,480,226
Army-Driven Economic Output ³	\$ 463,767,409	\$ 1,000,911,488	\$ 303,097,694
All Army Direct Employment ⁴	1,054	1,009	1,003
Additional Employment ⁵	2,666	6,223	1,964
All Army Personnel and Additional Employment ⁶	3,720	7,232	2,967

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 17



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 114,233,937	\$ 108,494,227	\$ 122,762,592
Additional Economic Output ²	\$ 196,907,286	\$ 181,726,654	\$ 205,046,589
Army-Driven Economic Output ³	\$ 311,141,223	\$ 290,220,881	\$ 327,809,182
All Army Direct Employment ⁴	1,466	1,458	1,403
Additional Employment ⁵	1,987	1,802	1,949
All Army Personnel and Additional Employment ⁶	3,453	3,260	3,352

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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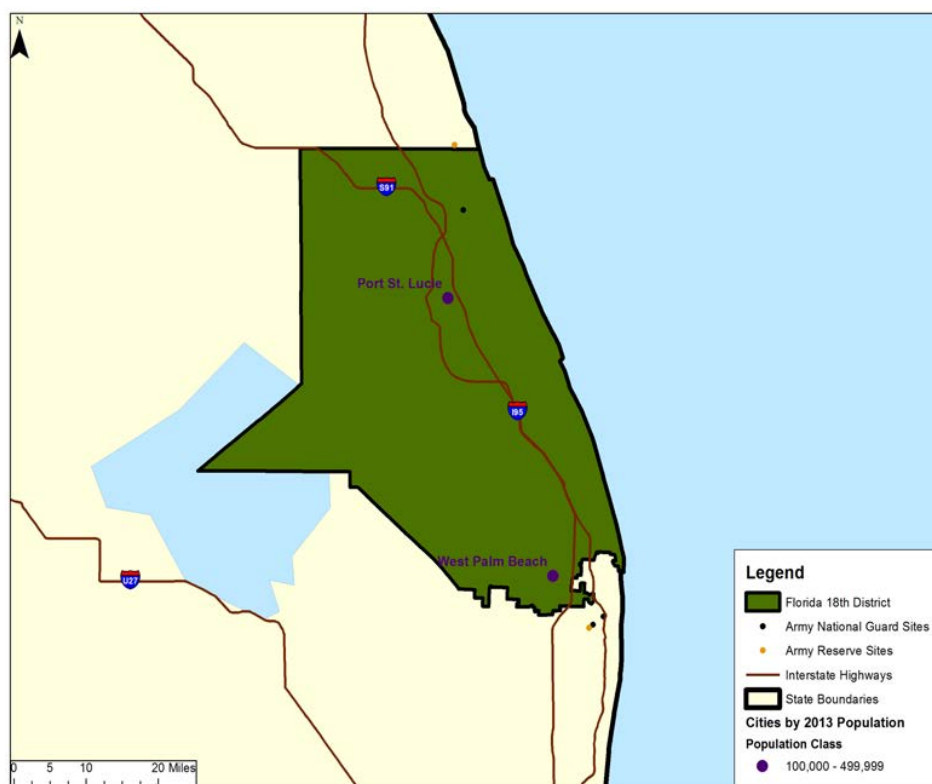
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 18



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 41,216,960	\$ 67,480,862	\$ 115,887,183
Additional Economic Output ²	\$ 75,573,415	\$ 152,761,587	\$ 243,922,752
Army-Driven Economic Output ³	\$ 116,790,375	\$ 220,242,449	\$ 359,809,935
All Army Direct Employment ⁴	921	948	887
Additional Employment ⁵	734	1,541	2,123
All Army Personnel and Additional Employment ⁶	1,655	2,489	3,010

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 19



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 48,347,954	\$ 116,496,110	\$ 54,081,298
Additional Economic Output ²	\$ 68,398,008	\$ 203,390,270	\$ 69,017,908
Army-Driven Economic Output ³	\$ 116,745,962	\$ 319,886,379	\$ 123,099,207
All Army Direct Employment ⁴	731	757	776
Additional Employment ⁵	664	2,318	578
All Army Personnel and Additional Employment ⁶	1,395	3,075	1,354

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

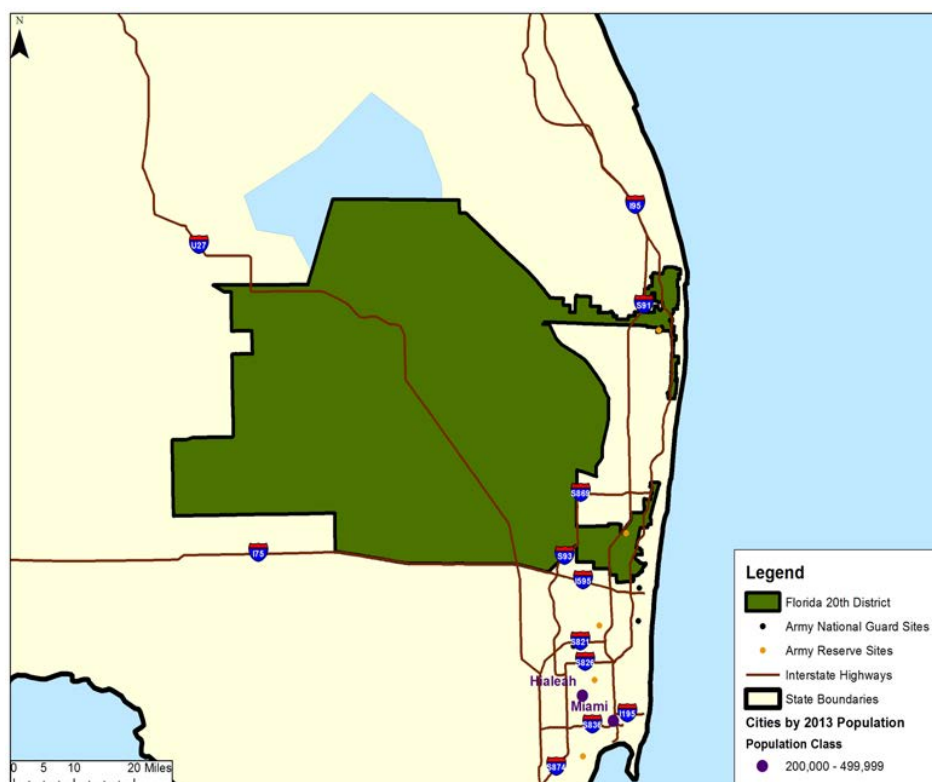
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 20



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 112,912,346	\$ 206,143,416	\$ 107,479,972
Additional Economic Output ²	\$ 573,080,739	\$ 531,467,295	\$ 270,089,118
Army-Driven Economic Output ³	\$ 685,993,085	\$ 737,610,711	\$ 377,569,090
All Army Direct Employment ⁴	1,092	1,176	1,138
Additional Employment ⁵	2,962	5,244	2,444
All Army Personnel and Additional Employment ⁶	4,054	6,420	3,582

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

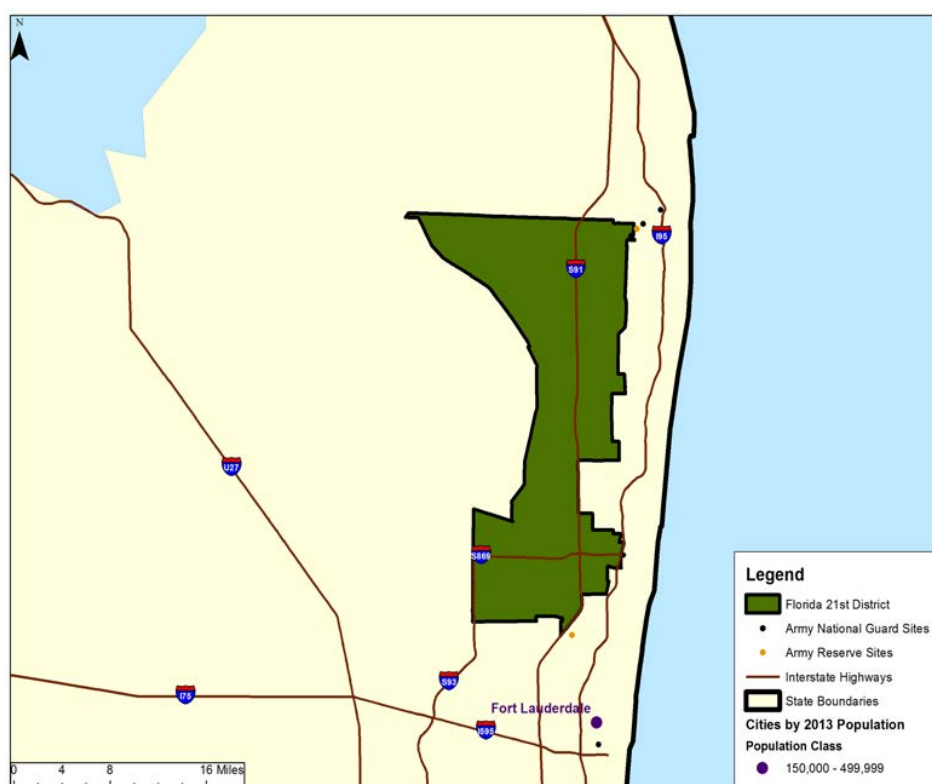
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 21



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 31,229,669	\$ 60,168,228	\$ 38,334,657
Additional Economic Output ²	\$ 43,788,458	\$ 116,699,026	\$ 50,154,176
Army-Driven Economic Output ³	\$ 75,018,127	\$ 176,867,254	\$ 88,488,833
All Army Direct Employment ⁴	899	934	946
Additional Employment ⁵	328	1,071	405
All Army Personnel and Additional Employment ⁶	1,227	2,005	1,351

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

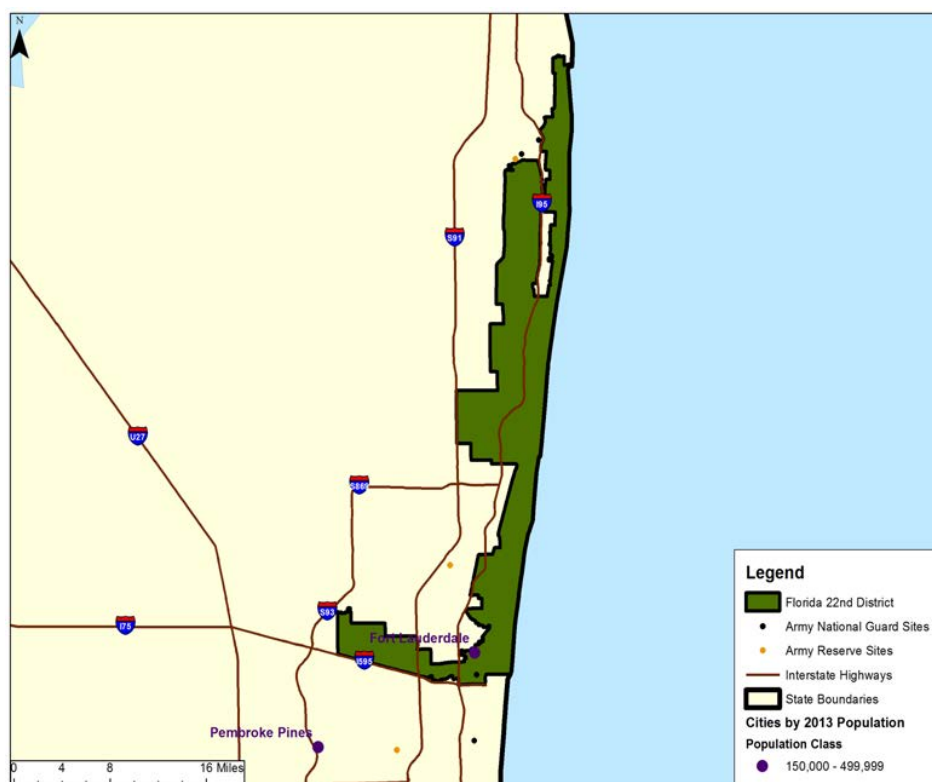
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 22



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 50,997,704	\$ 78,409,734	\$ 49,776,494
Additional Economic Output ²	\$ 95,402,155	\$ 169,515,982	\$ 86,215,739
Army-Driven Economic Output ³	\$ 146,399,859	\$ 247,925,716	\$ 135,992,233
All Army Direct Employment ⁴	812	834	816
Additional Employment ⁵	755	1,576	792
All Army Personnel and Additional Employment ⁶	1,567	2,410	1,608

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

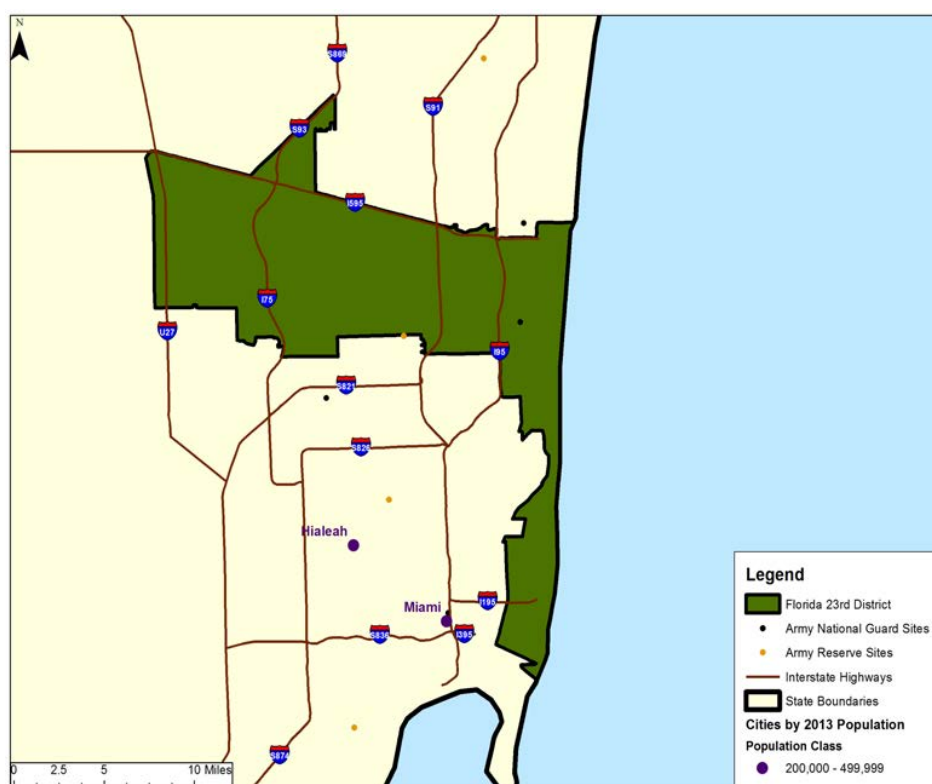
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 23



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 130,895,435	\$ 74,973,248	\$ 71,478,269
Additional Economic Output ²	\$ 296,074,836	\$ 224,664,983	\$ 175,138,970
Army-Driven Economic Output ³	\$ 426,970,271	\$ 299,638,231	\$ 246,617,239
All Army Direct Employment ⁴	1,119	1,171	1,120
Additional Employment ⁵	3,227	2,167	1,243
All Army Personnel and Additional Employment ⁶	4,346	3,338	2,363

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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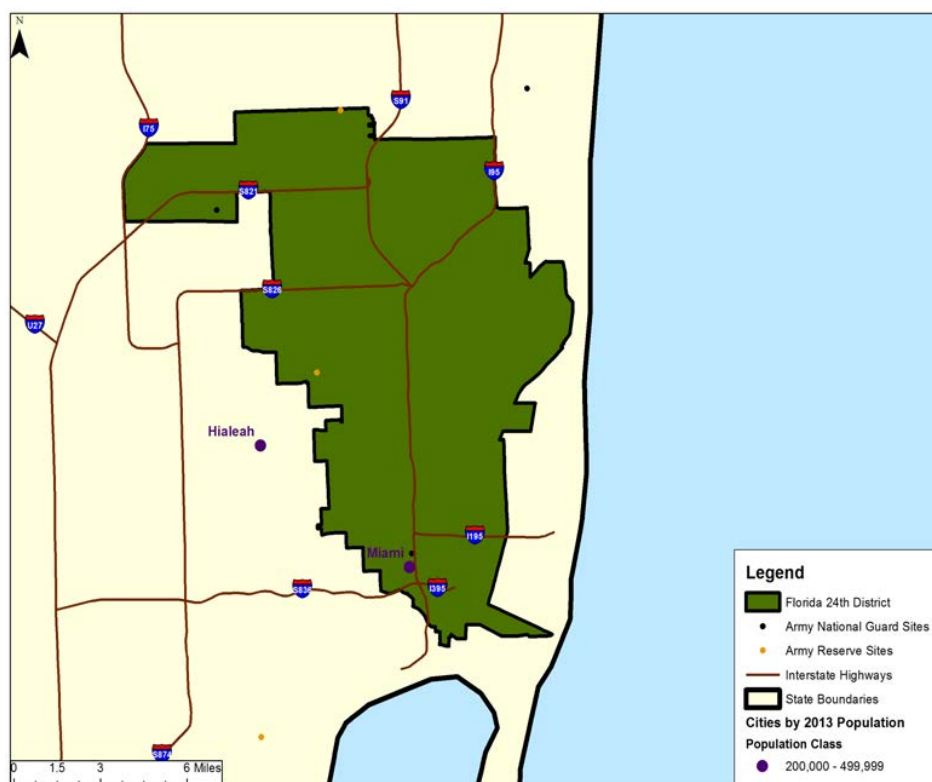
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 24



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 66,139,409	\$ 55,661,419	\$ 111,713,873
Additional Economic Output ²	\$ 176,876,810	\$ 122,126,011	\$ 220,840,307
Army-Driven Economic Output ³	\$ 243,016,219	\$ 177,787,430	\$ 332,554,180
All Army Direct Employment ⁴	1,341	1,330	1,235
Additional Employment ⁵	1,395	982	2,144
All Army Personnel and Additional Employment ⁶	2,736	2,312	3,379

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

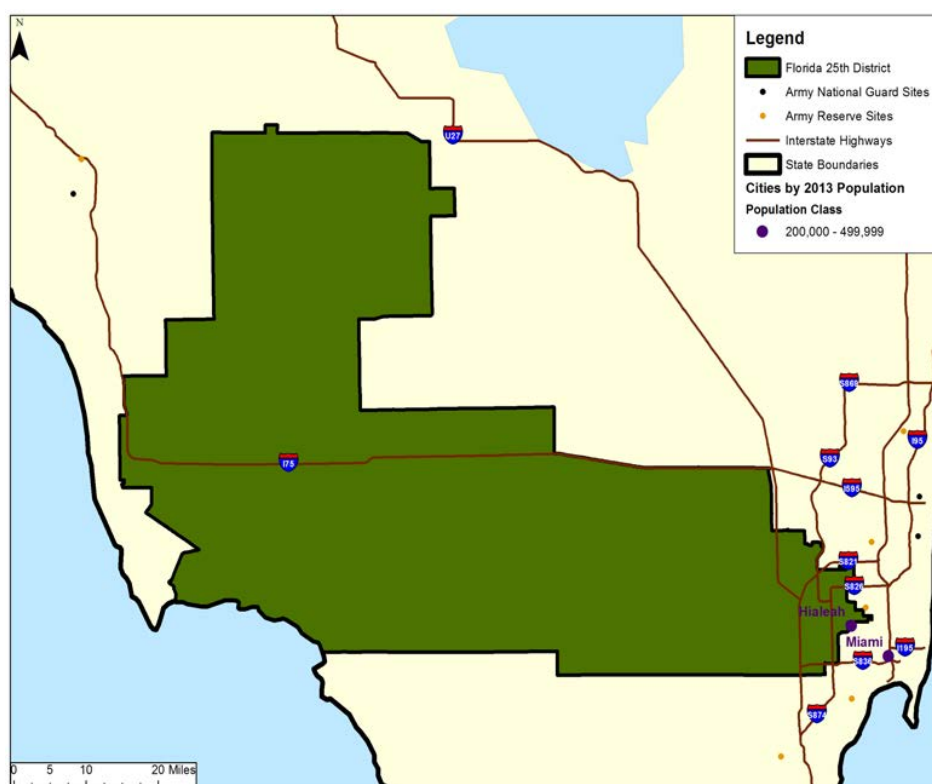
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 25



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 106,376,191	\$ 200,675,501	\$ 194,323,318
Additional Economic Output ²	\$ 255,382,053	\$ 524,569,643	\$ 484,006,148
Army-Driven Economic Output ³	\$ 361,758,244	\$ 725,245,144	\$ 678,329,466
All Army Direct Employment ⁴	1,254	1,202	1,136
Additional Employment ⁵	2,051	5,011	4,664
All Army Personnel and Additional Employment ⁶	3,305	6,213	5,800

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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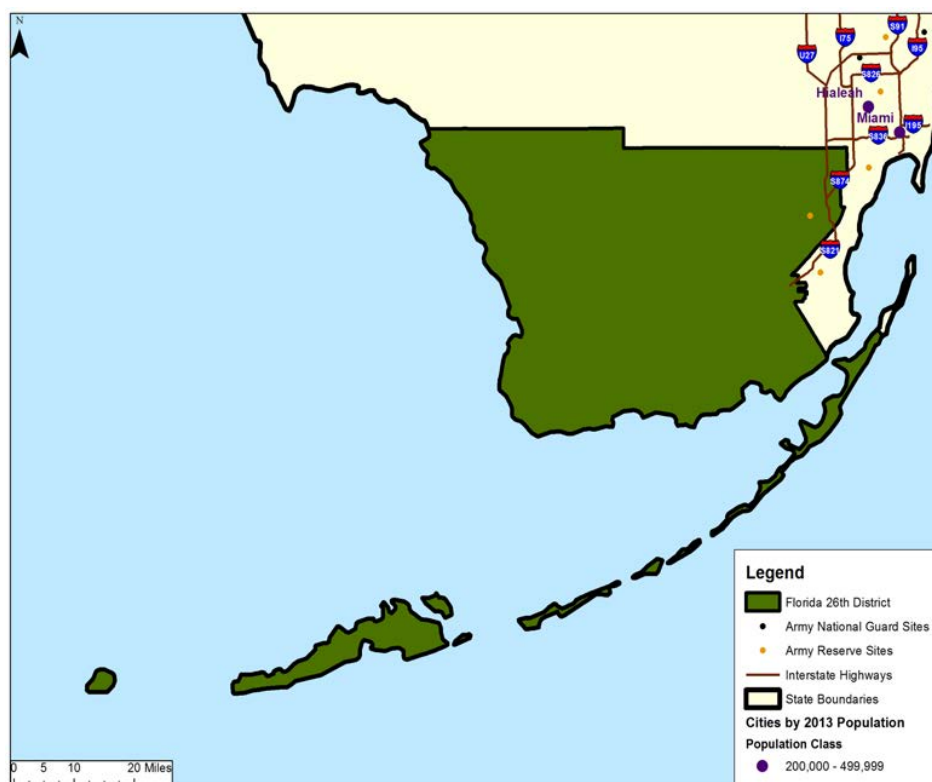
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 26



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 77,106,322	\$ 79,979,154	\$ 73,978,514
Additional Economic Output ²	\$ 155,470,431	\$ 166,134,576	\$ 155,886,980
Army-Driven Economic Output ³	\$ 232,576,753	\$ 246,113,730	\$ 229,865,494
All Army Direct Employment ⁴	1,481	1,470	1,334
Additional Employment ⁵	1,414	1,587	1,405
All Army Personnel and Additional Employment ⁶	2,895	3,057	2,739

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

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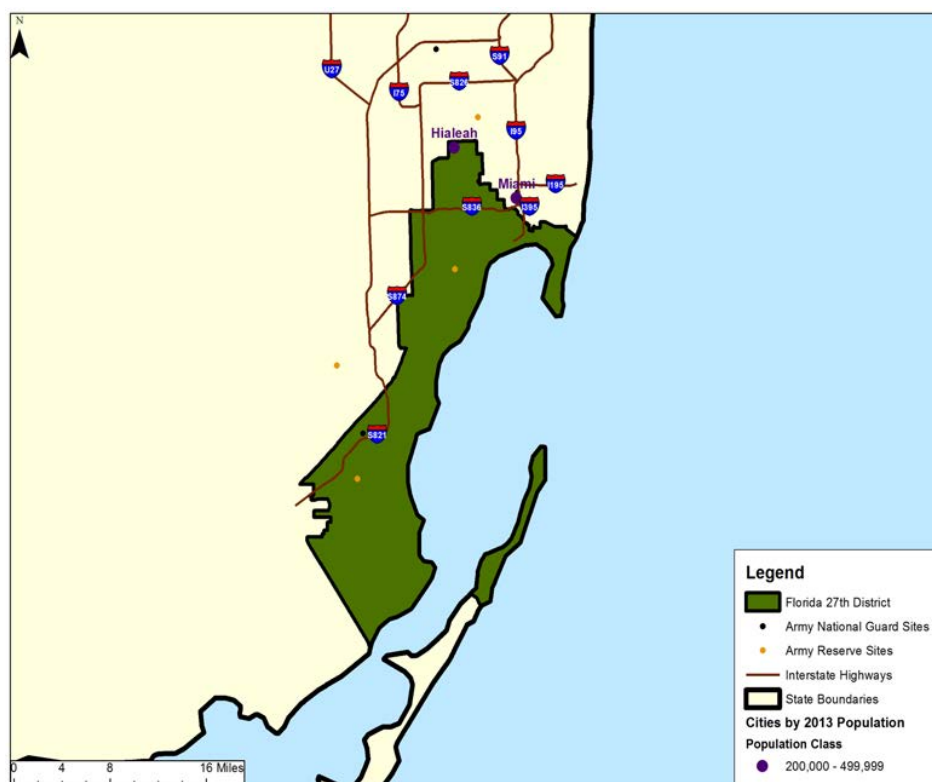
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Florida - District 27



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 64,084,631	\$ 53,835,176	\$ 53,934,840
Additional Economic Output ²	\$ 120,356,406	\$ 93,147,974	\$ 93,016,693
Army-Driven Economic Output ³	\$ 184,441,037	\$ 146,983,150	\$ 146,951,533
All Army Direct Employment ⁴	1,167	1,144	1,045
Additional Employment ⁵	1,221	847	844
All Army Personnel and Additional Employment ⁶	2,388	1,991	1,889

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

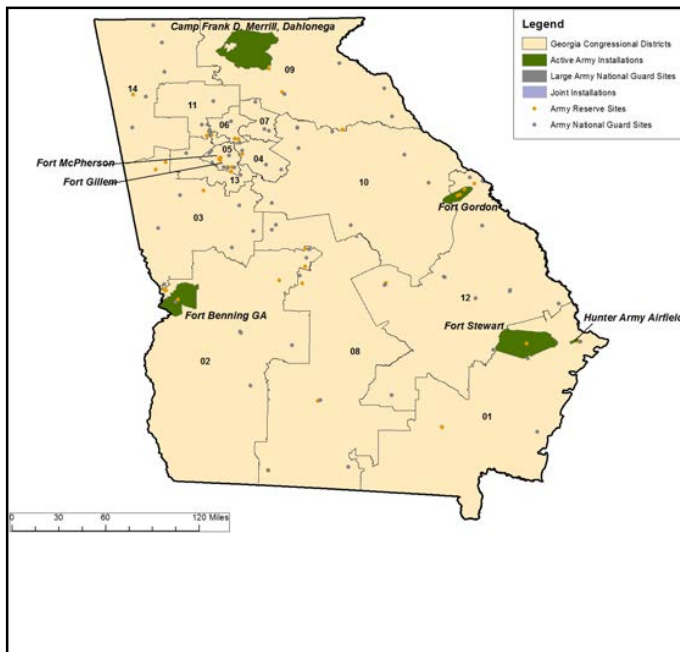
⁶ All Army employment plus estimated additional employment.

Georgia

FY 2014 State at a Glance: Georgia

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 3,758,727,220	\$ 7,219,394,709	\$ 10,978,121,929	68,425	67,654	136,079
ARNG	\$ 241,012,642	\$ 467,154,982	\$ 708,167,624	16,912	4,046	20,958
USAR	\$ 162,241,315	\$ 298,374,874	\$ 460,616,189	12,608	2,604	15,212
Civ/Ret/Surv	\$ 1,656,337,087	\$ 3,089,580,319	\$ 4,745,917,406	12,941	27,697	40,638
Total	\$ 5,818,318,264	\$ 11,074,504,884	\$ 16,892,823,148	110,886	102,001	212,887



District Number	Army-Driven Economic Output
1	\$ 4,202,381,666
2	\$ 4,182,878,753
3	\$ 1,071,035,725
4	\$ 241,756,294
5	\$ 404,705,451
6	\$ 464,060,272
7	\$ 378,403,808
8	\$ 696,219,700
9	\$ 486,928,154
10	\$ 718,179,469
11	\$ 460,438,414
12	\$ 3,090,028,314
13	\$ 346,553,476
14	\$ 149,253,651

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	53,897
------------------------	--------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,765,058,276	\$ 2,926,164,582	\$ 4,691,222,858	39,660	29,947	69,607
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	32,866	1,837	1,400	3,557		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,281,454,939	\$ 2,788,655,552	\$ 4,070,110,491	22,644	27,828	50,472
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	17,066	1,771	1,572	2,237		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 332,045,377	\$ 586,858,369	\$ 918,903,746	7,482	5,059	12,541
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,499	1,167	1,138	1,678		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 84,200,563	\$ 147,143,419	\$ 231,343,982	2,486	1,212	3,698
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	403	924	925	234		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 192,736,347	\$ 417,448,441	\$ 610,184,788	2,309	4,637	6,946
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	360	689	912	347		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 156,971,015	\$ 497,024,814	\$ 653,995,829	1,413	3,120	4,533
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	553	450	203		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 237,919,950	\$ 599,232,232	\$ 837,152,182	1,452	4,295	5,747
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	224	586	471	171		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 126,621,159	\$ 259,472,637	\$ 386,093,796	2,367	2,611	4,978
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	646	937	630	154		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 185,332,491	\$ 446,975,461	\$ 632,307,952	2,183	3,471	5,654
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	639	905	457	183		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 232,707,486	\$ 352,723,990	\$ 585,431,476	5,263	2,954	8,217
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,011	1,143	828	1,282		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 132,906,390	\$ 318,818,363	\$ 451,724,753	2,126	2,483	4,609
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	349	975	569	234		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,013,491,939	\$ 2,021,230,759	\$ 3,034,722,698	26,356	20,221	46,577
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,678	5,098	3,087	3,493		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 115,110,669	\$ 187,700,191	\$ 302,810,860	3,098	1,407	4,505
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	536	974	1,151	437		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 56,323,899	\$ 75,953,425	\$ 132,277,324	1,918	647	2,565
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	263	983	491	181		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,912,880,500	\$ 11,625,402,235	\$ 17,538,282,735	120,757	109,892	230,649
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	73,743	18,543	14,083	14,390		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,536,418,950	\$ 2,559,518,729	\$ 4,095,937,678	35,877	24,939	60,816
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	29,656	1,682	1,312	3,227		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,201,783,013	\$ 2,596,637,830	\$ 3,798,420,843	20,817	26,979	47,796
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	15,776	1,628	1,330	2,082		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 320,781,040	\$ 560,474,463	\$ 881,255,503	7,387	4,812	12,199
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,640	1,112	1,104	1,530		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 71,882,362	\$ 111,053,245	\$ 182,935,607	2,450	942	3,392
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	443	903	892	213		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 132,330,768	\$ 240,038,545	\$ 372,369,313	2,191	2,341	4,532
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	351	677	872	291		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 134,485,668	\$ 353,863,930	\$ 488,349,598	1,418	2,141	3,559
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	205	564	467	182		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 144,618,323	\$ 350,414,117	\$ 495,032,440	1,467	2,643	4,110
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	260	575	472	160		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 134,979,111	\$ 272,648,829	\$ 407,627,940	2,358	2,708	5,066
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	658	919	629	151		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 134,177,908	\$ 318,838,293	\$ 453,016,201	2,154	2,420	4,574
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	675	862	435	182		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 228,762,286	\$ 335,532,506	\$ 564,294,792	5,294	2,852	8,146
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,103	1,112	854	1,225		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 109,585,972	\$ 251,063,642	\$ 360,649,614	2,185	1,981	4,166
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	364	1,027	576	217		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 905,862,796	\$ 1,731,404,013	\$ 2,637,266,809	24,153	17,493	41,646
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,077	4,248	2,562	3,265		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 104,754,345	\$ 181,169,377	\$ 285,923,722	3,034	1,304	4,338
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	545	968	1,145	376		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 50,453,746	\$ 62,908,076	\$ 113,361,823	1,866	522	2,388
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	273	934	485	175		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,210,876,288	\$ 9,925,565,595	\$ 15,136,441,883	112,651	94,077	206,728
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	69,026	17,212	13,136	13,276		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,618,883,571	\$ 2,583,498,095	\$ 4,202,381,666	36,430	25,628	62,058
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	30,571	1,564	1,247	3,049		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,261,761,462	\$ 2,921,117,291	\$ 4,182,878,753	19,463	27,625	47,088
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,531	1,671	1,182	2,079		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 381,677,817	\$ 689,357,908	\$ 1,071,035,725	6,952	5,961	12,913
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,431	1,040	986	1,495		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 89,324,550	\$ 152,431,743	\$ 241,756,294	2,268	1,273	3,541
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	366	879	820	203		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 144,519,509	\$ 260,185,942	\$ 404,705,451	2,059	2,125	4,184
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	284	675	827	273		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 140,483,388	\$ 323,576,884	\$ 464,060,272	1,368	1,957	3,325
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	168	567	458	174		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 106,725,288	\$ 271,678,520	\$ 378,403,808	1,444	2,149	3,593
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	223	599	469	153		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 246,862,389	\$ 449,357,311	\$ 696,219,700	2,206	3,887	6,093
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	575	848	636	147		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 147,842,196	\$ 339,085,958	\$ 486,928,154	1,987	2,402	4,389
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	592	811	408	176		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 281,940,475	\$ 436,238,994	\$ 718,179,469	5,292	3,646	8,938
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,157	1,078	811	1,247		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 133,233,623	\$ 327,204,791	\$ 460,438,414	2,089	2,576	4,665
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	303	1,015	559	212		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,041,132,267	\$ 2,048,896,046	\$ 3,090,028,314	24,689	20,480	45,169
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,563	4,260	2,654	3,211		

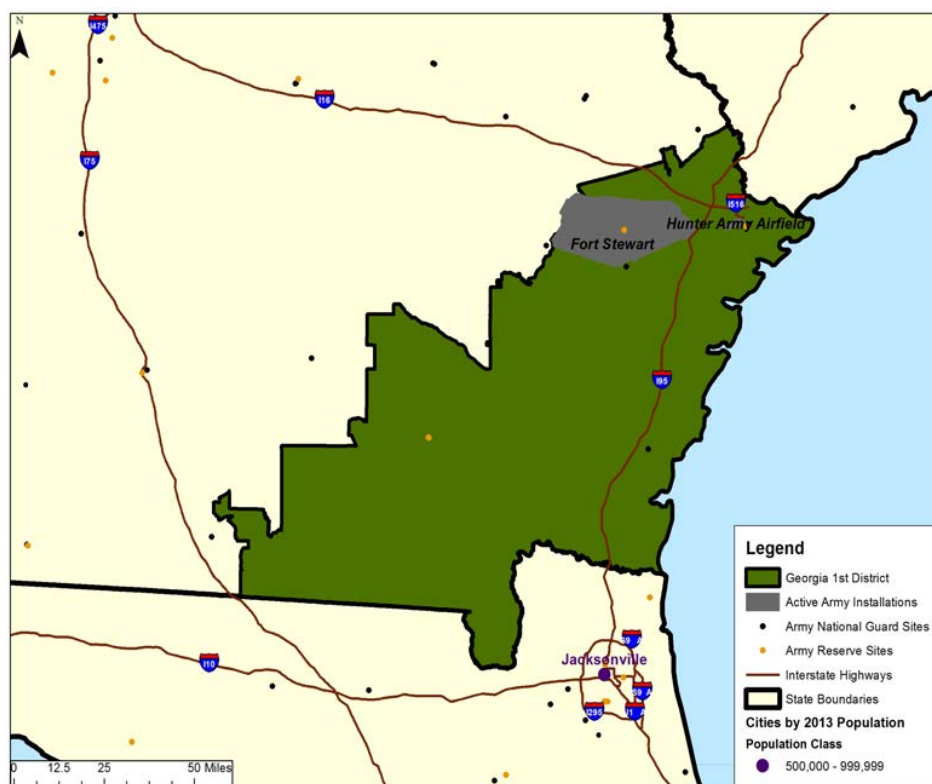
NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 161,073,268	\$ 185,480,208	\$ 346,553,476	2,860	1,571	4,431
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	442	982	1,081	354		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 62,858,457	\$ 86,395,194	\$ 149,253,651	1,777	723	2,500
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	218	922	470	168		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 5,818,318,260	\$ 11,074,504,885	\$ 16,892,823,147	110,884	102,003	212,887
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	68,424	16,912	12,608	12,941		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Georgia - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,765,058,276	\$ 1,536,418,950	\$ 1,618,883,571
Additional Economic Output ²	\$ 2,926,164,582	\$ 2,559,518,729	\$ 2,583,498,095
Army-Driven Economic Output ³	\$ 4,691,222,858	\$ 4,095,937,678	\$ 4,202,381,666
All Army Direct Employment ⁴	39,660	35,877	36,430
Additional Employment ⁵	29,947	24,939	25,628
All Army Personnel and Additional Employment ⁶	69,607	60,816	62,058

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

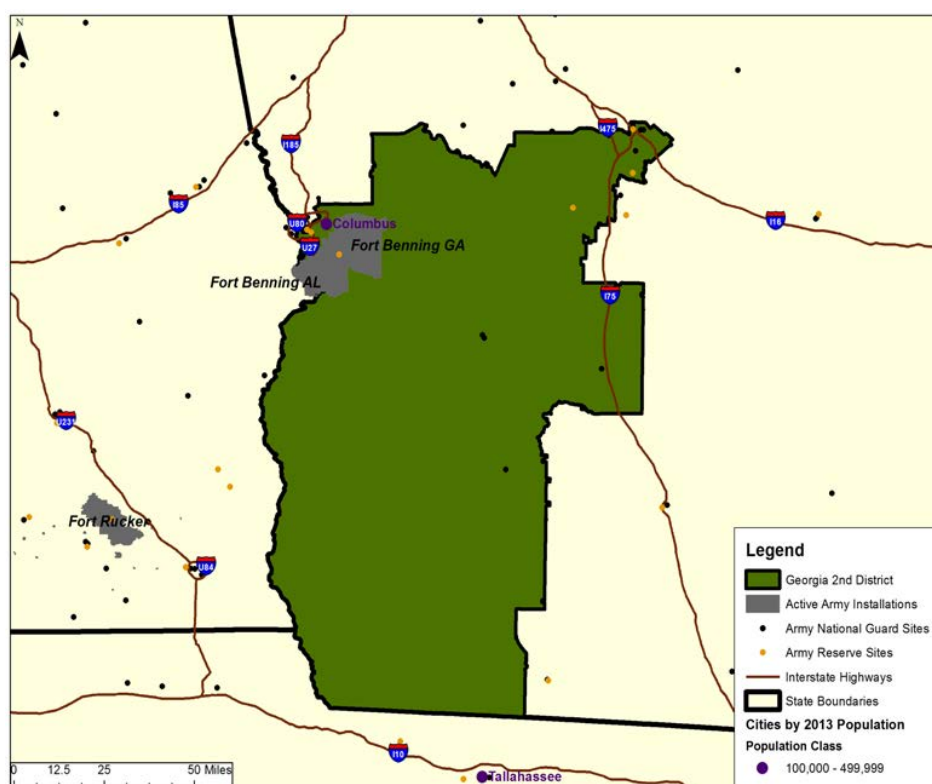
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,281,454,939	\$ 1,201,783,013	\$ 1,261,761,462
Additional Economic Output ²	\$ 2,788,655,552	\$ 2,596,637,830	\$ 2,921,117,291
Army-Driven Economic Output ³	\$ 4,070,110,491	\$ 3,798,420,843	\$ 4,182,878,753
All Army Direct Employment ⁴	22,644	20,817	19,463
Additional Employment ⁵	27,828	26,979	27,625
All Army Personnel and Additional Employment ⁶	50,472	47,796	47,088

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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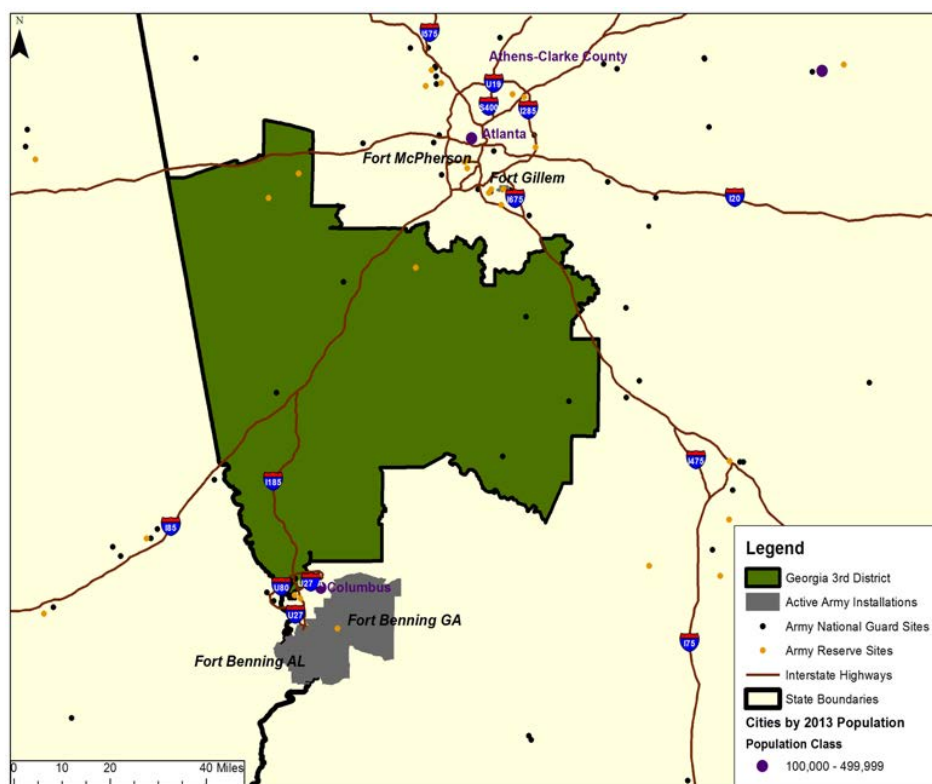
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 332,045,377	\$ 320,781,040	\$ 381,677,817
Additional Economic Output ²	\$ 586,858,369	\$ 560,474,463	\$ 689,357,908
Army-Driven Economic Output ³	\$ 918,903,746	\$ 881,255,503	\$ 1,071,035,725
All Army Direct Employment ⁴	7,482	7,387	6,952
Additional Employment ⁵	5,059	4,812	5,961
All Army Personnel and Additional Employment ⁶	12,541	12,199	12,913

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

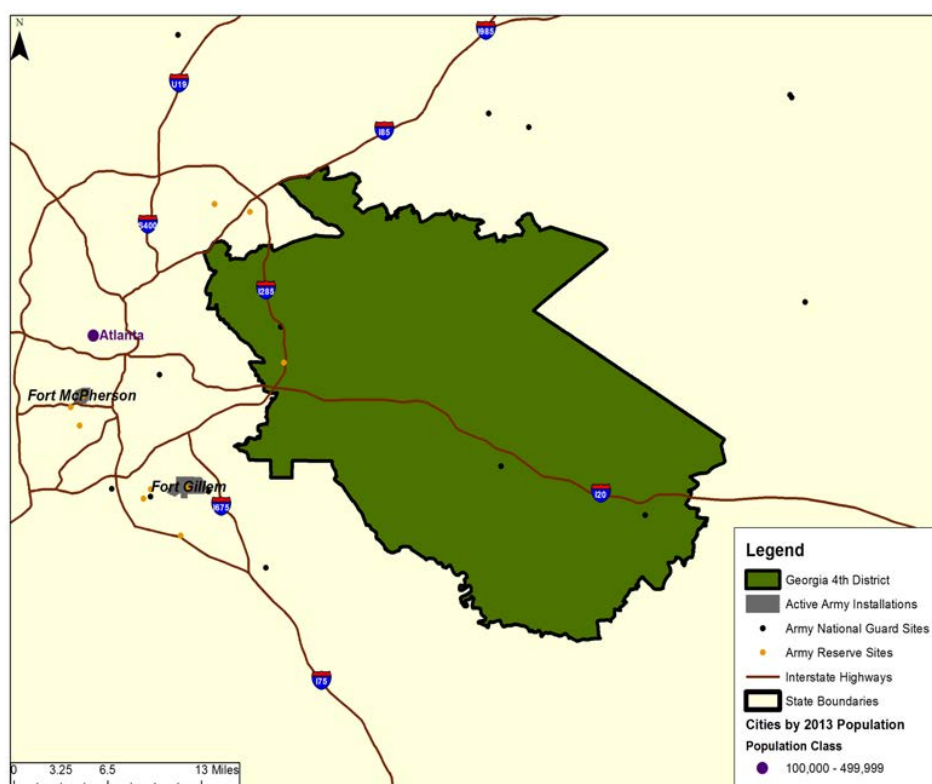
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 84,200,563	\$ 71,882,362	\$ 89,324,550
Additional Economic Output ²	\$ 147,143,419	\$ 111,053,245	\$ 152,431,743
Army-Driven Economic Output ³	\$ 231,343,982	\$ 182,935,607	\$ 241,756,294
All Army Direct Employment ⁴	2,486	2,450	2,268
Additional Employment ⁵	1,212	942	1,273
All Army Personnel and Additional Employment ⁶	3,698	3,392	3,541

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

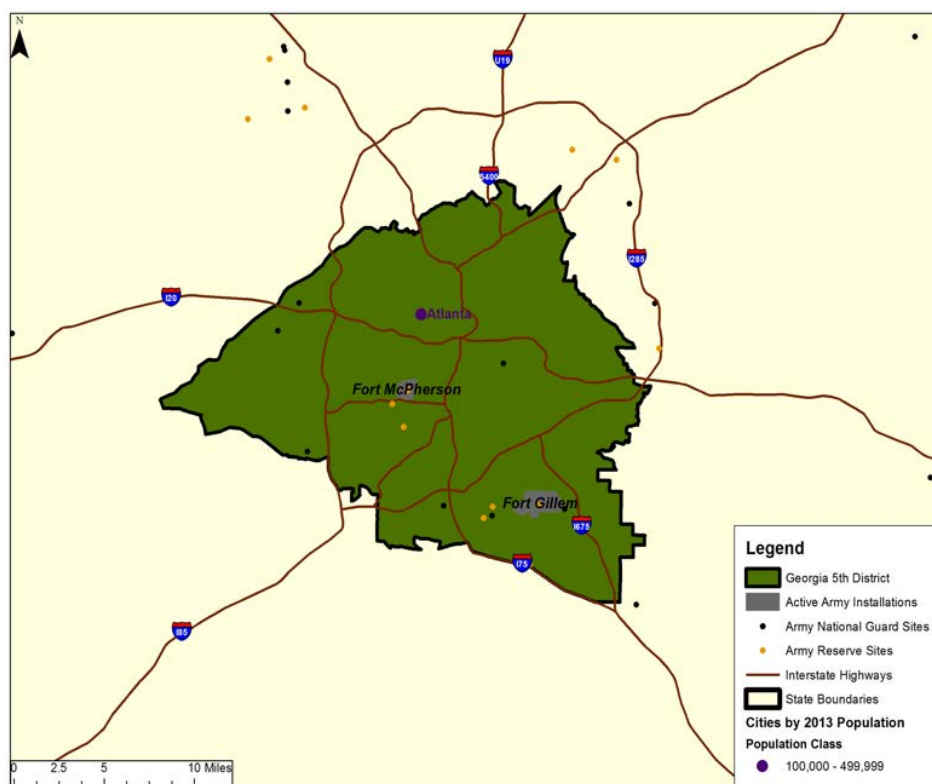
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 192,736,347	\$ 132,330,768	\$ 144,519,509
Additional Economic Output ²	\$ 417,448,441	\$ 240,038,545	\$ 260,185,942
Army-Driven Economic Output ³	\$ 610,184,788	\$ 372,369,313	\$ 404,705,451
All Army Direct Employment ⁴	2,309	2,191	2,059
Additional Employment ⁵	4,637	2,341	2,125
All Army Personnel and Additional Employment ⁶	6,946	4,532	4,184

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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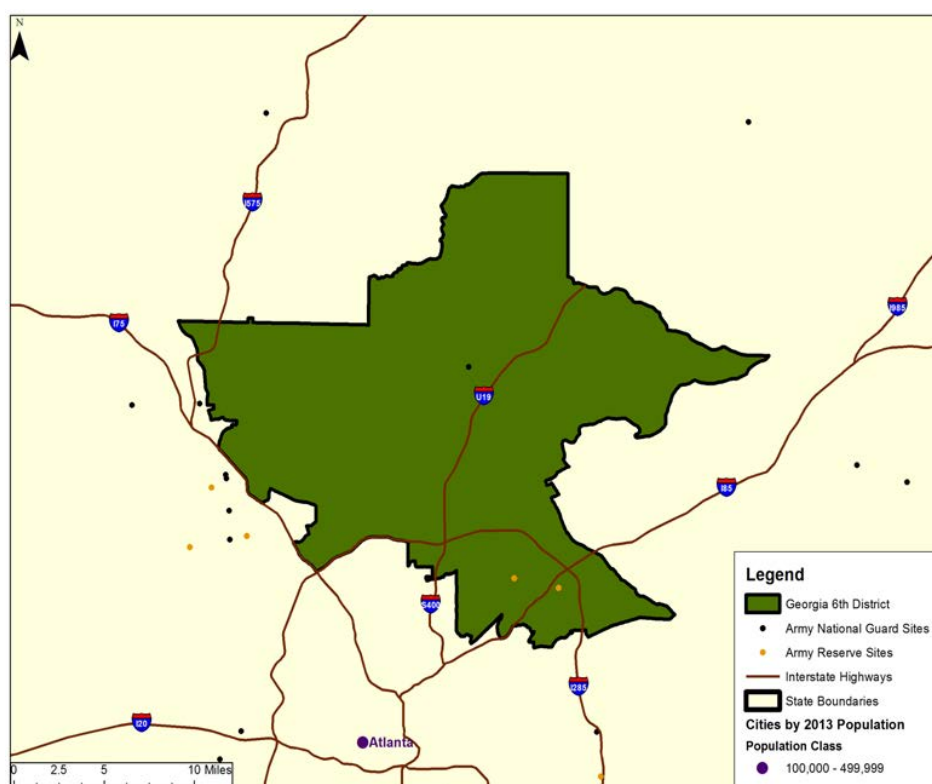
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 156,971,015	\$ 134,485,668	\$ 140,483,388
Additional Economic Output ²	\$ 497,024,814	\$ 353,863,930	\$ 323,576,884
Army-Driven Economic Output ³	\$ 653,995,829	\$ 488,349,598	\$ 464,060,272
All Army Direct Employment ⁴	1,413	1,418	1,368
Additional Employment ⁵	3,120	2,141	1,957
All Army Personnel and Additional Employment ⁶	4,533	3,559	3,325

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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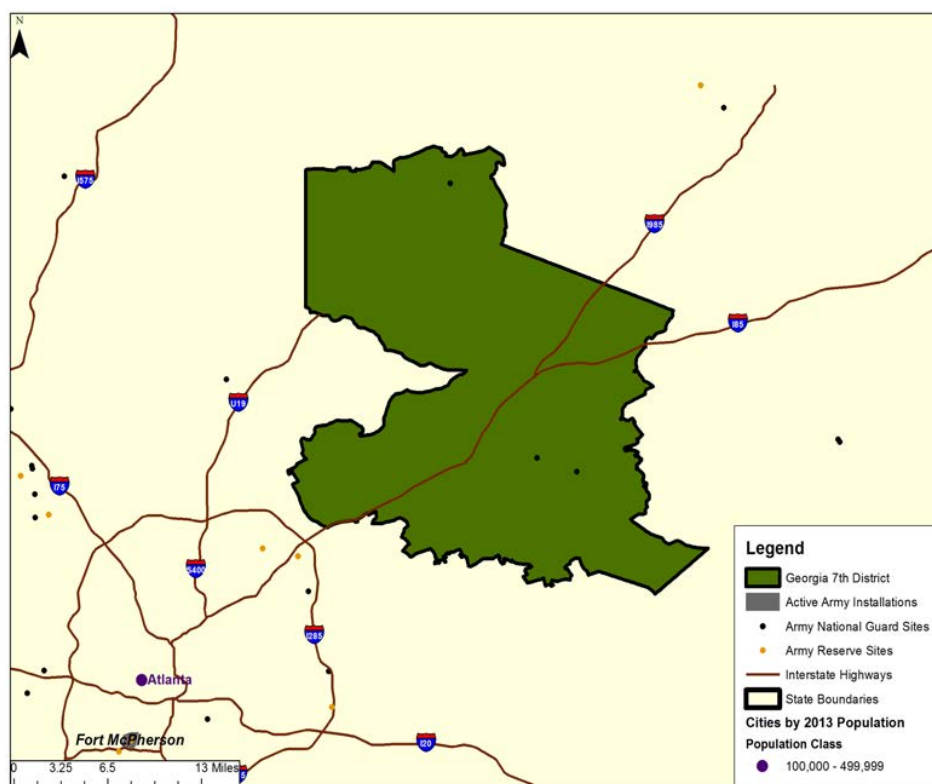
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 237,919,950	\$ 144,618,323	\$ 106,725,288
Additional Economic Output ²	\$ 599,232,232	\$ 350,414,117	\$ 271,678,520
Army-Driven Economic Output ³	\$ 837,152,182	\$ 495,032,440	\$ 378,403,808
All Army Direct Employment ⁴	1,452	1,467	1,444
Additional Employment ⁵	4,295	2,643	2,149
All Army Personnel and Additional Employment ⁶	5,747	4,110	3,593

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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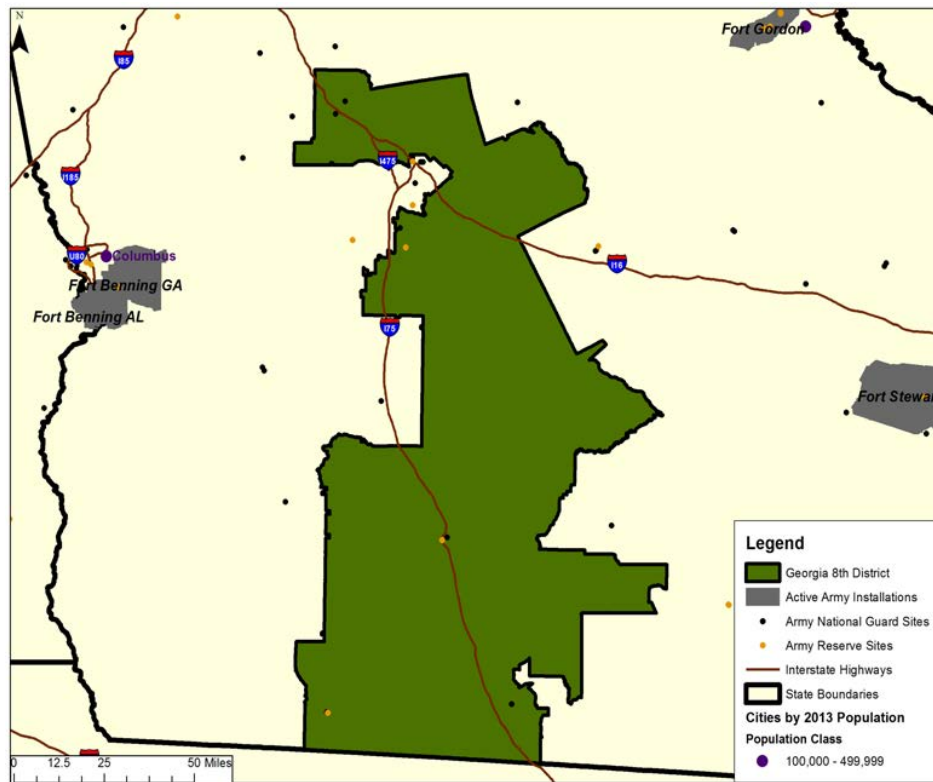
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 126,621,159	\$ 134,979,111	\$ 246,862,389
Additional Economic Output ²	\$ 259,472,637	\$ 272,648,829	\$ 449,357,311
Army-Driven Economic Output ³	\$ 386,093,796	\$ 407,627,940	\$ 696,219,700
All Army Direct Employment ⁴	2,367	2,358	2,206
Additional Employment ⁵	2,611	2,708	3,887
All Army Personnel and Additional Employment ⁶	4,978	5,066	6,093

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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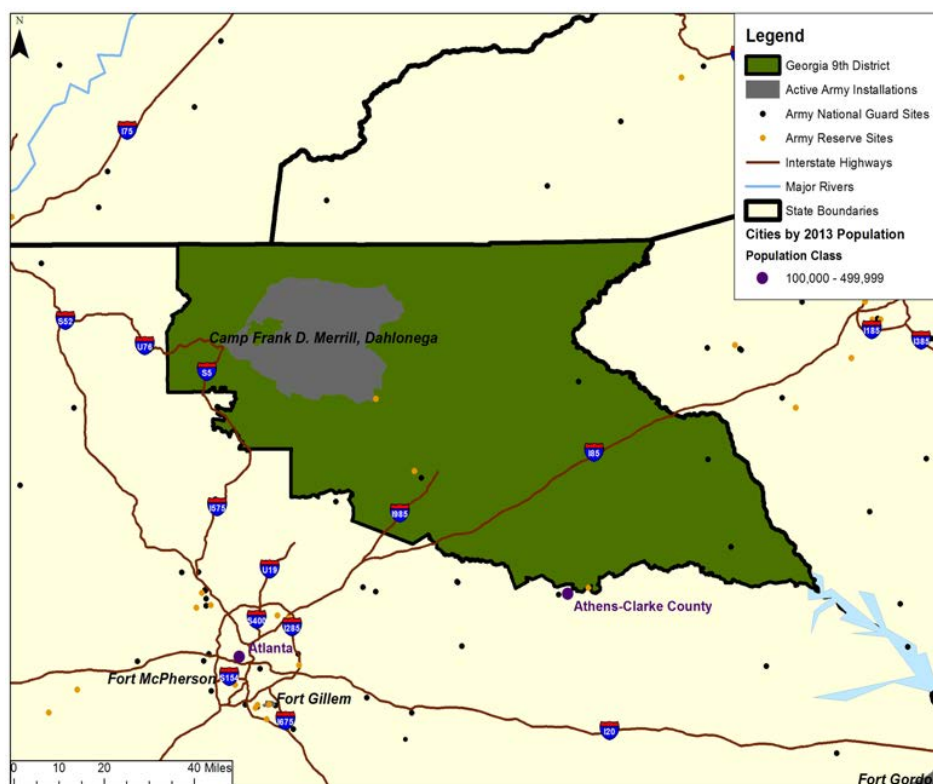
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 185,332,491	\$ 134,177,908	\$ 147,842,196
Additional Economic Output ²	\$ 446,975,461	\$ 318,838,293	\$ 339,085,958
Army-Driven Economic Output ³	\$ 632,307,952	\$ 453,016,201	\$ 486,928,154
All Army Direct Employment ⁴	2,183	2,154	1,987
Additional Employment ⁵	3,471	2,420	2,402
All Army Personnel and Additional Employment ⁶	5,654	4,574	4,389

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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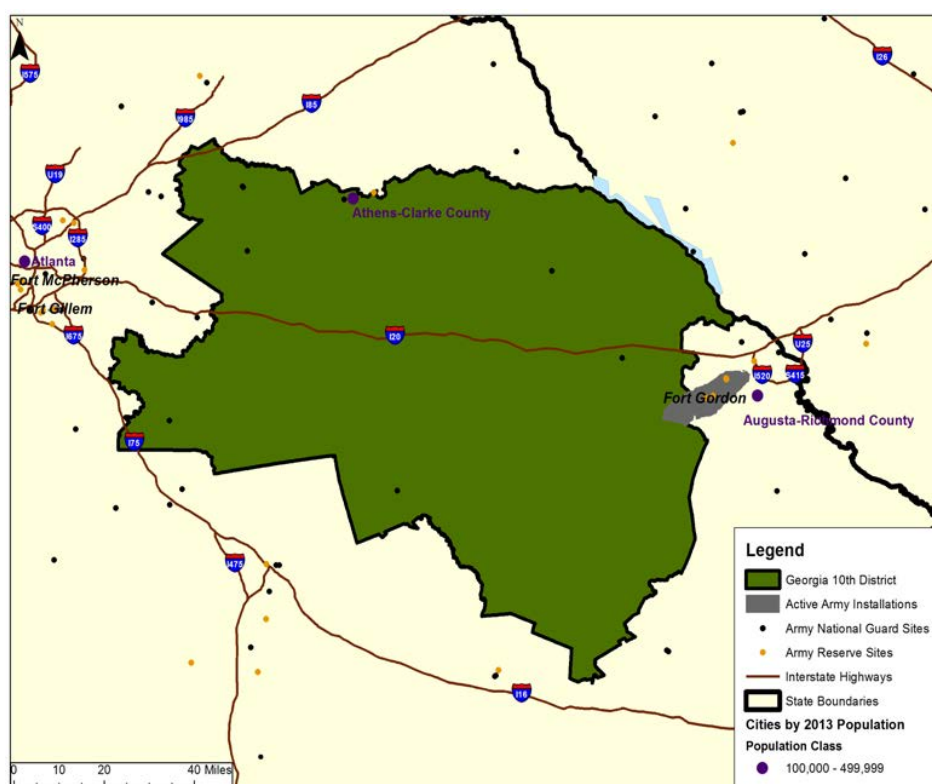
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 232,707,486	\$ 228,762,286	\$ 281,940,475
Additional Economic Output ²	\$ 352,723,990	\$ 335,532,506	\$ 436,238,994
Army-Driven Economic Output ³	\$ 585,431,476	\$ 564,294,792	\$ 718,179,469
All Army Direct Employment ⁴	5,263	5,294	5,292
Additional Employment ⁵	2,954	2,852	3,646
All Army Personnel and Additional Employment ⁶	8,217	8,146	8,938

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

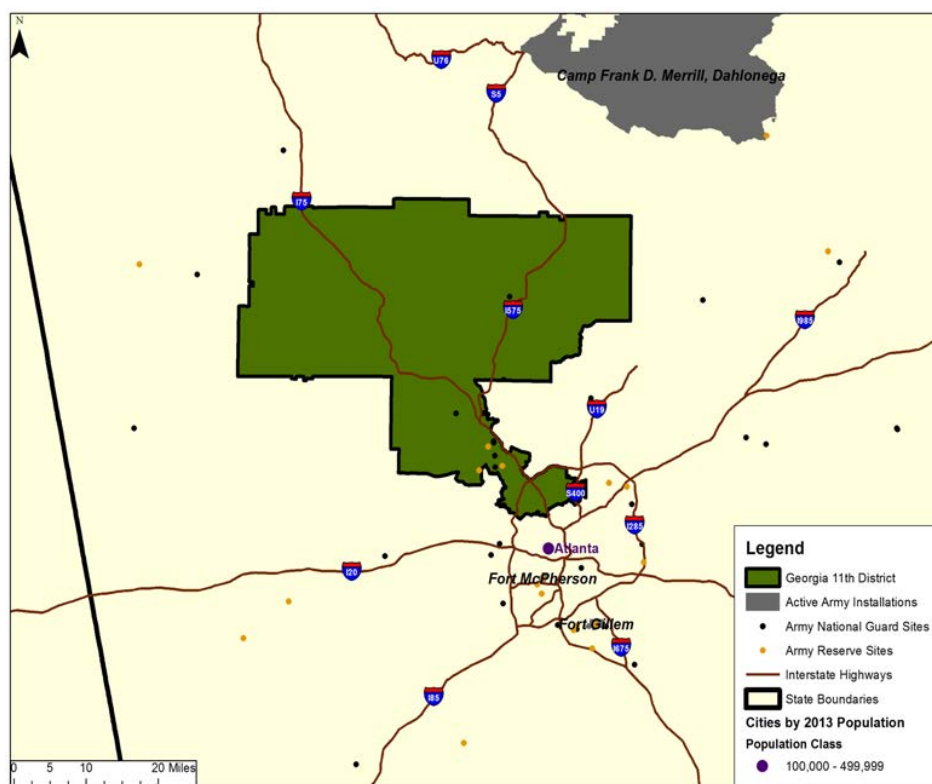
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 132,906,390	\$ 109,585,972	\$ 133,233,623
Additional Economic Output ²	\$ 318,818,363	\$ 251,063,642	\$ 327,204,791
Army-Driven Economic Output ³	\$ 451,724,753	\$ 360,649,614	\$ 460,438,414
All Army Direct Employment ⁴	2,126	2,185	2,089
Additional Employment ⁵	2,483	1,981	2,576
All Army Personnel and Additional Employment ⁶	4,609	4,166	4,665

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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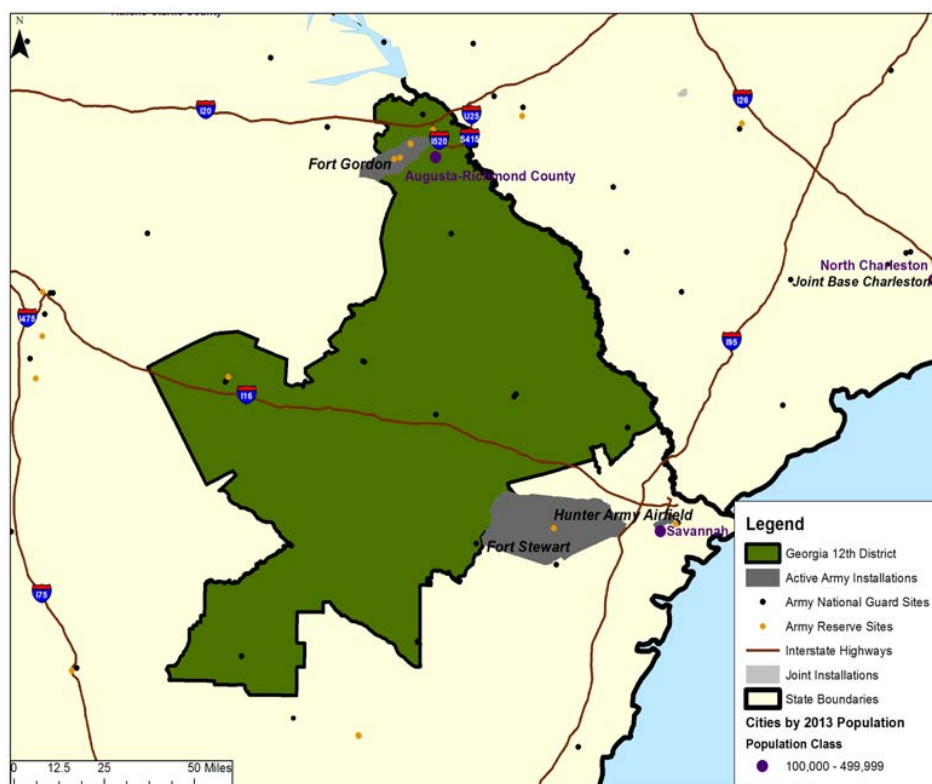
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 12



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,013,491,939	\$ 905,862,796	\$ 1,041,132,267
Additional Economic Output ²	\$ 2,021,230,759	\$ 1,731,404,013	\$ 2,048,896,046
Army-Driven Economic Output ³	\$ 3,034,722,698	\$ 2,637,266,809	\$ 3,090,028,314
All Army Direct Employment ⁴	26,356	24,153	24,689
Additional Employment ⁵	20,221	17,493	20,480
All Army Personnel and Additional Employment ⁶	46,577	41,646	45,169

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

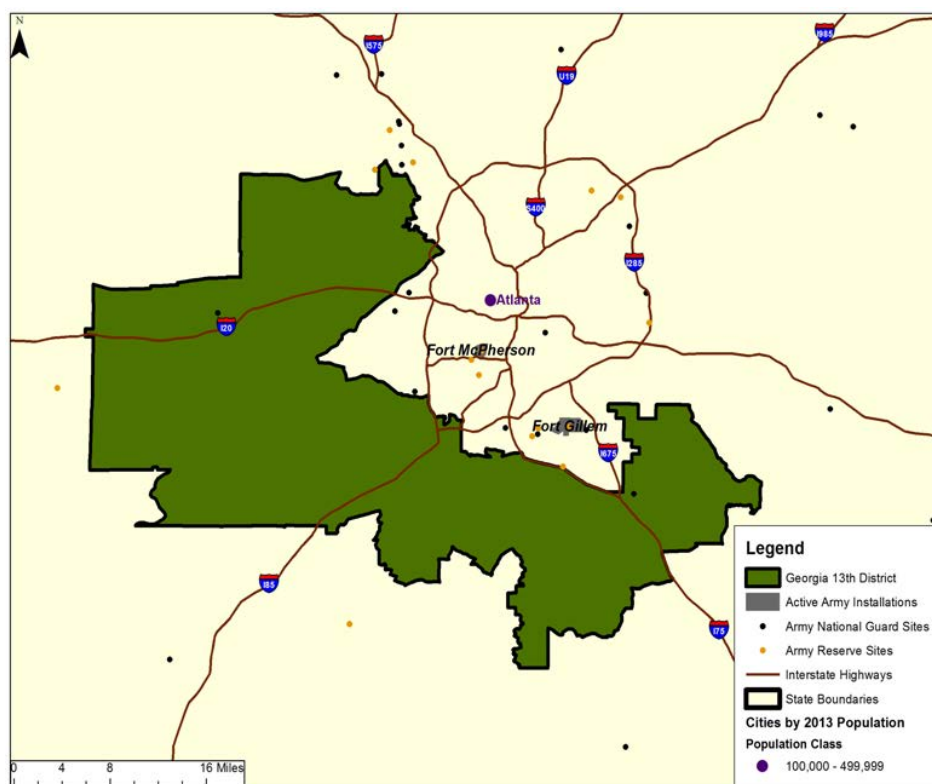
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 13



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 115,110,669	\$ 104,754,345	\$ 161,073,268
Additional Economic Output ²	\$ 187,700,191	\$ 181,169,377	\$ 185,480,208
Army-Driven Economic Output ³	\$ 302,810,860	\$ 285,923,722	\$ 346,553,476
All Army Direct Employment ⁴	3,098	3,034	2,860
Additional Employment ⁵	1,407	1,304	1,571
All Army Personnel and Additional Employment ⁶	4,505	4,338	4,431

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

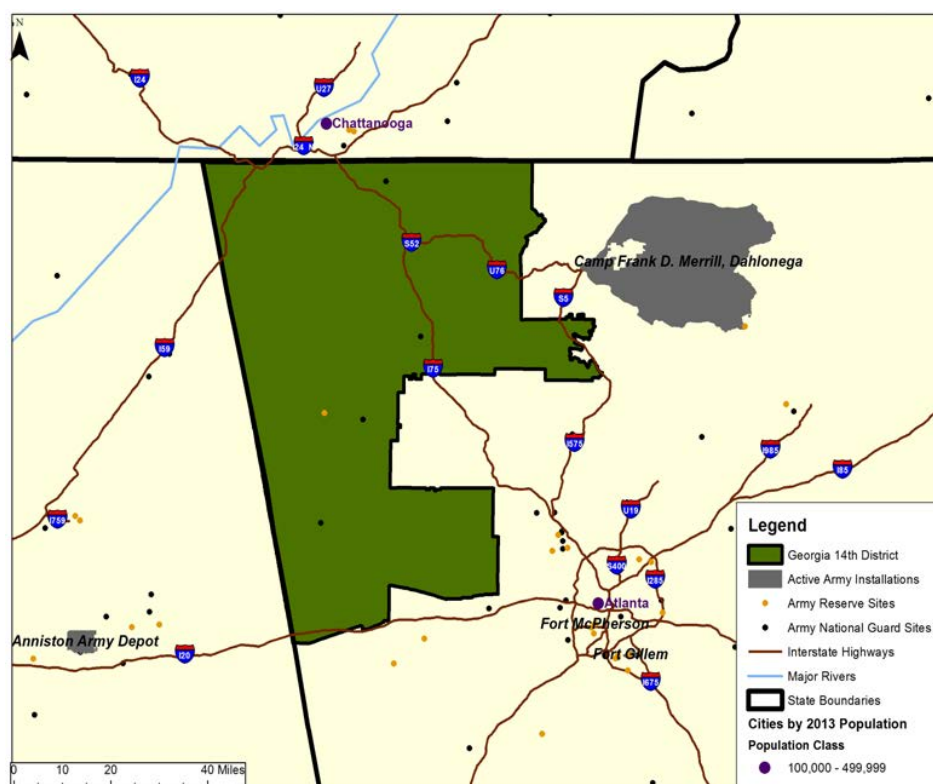
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Georgia - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 56,323,899	\$ 50,453,746	\$ 62,858,457
Additional Economic Output ²	\$ 75,953,425	\$ 62,908,076	\$ 86,395,194
Army-Driven Economic Output ³	\$ 132,277,324	\$ 113,361,823	\$ 149,253,651
All Army Direct Employment ⁴	1,918	1,866	1,777
Additional Employment ⁵	647	522	723
All Army Personnel and Additional Employment ⁶	2,565	2,388	2,500

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

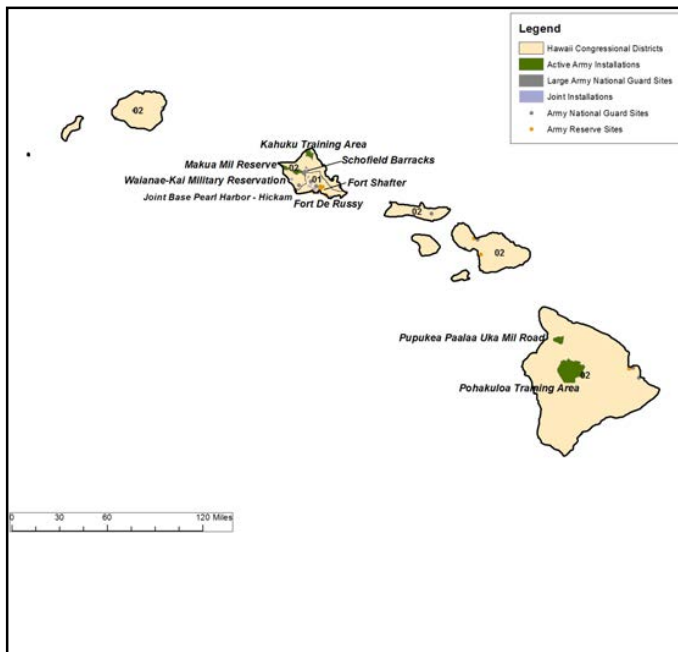
⁶ All Army employment plus estimated additional employment.

Hawaii

FY 2014 State at a Glance: Hawaii

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 2,321,128,040	\$ 3,456,556,531	\$ 5,777,684,571	33,822	32,055	65,877
ARNG	\$ 108,956,844	\$ 158,817,766	\$ 267,774,610	3,614	1,513	5,127
USAR	\$ 64,998,470	\$ 95,116,038	\$ 160,114,508	2,994	902	3,896
Civ/Ret/Surv	\$ 424,011,762	\$ 634,047,367	\$ 1,058,059,129	6,073	5,849	11,922
Total	\$ 2,919,095,116	\$ 4,344,537,702	\$ 7,263,632,818	46,503	40,319	86,822



District Number	Army-Driven Economic Output
1	\$ 3,683,347,815
2	\$ 3,580,285,004

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	7,486
------------------------	-------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Hawaii FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,503,875,782	\$ 2,204,170,785	\$ 3,708,046,567	20,129	21,688	41,817
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	12,602	2,207	2,082	3,239		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,385,032,332	\$ 2,128,351,272	\$ 3,513,383,604	27,935	18,484	46,419
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	21,488	1,642	1,200	3,605		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,888,908,114	\$ 4,332,522,057	\$ 7,221,430,171	48,064	40,172	88,236
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	34,090	3,849	3,281	6,844		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Hawaii FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,318,663,416	\$ 1,857,559,977	\$ 3,176,223,392	20,368	17,797	38,165
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	13,274	2,134	2,022	2,938		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,242,787,728	\$ 1,849,586,761	\$ 3,092,374,489	28,634	15,805	44,439
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	22,613	1,547	1,140	3,334		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,561,451,144	\$ 3,707,146,738	\$ 6,268,597,881	49,002	33,602	82,604
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	35,887	3,681	3,162	6,272		

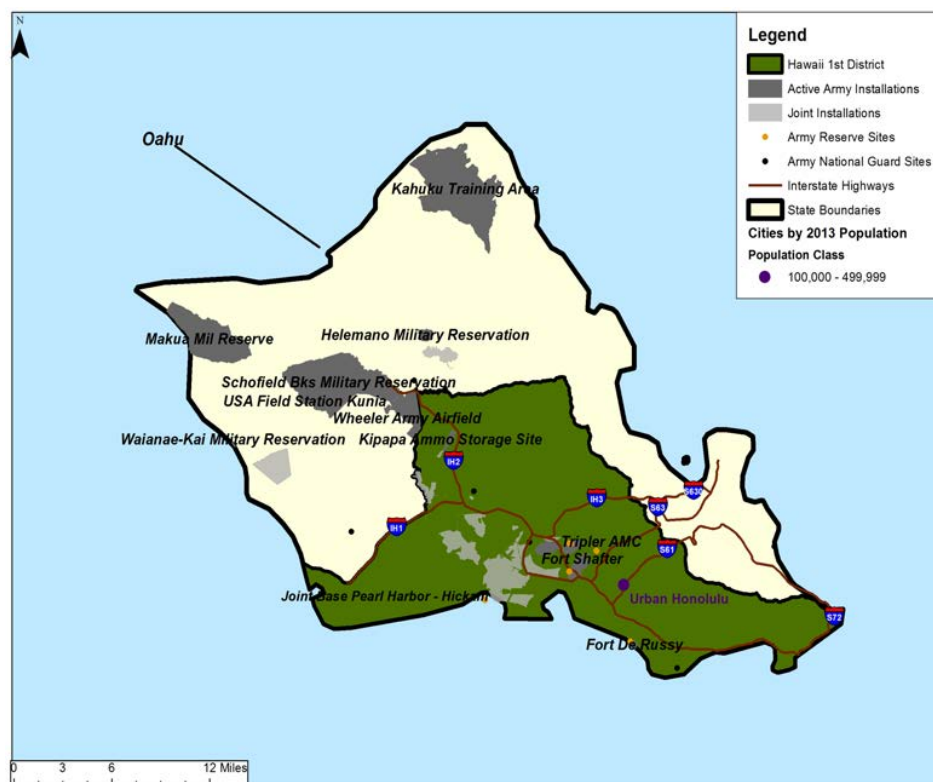
NOTE: Data labels are defined in the introduction, pp. iii–v.

Hawaii FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,517,313,821	\$ 2,166,033,993	\$ 3,683,347,815	19,333	21,191	40,524
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	12,390	2,128	1,984	2,830		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,401,781,296	\$ 2,178,503,708	\$ 3,580,285,004	27,167	19,128	46,295
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	21,430	1,484	1,010	3,243		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,919,095,117	\$ 4,344,537,701	\$ 7,263,632,819	46,500	40,319	86,819
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	33,821	3,613	2,993	6,073		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Hawaii - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,503,875,782	\$ 1,318,663,416	\$ 1,517,313,821
Additional Economic Output ²	\$ 2,204,170,785	\$ 1,857,559,977	\$ 2,166,033,993
Army-Driven Economic Output ³	\$ 3,708,046,567	\$ 3,176,223,392	\$ 3,683,347,815
All Army Direct Employment ⁴	20,129	20,368	19,333
Additional Employment ⁵	21,688	17,797	21,191
All Army Personnel and Additional Employment ⁶	41,817	38,165	40,524

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

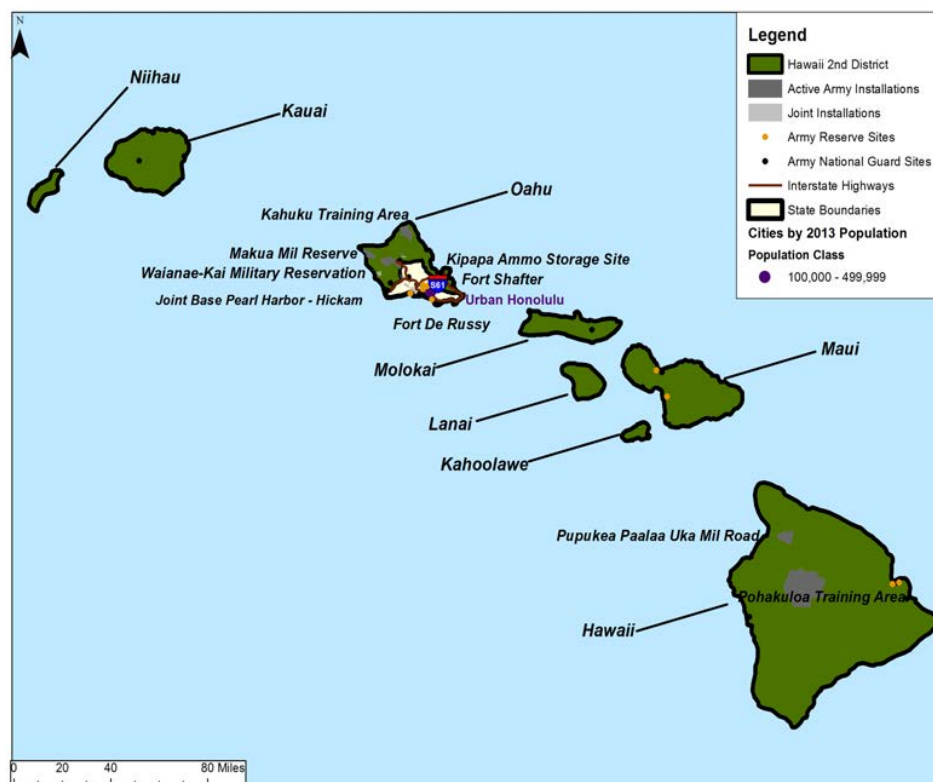
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Hawaii - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,385,032,332	\$ 1,242,787,728	\$ 1,401,781,296
Additional Economic Output ²	\$ 2,128,351,272	\$ 1,849,586,761	\$ 2,178,503,708
Army-Driven Economic Output ³	\$ 3,513,383,604	\$ 3,092,374,489	\$ 3,580,285,004
All Army Direct Employment ⁴	27,935	28,634	27,167
Additional Employment ⁵	18,484	15,805	19,128
All Army Personnel and Additional Employment ⁶	46,419	44,439	46,295

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

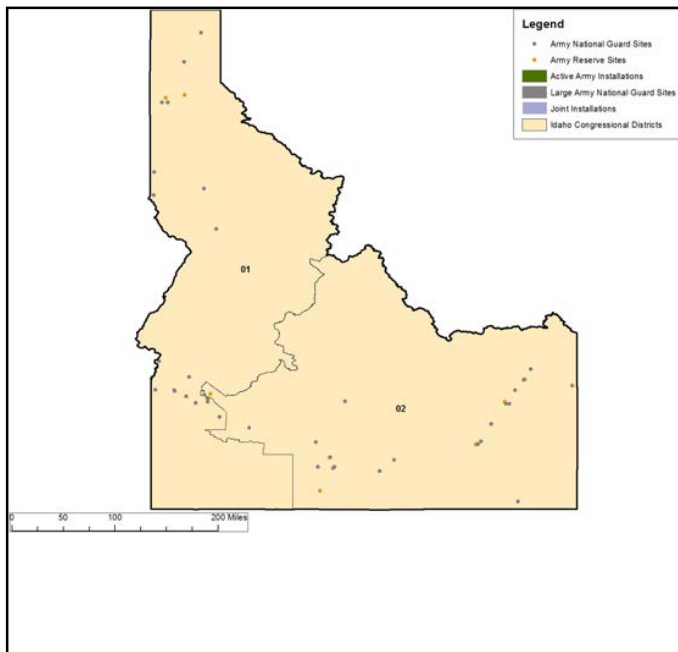
⁶ All Army employment plus estimated additional employment.

Idaho

FY 2014 State at a Glance: Idaho

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 69,907,436	\$ 154,430,286	\$ 224,337,722	548	1,252	1,800
ARNG	\$ 51,598,534	\$ 114,075,470	\$ 165,674,004	3,932	924	4,856
USAR	\$ 12,193,673	\$ 26,950,791	\$ 39,144,464	1,351	219	1,570
Civ/Ret/Surv	\$ 114,622,866	\$ 253,396,376	\$ 368,019,242	1,029	2,053	3,082
Total	\$ 248,322,509	\$ 548,852,923	\$ 797,175,432	6,860	4,448	11,308



District Number	Army-Driven Economic Output
1	\$ 417,409,972
2	\$ 379,765,460

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	4,426
------------------------	-------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Idaho FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 129,048,612	\$ 265,007,674	\$ 394,056,286	3,909	2,289	6,198
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	322	2,289	640	657		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 81,533,255	\$ 196,994,796	\$ 278,528,051	3,425	1,572	4,997
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	296	2,071	728	330		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 210,581,867	\$ 462,002,470	\$ 672,584,337	7,334	3,861	11,195
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	618	4,360	1,369	987		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Idaho FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 150,265,761	\$ 279,484,075	\$ 429,749,836	3,914	2,629	6,543
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	370	2,200	652	691		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 83,118,937	\$ 212,924,279	\$ 296,043,216	3,348	1,666	5,014
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	275	1,942	780	351		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 233,384,698	\$ 492,408,354	\$ 725,793,052	7,262	4,295	11,557
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	645	4,142	1,432	1,043		

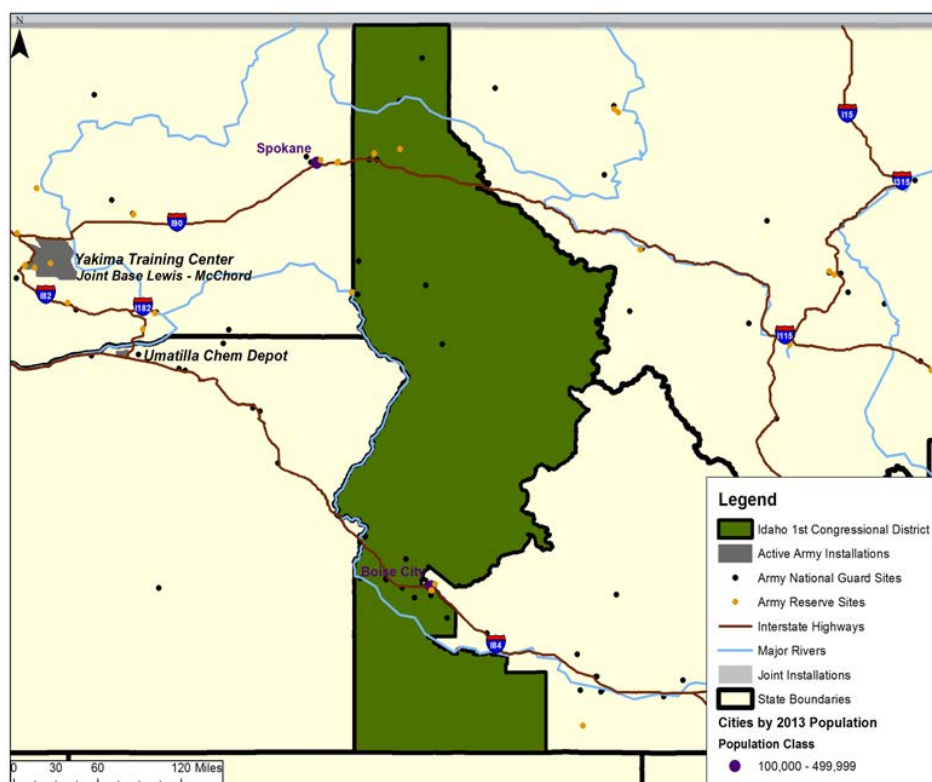
NOTE: Data labels are defined in the introduction, pp. iii–v.

Idaho FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 129,923,777	\$ 287,486,194	\$ 417,409,972	3,688	2,327	6,015
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	308	2,068	628	684		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 118,398,731	\$ 261,366,729	\$ 379,765,460	3,170	2,121	5,291
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	238	1,864	722	345		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 248,322,508	\$ 548,852,923	\$ 797,175,432	6,858	4,448	11,306
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	547	3,932	1,350	1,029		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Idaho - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 129,048,612	\$ 150,265,761	\$ 129,923,777
Additional Economic Output ²	\$ 265,007,674	\$ 279,484,075	\$ 287,486,194
Army-Driven Economic Output ³	\$ 394,056,286	\$ 429,749,836	\$ 417,409,972
All Army Direct Employment ⁴	3,909	3,914	3,688
Additional Employment ⁵	2,289	2,629	2,327
All Army Personnel and Additional Employment ⁶	6,198	6,543	6,015

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

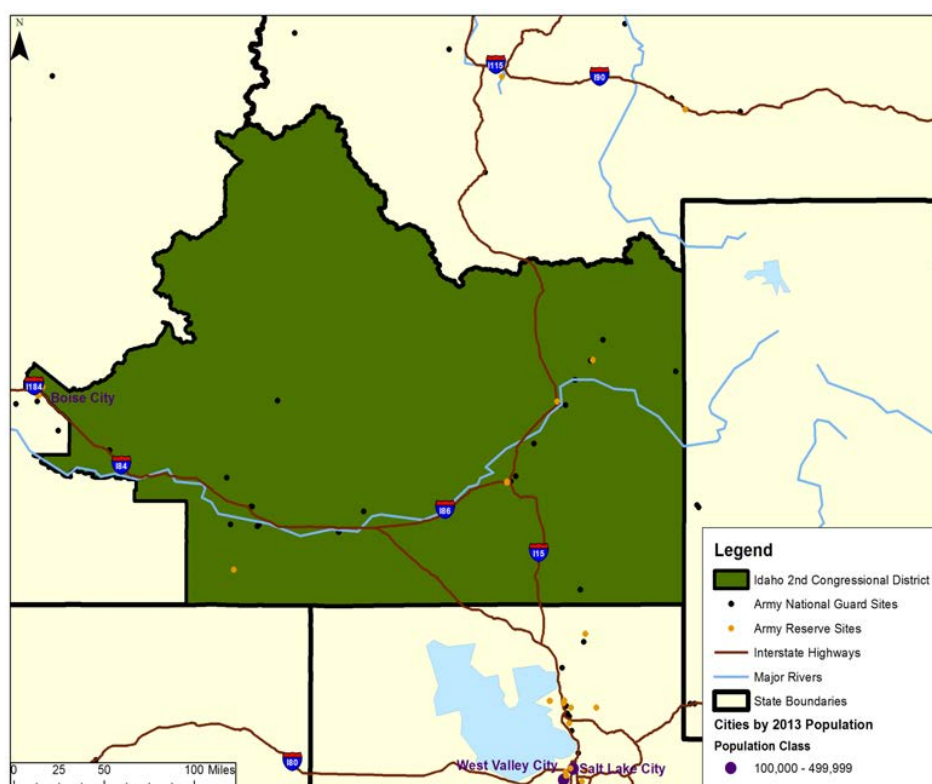
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Idaho - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 81,533,255	\$ 83,118,937	\$ 118,398,731
Additional Economic Output ²	\$ 196,994,796	\$ 212,924,279	\$ 261,366,729
Army-Driven Economic Output ³	\$ 278,528,051	\$ 296,043,216	\$ 379,765,460
All Army Direct Employment ⁴	3,425	3,348	3,170
Additional Employment ⁵	1,572	1,666	2,121
All Army Personnel and Additional Employment ⁶	4,997	5,014	5,291

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

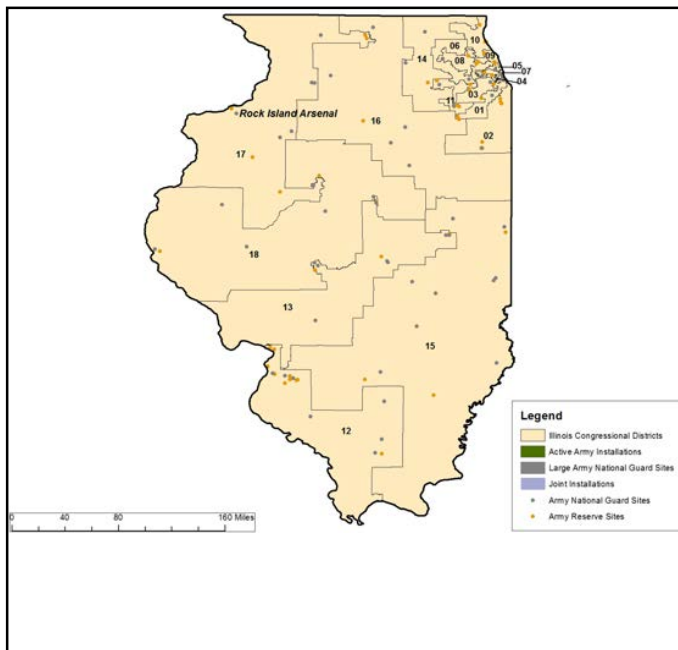
⁶ All Army employment plus estimated additional employment.

Illinois

FY 2014 State at a Glance: Illinois

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,344,300,686	\$ 3,613,306,862	\$ 4,957,607,548	3,267	25,182	28,449
ARNG	\$ 144,905,021	\$ 345,332,341	\$ 490,237,362	10,609	2,446	13,055
USAR	\$ 116,232,946	\$ 305,026,081	\$ 421,259,027	7,495	2,034	9,529
Civ/Ret/Surv	\$ 379,546,451	\$ 953,229,698	\$ 1,332,776,149	5,924	7,009	12,933
Total	\$ 1,984,985,104	\$ 5,216,894,982	\$ 7,201,880,086	27,295	36,671	63,966



NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	12,670
------------------------	--------

District Number	Army-Driven Economic Output
1	\$ 92,305,719
2	\$ 81,158,310
3	\$ 481,809,196
4	\$ 36,792,638
5	\$ 236,164,202
6	\$ 810,369,660
7	\$ 125,449,795
8	\$ 183,347,695
9	\$ 62,417,202
10	\$ 733,426,185
11	\$ 144,817,382
12	\$ 1,739,314,820
13	\$ 290,773,654
14	\$ 187,005,267
15	\$ 218,634,411
16	\$ 253,760,963
17	\$ 1,059,409,380
18	\$ 464,923,607

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Illinois FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 58,432,750	\$ 115,745,644	\$ 174,178,394	1,124	773	1,897
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	424	449	95		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 41,044,070	\$ 72,970,454	\$ 114,014,524	1,276	664	1,940
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	160	533	481	102		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 65,144,344	\$ 180,496,151	\$ 245,640,495	884	1,136	2,020
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	125	340	325	94		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 17,404,556	\$ 31,787,302	\$ 49,191,858	780	192	972
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	101	321	291	67		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 40,293,516	\$ 101,472,657	\$ 141,766,173	795	721	1,516
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	97	307	322	68		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 253,117,338	\$ 752,393,475	\$ 1,005,510,813	848	3,814	4,662
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	139	295	335	80		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Illinois FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 40,790,210	\$ 67,674,900	\$ 108,465,110	825	582	1,407
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	113	320	324	68		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 91,766,754	\$ 250,099,932	\$ 341,866,686	768	1,725	2,493
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	114	258	307	88		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 23,875,644	\$ 56,218,088	\$ 80,093,732	627	420	1,047
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	89	175	260	103		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 204,580,298	\$ 604,545,379	\$ 809,125,677	1,119	3,491	4,610
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	246	207	499	167		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 44,677,648	\$ 107,080,206	\$ 151,757,854	1,116	860	1,976
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	152	415	453	96		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 585,766,441	\$ 1,484,075,817	\$ 2,069,842,258	3,039	12,041	15,080
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	530	919	744	846		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Illinois FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 83,772,977	\$ 240,901,829	\$ 324,674,806	2,390	1,619	4,009
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	233	1,078	504	575		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 35,456,111	\$ 82,922,673	\$ 118,378,784	1,454	485	1,939
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	229	527	551	148		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 71,637,248	\$ 153,862,994	\$ 225,500,242	2,463	1,178	3,641
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	291	1,170	487	515		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 80,820,478	\$ 151,497,726	\$ 232,318,204	1,839	926	2,765
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	201	974	486	178		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 409,069,063	\$ 1,014,240,865	\$ 1,423,309,928	4,952	7,814	12,766
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	404	1,114	518	2,916		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 422,866,659	\$ 859,000,078	\$ 1,281,866,737	2,829	6,292	9,121
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	1,611	536	462		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,570,516,105	\$ 6,326,986,170	\$ 8,897,502,275	29,128	44,733	73,861
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,602	10,987	7,872	6,669		

Illinois FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 25,222,810	\$ 41,994,685	\$ 67,217,495	1,140	325	1,465
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	157	452	441	90		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 24,290,459	\$ 33,367,678	\$ 57,658,137	1,288	237	1,525
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	165	538	488	96		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 75,502,390	\$ 274,564,448	\$ 350,066,838	927	1,526	2,453
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	140	366	331	89		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 19,573,605	\$ 35,915,245	\$ 55,488,850	807	233	1,040
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	103	329	313	62		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 17,968,905	\$ 40,246,715	\$ 58,215,620	818	238	1,056
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	106	315	332	64		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 109,508,522	\$ 359,215,396	\$ 468,723,918	855	2,211	3,066
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	147	304	330	75		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Illinois FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 30,682,468	\$ 50,116,952	\$ 80,799,420	842	489	1,331
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	117	316	347	62		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 84,475,530	\$ 221,807,658	\$ 306,283,188	781	1,398	2,179
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	129	274	296	82		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 34,774,182	\$ 73,925,106	\$ 108,699,289	652	625	1,277
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	98	193	267	94		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 147,794,054	\$ 403,838,322	\$ 551,632,376	1,172	2,702	3,874
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	290	228	503	151		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 49,732,168	\$ 134,797,940	\$ 184,530,108	1,152	1,032	2,184
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	183	421	457	91		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 528,682,384	\$ 1,394,043,260	\$ 1,922,725,644	2,940	11,012	13,952
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	504	928	688	820		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Illinois FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 78,265,336	\$ 229,690,684	\$ 307,956,021	2,344	1,603	3,947
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	237	1,098	469	539		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 34,839,778	\$ 97,935,972	\$ 132,775,749	1,515	502	2,017
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	262	545	572	136		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 63,566,012	\$ 129,515,656	\$ 193,081,668	2,393	952	3,345
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	305	1,122	481	485		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 40,584,796	\$ 97,447,360	\$ 138,032,156	1,816	603	2,419
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	213	966	469	169		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 255,433,236	\$ 676,840,160	\$ 932,273,395	4,528	5,257	9,785
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	412	1,081	486	2,549		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 148,912,559	\$ 278,903,752	\$ 427,816,311	2,858	1,791	4,649
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	234	1,611	568	446		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,769,809,194	\$ 4,574,166,989	\$ 6,343,976,183	28,828	32,736	61,564
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,803	11,087	7,840	6,100		

Illinois FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 33,381,865	\$ 58,923,854	\$ 92,305,719	1,081	436	1,517
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	133	427	427	94		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 27,614,365	\$ 53,543,946	\$ 81,158,310	1,213	389	1,602
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	165	510	437	101		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 105,140,140	\$ 376,669,056	\$ 481,809,196	882	2,079	2,961
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	111	347	329	94		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 14,697,947	\$ 22,094,691	\$ 36,792,638	789	138	927
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	88	319	318	64		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 69,522,687	\$ 166,641,515	\$ 236,164,202	803	1,424	2,227
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	104	308	324	66		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 196,746,886	\$ 613,622,774	\$ 810,369,660	798	3,419	4,217
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	113	283	321	81		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Illinois FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 42,938,433	\$ 82,511,362	\$ 125,449,795	798	848	1,646
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	92	306	336	64		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 48,947,203	\$ 134,400,492	\$ 183,347,695	756	888	1,644
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	103	270	292	90		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 20,438,743	\$ 41,978,459	\$ 62,417,202	634	310	944
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	92	183	265	94		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 179,344,307	\$ 554,081,878	\$ 733,426,185	1,100	3,042	4,142
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	243	215	488	153		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 40,162,763	\$ 104,654,619	\$ 144,817,382	1,077	793	1,870
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	137	411	433	96		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 481,725,946	\$ 1,257,588,874	\$ 1,739,314,820	2,805	9,915	12,720
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	443	923	636	802		

NOTE: Data labels are defined in the introduction, pp. iii–v.

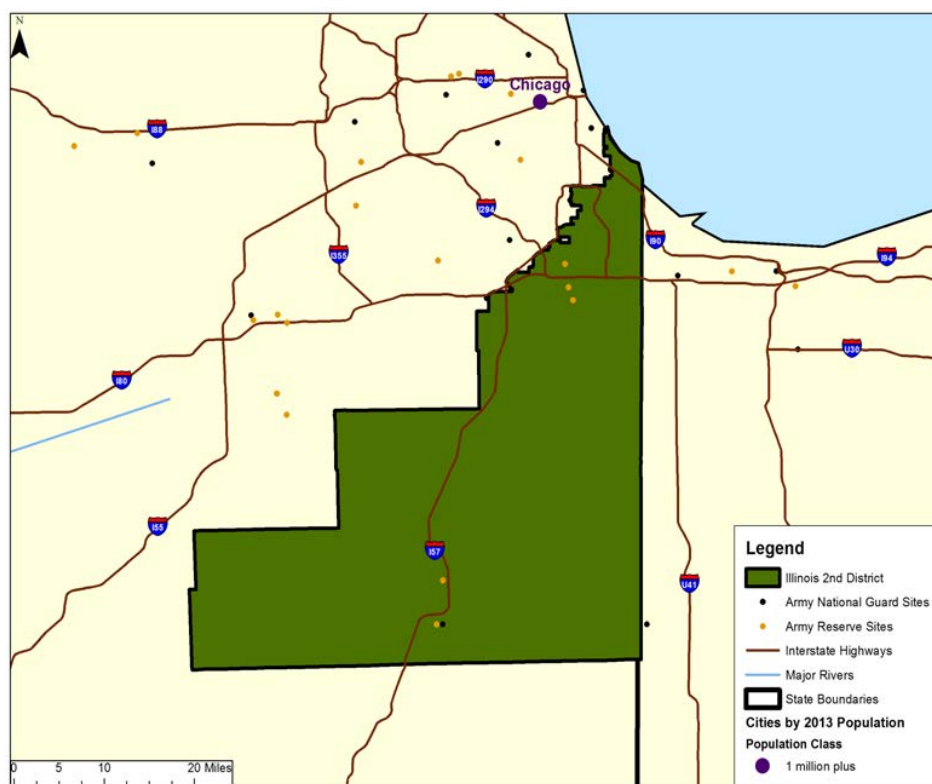
Illinois FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 77,269,058	\$ 213,504,596	\$ 290,773,654	2,253	1,455	3,708
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	207	1,069	449	529		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 53,703,117	\$ 133,302,151	\$ 187,005,267	1,415	1,126	2,541
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	205	523	544	142		
15	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 69,625,614	\$ 149,008,797	\$ 218,634,411	2,253	1,118	3,371
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	266	1,059	448	480		
16	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 76,532,825	\$ 177,228,138	\$ 253,760,963	1,703	1,301	3,004
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	182	912	444	165		
17	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 281,923,181	\$ 777,486,200	\$ 1,059,409,380	4,199	6,026	10,225
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	365	1,000	468	2,365		
18	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 165,270,027	\$ 299,653,580	\$ 464,923,607	2,740	1,963	4,703
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	218	1,544	534	444		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,984,985,107	\$ 5,216,894,982	\$ 7,201,880,086	27,299	36,670	63,969
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,267	10,611	7,495	5,924		

Illinois - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 41,044,070	\$ 24,290,459	\$ 27,614,365
Additional Economic Output ²	\$ 72,970,454	\$ 33,367,678	\$ 53,543,946
Army-Driven Economic Output ³	\$ 114,014,524	\$ 57,658,137	\$ 81,158,310
All Army Direct Employment ⁴	1,276	1,288	1,213
Additional Employment ⁵	664	237	389
All Army Personnel and Additional Employment ⁶	1,940	1,525	1,602

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

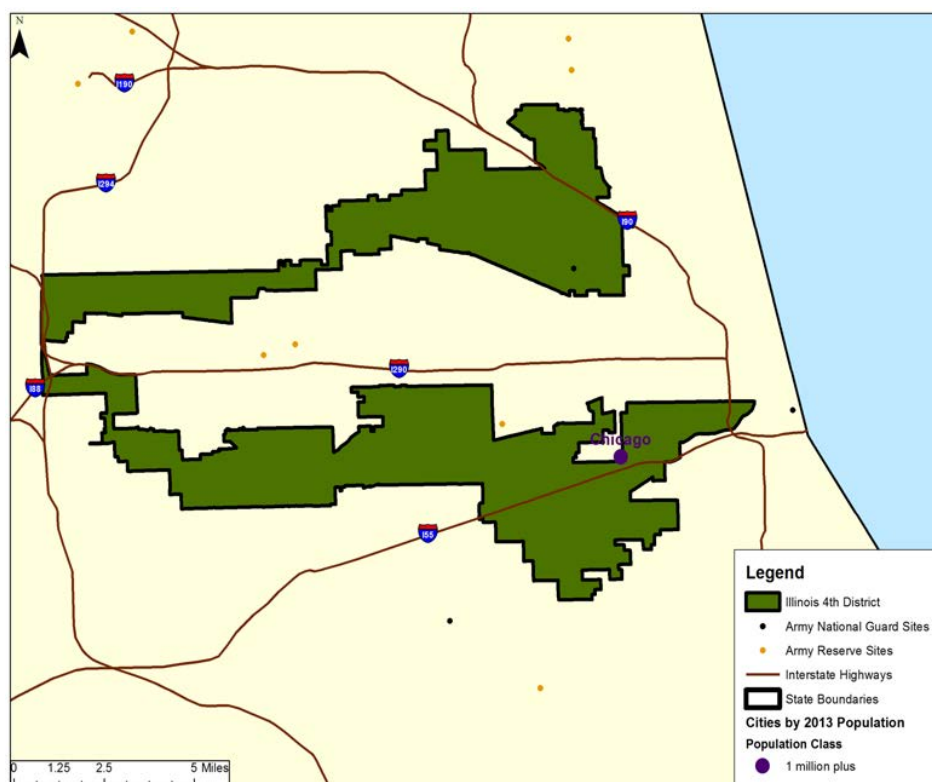
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 17,404,556	\$ 19,573,605	\$ 14,697,947
Additional Economic Output ²	\$ 31,787,302	\$ 35,915,245	\$ 22,094,691
Army-Driven Economic Output ³	\$ 49,191,858	\$ 55,488,850	\$ 36,792,638
All Army Direct Employment ⁴	780	807	789
Additional Employment ⁵	192	233	138
All Army Personnel and Additional Employment ⁶	972	1,040	927

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

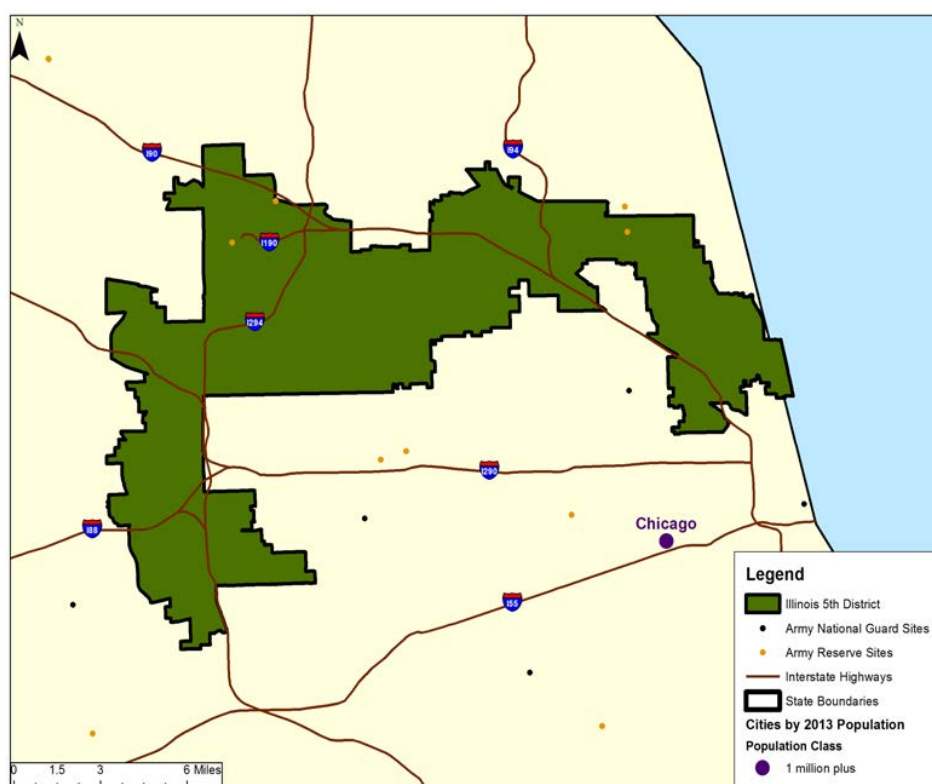
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 40,293,516	\$ 17,968,905	\$ 69,522,687
Additional Economic Output ²	\$ 101,472,657	\$ 40,246,715	\$ 166,641,515
Army-Driven Economic Output ³	\$ 141,766,173	\$ 58,215,620	\$ 236,164,202
All Army Direct Employment ⁴	795	818	803
Additional Employment ⁵	721	238	1,424
All Army Personnel and Additional Employment ⁶	1,516	1,056	2,227

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

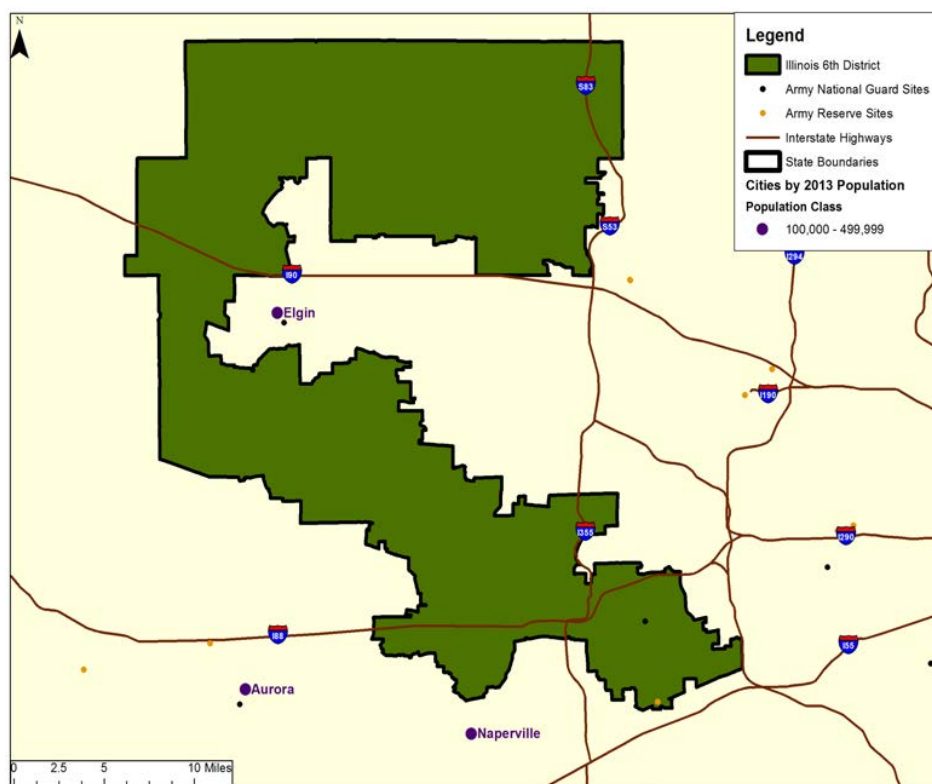
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 253,117,338	\$ 109,508,522	\$ 196,746,886
Additional Economic Output ²	\$ 752,393,475	\$ 359,215,396	\$ 613,622,774
Army-Driven Economic Output ³	\$ 1,005,510,813	\$ 468,723,918	\$ 810,369,660
All Army Direct Employment ⁴	848	855	798
Additional Employment ⁵	3,814	2,211	3,419
All Army Personnel and Additional Employment ⁶	4,662	3,066	4,217

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

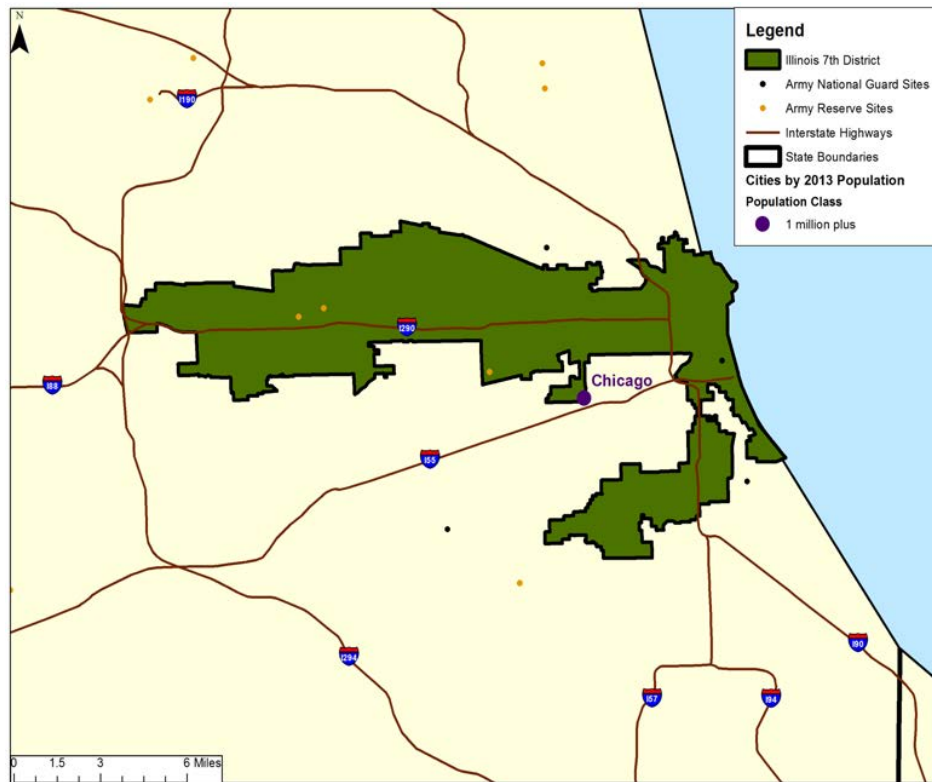
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 40,790,210	\$ 30,682,468	\$ 42,938,433
Additional Economic Output ²	\$ 67,674,900	\$ 50,116,952	\$ 82,511,362
Army-Driven Economic Output ³	\$ 108,465,110	\$ 80,799,420	\$ 125,449,795
All Army Direct Employment ⁴	825	842	798
Additional Employment ⁵	582	489	848
All Army Personnel and Additional Employment ⁶	1,407	1,331	1,646

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

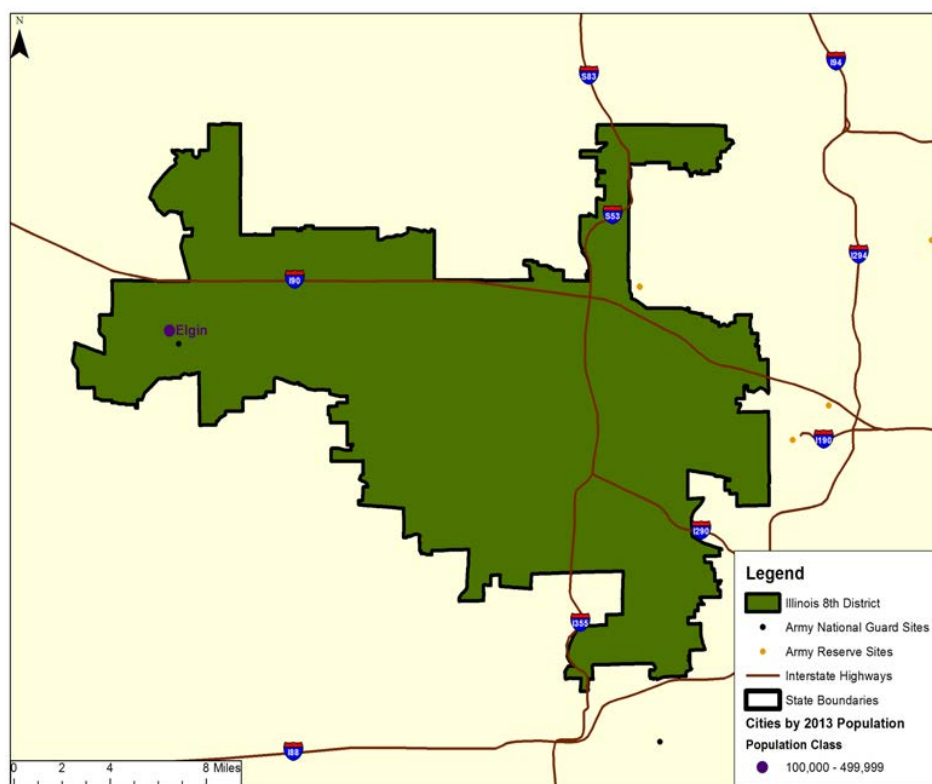
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 91,766,754	\$ 84,475,530	\$ 48,947,203
Additional Economic Output ²	\$ 250,099,932	\$ 221,807,658	\$ 134,400,492
Army-Driven Economic Output ³	\$ 341,866,686	\$ 306,283,188	\$ 183,347,695
All Army Direct Employment ⁴	768	781	756
Additional Employment ⁵	1,725	1,398	888
All Army Personnel and Additional Employment ⁶	2,493	2,179	1,644

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

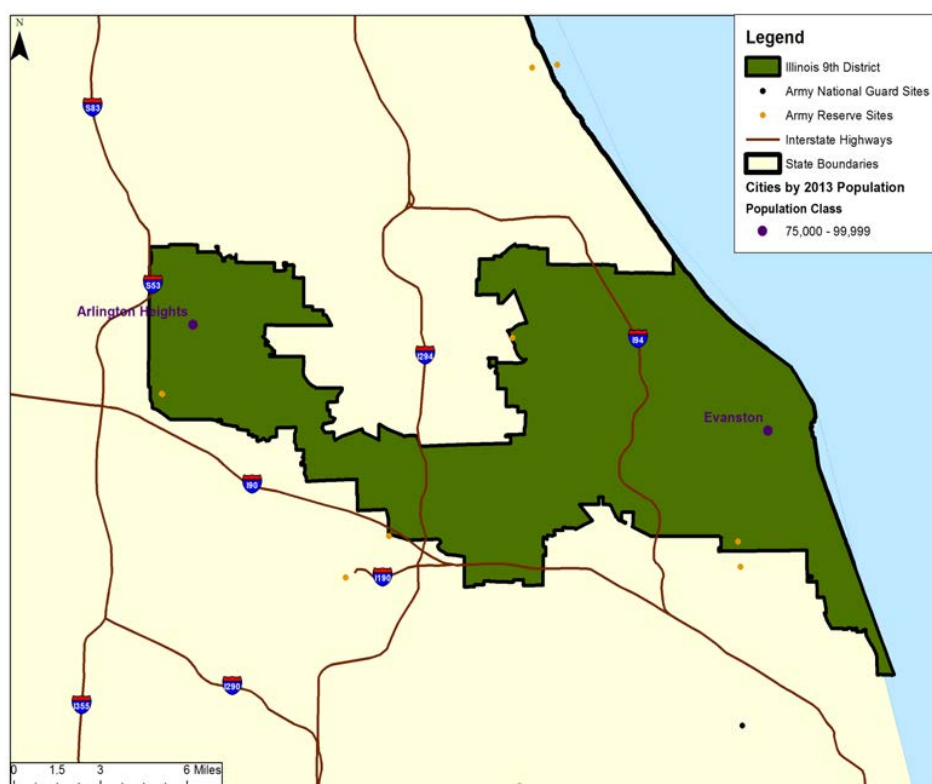
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 23,875,644	\$ 34,774,182	\$ 20,438,743
Additional Economic Output ²	\$ 56,218,088	\$ 73,925,106	\$ 41,978,459
Army-Driven Economic Output ³	\$ 80,093,732	\$ 108,699,289	\$ 62,417,202
All Army Direct Employment ⁴	627	652	634
Additional Employment ⁵	420	625	310
All Army Personnel and Additional Employment ⁶	1,047	1,277	944

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

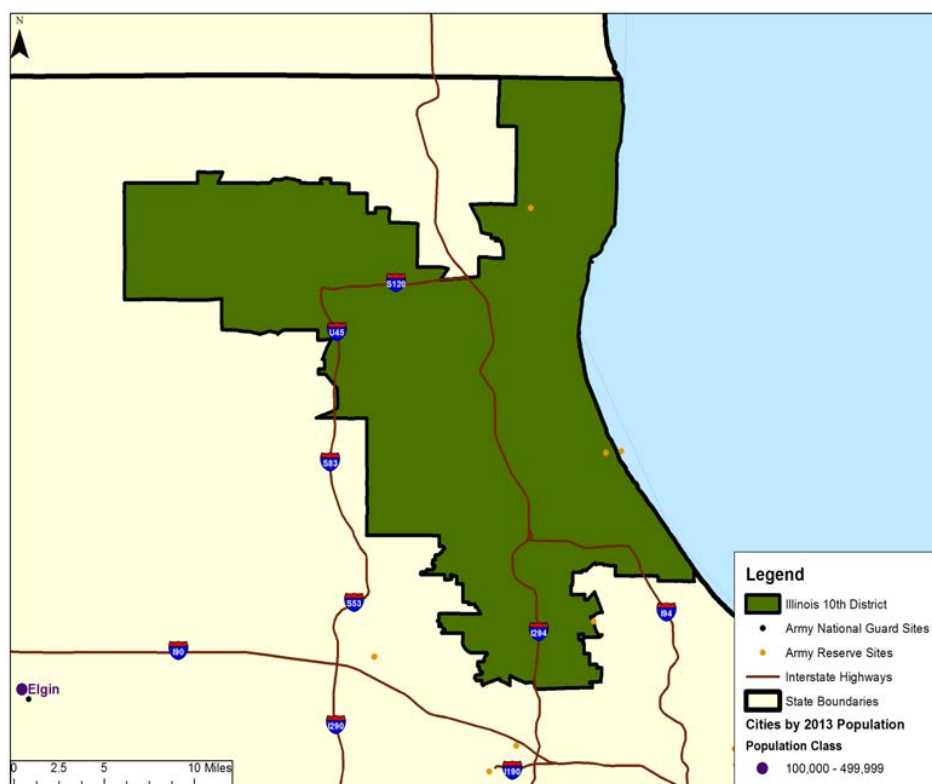
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 204,580,298	\$ 147,794,054	\$ 179,344,307
Additional Economic Output ²	\$ 604,545,379	\$ 403,838,322	\$ 554,081,878
Army-Driven Economic Output ³	\$ 809,125,677	\$ 551,632,376	\$ 733,426,185
All Army Direct Employment ⁴	1,119	1,172	1,100
Additional Employment ⁵	3,491	2,702	3,042
All Army Personnel and Additional Employment ⁶	4,610	3,874	4,142

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

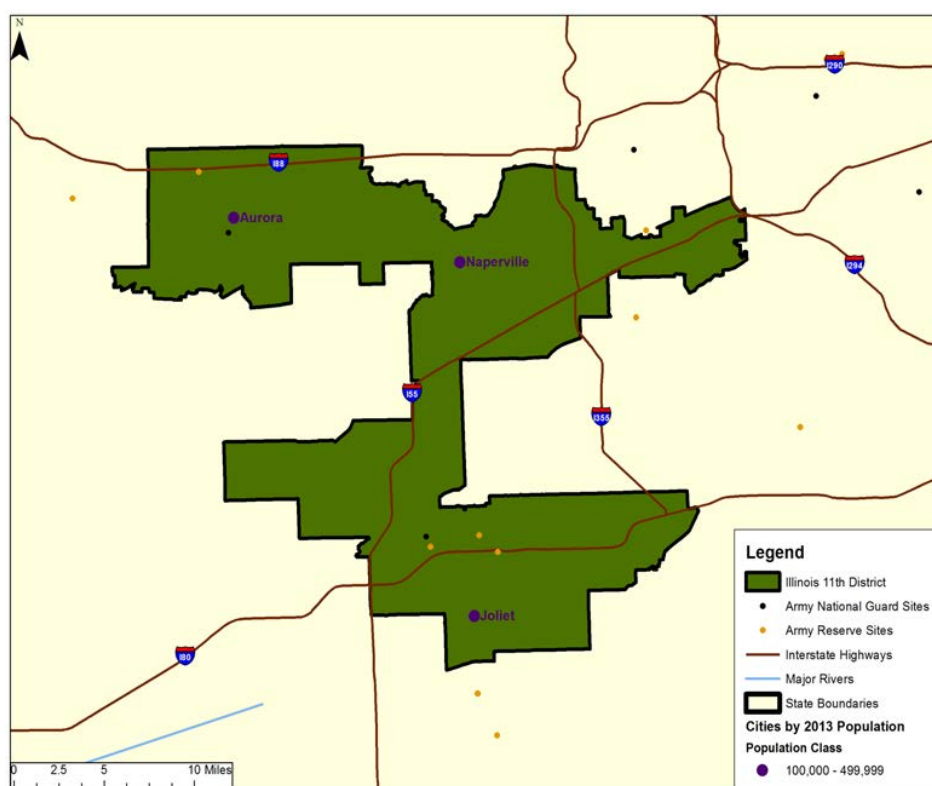
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 44,677,648	\$ 49,732,168	\$ 40,162,763
Additional Economic Output ²	\$ 107,080,206	\$ 134,797,940	\$ 104,654,619
Army-Driven Economic Output ³	\$ 151,757,854	\$ 184,530,108	\$ 144,817,382
All Army Direct Employment ⁴	1,116	1,152	1,077
Additional Employment ⁵	860	1,032	793
All Army Personnel and Additional Employment ⁶	1,976	2,184	1,870

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

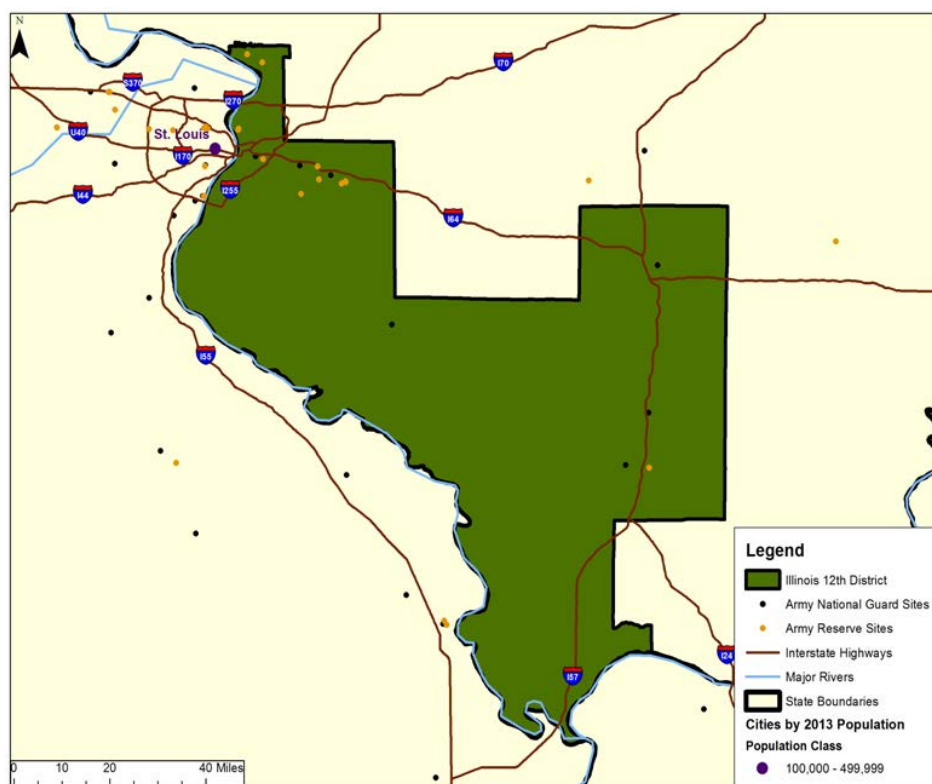
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 12



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 585,766,441	\$ 528,682,384	\$ 481,725,946
Additional Economic Output ²	\$ 1,484,075,817	\$ 1,394,043,260	\$ 1,257,588,874
Army-Driven Economic Output ³	\$ 2,069,842,258	\$ 1,922,725,644	\$ 1,739,314,820
All Army Direct Employment ⁴	3,039	2,940	2,805
Additional Employment ⁵	12,041	11,012	9,915
All Army Personnel and Additional Employment ⁶	15,080	13,952	12,720

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

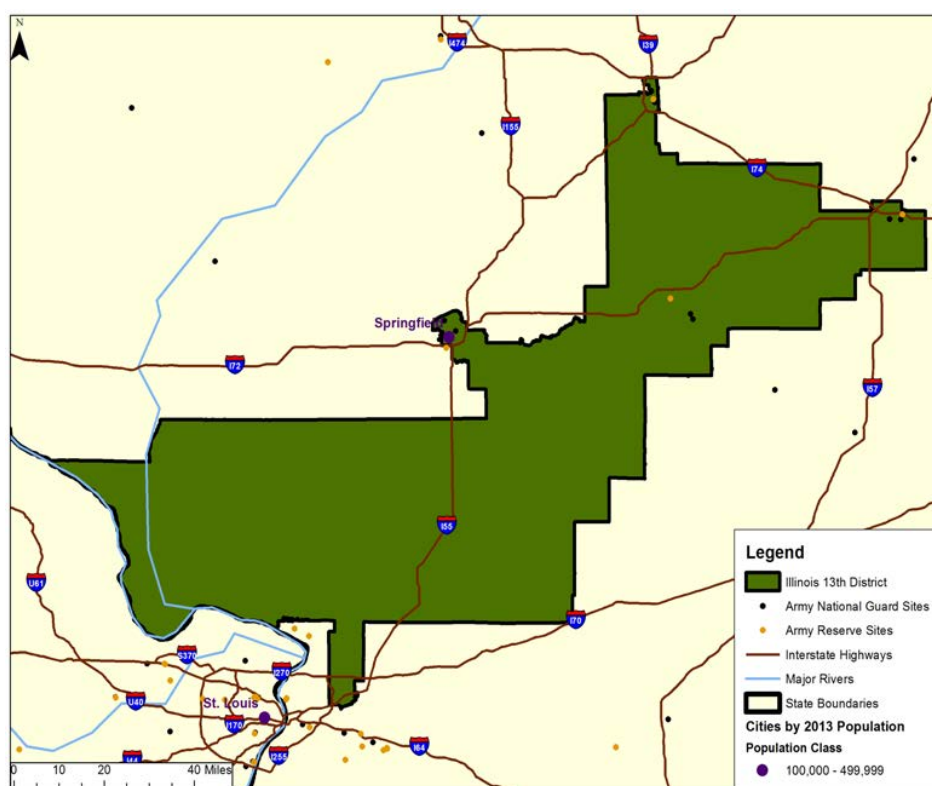
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 13



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 83,772,977	\$ 78,265,336	\$ 77,269,058
Additional Economic Output ²	\$ 240,901,829	\$ 229,690,684	\$ 213,504,596
Army-Driven Economic Output ³	\$ 324,674,806	\$ 307,956,021	\$ 290,773,654
All Army Direct Employment ⁴	2,390	2,344	2,253
Additional Employment ⁵	1,619	1,603	1,455
All Army Personnel and Additional Employment ⁶	4,009	3,947	3,708

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

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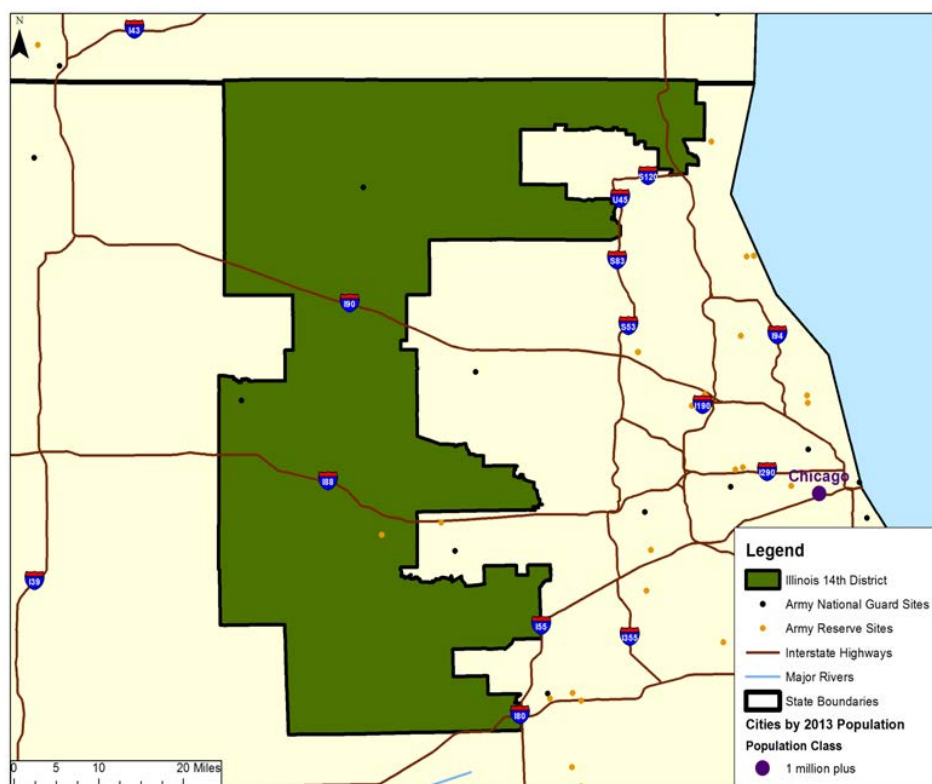
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 35,456,111	\$ 34,839,778	\$ 53,703,117
Additional Economic Output ²	\$ 82,922,673	\$ 97,935,972	\$ 133,302,151
Army-Driven Economic Output ³	\$ 118,378,784	\$ 132,775,749	\$ 187,005,267
All Army Direct Employment ⁴	1,454	1,515	1,415
Additional Employment ⁵	485	502	1,126
All Army Personnel and Additional Employment ⁶	1,939	2,017	2,541

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

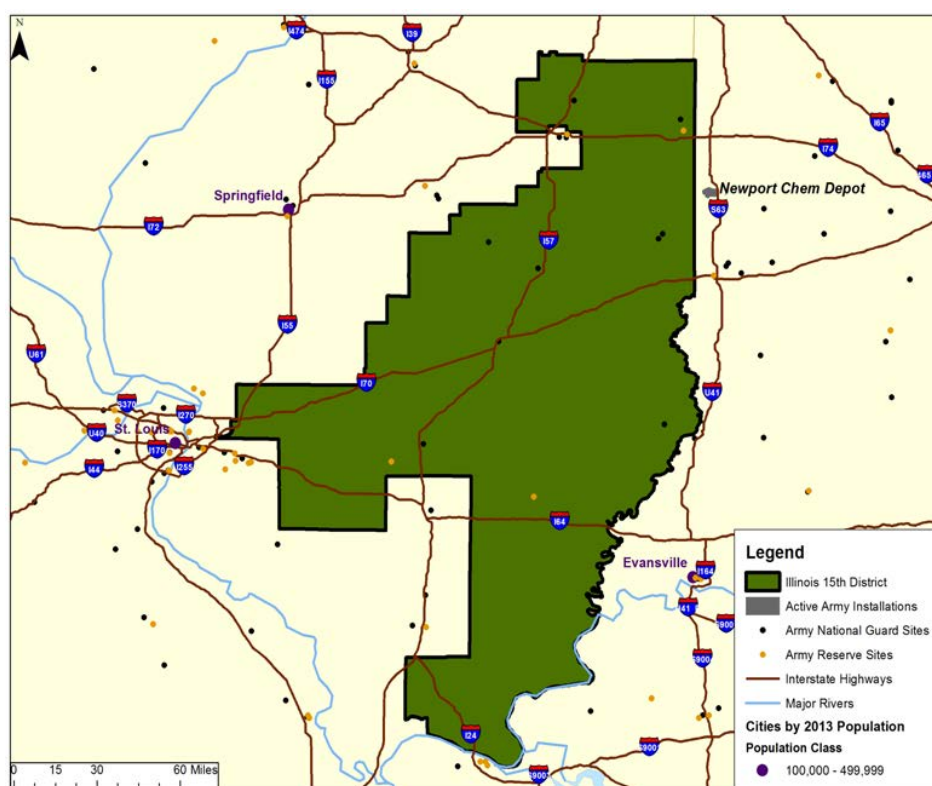
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 15



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 71,637,248	\$ 63,566,012	\$ 69,625,614
Additional Economic Output ²	\$ 153,862,994	\$ 129,515,656	\$ 149,008,797
Army-Driven Economic Output ³	\$ 225,500,242	\$ 193,081,668	\$ 218,634,411
All Army Direct Employment ⁴	2,463	2,393	2,253
Additional Employment ⁵	1,178	952	1,118
All Army Personnel and Additional Employment ⁶	3,641	3,345	3,371

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

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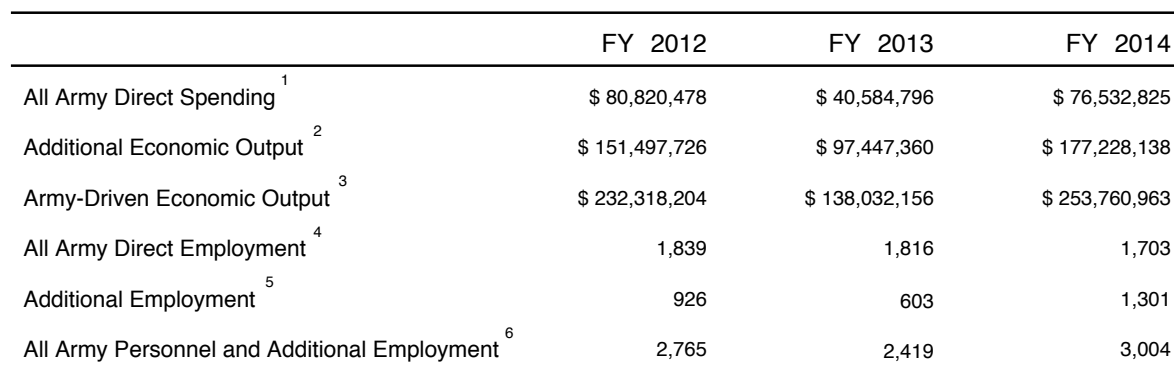
2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

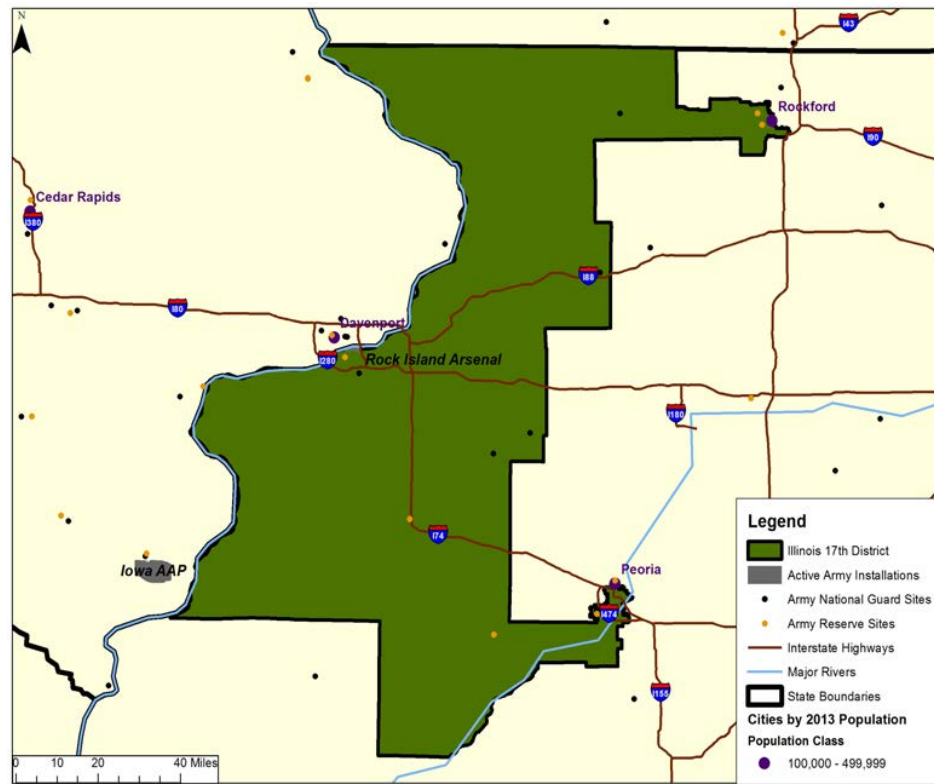
⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



⁶ All Army employment plus estimated additional employment.

Illinois - District 17



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 409,069,063	\$ 255,433,236	\$ 281,923,181
Additional Economic Output ²	\$ 1,014,240,865	\$ 676,840,160	\$ 777,486,200
Army-Driven Economic Output ³	\$ 1,423,309,928	\$ 932,273,395	\$ 1,059,409,380
All Army Direct Employment ⁴	4,952	4,528	4,199
Additional Employment ⁵	7,814	5,257	6,026
All Army Personnel and Additional Employment ⁶	12,766	9,785	10,225

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

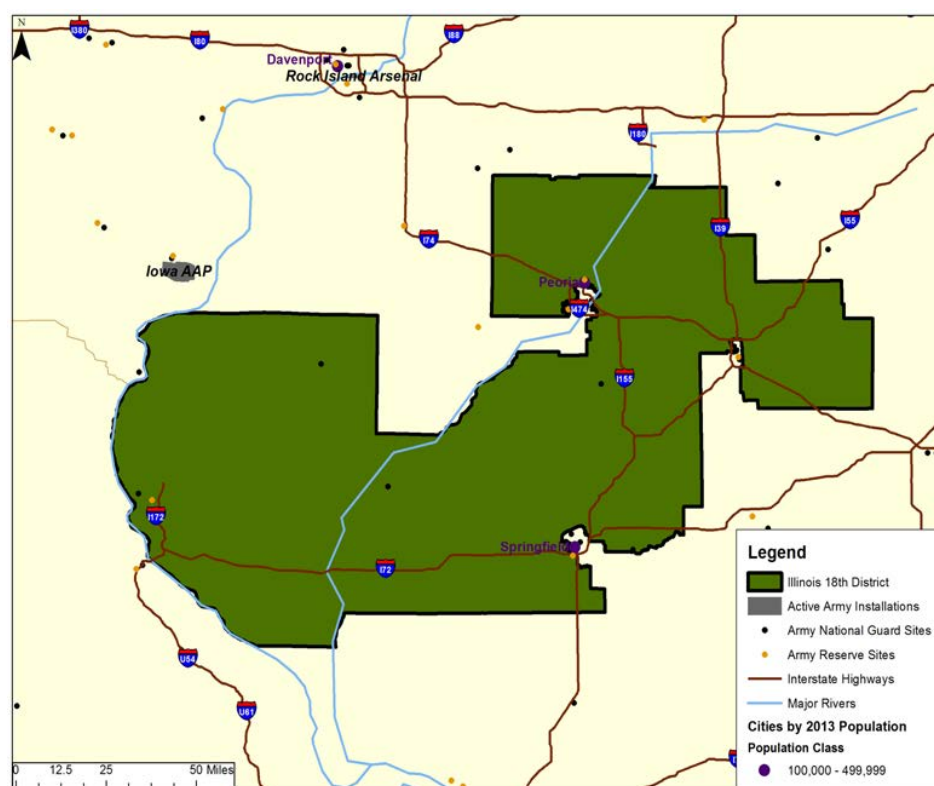
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Illinois - District 18



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 422,866,659	\$ 148,912,559	\$ 165,270,027
Additional Economic Output ²	\$ 859,000,078	\$ 278,903,752	\$ 299,653,580
Army-Driven Economic Output ³	\$ 1,281,866,737	\$ 427,816,311	\$ 464,923,607
All Army Direct Employment ⁴	2,829	2,858	2,740
Additional Employment ⁵	6,292	1,791	1,963
All Army Personnel and Additional Employment ⁶	9,121	4,649	4,703

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

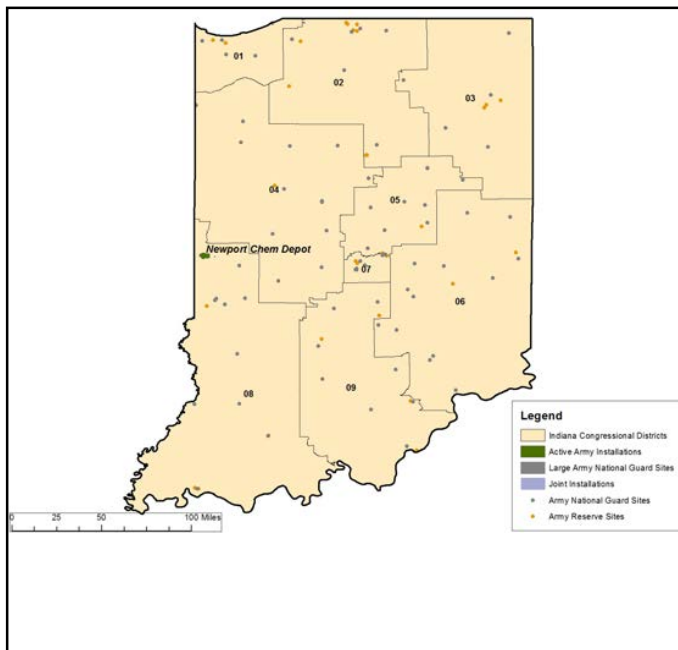
⁶ All Army employment plus estimated additional employment.

Indiana

FY 2014 State at a Glance: Indiana

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 573,865,005	\$ 1,015,522,559	\$ 1,589,387,564	2,257	8,760	11,017
ARNG	\$ 160,939,722	\$ 327,793,636	\$ 488,733,358	12,418	2,660	15,078
USAR	\$ 44,704,351	\$ 90,233,811	\$ 134,938,162	4,268	718	4,986
Civ/Ret/Surv	\$ 230,182,994	\$ 483,560,048	\$ 713,743,042	2,510	3,727	6,237
Total	\$ 1,009,692,072	\$ 1,917,110,054	\$ 2,926,802,126	21,453	15,865	37,318



District Number	Army-Driven Economic Output
1	\$ 153,387,988
2	\$ 273,429,178
3	\$ 611,885,870
4	\$ 161,738,426
5	\$ 203,429,286
6	\$ 330,138,540
7	\$ 635,409,146
8	\$ 297,046,014
9	\$ 260,337,674

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	12,806
------------------------	--------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Indiana FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 41,147,981	\$ 86,153,573	\$ 127,301,554	1,776	700	2,476
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	198	1,080	428	69		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 313,278,424	\$ 1,520,415,824	\$ 1,833,694,248	1,802	5,762	7,564
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	224	1,099	411	68		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 330,887,926	\$ 782,814,459	\$ 1,113,702,385	2,090	6,933	9,023
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	223	1,319	497	50		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 60,809,982	\$ 118,999,403	\$ 179,809,385	2,705	888	3,593
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	242	1,744	506	213		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 73,723,461	\$ 142,303,563	\$ 216,027,024	2,565	1,069	3,634
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	285	1,447	608	225		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 173,589,592	\$ 417,457,288	\$ 591,046,880	3,639	4,435	8,074
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	348	2,359	625	307		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Indiana FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 353,352,299	\$ 770,321,549	\$ 1,123,673,848	3,025	4,590	7,615
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	291	1,788	639	307		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 74,445,084	\$ 227,044,270	\$ 301,489,354	2,831	1,405	4,236
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	247	1,509	430	645		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 123,807,894	\$ 216,045,559	\$ 339,853,453	3,912	1,850	5,762
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	448	1,812	794	859		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,545,042,643	\$ 4,281,555,488	\$ 5,826,598,131	24,345	27,632	51,977
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,507	14,157	4,938	2,744		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Indiana FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 43,247,955	\$ 115,576,815	\$ 158,824,771	1,795	813	2,608
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	185	1,149	398	63		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 172,116,054	\$ 566,334,884	\$ 738,450,937	1,728	2,350	4,078
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	222	1,058	380	68		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 273,945,901	\$ 639,795,089	\$ 913,740,990	2,080	5,643	7,723
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	203	1,355	473	49		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 58,340,647	\$ 112,036,180	\$ 170,376,827	2,618	862	3,480
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	266	1,679	462	211		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 77,210,745	\$ 158,709,835	\$ 235,920,580	2,580	1,207	3,787
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	336	1,435	584	225		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 156,664,615	\$ 305,265,435	\$ 461,930,050	3,300	3,425	6,725
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	356	2,051	604	288		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Indiana FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 170,039,838	\$ 342,535,657	\$ 512,575,495	2,988	1,838	4,826
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	316	1,760	626	287		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 61,503,294	\$ 163,948,612	\$ 225,451,906	2,629	1,069	3,698
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	243	1,394	402	590		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 109,692,182	\$ 182,125,018	\$ 291,817,200	3,617	1,572	5,189
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	440	1,631	743	802		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,122,761,231	\$ 2,586,327,525	\$ 3,709,088,756	23,335	18,779	42,114
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,568	13,513	4,671	2,583		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Indiana FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 40,617,327	\$ 112,770,661	\$ 153,387,988	1,773	785	2,558
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	1,148	397	72		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 191,307,653	\$ 82,121,525	\$ 273,429,178	1,614	1,545	3,159
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	190	974	387	64		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 171,948,795	\$ 439,937,075	\$ 611,885,870	1,930	3,927	5,857
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	202	1,236	438	54		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 54,433,615	\$ 107,304,811	\$ 161,738,426	2,436	813	3,249
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	243	1,581	400	212		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 68,632,517	\$ 134,796,769	\$ 203,429,286	2,418	1,004	3,422
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	268	1,369	564	217		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 117,785,746	\$ 212,352,794	\$ 330,138,540	2,878	2,564	5,442
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	335	1,733	531	279		

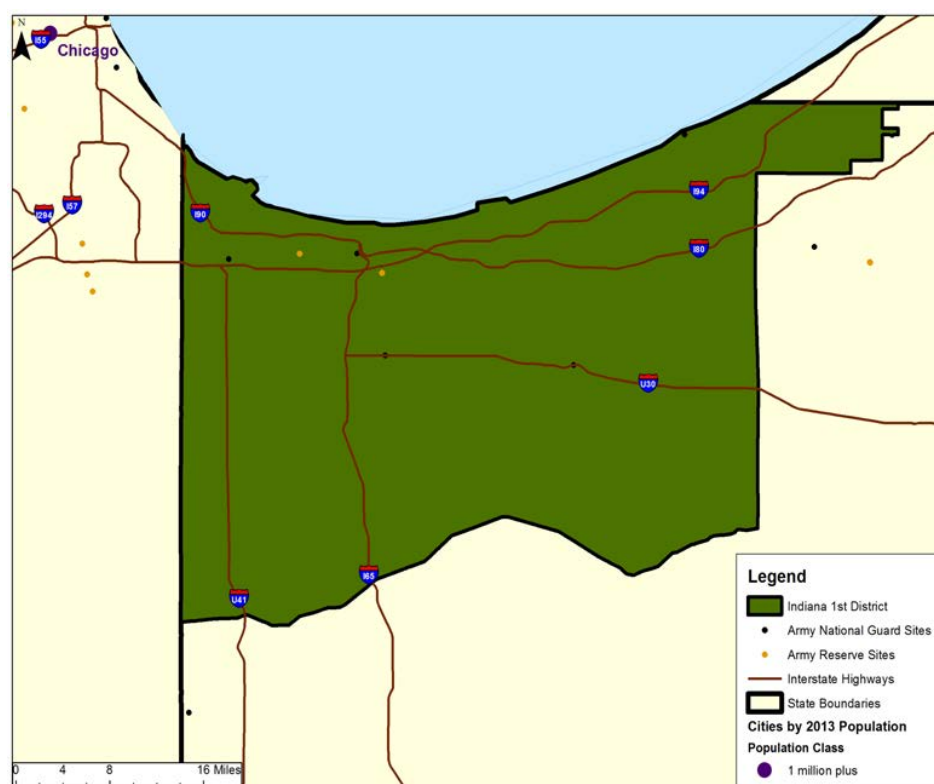
NOTE: Data labels are defined in the introduction, pp. iii–v.

Indiana FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 197,877,636	\$ 437,531,510	\$ 635,409,146	2,764	2,427	5,191
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	286	1,630	558	289		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,459,594	\$ 224,586,421	\$ 297,046,014	2,368	1,436	3,804
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	178	1,254	373	563		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 94,629,189	\$ 165,708,486	\$ 260,337,674	3,271	1,361	4,632
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	399	1,493	619	760		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,009,692,072	\$ 1,917,110,052	\$ 2,926,802,122	21,452	15,862	37,314
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,257	12,418	4,267	2,511		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Indiana - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 41,147,981	\$ 43,247,955	\$ 40,617,327
Additional Economic Output ²	\$ 86,153,573	\$ 115,576,815	\$ 112,770,661
Army-Driven Economic Output ³	\$ 127,301,554	\$ 158,824,771	\$ 153,387,988
All Army Direct Employment ⁴	1,776	1,795	1,773
Additional Employment ⁵	700	813	785
All Army Personnel and Additional Employment ⁶	2,476	2,608	2,558

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

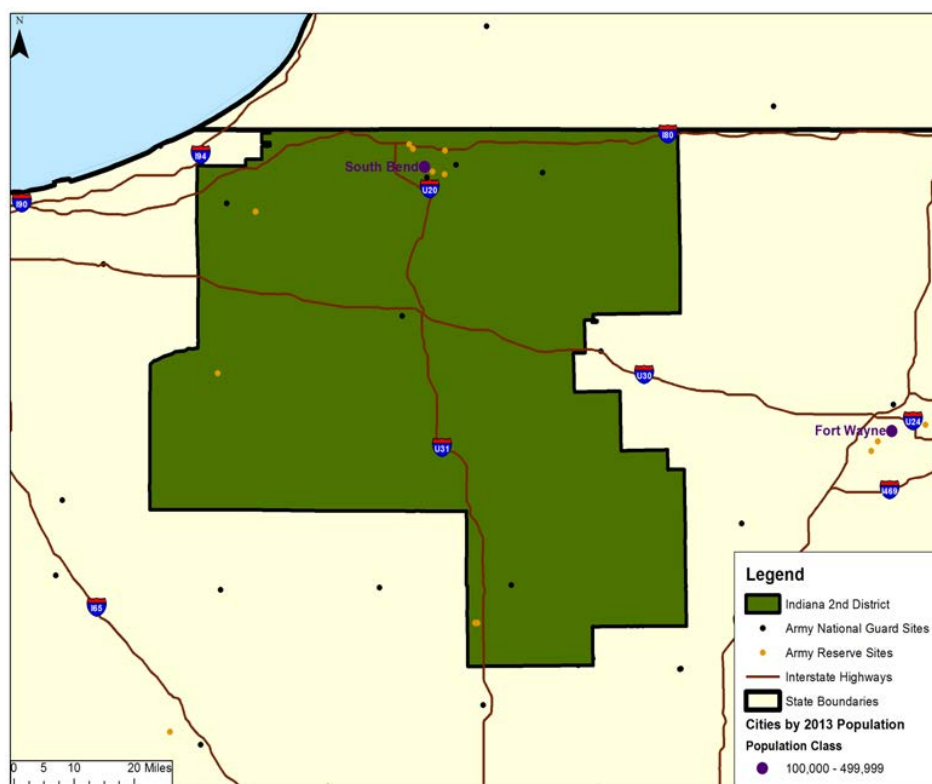
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 313,278,424	\$ 172,116,054	\$ 191,307,653
Additional Economic Output ²	\$ 1,520,415,824	\$ 566,334,884	\$ 82,121,525
Army-Driven Economic Output ³	\$ 1,833,694,248	\$ 738,450,937	\$ 273,429,178
All Army Direct Employment ⁴	1,802	1,728	1,614
Additional Employment ⁵	5,762	2,350	1,545
All Army Personnel and Additional Employment ⁶	7,564	4,078	3,159

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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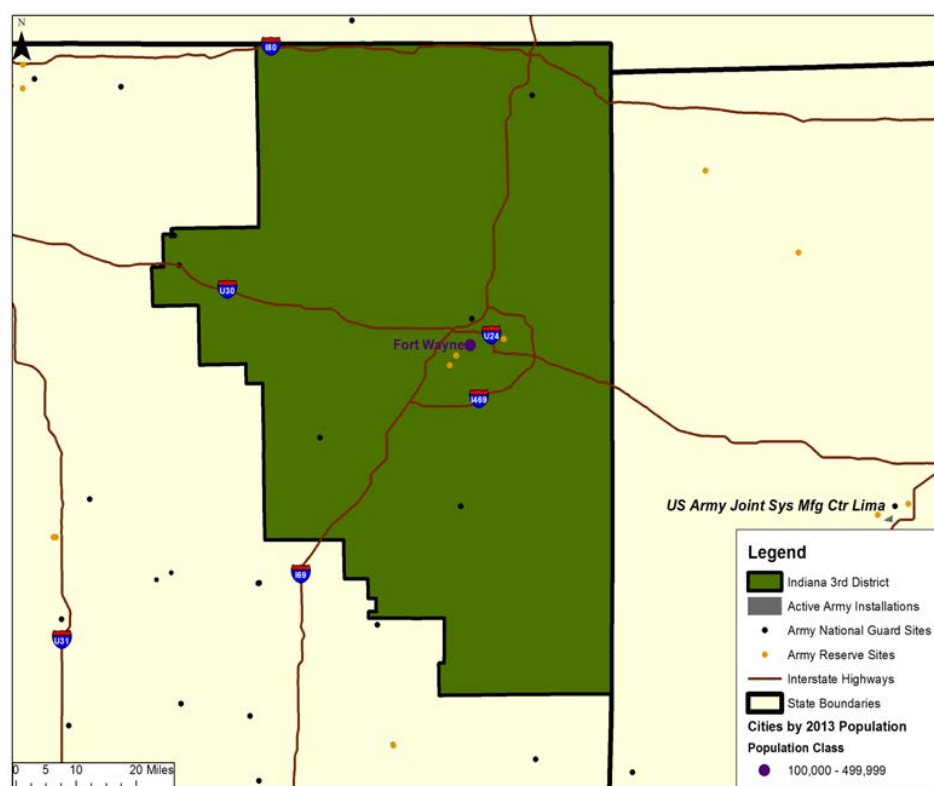
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 330,887,926	\$ 273,945,901	\$ 171,948,795
Additional Economic Output ²	\$ 782,814,459	\$ 639,795,089	\$ 439,937,075
Army-Driven Economic Output ³	\$ 1,113,702,385	\$ 913,740,990	\$ 611,885,870
All Army Direct Employment ⁴	2,090	2,080	1,930
Additional Employment ⁵	6,933	5,643	3,927
All Army Personnel and Additional Employment ⁶	9,023	7,723	5,857

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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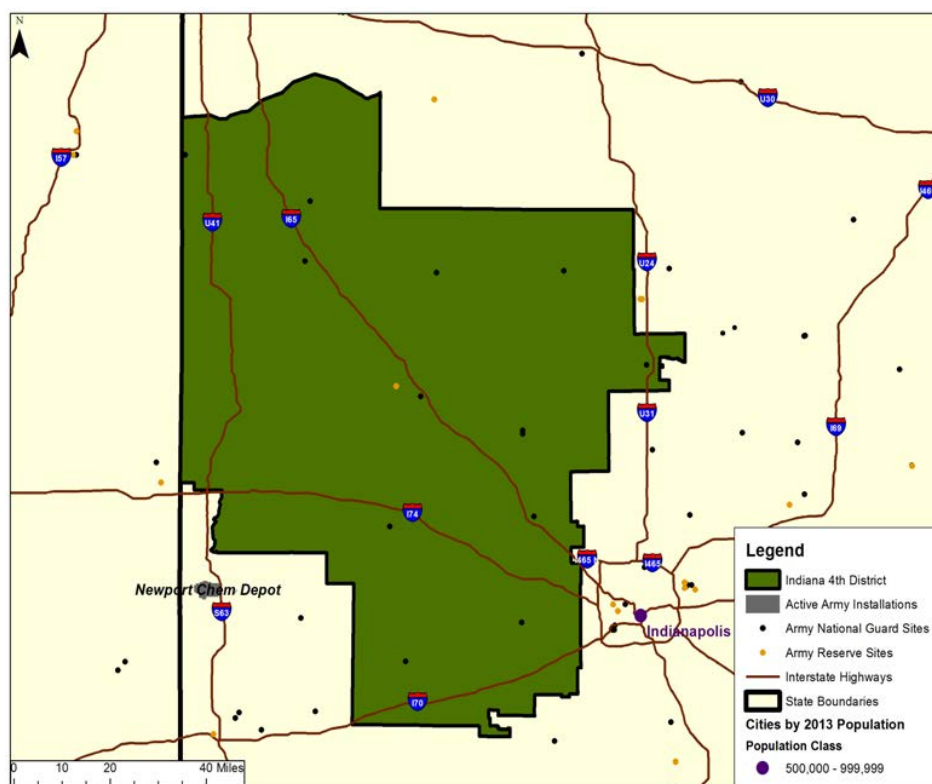
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 60,809,982	\$ 58,340,647	\$ 54,433,615
Additional Economic Output ²	\$ 118,999,403	\$ 112,036,180	\$ 107,304,811
Army-Driven Economic Output ³	\$ 179,809,385	\$ 170,376,827	\$ 161,738,426
All Army Direct Employment ⁴	2,705	2,618	2,436
Additional Employment ⁵	888	862	813
All Army Personnel and Additional Employment ⁶	3,593	3,480	3,249

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

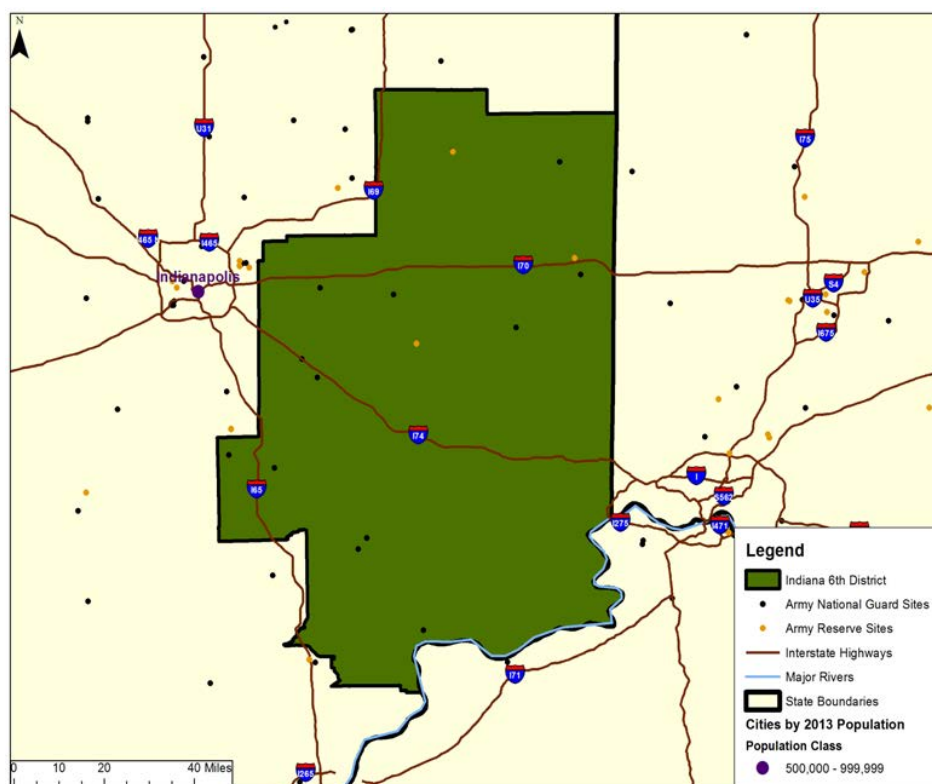
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 173,589,592	\$ 156,664,615	\$ 117,785,746
Additional Economic Output ²	\$ 417,457,288	\$ 305,265,435	\$ 212,352,794
Army-Driven Economic Output ³	\$ 591,046,880	\$ 461,930,050	\$ 330,138,540
All Army Direct Employment ⁴	3,639	3,300	2,878
Additional Employment ⁵	4,435	3,425	2,564
All Army Personnel and Additional Employment ⁶	8,074	6,725	5,442

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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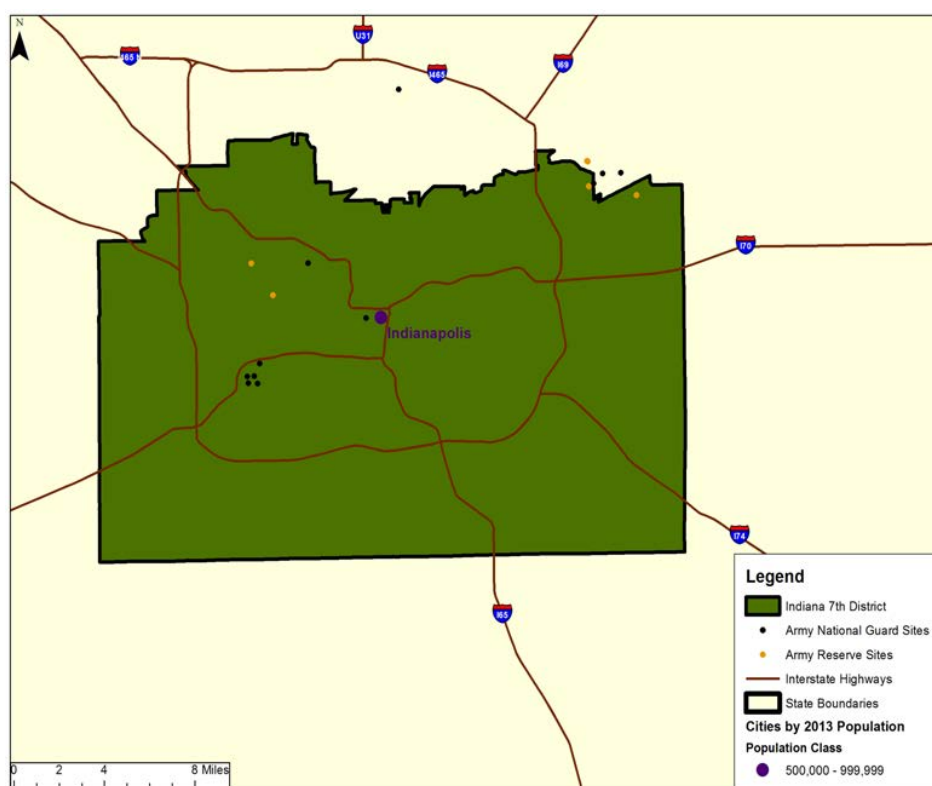
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

4 Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 353,352,299	\$ 170,039,838	\$ 197,877,636
Additional Economic Output ²	\$ 770,321,549	\$ 342,535,657	\$ 437,531,510
Army-Driven Economic Output ³	\$ 1,123,673,848	\$ 512,575,495	\$ 635,409,146
All Army Direct Employment ⁴	3,025	2,988	2,764
Additional Employment ⁵	4,590	1,838	2,427
All Army Personnel and Additional Employment ⁶	7,615	4,826	5,191

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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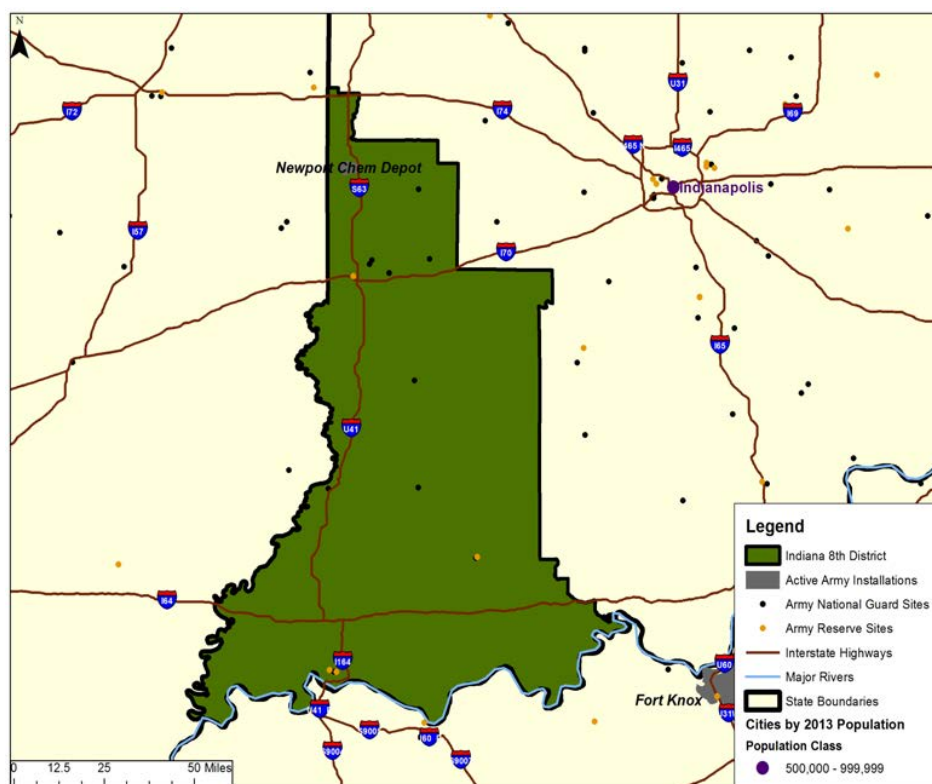
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 74,445,084	\$ 61,503,294	\$ 72,459,594
Additional Economic Output ²	\$ 227,044,270	\$ 163,948,612	\$ 224,586,421
Army-Driven Economic Output ³	\$ 301,489,354	\$ 225,451,906	\$ 297,046,014
All Army Direct Employment ⁴	2,831	2,629	2,368
Additional Employment ⁵	1,405	1,069	1,436
All Army Personnel and Additional Employment ⁶	4,236	3,698	3,804

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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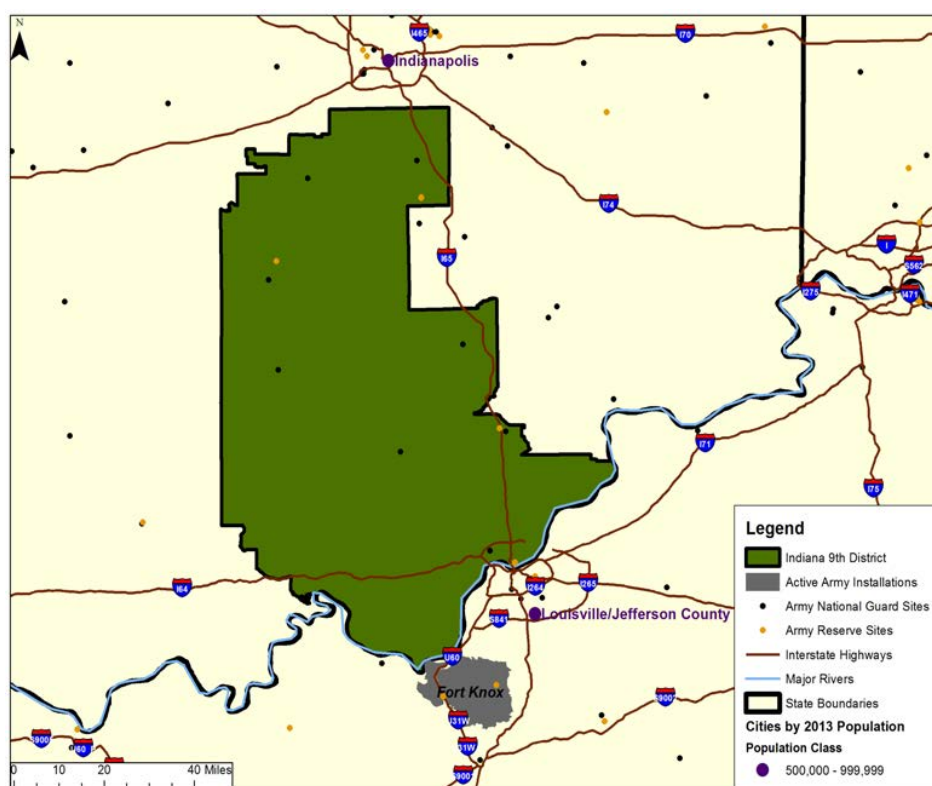
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Indiana - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 123,807,894	\$ 109,692,182	\$ 94,629,189
Additional Economic Output ²	\$ 216,045,559	\$ 182,125,018	\$ 165,708,486
Army-Driven Economic Output ³	\$ 339,853,453	\$ 291,817,200	\$ 260,337,674
All Army Direct Employment ⁴	3,912	3,617	3,271
Additional Employment ⁵	1,850	1,572	1,361
All Army Personnel and Additional Employment ⁶	5,762	5,189	4,632

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

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³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

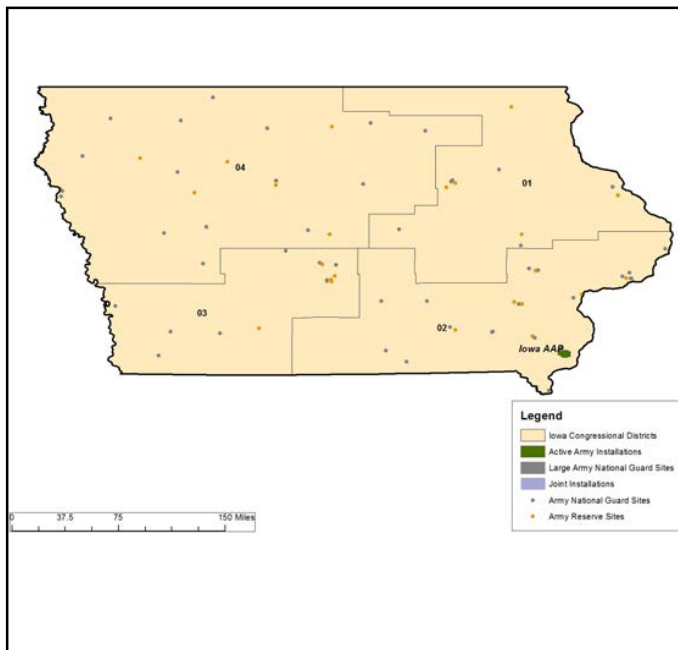
⁶ All Army employment plus estimated additional employment.

Iowa

FY 2014 State at a Glance: Iowa

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 336,538,395	\$ 676,476,312	\$ 1,013,014,707	1,016	5,930	6,946
ARNG	\$ 88,841,199	\$ 185,047,644	\$ 273,888,843	7,374	1,583	8,957
USAR	\$ 32,322,758	\$ 67,013,292	\$ 99,336,050	2,742	575	3,317
Civ/Ret/Surv	\$ 196,700,028	\$ 438,977,779	\$ 635,677,807	3,785	3,600	7,385
Total	\$ 654,402,380	\$ 1,367,515,027	\$ 2,021,917,407	14,917	11,688	26,605



District Number	Army-Driven Economic Output
1	\$ 440,895,024
2	\$ 1,043,601,191
3	\$ 353,787,558
4	\$ 183,633,632

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	6,238
------------------------	-------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Iowa FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 173,045,136	\$ 309,723,644	\$ 482,768,780	2,578	3,077	5,655
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	1,416	725	275		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 328,477,393	\$ 799,108,608	\$ 1,127,586,001	6,736	6,152	12,888
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	582	2,094	836	3,224		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 231,832,930	\$ 556,850,676	\$ 788,683,606	4,031	5,225	9,256
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	2,400	909	501		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 70,767,908	\$ 171,108,183	\$ 241,876,091	3,358	1,225	4,583
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	144	2,313	656	244		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 804,123,367	\$ 1,836,791,111	\$ 2,640,914,478	16,703	15,679	32,382
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,108	8,223	3,126	4,245		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Iowa FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 195,475,366	\$ 370,179,210	\$ 565,654,576	2,461	3,232	5,693
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	1,355	689	255		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 318,046,228	\$ 703,329,315	\$ 1,021,375,543	6,267	5,374	11,641
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	610	1,994	778	2,886		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 107,024,034	\$ 215,778,361	\$ 322,802,395	3,904	1,831	5,735
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	213	2,344	875	472		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 59,350,894	\$ 130,726,208	\$ 190,077,102	3,155	967	4,122
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	2,177	593	229		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 679,896,522	\$ 1,420,013,094	\$ 2,099,909,616	15,787	11,404	27,191
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,140	7,870	2,934	3,842		

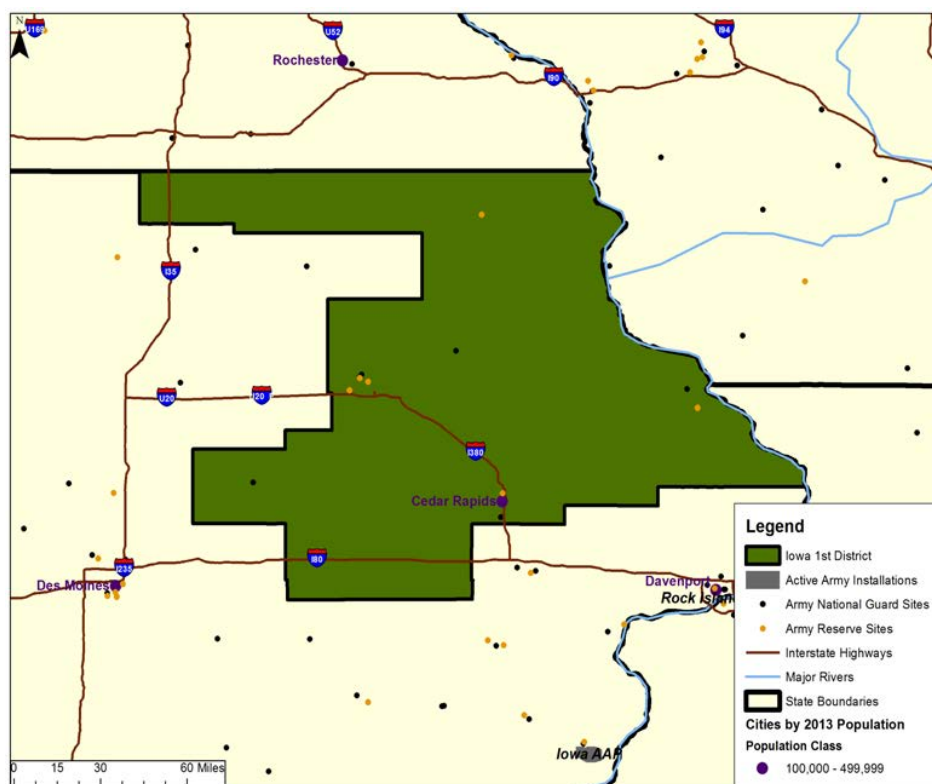
NOTE: Data labels are defined in the introduction, pp. iii–v.

Iowa FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 174,020,533	\$ 266,874,491	\$ 440,895,024	2,321	2,780	5,101
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	144	1,260	650	267		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 306,486,283	\$ 737,114,908	\$ 1,043,601,191	5,878	5,821	11,699
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	548	1,839	709	2,783		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 115,214,670	\$ 238,572,888	\$ 353,787,558	3,811	2,132	5,943
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	189	2,265	860	497		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 58,680,894	\$ 124,952,739	\$ 183,633,632	2,905	956	3,861
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	135	2,010	522	238		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 654,402,380	\$ 1,367,515,026	\$ 2,021,917,405	14,915	11,689	26,604
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,016	7,374	2,740	3,786		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Iowa - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 173,045,136	\$ 195,475,366	\$ 174,020,533
Additional Economic Output ²	\$ 309,723,644	\$ 370,179,210	\$ 266,874,491
Army-Driven Economic Output ³	\$ 482,768,780	\$ 565,654,576	\$ 440,895,024
All Army Direct Employment ⁴	2,578	2,461	2,321
Additional Employment ⁵	3,077	3,232	2,780
All Army Personnel and Additional Employment ⁶	5,655	5,693	5,101

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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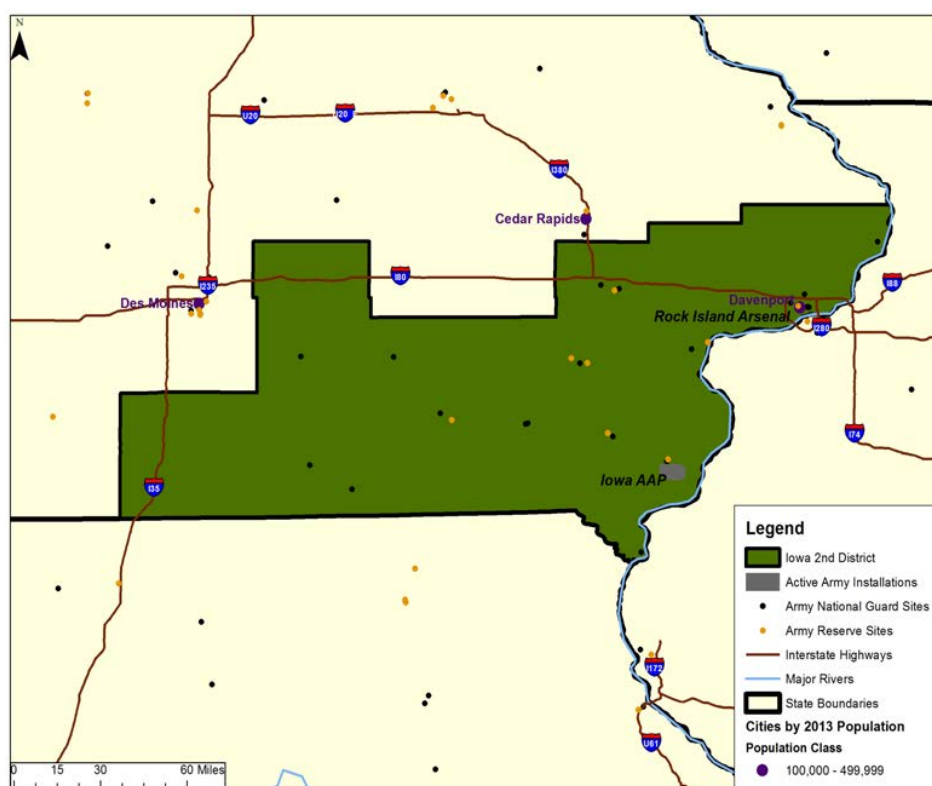
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Iowa - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 328,477,393	\$ 318,046,228	\$ 306,486,283
Additional Economic Output ²	\$ 799,108,608	\$ 703,329,315	\$ 737,114,908
Army-Driven Economic Output ³	\$ 1,127,586,001	\$ 1,021,375,543	\$ 1,043,601,191
All Army Direct Employment ⁴	6,736	6,267	5,878
Additional Employment ⁵	6,152	5,374	5,821
All Army Personnel and Additional Employment ⁶	12,888	11,641	11,699

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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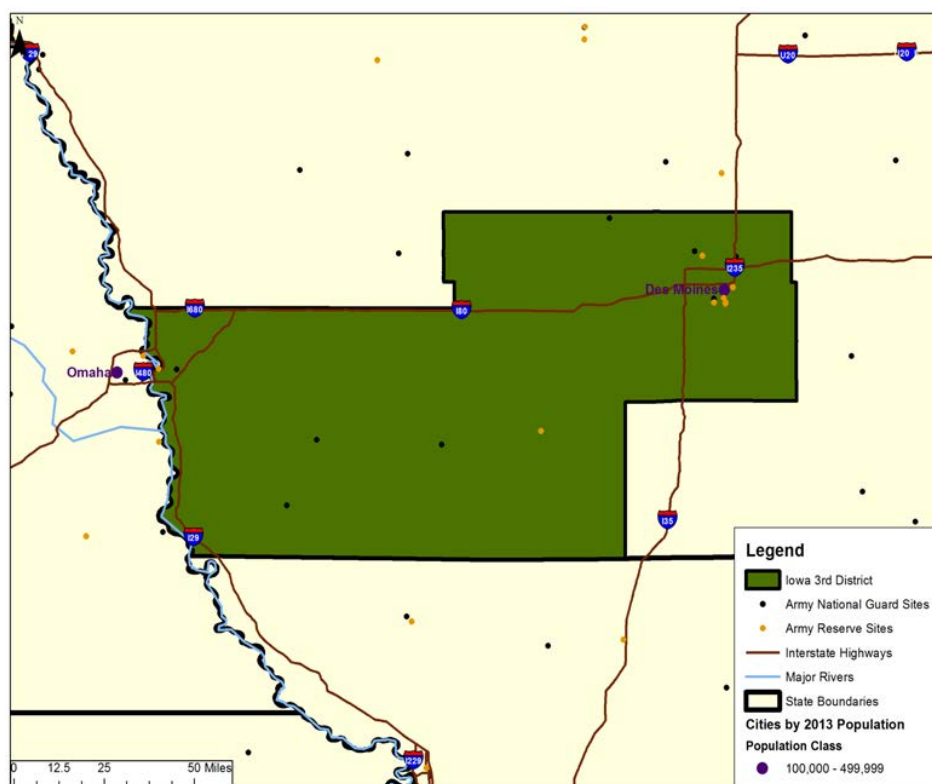
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⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Iowa - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 231,832,930	\$ 107,024,034	\$ 115,214,670
Additional Economic Output ²	\$ 556,850,676	\$ 215,778,361	\$ 238,572,888
Army-Driven Economic Output ³	\$ 788,683,606	\$ 322,802,395	\$ 353,787,558
All Army Direct Employment ⁴	4,031	3,904	3,811
Additional Employment ⁵	5,225	1,831	2,132
All Army Personnel and Additional Employment ⁶	9,256	5,735	5,943

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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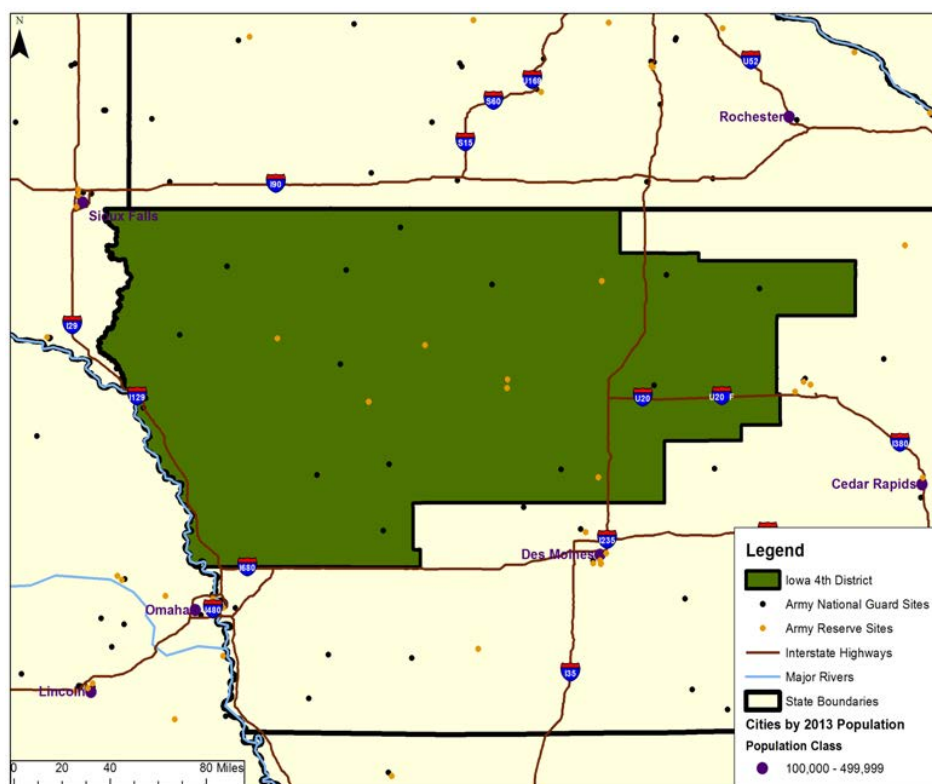
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

lowa - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 70,767,908	\$ 59,350,894	\$ 58,680,894
Additional Economic Output ²	\$ 171,108,183	\$ 130,726,208	\$ 124,952,739
Army-Driven Economic Output ³	\$ 241,876,091	\$ 190,077,102	\$ 183,633,632
All Army Direct Employment ⁴	3,358	3,155	2,905
Additional Employment ⁵	1,225	967	956
All Army Personnel and Additional Employment ⁶	4,583	4,122	3,861

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

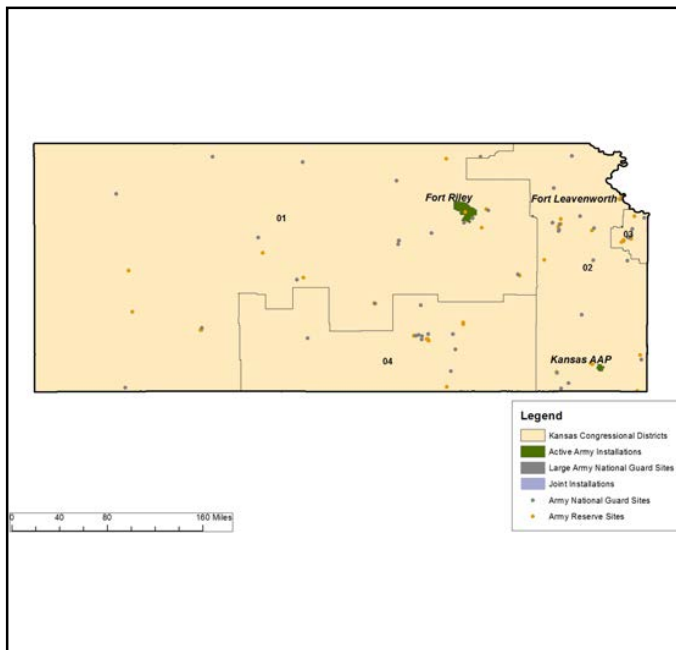
⁶ All Army employment plus estimated additional employment.

Kansas

FY 2014 State at a Glance: Kansas

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,652,814,400	\$ 3,686,069,140	\$ 5,338,883,540	32,002	29,333	61,335
ARNG	\$ 88,278,119	\$ 206,548,900	\$ 294,827,019	5,808	1,705	7,513
USAR	\$ 48,789,403	\$ 114,233,440	\$ 163,022,843	3,841	935	4,776
Civ/Ret/Surv	\$ 498,981,327	\$ 1,108,935,582	\$ 1,607,916,909	6,230	9,061	15,291
Total	\$ 2,288,863,249	\$ 5,115,787,062	\$ 7,404,650,311	47,881	41,034	88,915



District Number	Army-Driven Economic Output
1	\$ 3,294,504,289
2	\$ 2,655,089,178
3	\$ 479,577,759
4	\$ 975,479,086

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	12,472
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Kansas FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,280,153,835	\$ 2,538,783,422	\$ 3,818,937,257	37,121	18,823	55,944
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	30,330	2,378	1,669	2,744		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 793,088,382	\$ 2,011,548,453	\$ 2,804,636,835	11,234	17,397	28,631
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,235	2,091	1,114	2,794		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 149,785,802	\$ 266,496,016	\$ 416,281,818	2,951	2,180	5,131
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	316	732	682	1,221		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 122,482,126	\$ 330,391,359	\$ 452,873,485	2,503	2,281	4,784
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	278	1,102	970	154		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,345,510,145	\$ 5,147,219,250	\$ 7,492,729,395	53,809	40,681	94,490
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	36,159	6,302	4,435	6,913		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Kansas FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,160,503,629	\$ 2,333,791,089	\$ 3,494,294,718	34,972	17,536	52,508
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	28,666	2,256	1,532	2,518		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 640,044,297	\$ 1,584,566,042	\$ 2,224,610,339	11,000	13,273	24,273
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,242	2,071	1,095	2,592		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 145,444,077	\$ 257,304,229	\$ 402,748,306	2,952	2,146	5,098
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	344	782	673	1,153		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 125,889,162	\$ 353,072,583	\$ 478,961,744	2,368	2,621	4,989
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	262	1,050	939	117		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,071,881,165	\$ 4,528,733,943	\$ 6,600,615,107	51,292	35,576	86,868
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	34,514	6,158	4,239	6,380		

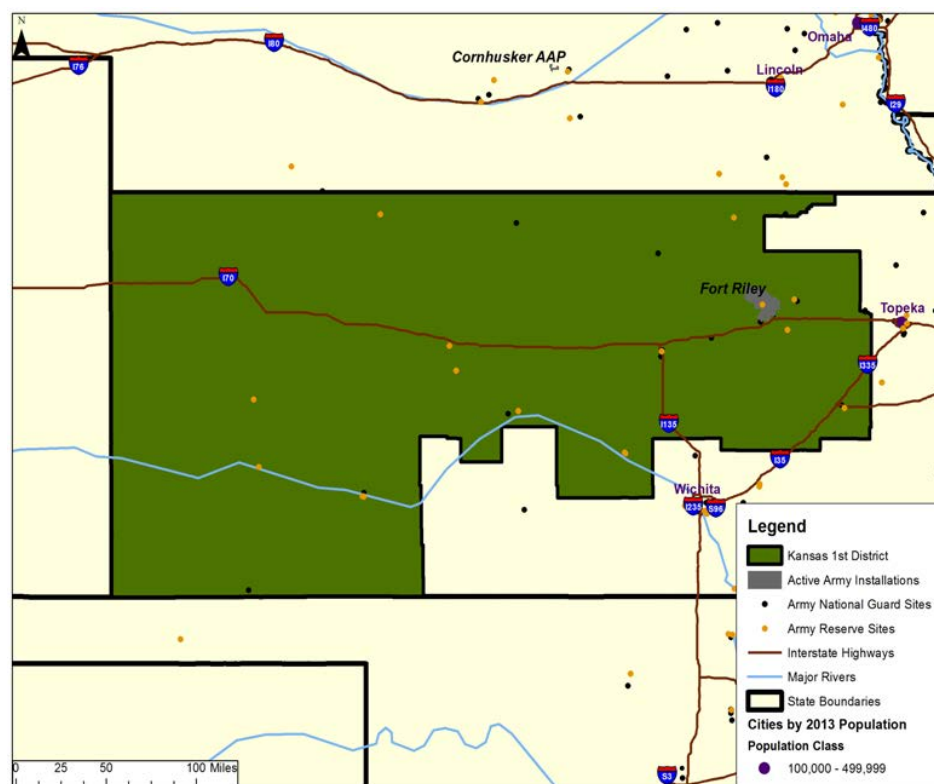
NOTE: Data labels are defined in the introduction, pp. iii–v.

Kansas FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,122,732,614	\$ 2,171,771,674	\$ 3,294,504,289	32,326	15,966	48,292
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	26,506	2,008	1,378	2,434		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 756,868,630	\$ 1,898,220,548	\$ 2,655,089,178	10,519	16,316	26,835
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,995	2,020	988	2,516		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 165,689,769	\$ 313,887,990	\$ 479,577,759	2,876	2,579	5,455
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	290	803	645	1,138		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 243,572,237	\$ 731,906,849	\$ 975,479,086	2,157	6,172	8,329
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	210	976	830	142		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,288,863,250	\$ 5,115,787,061	\$ 7,404,650,312	47,878	41,033	88,911
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	32,001	5,808	3,840	6,230		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Kansas - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,280,153,835	\$ 1,160,503,629	\$ 1,122,732,614
Additional Economic Output ²	\$ 2,538,783,422	\$ 2,333,791,089	\$ 2,171,771,674
Army-Driven Economic Output ³	\$ 3,818,937,257	\$ 3,494,294,718	\$ 3,294,504,289
All Army Direct Employment ⁴	37,121	34,972	32,326
Additional Employment ⁵	18,823	17,536	15,966
All Army Personnel and Additional Employment ⁶	55,944	52,508	48,292

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

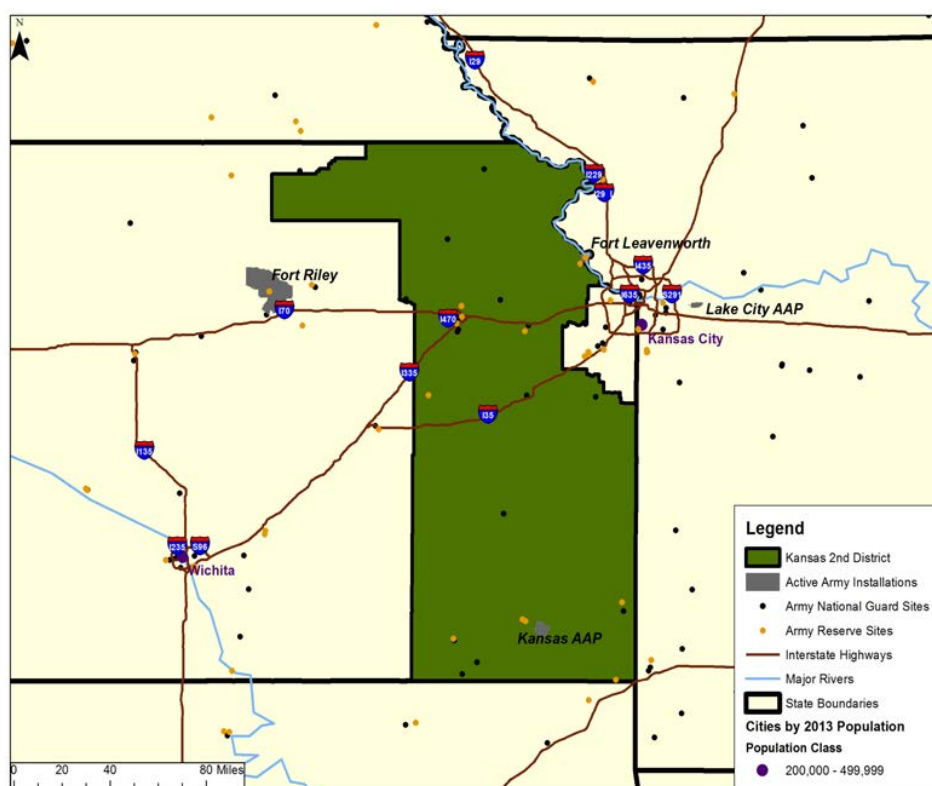
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kansas - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 793,088,382	\$ 640,044,297	\$ 756,868,630
Additional Economic Output ²	\$ 2,011,548,453	\$ 1,584,566,042	\$ 1,898,220,548
Army-Driven Economic Output ³	\$ 2,804,636,835	\$ 2,224,610,339	\$ 2,655,089,178
All Army Direct Employment ⁴	11,234	11,000	10,519
Additional Employment ⁵	17,397	13,273	16,316
All Army Personnel and Additional Employment ⁶	28,631	24,273	26,835

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

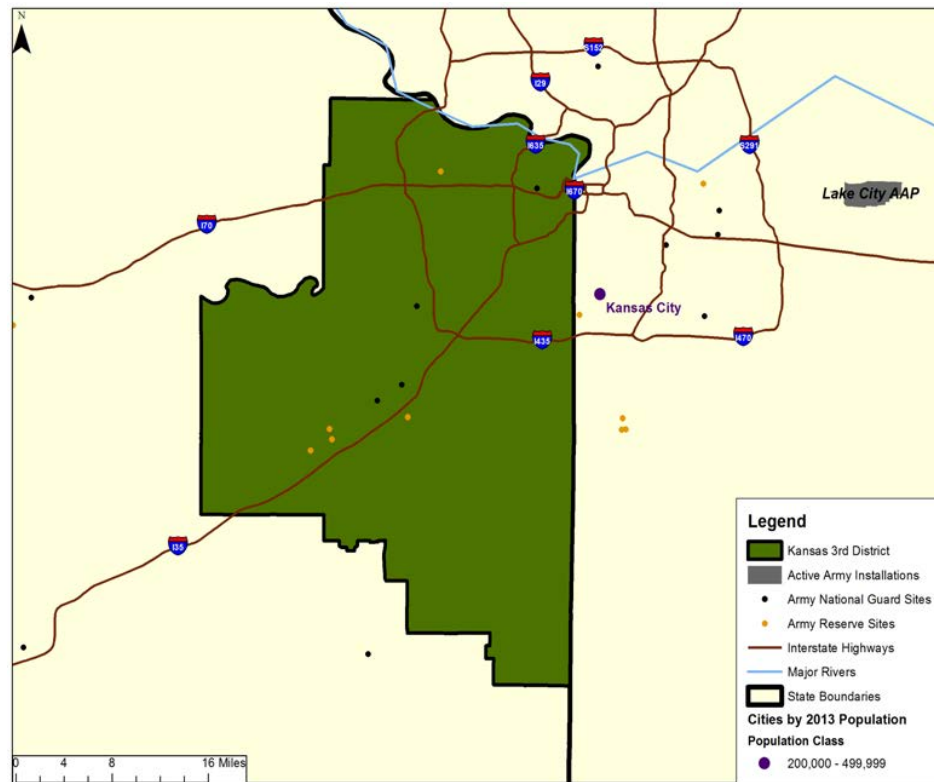
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kansas - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 149,785,802	\$ 145,444,077	\$ 165,689,769
Additional Economic Output ²	\$ 266,496,016	\$ 257,304,229	\$ 313,887,990
Army-Driven Economic Output ³	\$ 416,281,818	\$ 402,748,306	\$ 479,577,759
All Army Direct Employment ⁴	2,951	2,952	2,876
Additional Employment ⁵	2,180	2,146	2,579
All Army Personnel and Additional Employment ⁶	5,131	5,098	5,455

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

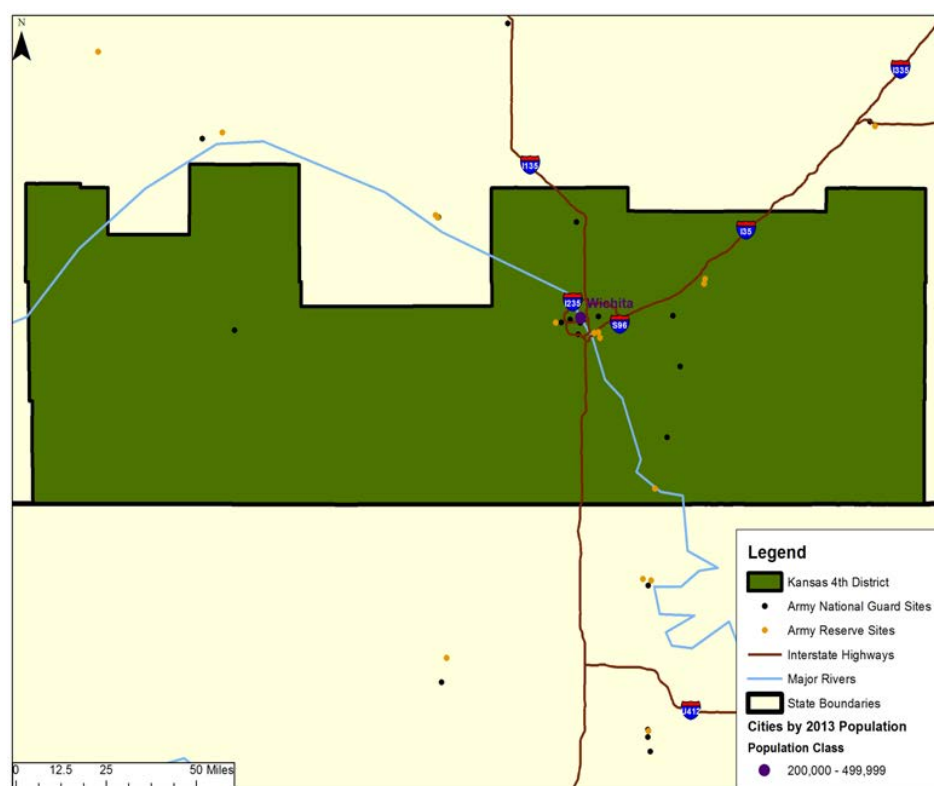
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kansas - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 122,482,126	\$ 125,889,162	\$ 243,572,237
Additional Economic Output ²	\$ 330,391,359	\$ 353,072,583	\$ 731,906,849
Army-Driven Economic Output ³	\$ 452,873,485	\$ 478,961,744	\$ 975,479,086
All Army Direct Employment ⁴	2,503	2,368	2,157
Additional Employment ⁵	2,281	2,621	6,172
All Army Personnel and Additional Employment ⁶	4,784	4,989	8,329

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

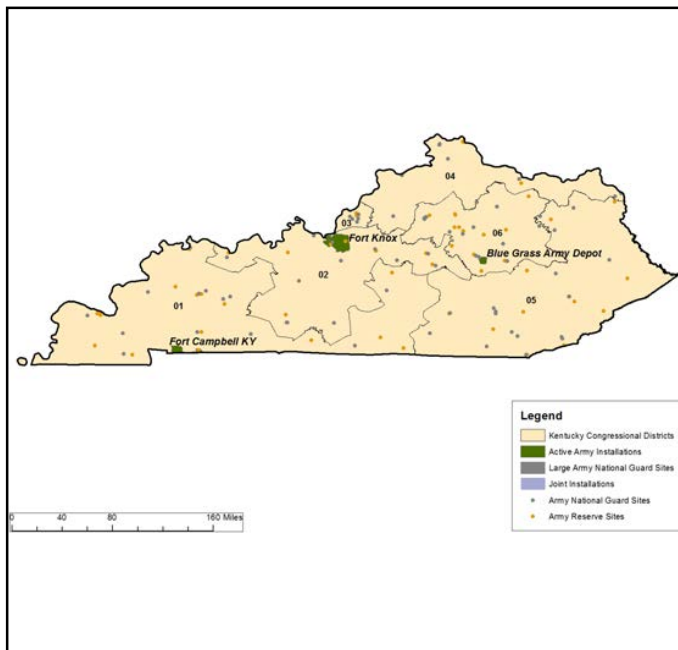
⁶ All Army employment plus estimated additional employment.

Kentucky

FY 2014 State at a Glance: Kentucky

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 2,047,511,414	\$ 4,456,232,167	\$ 6,503,743,581	22,370	46,834	69,204
ARNG	\$ 123,601,571	\$ 286,121,473	\$ 409,723,044	8,333	2,820	11,153
USAR	\$ 106,532,646	\$ 253,193,860	\$ 359,726,506	4,919	2,740	7,659
Civ/Ret/Surv	\$ 527,427,143	\$ 1,197,453,012	\$ 1,724,880,155	8,000	12,674	20,674
Total	\$ 2,805,072,774	\$ 6,193,000,512	\$ 8,998,073,286	43,622	65,068	108,690



District Number	Army-Driven Economic Output
1	\$ 2,390,866,333
2	\$ 3,648,933,605
3	\$ 561,974,055
4	\$ 356,038,794
5	\$ 290,950,073
6	\$ 1,749,310,425

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	19,496
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Kentucky FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,066,722,779	\$ 1,778,767,315	\$ 2,845,490,094	18,808	19,837	38,645
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	15,121	1,674	756	1,256		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,251,971,842	\$ 3,246,925,904	\$ 4,498,897,746	21,504	41,727	63,231
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	11,654	2,499	2,696	4,655		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 176,928,555	\$ 303,657,782	\$ 480,586,337	3,430	2,636	6,066
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	709	766	756	1,199		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 144,394,687	\$ 408,829,770	\$ 553,224,457	2,705	2,546	5,251
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	299	1,318	626	462		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 69,876,443	\$ 124,996,946	\$ 194,873,389	2,275	1,108	3,383
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	157	1,234	284	600		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 364,969,854	\$ 838,851,764	\$ 1,203,821,618	3,332	7,423	10,755
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	206	1,679	622	826		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,074,864,160	\$ 6,702,029,481	\$ 9,776,893,641	52,054	75,277	127,331
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	28,145	9,170	5,741	8,998		

Kentucky FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 875,655,112	\$ 1,495,907,009	\$ 2,371,562,121	17,847	16,209	34,056
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,528	1,559	632	1,128		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 993,067,410	\$ 2,379,447,095	\$ 3,372,514,505	19,970	28,738	48,708
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	10,699	2,430	2,545	4,295		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 176,821,872	\$ 348,054,591	\$ 524,876,463	3,120	3,009	6,129
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	575	756	696	1,094		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 100,532,702	\$ 267,441,896	\$ 367,974,598	2,592	1,697	4,289
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	264	1,294	602	432		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 61,985,005	\$ 114,789,526	\$ 176,774,531	2,168	1,158	3,326
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	182	1,149	294	544		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 553,623,063	\$ 1,312,727,295	\$ 1,866,350,357	3,131	12,123	15,254
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	193	1,583	598	757		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,761,685,164	\$ 5,918,367,412	\$ 8,680,052,575	48,828	62,934	111,762
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	26,441	8,771	5,366	8,249		

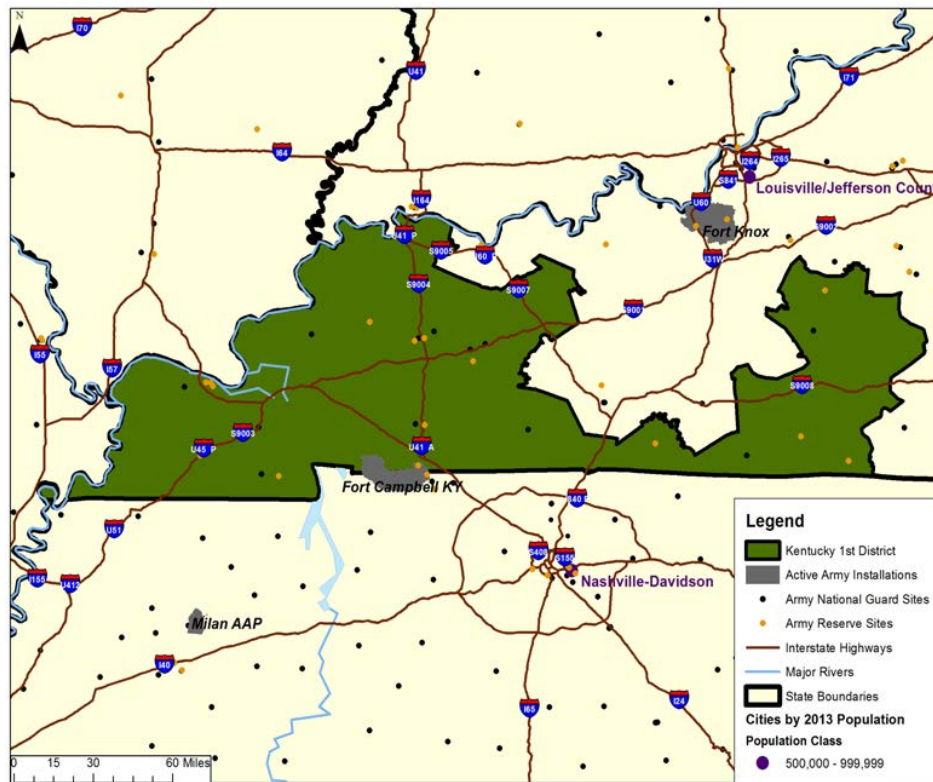
Kentucky FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 859,070,392	\$ 1,531,795,941	\$ 2,390,866,333	15,760	16,152	31,912
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	12,792	1,351	541	1,077		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,051,171,569	\$ 2,597,762,036	\$ 3,648,933,605	17,291	30,170	47,461
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	8,576	2,198	2,333	4,183		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 185,975,396	\$ 375,998,658	\$ 561,974,055	2,897	3,247	6,144
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	464	744	628	1,060		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 103,455,631	\$ 252,583,163	\$ 356,038,794	2,556	1,660	4,216
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	220	1,324	590	422		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 93,754,681	\$ 197,195,392	\$ 290,950,073	2,045	2,512	4,557
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	157	1,106	262	520		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 511,645,106	\$ 1,237,665,319	\$ 1,749,310,425	3,071	11,329	14,400
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	160	1,609	564	738		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,805,072,775	\$ 6,193,000,509	\$ 8,998,073,285	43,620	65,070	108,690
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	22,370	8,332	4,918	8,000		

Kentucky - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,066,722,779	\$ 875,655,112	\$ 859,070,392
Additional Economic Output ²	\$ 1,778,767,315	\$ 1,495,907,009	\$ 1,531,795,941
Army-Driven Economic Output ³	\$ 2,845,490,094	\$ 2,371,562,121	\$ 2,390,866,333
All Army Direct Employment ⁴	18,808	17,847	15,760
Additional Employment ⁵	19,837	16,209	16,152
All Army Personnel and Additional Employment ⁶	38,645	34,056	31,912

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

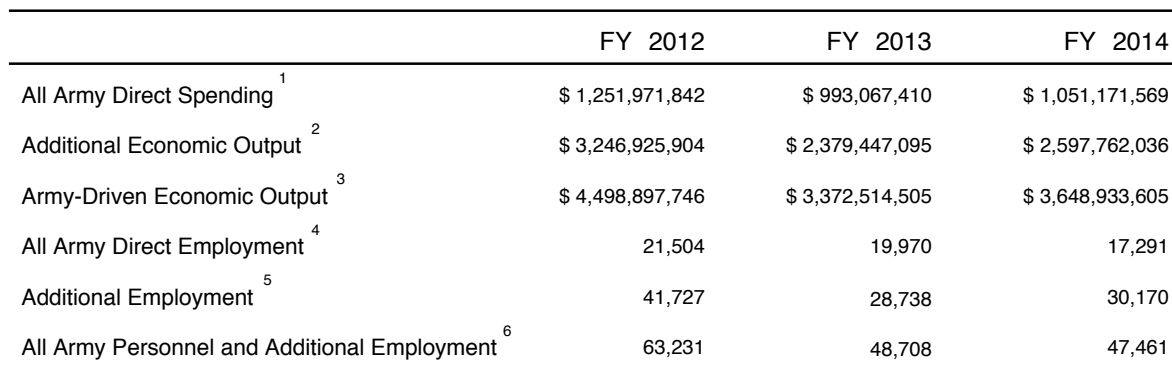
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

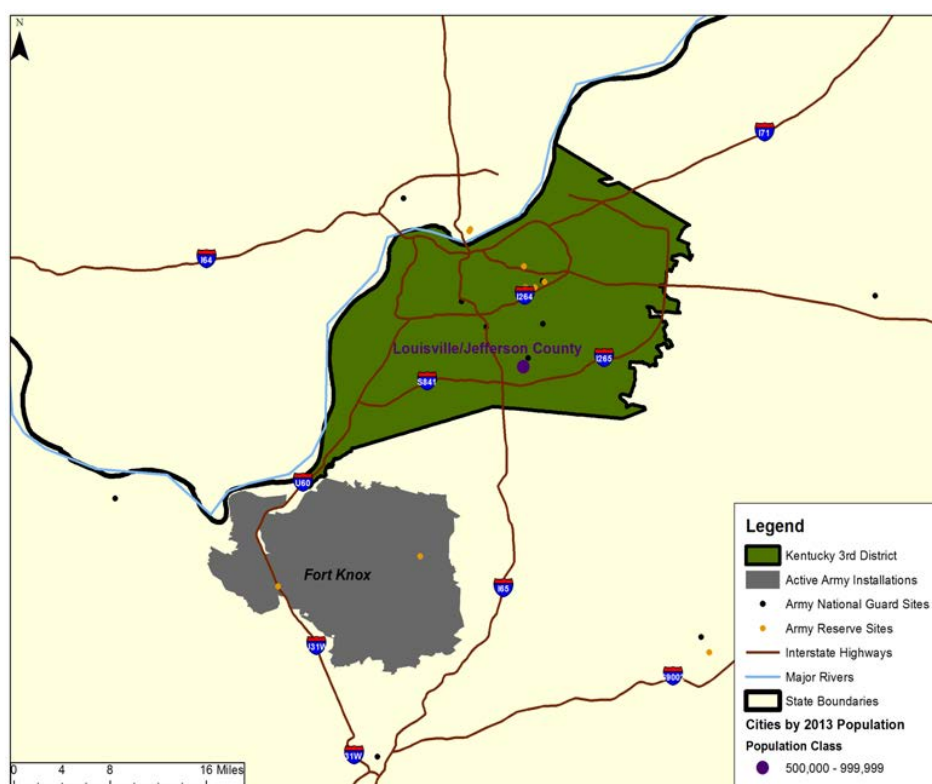
⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



⁶ All Army employment plus estimated additional employment.

Kentucky - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 176,928,555	\$ 176,821,872	\$ 185,975,396
Additional Economic Output ²	\$ 303,657,782	\$ 348,054,591	\$ 375,998,658
Army-Driven Economic Output ³	\$ 480,586,337	\$ 524,876,463	\$ 561,974,055
All Army Direct Employment ⁴	3,430	3,120	2,897
Additional Employment ⁵	2,636	3,009	3,247
All Army Personnel and Additional Employment ⁶	6,066	6,129	6,144

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

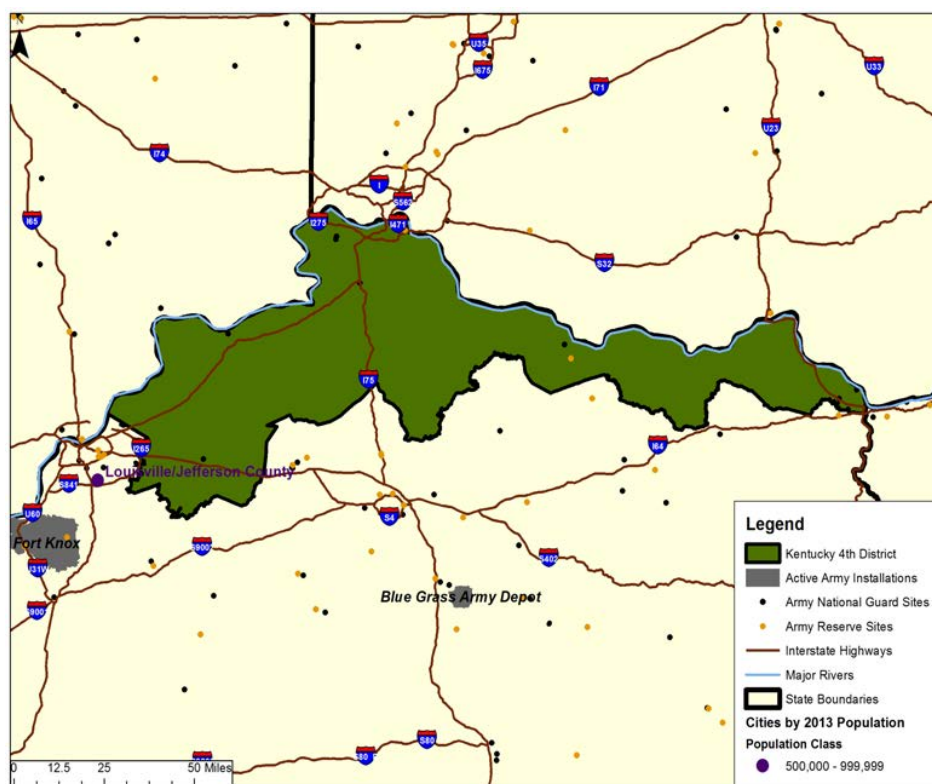
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kentucky - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 144,394,687	\$ 100,532,702	\$ 103,455,631
Additional Economic Output ²	\$ 408,829,770	\$ 267,441,896	\$ 252,583,163
Army-Driven Economic Output ³	\$ 553,224,457	\$ 367,974,598	\$ 356,038,794
All Army Direct Employment ⁴	2,705	2,592	2,556
Additional Employment ⁵	2,546	1,697	1,660
All Army Personnel and Additional Employment ⁶	5,251	4,289	4,216

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

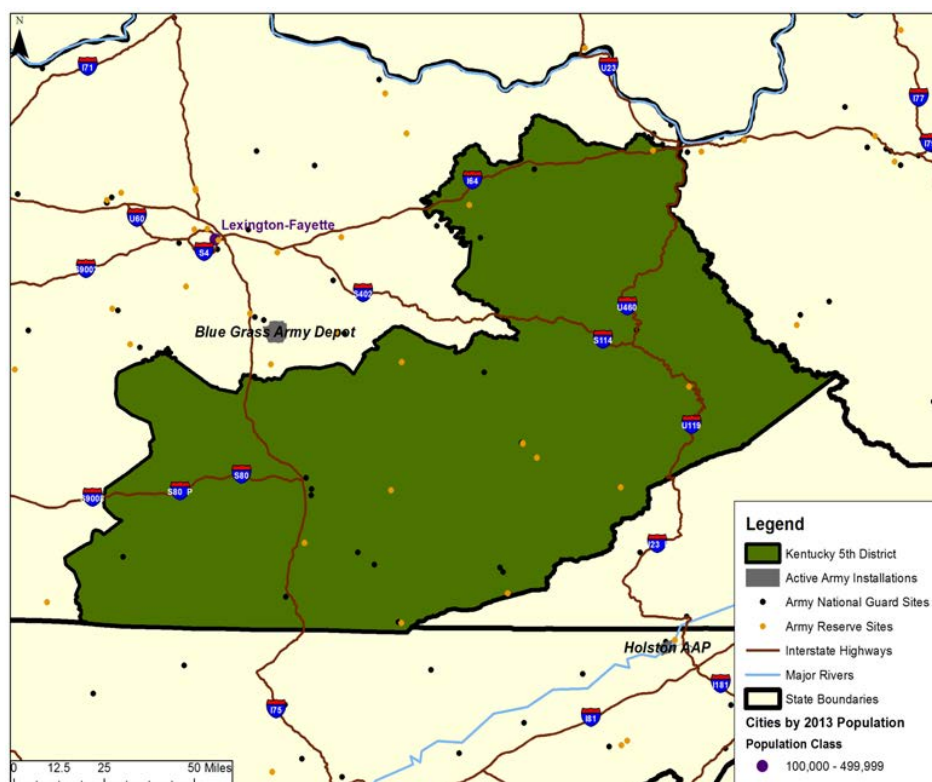
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Kentucky - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 69,876,443	\$ 61,985,005	\$ 93,754,681
Additional Economic Output ²	\$ 124,996,946	\$ 114,789,526	\$ 197,195,392
Army-Driven Economic Output ³	\$ 194,873,389	\$ 176,774,531	\$ 290,950,073
All Army Direct Employment ⁴	2,275	2,168	2,045
Additional Employment ⁵	1,108	1,158	2,512
All Army Personnel and Additional Employment ⁶	3,383	3,326	4,557

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

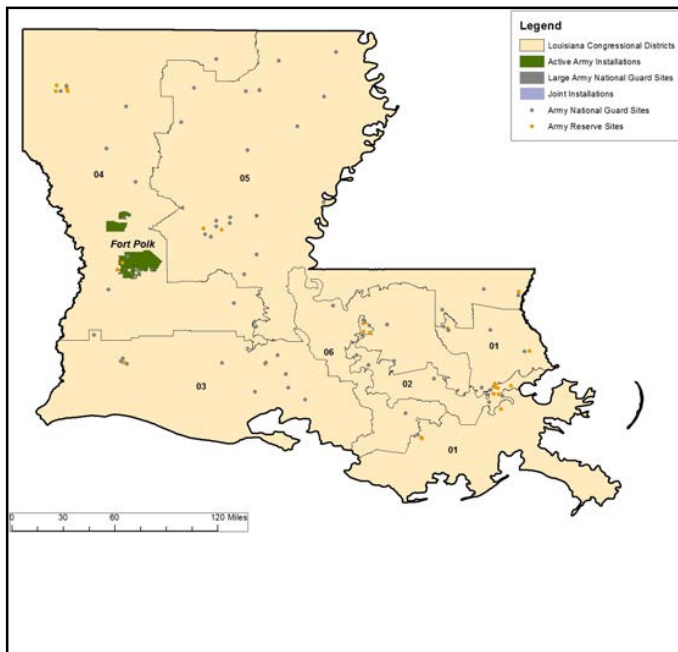
Kentucky - District 6

Louisiana

FY 2014 State at a Glance: Louisiana

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,798,229,430	\$ 5,047,205,378	\$ 6,845,434,808	12,445	42,963	55,408
ARNG	\$ 150,699,721	\$ 394,761,867	\$ 545,461,588	9,752	3,285	13,037
USAR	\$ 31,375,748	\$ 86,655,716	\$ 118,031,464	2,672	722	3,394
Civ/Ret/Surv	\$ 324,937,511	\$ 854,768,695	\$ 1,179,706,206	4,036	7,197	11,233
Total	\$ 2,305,242,410	\$ 6,383,391,656	\$ 8,688,634,066	28,905	54,167	83,072



District Number	Army-Driven Economic Output
1	\$ 2,799,835,888
2	\$ 1,519,358,925
3	\$ 634,775,133
4	\$ 2,745,586,385
5	\$ 653,460,062
6	\$ 335,617,672

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	11,534
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Louisiana FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,035,427,344	\$ 3,221,547,158	\$ 4,256,974,502	2,979	26,966	29,945
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	307	1,469	499	705		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 758,183,458	\$ 1,040,749,874	\$ 1,798,933,332	2,766	10,623	13,389
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	230	1,202	599	735		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 128,076,284	\$ 308,383,464	\$ 436,459,748	2,630	2,386	5,016
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	283	1,511	269	567		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 932,703,019	\$ 2,674,333,154	\$ 3,607,036,173	18,159	25,348	43,507
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,094	2,213	878	974		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 203,550,283	\$ 585,466,891	\$ 789,017,174	4,851	4,246	9,097
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	360	2,834	306	1,351		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 120,084,786	\$ 319,756,197	\$ 439,840,983	2,415	2,604	5,019
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	232	1,485	442	256		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,178,025,174	\$ 8,150,236,738	\$ 11,328,261,912	33,800	72,173	105,973
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	15,505	10,714	2,993	4,587		

Louisiana FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 395,492,004	\$ 1,151,102,151	\$ 1,546,594,155	2,918	9,683	12,601
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	288	1,478	491	661		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 524,859,944	\$ 1,294,708,089	\$ 1,819,568,033	2,682	10,194	12,876
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	228	1,225	548	682		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 100,587,390	\$ 223,894,256	\$ 324,481,646	2,573	1,699	4,272
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	244	1,513	298	519		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 883,169,093	\$ 2,288,084,415	\$ 3,171,253,507	16,926	22,694	39,620
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	13,188	2,080	804	853		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 185,642,241	\$ 521,279,464	\$ 706,921,705	4,623	4,102	8,725
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	351	2,736	300	1,236		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 99,627,489	\$ 247,111,839	\$ 346,739,328	2,398	2,050	4,448
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	230	1,479	445	244		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,189,378,161	\$ 5,726,180,214	\$ 7,915,558,374	32,120	50,422	82,542
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,528	10,511	2,885	4,194		

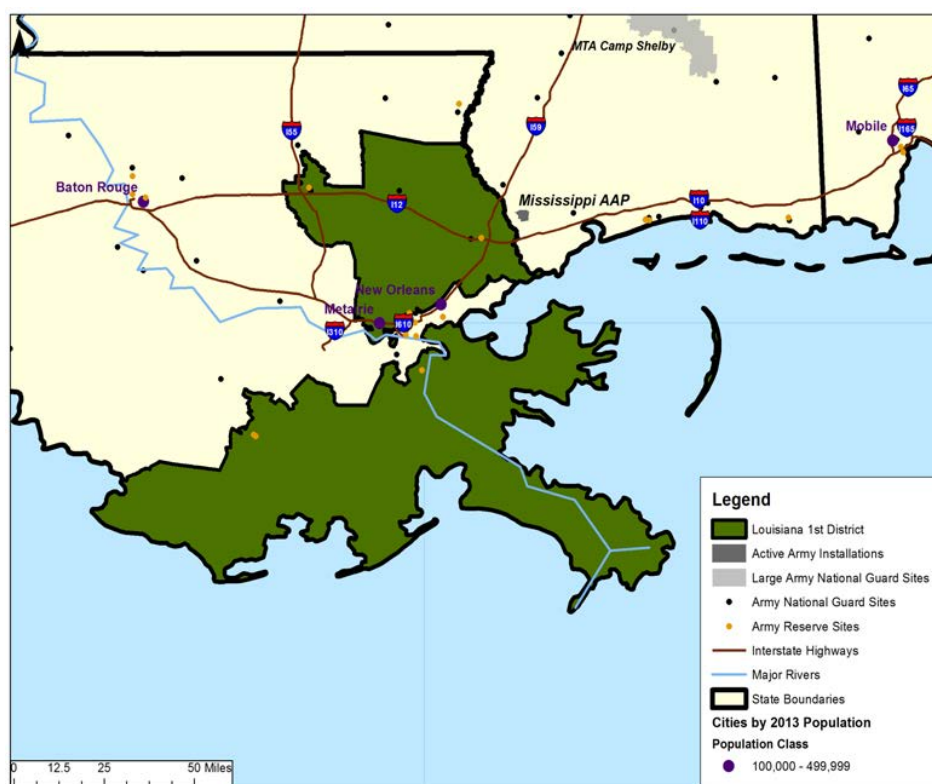
Louisiana FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 661,819,147	\$ 2,138,016,741	\$ 2,799,835,888	2,724	17,159	19,883
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	246	1,399	453	625		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 389,601,794	\$ 1,129,757,131	\$ 1,519,358,925	2,517	8,834	11,351
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	187	1,168	519	643		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 176,738,793	\$ 458,036,340	\$ 634,775,133	2,432	3,614	6,046
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	213	1,404	313	502		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 789,902,975	\$ 1,955,683,410	\$ 2,745,586,385	14,734	18,776	33,510
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	11,300	1,906	690	839		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 191,113,198	\$ 462,346,864	\$ 653,460,062	4,266	3,778	8,044
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	296	2,496	285	1,189		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 96,066,505	\$ 239,551,167	\$ 335,617,672	2,232	2,006	4,238
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	203	1,379	412	238		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,305,242,412	\$ 6,383,391,653	\$ 8,688,634,065	28,905	54,167	83,072
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	12,445	9,752	2,672	4,036		

Louisiana - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,035,427,344	\$ 395,492,004	\$ 661,819,147
Additional Economic Output ²	\$ 3,221,547,158	\$ 1,151,102,151	\$ 2,138,016,741
Army-Driven Economic Output ³	\$ 4,256,974,502	\$ 1,546,594,155	\$ 2,799,835,888
All Army Direct Employment ⁴	2,979	2,918	2,724
Additional Employment ⁵	26,966	9,683	17,159
All Army Personnel and Additional Employment ⁶	29,945	12,601	19,883

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

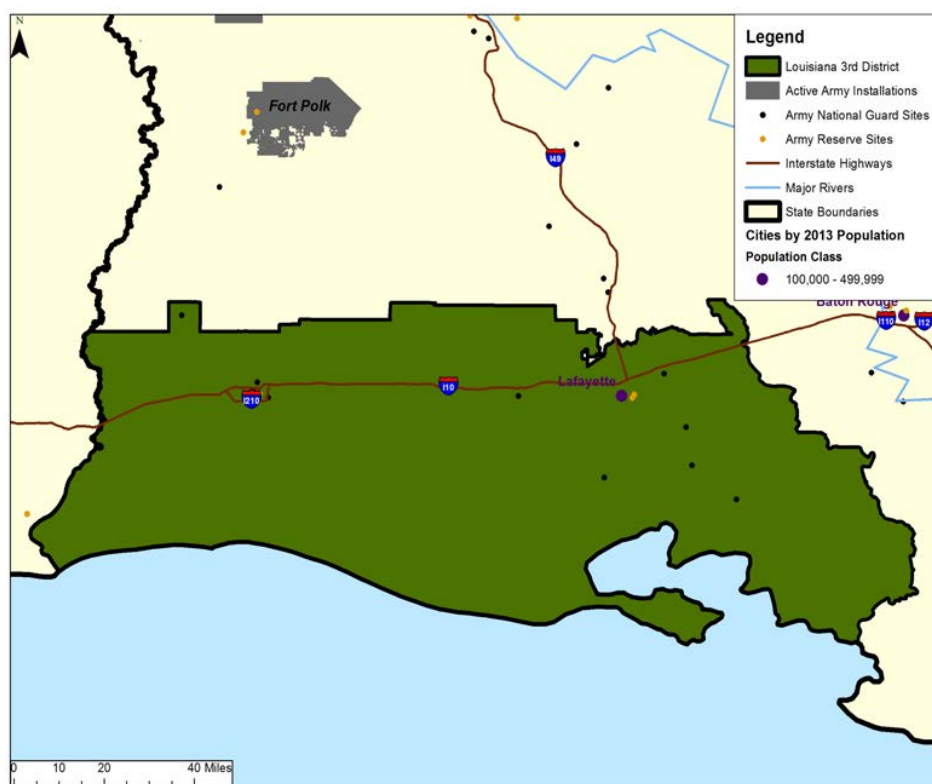
⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Louisiana - District 2

Louisiana - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 128,076,284	\$ 100,587,390	\$ 176,738,793
Additional Economic Output ²	\$ 308,383,464	\$ 223,894,256	\$ 458,036,340
Army-Driven Economic Output ³	\$ 436,459,748	\$ 324,481,646	\$ 634,775,133
All Army Direct Employment ⁴	2,630	2,573	2,432
Additional Employment ⁵	2,386	1,699	3,614
All Army Personnel and Additional Employment ⁶	5,016	4,272	6,046

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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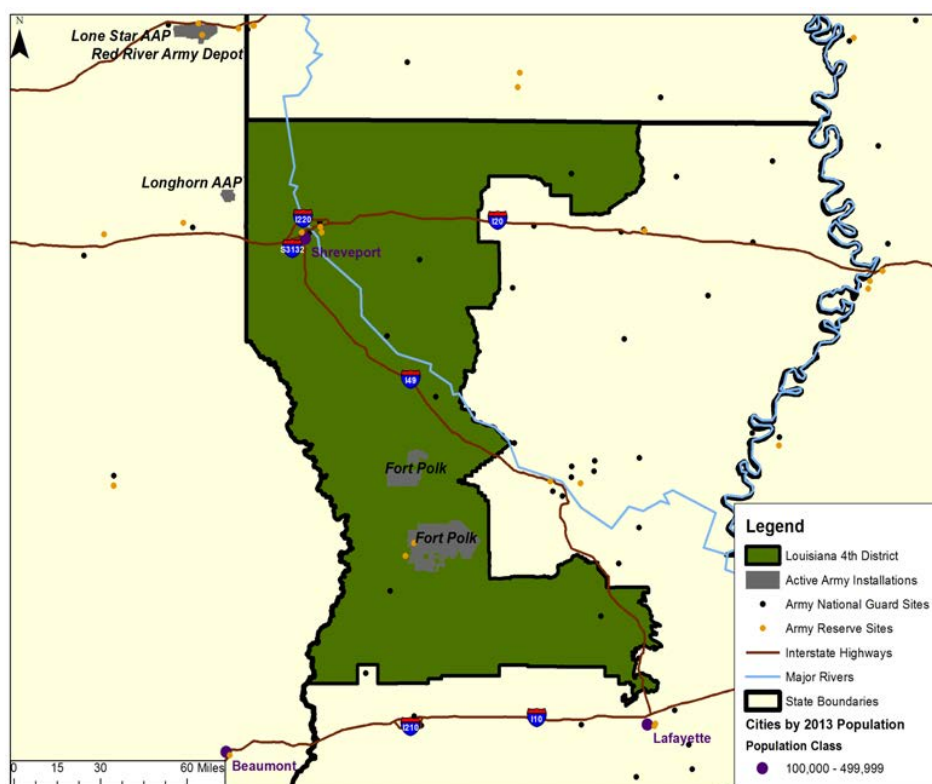
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Louisiana - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 932,703,019	\$ 883,169,093	\$ 789,902,975
Additional Economic Output ²	\$ 2,674,333,154	\$ 2,288,084,415	\$ 1,955,683,410
Army-Driven Economic Output ³	\$ 3,607,036,173	\$ 3,171,253,507	\$ 2,745,586,385
All Army Direct Employment ⁴	18,159	16,926	14,734
Additional Employment ⁵	25,348	22,694	18,776
All Army Personnel and Additional Employment ⁶	43,507	39,620	33,510

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

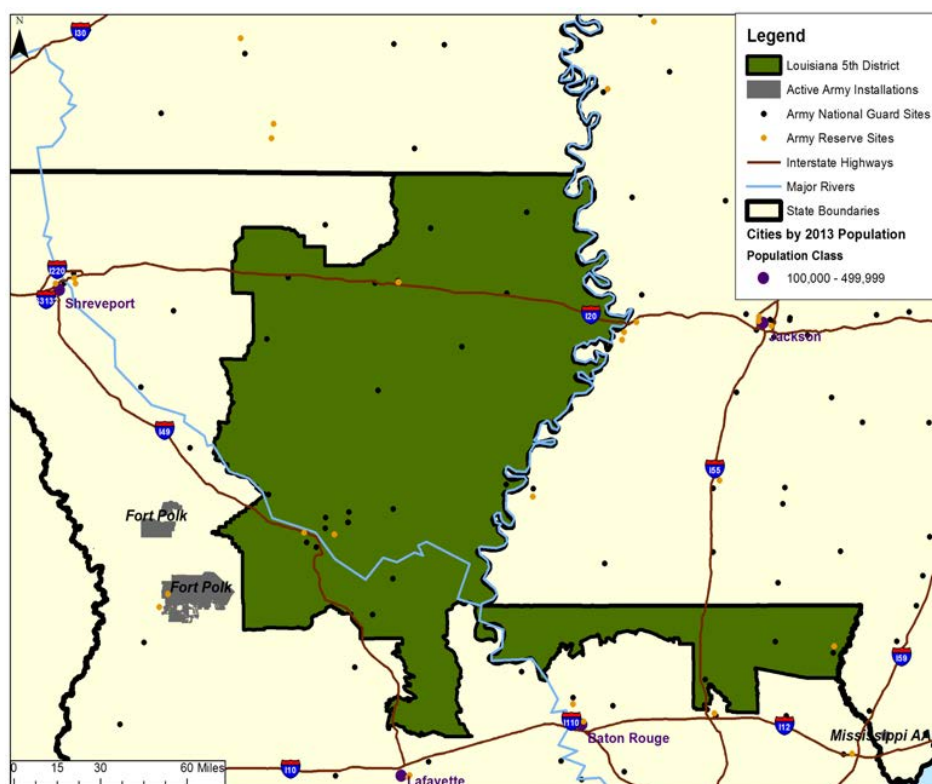
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Louisiana - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 203,550,283	\$ 185,642,241	\$ 191,113,198
Additional Economic Output ²	\$ 585,466,891	\$ 521,279,464	\$ 462,346,864
Army-Driven Economic Output ³	\$ 789,017,174	\$ 706,921,705	\$ 653,460,062
All Army Direct Employment ⁴	4,851	4,623	4,266
Additional Employment ⁵	4,246	4,102	3,778
All Army Personnel and Additional Employment ⁶	9,097	8,725	8,044

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

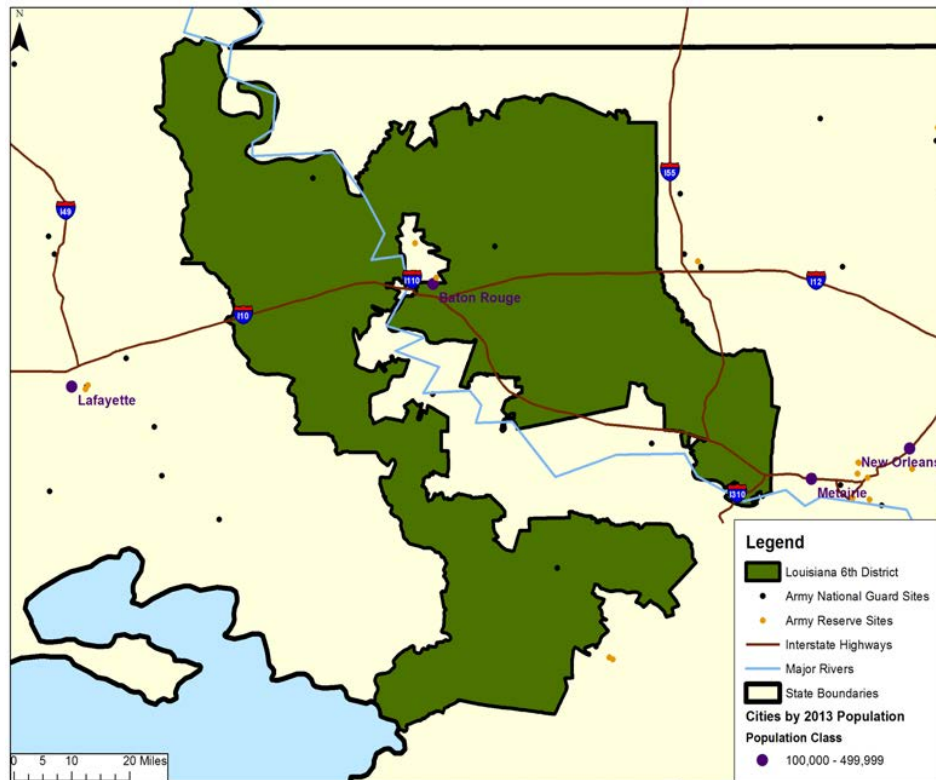
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Louisiana - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 120,084,786	\$ 99,627,489	\$ 96,066,505
Additional Economic Output ²	\$ 319,756,197	\$ 247,111,839	\$ 239,551,167
Army-Driven Economic Output ³	\$ 439,840,983	\$ 346,739,328	\$ 335,617,672
All Army Direct Employment ⁴	2,415	2,398	2,232
Additional Employment ⁵	2,604	2,050	2,006
All Army Personnel and Additional Employment ⁶	5,019	4,448	4,238

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

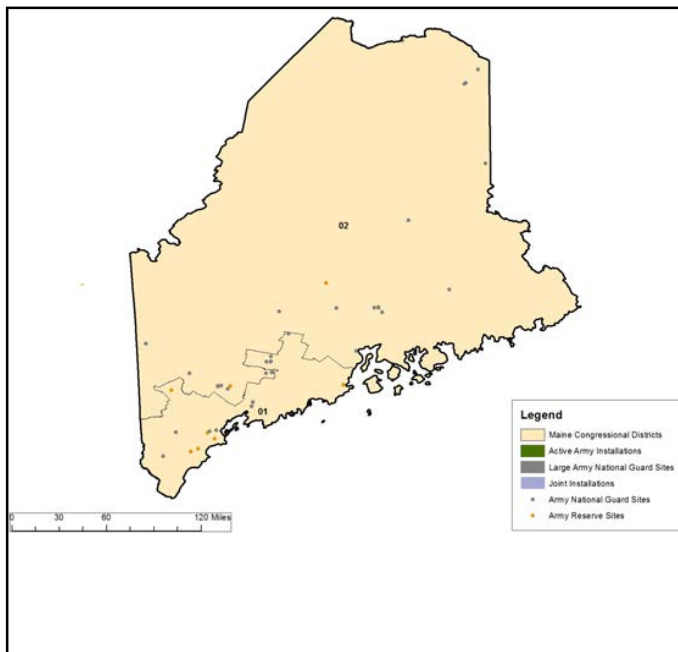
⁶ All Army employment plus estimated additional employment.

Maine

FY 2014 State at a Glance: Maine

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 76,974,946	\$ 143,629,043	\$ 220,603,989	494	1,241	1,735
ARNG	\$ 41,696,153	\$ 78,126,090	\$ 119,822,243	2,379	677	3,056
USAR	\$ 6,580,295	\$ 12,294,771	\$ 18,875,066	796	106	902
Civ/Ret/Surv	\$ 57,351,726	\$ 107,442,316	\$ 164,794,042	444	930	1,374
Total	\$ 182,603,120	\$ 341,492,220	\$ 524,095,340	4,113	2,954	7,067



District Number	Army-Driven Economic Output
1	\$ 299,659,623
2	\$ 224,435,717

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	4,033
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Maine FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 93,221,683	\$ 205,786,867	\$ 299,008,550	1,804	1,842	3,646
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	236	918	468	182		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 99,500,097	\$ 189,252,944	\$ 288,753,041	2,563	1,806	4,369
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	284	1,567	432	281		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 192,721,780	\$ 395,039,811	\$ 587,761,591	4,367	3,648	8,015
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	520	2,486	899	462		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Maine FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 302,840,186	\$ 497,657,452	\$ 800,497,638	1,804	4,362	6,166
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	245	934	456	169		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 65,120,535	\$ 105,700,936	\$ 170,821,470	2,470	997	3,467
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	298	1,518	381	272		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 367,960,721	\$ 603,358,388	\$ 971,319,108	4,274	5,359	9,633
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	544	2,453	837	441		

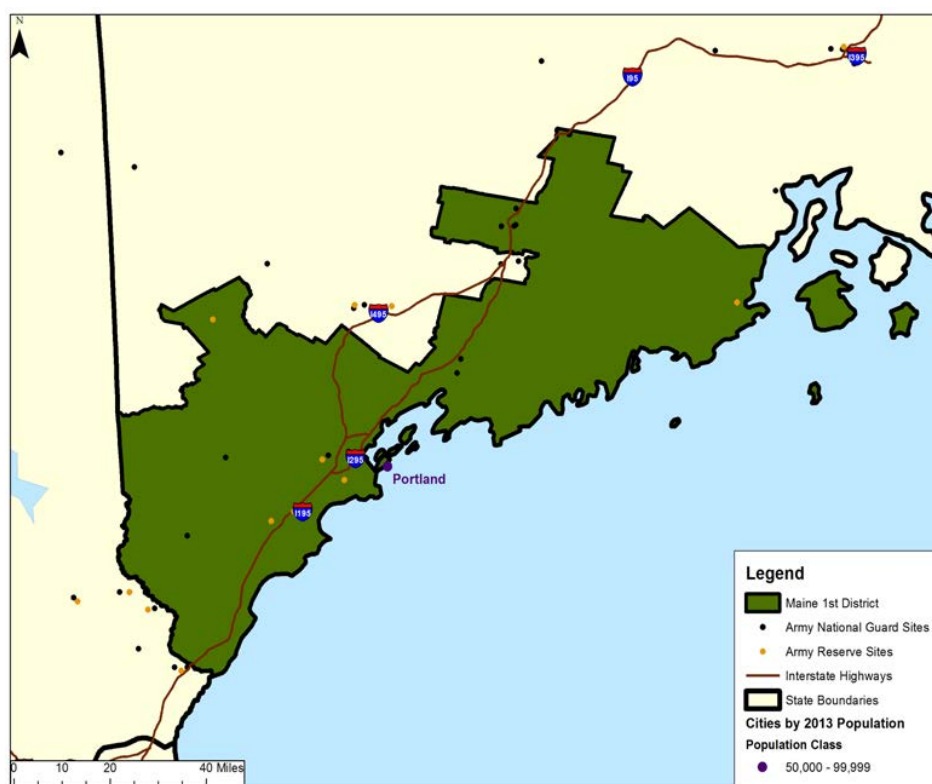
NOTE: Data labels are defined in the introduction, pp. iii–v.

Maine FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 104,790,424	\$ 194,869,199	\$ 299,659,623	1,769	1,683	3,452
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	224	922	450	173		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 77,812,696	\$ 146,623,021	\$ 224,435,717	2,342	1,271	3,613
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	268	1,456	346	271		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 182,603,120	\$ 341,492,220	\$ 524,095,340	4,111	2,954	7,065
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	493	2,378	796	444		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Maine - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 93,221,683	\$ 302,840,186	\$ 104,790,424
Additional Economic Output ²	\$ 205,786,867	\$ 497,657,452	\$ 194,869,199
Army-Driven Economic Output ³	\$ 299,008,550	\$ 800,497,638	\$ 299,659,623
All Army Direct Employment ⁴	1,804	1,804	1,769
Additional Employment ⁵	1,842	4,362	1,683
All Army Personnel and Additional Employment ⁶	3,646	6,166	3,452

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

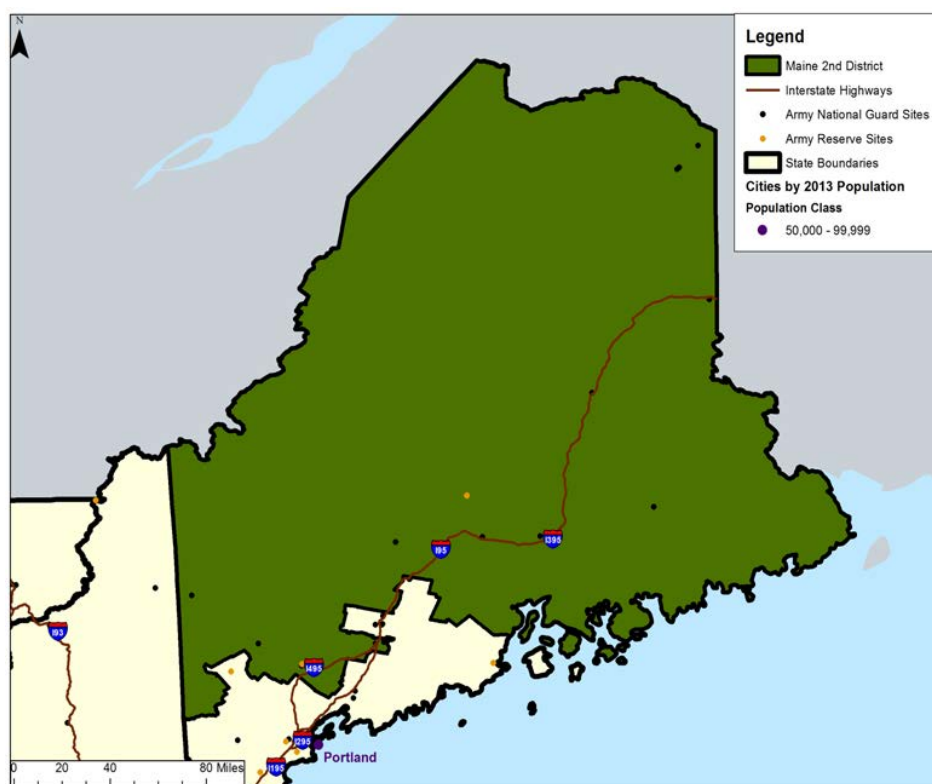
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maine - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 99,500,097	\$ 65,120,535	\$ 77,812,696
Additional Economic Output ²	\$ 189,252,944	\$ 105,700,936	\$ 146,623,021
Army-Driven Economic Output ³	\$ 288,753,041	\$ 170,821,470	\$ 224,435,717
All Army Direct Employment ⁴	2,563	2,470	2,342
Additional Employment ⁵	1,806	997	1,271
All Army Personnel and Additional Employment ⁶	4,369	3,467	3,613

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

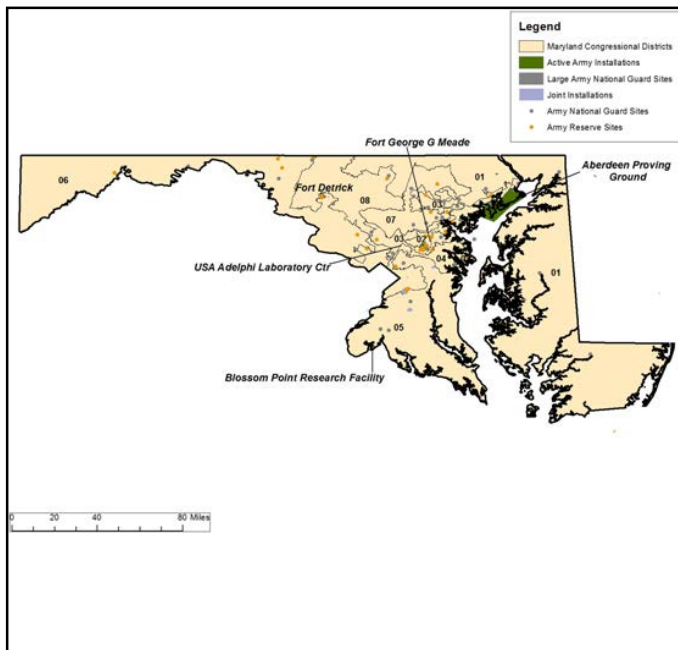
⁶ All Army employment plus estimated additional employment.

Maryland

FY 2014 State at a Glance: Maryland

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 4,998,094,496	\$ 13,343,996,354	\$ 18,342,090,850	14,818	115,415	130,233
ARNG	\$ 140,732,501	\$ 330,661,048	\$ 471,393,549	6,348	2,810	9,158
USAR	\$ 105,580,220	\$ 258,807,331	\$ 364,387,551	6,084	2,216	8,300
Civ/Ret/Surv	\$ 1,406,132,797	\$ 3,259,946,638	\$ 4,666,079,435	19,428	27,517	46,945
Total	\$ 6,650,540,014	\$ 17,193,411,371	\$ 23,843,951,385	46,678	147,958	194,636



District Number	Army-Driven Economic Output
1	\$ 1,211,307,997
2	\$ 10,860,882,025
3	\$ 1,768,859,799
4	\$ 1,847,040,011
5	\$ 1,527,319,245
6	\$ 2,349,569,284
7	\$ 861,228,872
8	\$ 3,417,744,150

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	22,085
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Maryland FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 393,905,364	\$ 793,869,459	\$ 1,187,774,823	7,149	6,384	13,533
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	880	1,120	572	4,577		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,994,947,750	\$ 8,164,921,179	\$ 11,159,868,929	11,151	67,713	78,864
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	5,101	1,464	1,364	3,221		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 575,330,398	\$ 1,347,849,688	\$ 1,923,180,086	6,799	10,317	17,116
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,717	788	933	3,361		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 581,457,996	\$ 1,372,844,053	\$ 1,954,302,049	5,545	12,286	17,831
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,427	770	918	2,429		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 522,085,733	\$ 1,106,061,997	\$ 1,628,147,730	5,361	11,042	16,403
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,416	890	926	2,128		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,010,108,933	\$ 6,105,378,209	\$ 8,115,487,142	4,140	52,887	57,027
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,490	592	637	1,421		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Maryland FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 286,494,670	\$ 679,988,292	\$ 966,482,962	4,348	4,906	9,254
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	578	594	538	2,638		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,180,870,435	\$ 3,418,271,613	\$ 4,599,142,048	5,600	27,394	32,994
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,871	519	774	1,435		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 8,545,201,279	\$ 22,989,184,490	\$ 31,534,385,769	50,093	192,929	243,022
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	15,480	6,738	6,664	21,209		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Maryland FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 404,781,318	\$ 833,904,035	\$ 1,238,685,353	6,818	6,885	13,703
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	860	1,071	544	4,344		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,588,038,268	\$ 7,544,096,677	\$ 10,132,134,945	10,587	66,206	76,793
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,904	1,322	1,328	3,033		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 487,130,467	\$ 1,107,182,326	\$ 1,594,312,793	6,519	8,417	14,936
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,660	773	921	3,165		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 490,888,673	\$ 1,152,435,062	\$ 1,643,323,735	5,443	10,340	15,783
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,462	809	910	2,262		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 477,043,973	\$ 964,684,669	\$ 1,441,728,642	5,349	9,115	14,464
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,468	924	964	1,992		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 642,860,438	\$ 1,760,806,363	\$ 2,403,666,801	4,162	14,941	19,103
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,597	573	629	1,363		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Maryland FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 244,521,301	\$ 594,535,686	\$ 839,056,987	4,149	3,969	8,118
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	559	571	532	2,487		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,000,239,390	\$ 2,860,136,091	\$ 3,860,375,481	5,486	21,784	27,270
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,928	494	697	1,367		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 6,335,503,828	\$ 16,817,780,909	\$ 23,153,284,737	48,513	141,657	190,170
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	15,439	6,537	6,525	20,013		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Maryland FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 402,035,600	\$ 809,272,397	\$ 1,211,307,997	6,567	6,809	13,376
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	804	1,061	523	4,179		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,787,315,445	\$ 8,073,566,580	\$ 10,860,882,025	10,026	71,201	81,227
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	4,759	1,174	1,169	2,925		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 534,811,755	\$ 1,234,048,043	\$ 1,768,859,799	6,317	9,503	15,820
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,639	743	870	3,065		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 574,871,512	\$ 1,272,168,499	\$ 1,847,040,011	5,262	11,632	16,894
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,345	794	894	2,228		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 507,223,424	\$ 1,020,095,822	\$ 1,527,319,245	5,234	9,634	14,868
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,412	920	930	1,972		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 656,366,152	\$ 1,693,203,132	\$ 2,349,569,284	4,080	14,806	18,886
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,590	581	579	1,328		

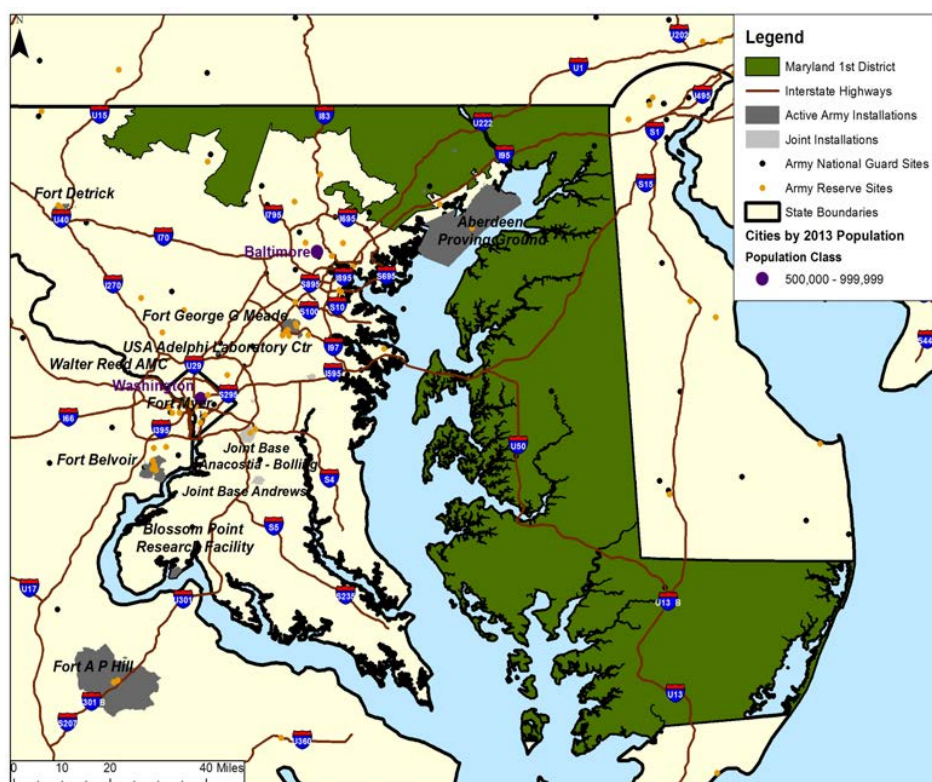
NOTE: Data labels are defined in the introduction, pp. iii–v.

Maryland FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 279,820,587	\$ 581,408,284	\$ 861,228,872	3,960	4,202	8,162
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	535	539	492	2,393		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 908,095,536	\$ 2,509,648,614	\$ 3,417,744,150	5,234	20,172	25,406
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,733	536	627	1,338		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 6,650,540,011	\$ 17,193,411,371	\$ 23,843,951,383	46,680	147,959	194,639
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	14,818	6,347	6,084	19,429		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Maryland - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 393,905,364	\$ 404,781,318	\$ 402,035,600
Additional Economic Output ²	\$ 793,869,459	\$ 833,904,035	\$ 809,272,397
Army-Driven Economic Output ³	\$ 1,187,774,823	\$ 1,238,685,353	\$ 1,211,307,997
All Army Direct Employment ⁴	7,149	6,818	6,567
Additional Employment ⁵	6,384	6,885	6,809
All Army Personnel and Additional Employment ⁶	13,533	13,703	13,376

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

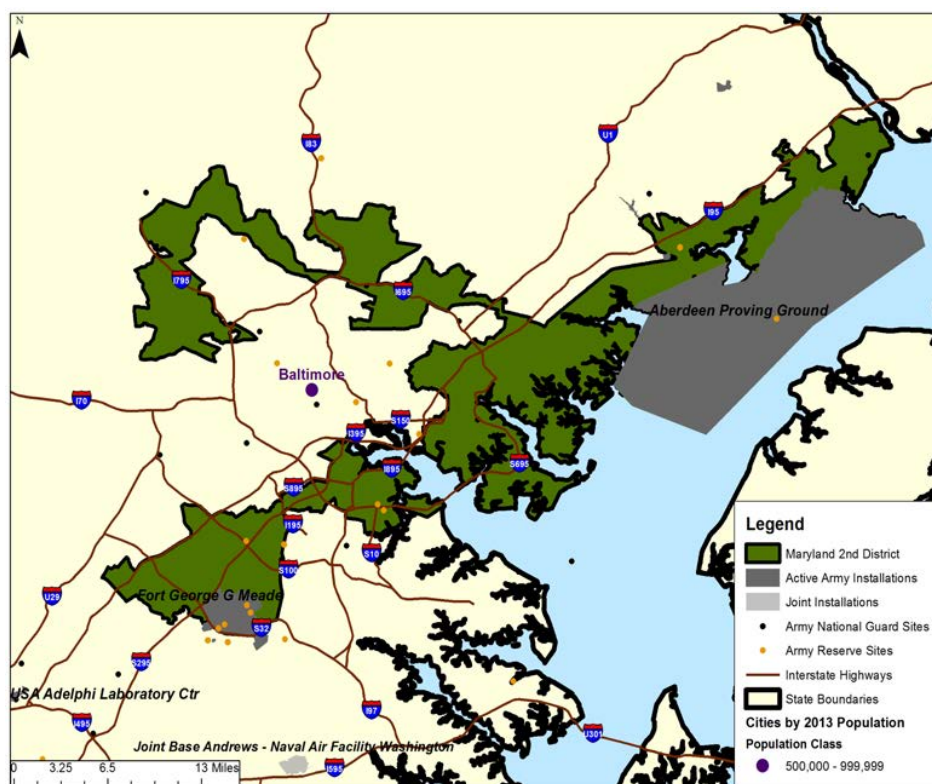
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 2,994,947,750	\$ 2,588,038,268	\$ 2,787,315,445
Additional Economic Output ²	\$ 8,164,921,179	\$ 7,544,096,677	\$ 8,073,566,580
Army-Driven Economic Output ³	\$ 11,159,868,929	\$ 10,132,134,945	\$ 10,860,882,025
All Army Direct Employment ⁴	11,151	10,587	10,026
Additional Employment ⁵	67,713	66,206	71,201
All Army Personnel and Additional Employment ⁶	78,864	76,793	81,227

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

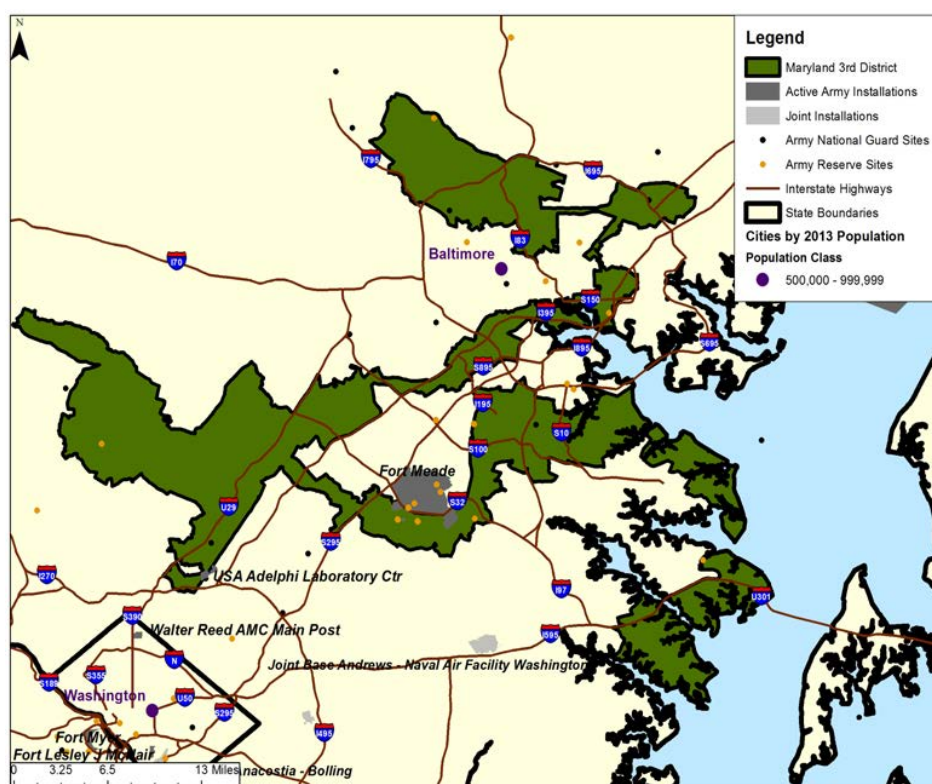
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 575,330,398	\$ 487,130,467	\$ 534,811,755
Additional Economic Output ²	\$ 1,347,849,688	\$ 1,107,182,326	\$ 1,234,048,043
Army-Driven Economic Output ³	\$ 1,923,180,086	\$ 1,594,312,793	\$ 1,768,859,799
All Army Direct Employment ⁴	6,799	6,519	6,317
Additional Employment ⁵	10,317	8,417	9,503
All Army Personnel and Additional Employment ⁶	17,116	14,936	15,820

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

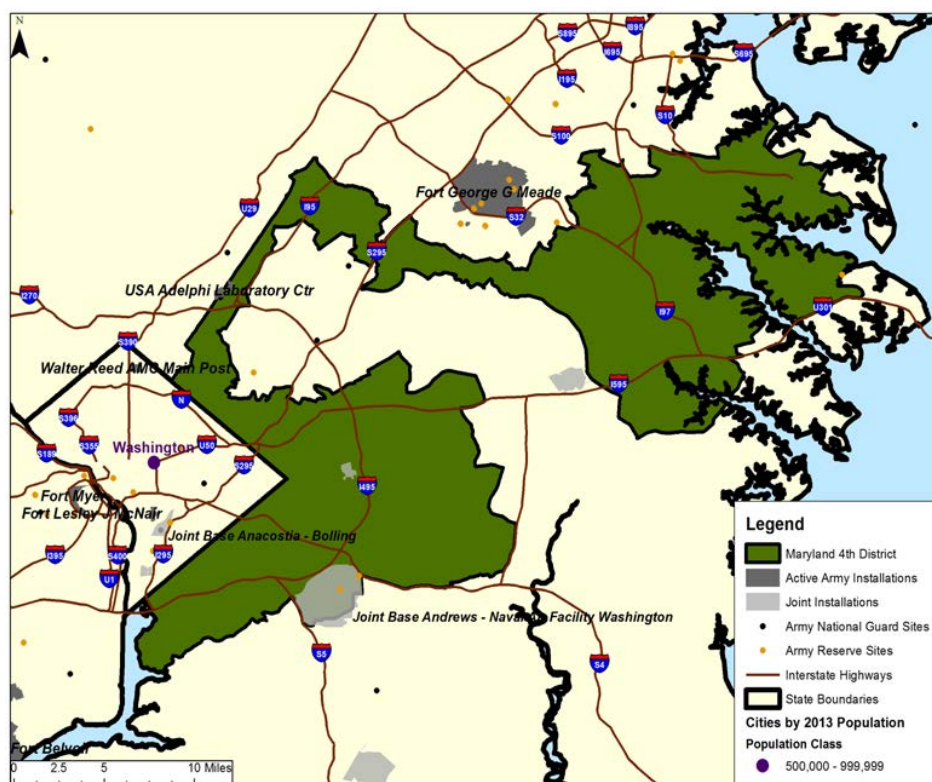
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 581,457,996	\$ 490,888,673	\$ 574,871,512
Additional Economic Output ²	\$ 1,372,844,053	\$ 1,152,435,062	\$ 1,272,168,499
Army-Driven Economic Output ³	\$ 1,954,302,049	\$ 1,643,323,735	\$ 1,847,040,011
All Army Direct Employment ⁴	5,545	5,443	5,262
Additional Employment ⁵	12,286	10,340	11,632
All Army Personnel and Additional Employment ⁶	17,831	15,783	16,894

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

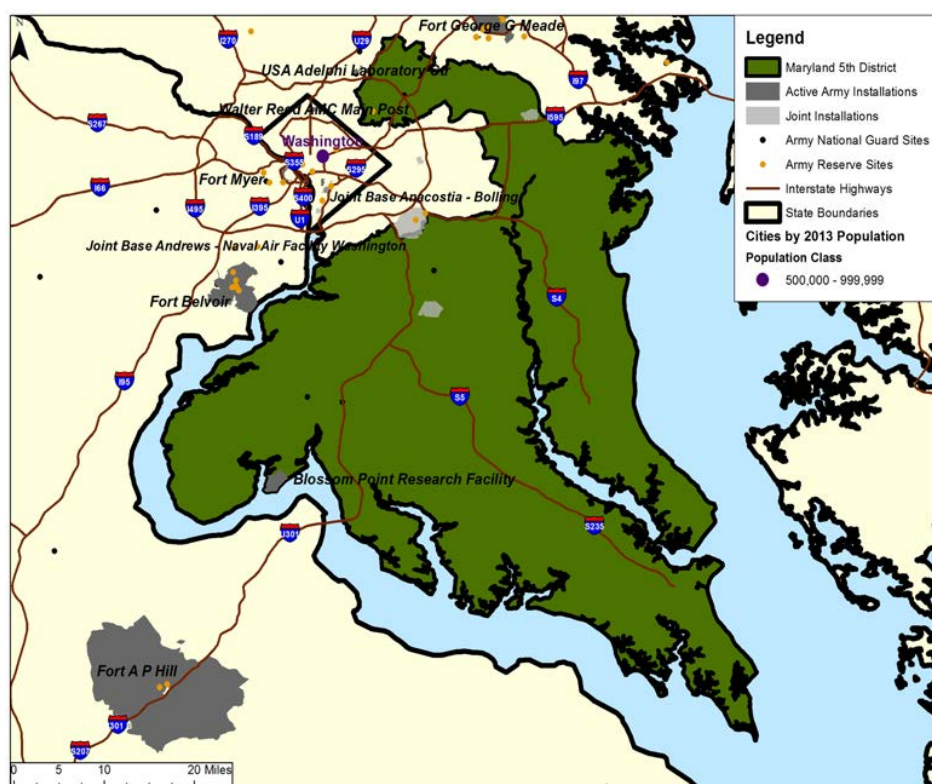
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 522,085,733	\$ 477,043,973	\$ 507,223,424
Additional Economic Output ²	\$ 1,106,061,997	\$ 964,684,669	\$ 1,020,095,822
Army-Driven Economic Output ³	\$ 1,628,147,730	\$ 1,441,728,642	\$ 1,527,319,245
All Army Direct Employment ⁴	5,361	5,349	5,234
Additional Employment ⁵	11,042	9,115	9,634
All Army Personnel and Additional Employment ⁶	16,403	14,464	14,868

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

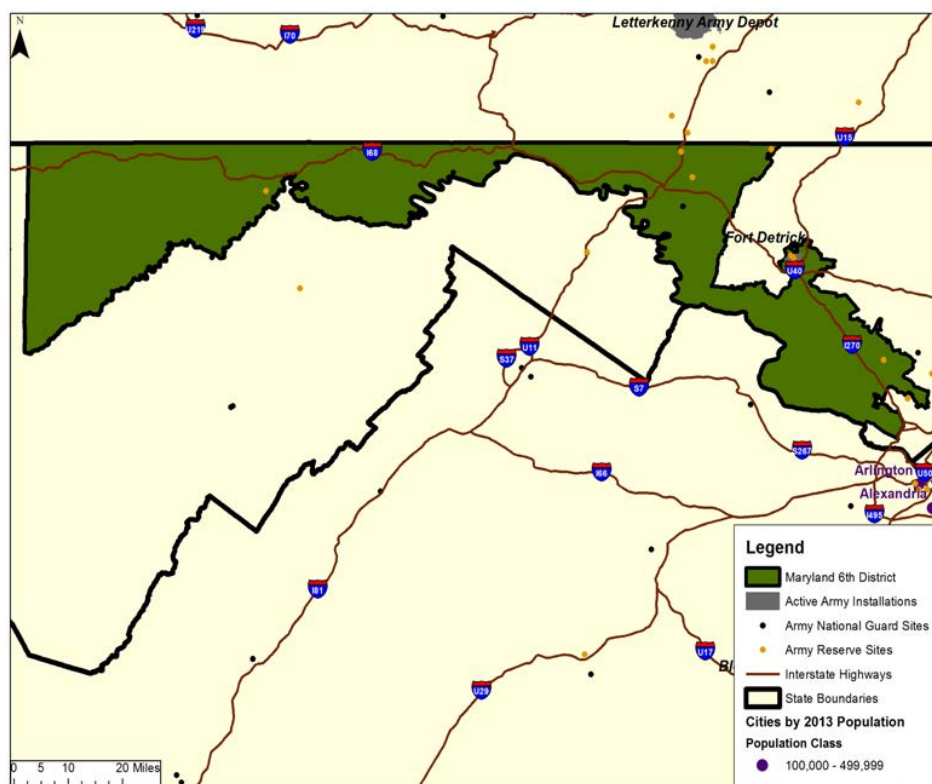
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 2,010,108,933	\$ 642,860,438	\$ 656,366,152
Additional Economic Output ²	\$ 6,105,378,209	\$ 1,760,806,363	\$ 1,693,203,132
Army-Driven Economic Output ³	\$ 8,115,487,142	\$ 2,403,666,801	\$ 2,349,569,284
All Army Direct Employment ⁴	4,140	4,162	4,080
Additional Employment ⁵	52,887	14,941	14,806
All Army Personnel and Additional Employment ⁶	57,027	19,103	18,886

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

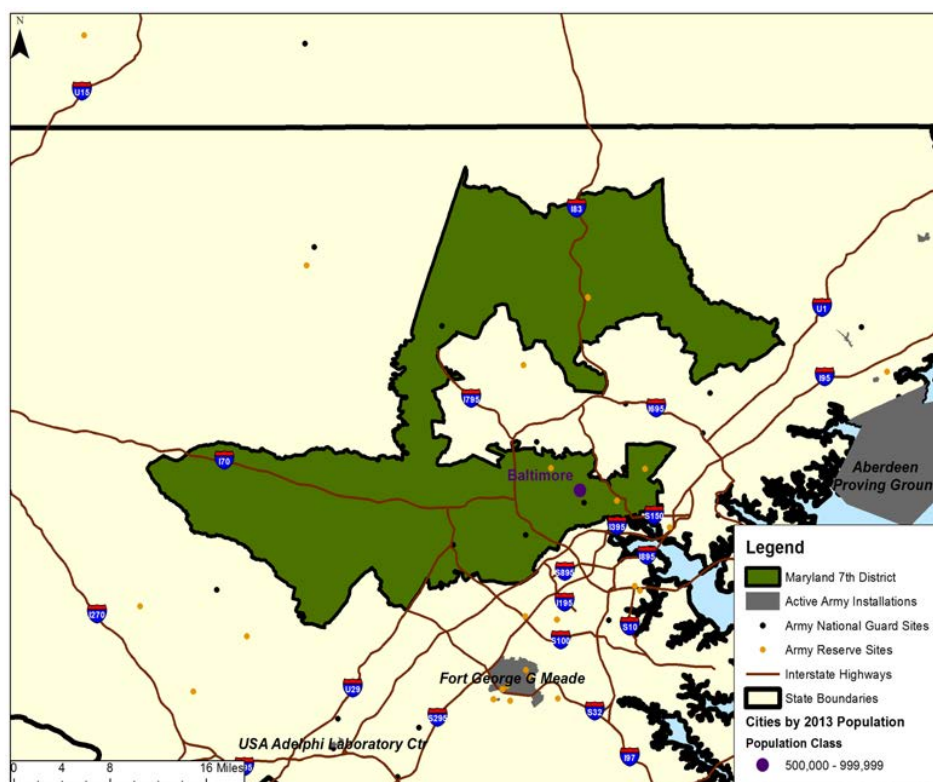
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Maryland - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 286,494,670	\$ 244,521,301	\$ 279,820,587
Additional Economic Output ²	\$ 679,988,292	\$ 594,535,686	\$ 581,408,284
Army-Driven Economic Output ³	\$ 966,482,962	\$ 839,056,987	\$ 861,228,872
All Army Direct Employment ⁴	4,348	4,149	3,960
Additional Employment ⁵	4,906	3,969	4,202
All Army Personnel and Additional Employment ⁶	9,254	8,118	8,162

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

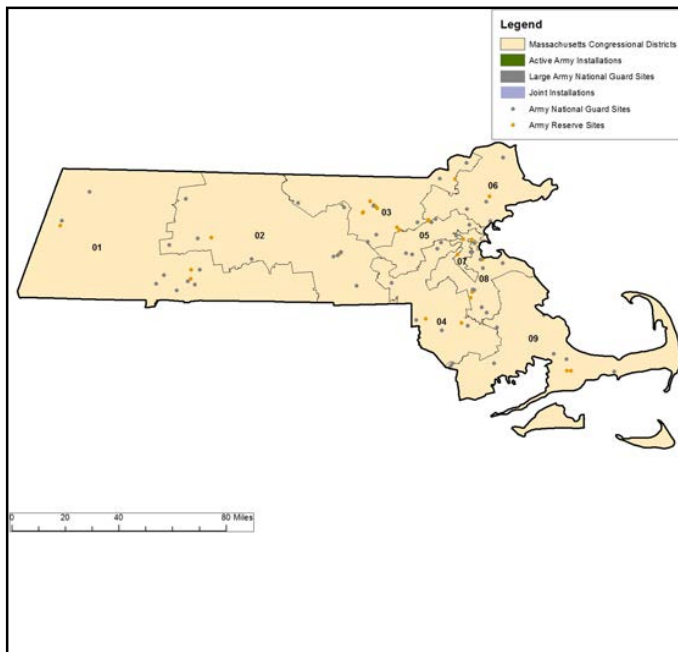
Maryland - District 8

Massachusetts

FY 2014 State at a Glance: Massachusetts

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 2,629,679,000	\$ 6,191,679,229	\$ 8,821,358,229	1,550	42,268	43,818
ARNG	\$ 124,438,642	\$ 281,458,725	\$ 405,897,367	6,943	2,236	9,179
USAR	\$ 58,092,471	\$ 130,318,324	\$ 188,410,795	3,833	988	4,821
Civ/Ret/Surv	\$ 193,333,506	\$ 441,236,972	\$ 634,570,478	2,692	3,360	6,052
Total	\$ 3,005,543,619	\$ 7,044,693,250	\$ 10,050,236,869	15,018	48,852	63,870



District Number	Army-Driven Economic Output
1	\$ 236,805,809
2	\$ 229,094,589
3	\$ 3,476,495,800
4	\$ 3,504,744,843
5	\$ 664,856,978
6	\$ 1,132,833,236
7	\$ 216,846,388
8	\$ 162,494,961
9	\$ 426,064,265

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	8,668
------------------------	-------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Massachusetts FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 58,513,823	\$ 127,251,383	\$ 185,765,206	2,016	1,119	3,135
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	189	1,072	512	243		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 69,874,096	\$ 140,893,666	\$ 210,767,762	2,386	1,048	3,434
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	205	1,131	492	558		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,969,068,749	\$ 4,842,777,581	\$ 6,811,846,330	1,872	38,728	40,600
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	182	706	514	470		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 985,785,087	\$ 2,983,834,442	\$ 3,969,619,529	1,666	17,075	18,741
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	230	730	342	364		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 213,168,769	\$ 535,424,624	\$ 748,593,393	1,218	4,182	5,400
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	253	366	259	341		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,196,939,851	\$ 3,928,168,637	\$ 5,125,108,488	1,757	24,720	26,477
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	243	850	474	190		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Massachusetts FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 107,154,275	\$ 184,953,686	\$ 292,107,961	1,377	1,556	2,933
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	153	617	450	157		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 93,270,054	\$ 227,962,613	\$ 321,232,667	1,900	1,726	3,626
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	193	938	521	249		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 109,411,770	\$ 231,427,900	\$ 340,839,670	1,878	2,198	4,076
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	157	1,094	344	283		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 4,803,186,474	\$ 13,202,694,532	\$ 18,005,881,006	16,070	92,352	108,422
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,805	7,502	3,909	2,854		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Massachusetts FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,738,294	\$ 168,358,995	\$ 241,097,289	1,901	1,558	3,459
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	180	987	498	235		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,260,096	\$ 141,091,223	\$ 207,351,319	2,356	1,117	3,473
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	227	1,085	515	528		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,621,189,607	\$ 3,033,190,661	\$ 4,654,380,269	1,832	27,225	29,057
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	176	679	521	456		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 909,546,114	\$ 2,619,115,475	\$ 3,528,661,589	1,629	15,446	17,075
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	213	734	339	343		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 200,282,344	\$ 553,722,277	\$ 754,004,621	1,161	3,853	5,014
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	234	364	248	315		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 487,406,676	\$ 1,720,868,536	\$ 2,208,275,212	1,744	8,637	10,381
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	262	825	467	189		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Massachusetts FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,946,000	\$ 124,260,012	\$ 191,206,012	1,365	884	2,249
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	170	608	442	145		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 60,456,663	\$ 94,087,661	\$ 154,544,325	1,848	763	2,611
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	195	890	531	233		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 118,859,167	\$ 241,022,938	\$ 359,882,105	1,817	2,355	4,172
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	1,040	350	265		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,603,684,961	\$ 8,695,717,778	\$ 12,299,402,741	15,653	61,838	77,491
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,819	7,213	3,912	2,710		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Massachusetts FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 71,740,714	\$ 165,065,096	\$ 236,805,809	1,806	1,504	3,310
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	159	930	490	229		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,099,851	\$ 156,994,738	\$ 229,094,589	2,276	1,203	3,479
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	180	1,050	516	531		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,222,398,118	\$ 2,254,097,682	\$ 3,476,495,800	1,761	17,056	18,817
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	150	669	486	456		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 908,831,429	\$ 2,595,913,414	\$ 3,504,744,843	1,575	15,196	16,771
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	178	720	340	337		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 181,888,602	\$ 482,968,376	\$ 664,856,978	1,129	3,712	4,841
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	215	343	255	315		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 272,891,501	\$ 859,941,735	\$ 1,132,833,236	1,675	5,520	7,195
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	195	825	454	202		

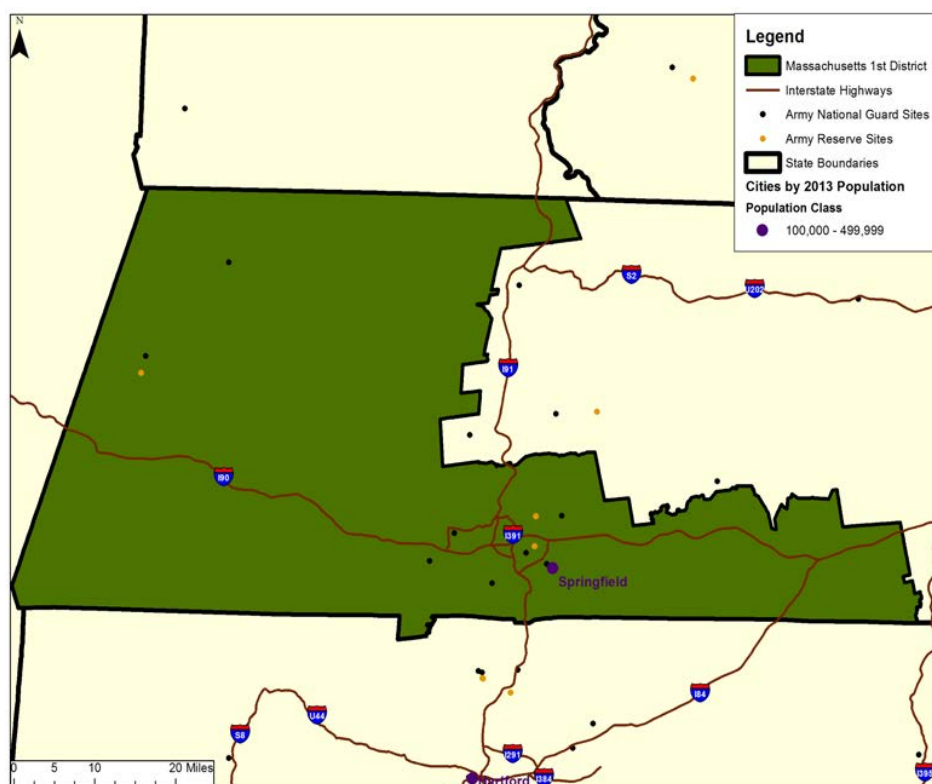
NOTE: Data labels are defined in the introduction, pp. iii–v.

Massachusetts FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 74,918,387	\$ 141,928,002	\$ 216,846,388	1,301	1,087	2,388
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	137	577	443	143		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 54,778,771	\$ 107,716,190	\$ 162,494,961	1,755	866	2,621
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	173	837	522	223		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 145,996,245	\$ 280,068,020	\$ 426,064,265	1,737	2,708	4,445
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	162	992	326	256		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,005,543,618	\$ 7,044,693,253	\$ 10,050,236,869	15,015	48,852	63,867
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,548	6,942	3,832	2,692		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Massachusetts - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 58,513,823	\$ 72,738,294	\$ 71,740,714
Additional Economic Output ²	\$ 127,251,383	\$ 168,358,995	\$ 165,065,096
Army-Driven Economic Output ³	\$ 185,765,206	\$ 241,097,289	\$ 236,805,809
All Army Direct Employment ⁴	2,016	1,901	1,806
Additional Employment ⁵	1,119	1,558	1,504
All Army Personnel and Additional Employment ⁶	3,135	3,459	3,310

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

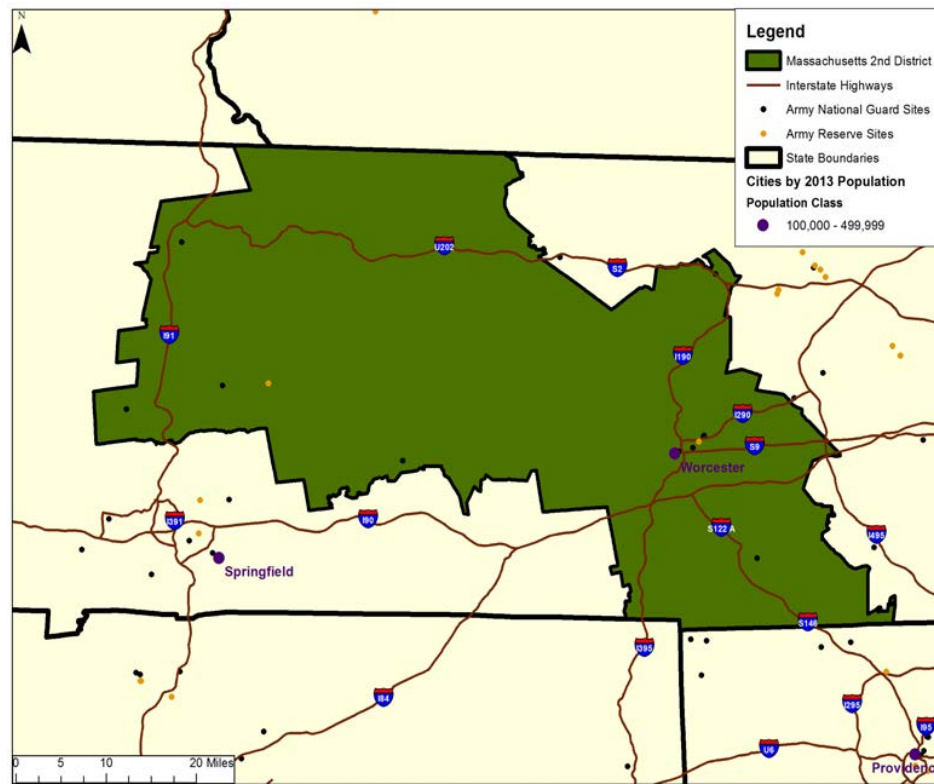
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

4 Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Massachusetts - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 69,874,096	\$ 66,260,096	\$ 72,099,851
Additional Economic Output ²	\$ 140,893,666	\$ 141,091,223	\$ 156,994,738
Army-Driven Economic Output ³	\$ 210,767,762	\$ 207,351,319	\$ 229,094,589
All Army Direct Employment ⁴	2,386	2,356	2,276
Additional Employment ⁵	1,048	1,117	1,203
All Army Personnel and Additional Employment ⁶	3,434	3,473	3,479

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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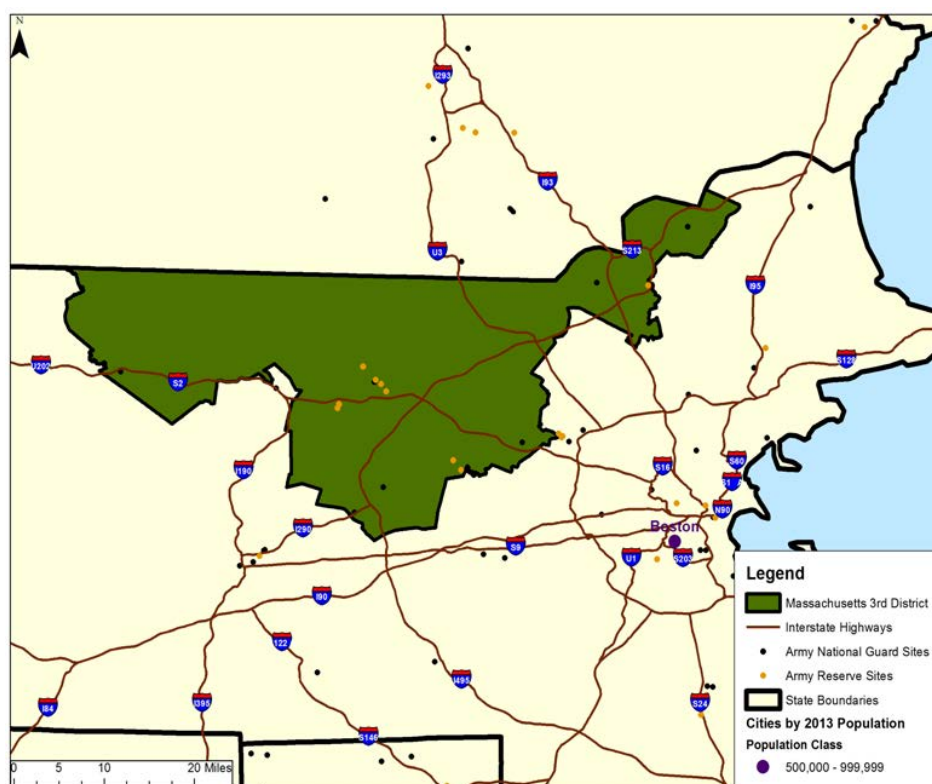
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Massachusetts - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,969,068,749	\$ 1,621,189,607	\$ 1,222,398,118
Additional Economic Output ²	\$ 4,842,777,581	\$ 3,033,190,661	\$ 2,254,097,682
Army-Driven Economic Output ³	\$ 6,811,846,330	\$ 4,654,380,269	\$ 3,476,495,800
All Army Direct Employment ⁴	1,872	1,832	1,761
Additional Employment ⁵	38,728	27,225	17,056
All Army Personnel and Additional Employment ⁶	40,600	29,057	18,817

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

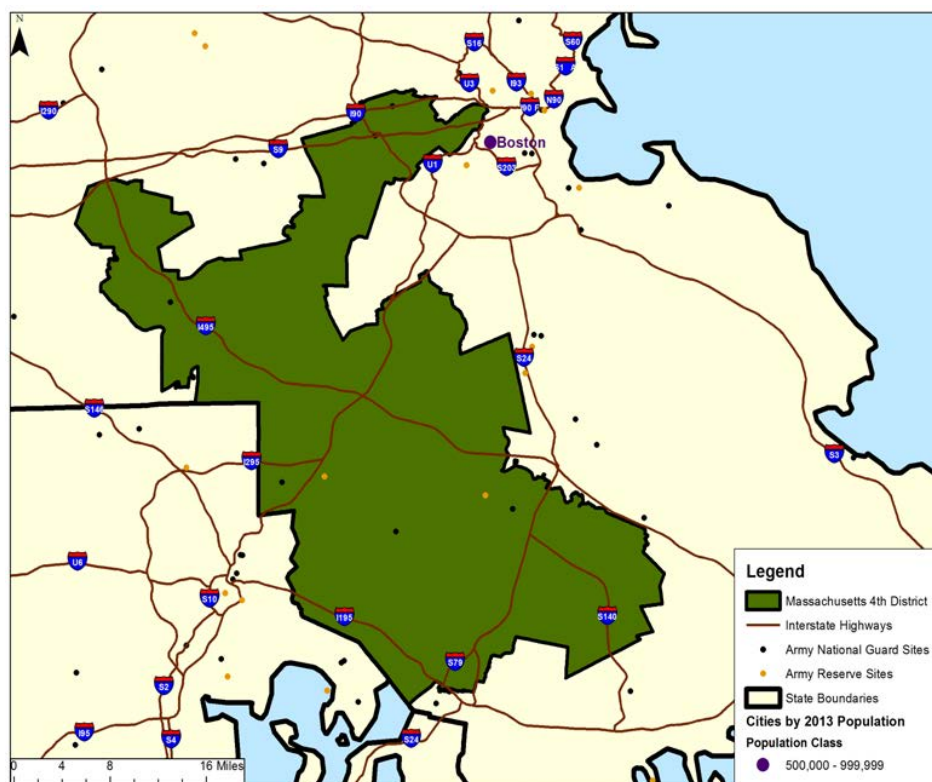
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Massachusetts - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 985,785,087	\$ 909,546,114	\$ 908,831,429
Additional Economic Output ²	\$ 2,983,834,442	\$ 2,619,115,475	\$ 2,595,913,414
Army-Driven Economic Output ³	\$ 3,969,619,529	\$ 3,528,661,589	\$ 3,504,744,843
All Army Direct Employment ⁴	1,666	1,629	1,575
Additional Employment ⁵	17,075	15,446	15,196
All Army Personnel and Additional Employment ⁶	18,741	17,075	16,771

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

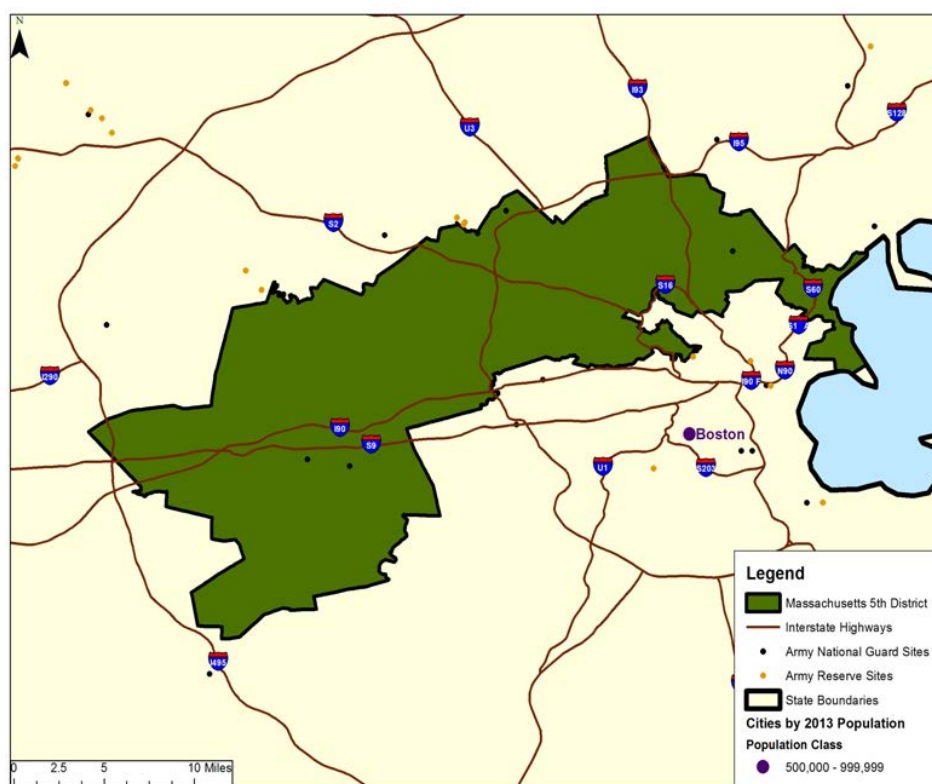
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Massachusetts - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 213,168,769	\$ 200,282,344	\$ 181,888,602
Additional Economic Output ²	\$ 535,424,624	\$ 553,722,277	\$ 482,968,376
Army-Driven Economic Output ³	\$ 748,593,393	\$ 754,004,621	\$ 664,856,978
All Army Direct Employment ⁴	1,218	1,161	1,129
Additional Employment ⁵	4,182	3,853	3,712
All Army Personnel and Additional Employment ⁶	5,400	5,014	4,841

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

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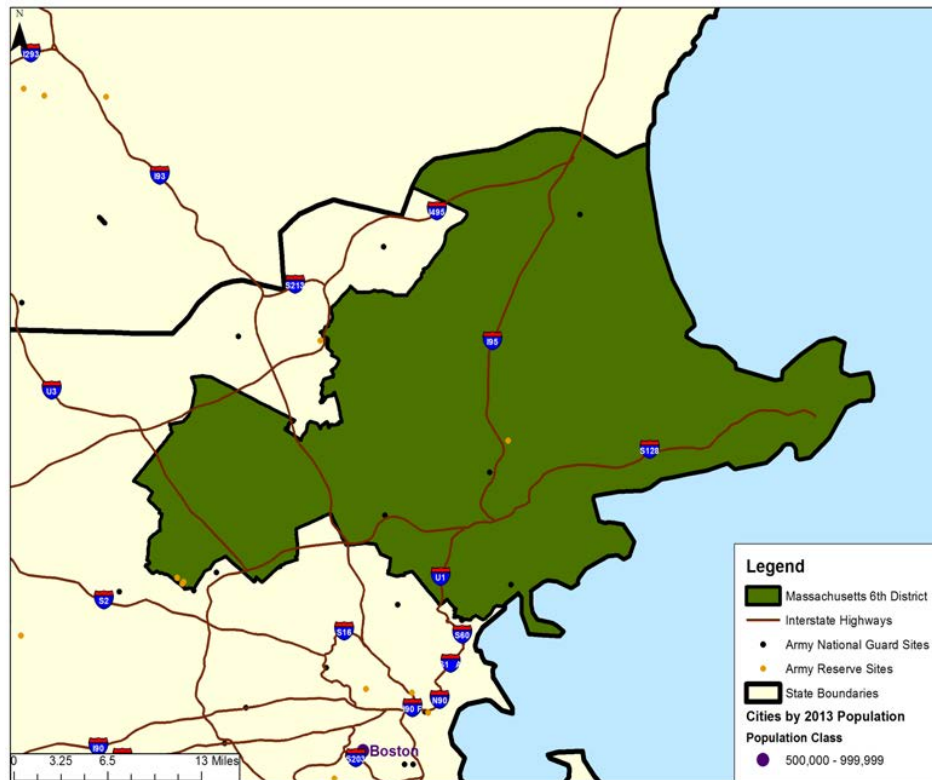
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Massachusetts - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,196,939,851	\$ 487,406,676	\$ 272,891,501
Additional Economic Output ²	\$ 3,928,168,637	\$ 1,720,868,536	\$ 859,941,735
Army-Driven Economic Output ³	\$ 5,125,108,488	\$ 2,208,275,212	\$ 1,132,833,236
All Army Direct Employment ⁴	1,757	1,744	1,675
Additional Employment ⁵	24,720	8,637	5,520
All Army Personnel and Additional Employment ⁶	26,477	10,381	7,195

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

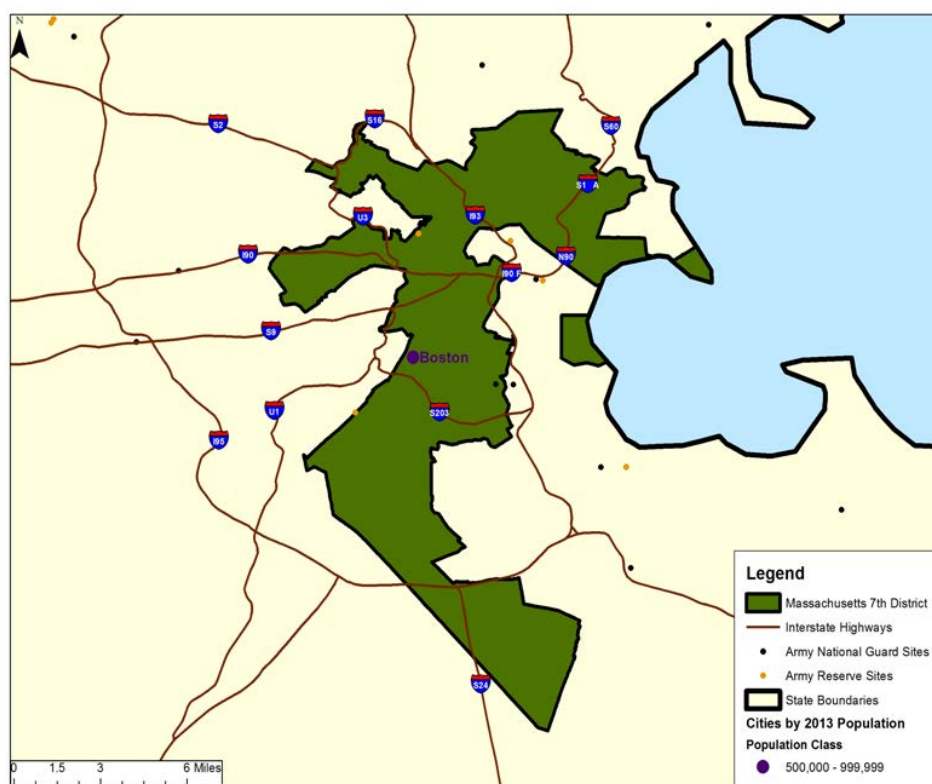
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Massachusetts - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 107,154,275	\$ 66,946,000	\$ 74,918,387
Additional Economic Output ²	\$ 184,953,686	\$ 124,260,012	\$ 141,928,002
Army-Driven Economic Output ³	\$ 292,107,961	\$ 191,206,012	\$ 216,846,388
All Army Direct Employment ⁴	1,377	1,365	1,301
Additional Employment ⁵	1,556	884	1,087
All Army Personnel and Additional Employment ⁶	2,933	2,249	2,388

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

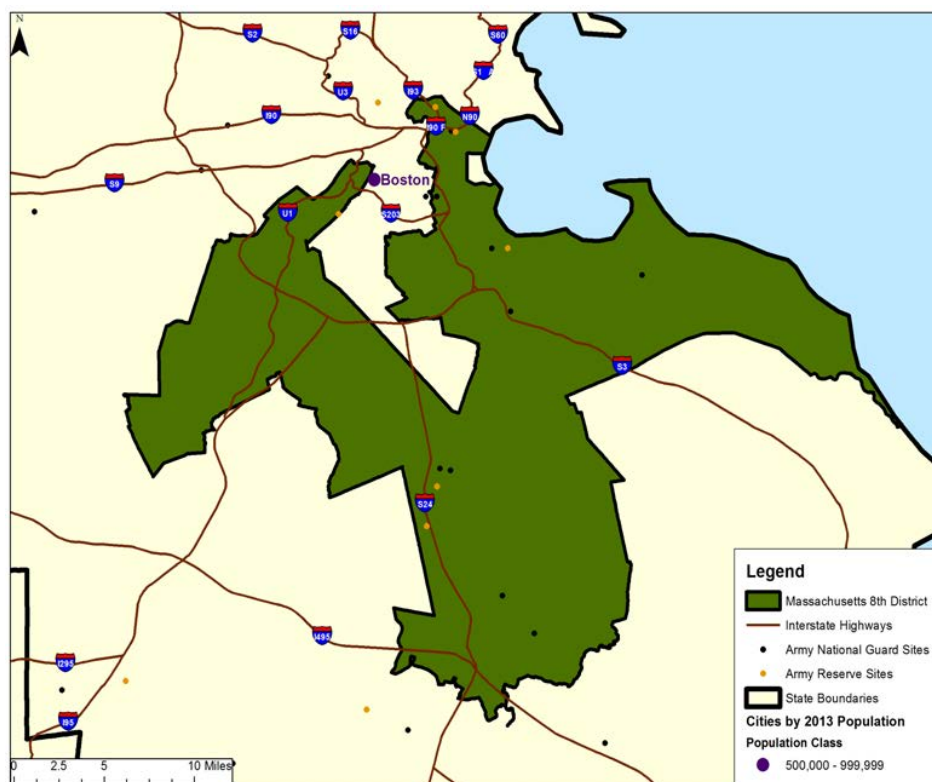
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Massachusetts - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 93,270,054	\$ 60,456,663	\$ 54,778,771
Additional Economic Output ²	\$ 227,962,613	\$ 94,087,661	\$ 107,716,190
Army-Driven Economic Output ³	\$ 321,232,667	\$ 154,544,325	\$ 162,494,961
All Army Direct Employment ⁴	1,900	1,848	1,755
Additional Employment ⁵	1,726	763	866
All Army Personnel and Additional Employment ⁶	3,626	2,611	2,621

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

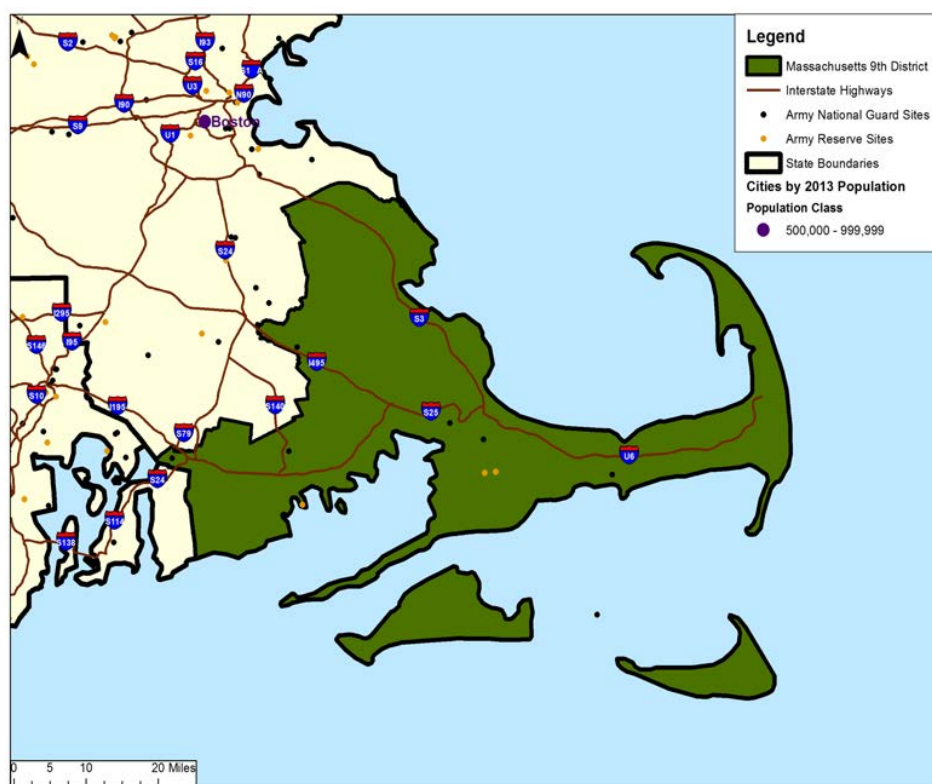
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Massachusetts - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 109,411,770	\$ 118,859,167	\$ 145,996,245
Additional Economic Output ²	\$ 231,427,900	\$ 241,022,938	\$ 280,068,020
Army-Driven Economic Output ³	\$ 340,839,670	\$ 359,882,105	\$ 426,064,265
All Army Direct Employment ⁴	1,878	1,817	1,737
Additional Employment ⁵	2,198	2,355	2,708
All Army Personnel and Additional Employment ⁶	4,076	4,172	4,445

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

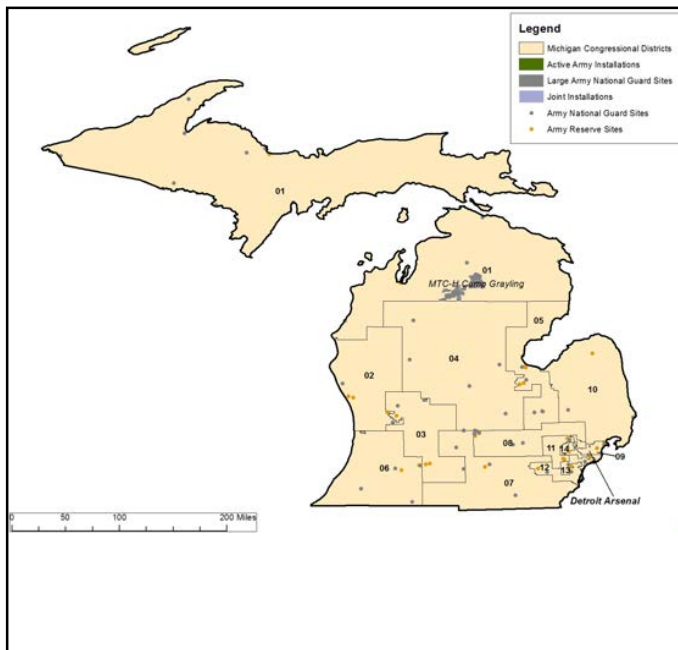
⁶ All Army employment plus estimated additional employment.

Michigan

FY 2014 State at a Glance: Michigan

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 1,831,618,603	\$ 3,691,120,057	\$ 5,522,738,660	2,565	27,879	30,444
ARNG	\$ 124,940,025	\$ 305,330,263	\$ 430,270,288	9,069	2,386	11,455
USAR	\$ 43,391,871	\$ 101,577,901	\$ 144,969,772	4,683	769	5,452
Civ/Ret/Surv	\$ 482,773,650	\$ 1,143,063,166	\$ 1,625,836,816	7,661	8,661	16,322
Total	\$ 2,482,724,149	\$ 5,241,091,387	\$ 7,723,815,536	23,978	39,695	63,673



District Number	Army-Driven Economic Output
1	\$ 301,673,501
2	\$ 332,614,696
3	\$ 172,069,786
4	\$ 477,740,340
5	\$ 87,558,290
6	\$ 132,986,894
7	\$ 154,478,204
8	\$ 514,048,620
9	\$ 985,167,479
10	\$ 3,373,629,277
11	\$ 604,749,508
12	\$ 250,920,857
13	\$ 90,419,708
14	\$ 245,758,374

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	12,762
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¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 108,318,713	\$ 210,264,000	\$ 318,582,713	2,280	2,150	4,430
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	268	1,395	327	289		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 110,479,213	\$ 105,799,691	\$ 216,278,904	1,530	1,108	2,638
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	202	825	423	80		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 86,249,788	\$ 223,004,131	\$ 309,253,919	1,582	1,849	3,431
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	198	896	371	117		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 138,703,060	\$ 367,981,663	\$ 506,684,723	1,945	2,545	4,490
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	246	1,124	335	240		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 36,441,733	\$ 84,739,175	\$ 121,180,908	1,168	682	1,850
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	200	529	304	135		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 42,713,769	\$ 130,583,864	\$ 173,297,633	1,603	816	2,419
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	229	792	478	104		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 63,537,317	\$ 115,842,523	\$ 179,379,840	2,064	920	2,984
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	256	1,042	468	299		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 127,658,240	\$ 351,253,553	\$ 478,911,793	2,231	2,886	5,117
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	239	827	359	805		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 322,281,377	\$ 767,106,255	\$ 1,089,387,632	3,508	5,841	9,349
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	251	498	414	2,345		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,950,166,107	\$ 3,358,797,546	\$ 5,308,963,653	2,831	25,482	28,313
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	310	544	337	1,640		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 301,980,962	\$ 586,148,431	\$ 888,129,393	1,906	3,926	5,832
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	184	422	317	983		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 96,358,045	\$ 193,760,068	\$ 290,118,113	1,169	1,645	2,814
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	154	391	318	306		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2012				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 43,367,397	\$ 90,781,801	\$ 134,149,198	902	623	1,525
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	97	299	214	291		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 96,347,654	\$ 354,671,664	\$ 451,019,318	1,257	1,490	2,747
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	77	253	205	723		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 3,524,603,375	\$ 6,940,734,365	\$ 10,465,337,740	25,976	51,963	77,939
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,914	9,845	4,878	8,365		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 85,439,817	\$ 192,901,997	\$ 278,341,814	2,152	1,921	4,073
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	281	1,277	313	281		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 68,423,736	\$ 67,288,624	\$ 135,712,360	1,479	751	2,230
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	203	817	384	75		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 53,299,056	\$ 115,079,395	\$ 168,378,451	1,587	965	2,552
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	217	893	370	106		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 106,744,794	\$ 270,752,907	\$ 377,497,701	1,901	1,863	3,764
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	247	1,098	335	221		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 33,044,218	\$ 49,664,178	\$ 82,708,397	1,168	494	1,662
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	202	515	322	129		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 39,653,513	\$ 115,013,382	\$ 154,666,895	1,580	712	2,292
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	231	799	461	89		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 56,212,875	\$ 104,840,528	\$ 161,053,403	2,039	785	2,824
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	255	1,028	472	284		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 109,837,821	\$ 336,300,338	\$ 446,138,159	2,214	3,045	5,259
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	243	841	371	759		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 348,505,097	\$ 850,278,787	\$ 1,198,783,884	3,399	8,142	11,541
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	270	499	400	2,229		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,485,739,004	\$ 2,774,757,811	\$ 4,260,496,814	2,749	21,122	23,871
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	317	532	337	1,563		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 182,605,353	\$ 366,038,100	\$ 548,643,453	1,842	2,285	4,127
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	177	425	311	929		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 65,854,185	\$ 158,843,029	\$ 224,697,214	1,177	1,178	2,355
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	169	416	298	294		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2013				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 30,755,530	\$ 69,486,591	\$ 100,242,121	896	417	1,313
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	111	290	230	264		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 79,455,822	\$ 239,118,212	\$ 318,574,034	1,204	1,262	2,466
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	92	249	191	672		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,745,570,821	\$ 5,710,363,879	\$ 8,455,934,700	25,387	44,942	70,329
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	3,018	9,686	4,807	7,901		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 93,202,190	\$ 208,471,311	\$ 301,673,501	2,051	2,210	4,261
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	224	1,241	306	279		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 90,424,106	\$ 242,190,590	\$ 332,614,696	1,456	1,516	2,972
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	188	806	387	76		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 58,873,565	\$ 113,196,222	\$ 172,069,786	1,493	986	2,479
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	174	841	370	108		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 136,107,015	\$ 341,633,324	\$ 477,740,340	1,760	2,418	4,178
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	197	1,035	310	218		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 29,828,707	\$ 57,729,583	\$ 87,558,290	1,060	538	1,598
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	155	482	296	128		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 38,342,672	\$ 94,644,222	\$ 132,986,894	1,471	676	2,147
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	177	732	463	100		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 52,335,454	\$ 102,142,750	\$ 154,478,204	1,924	762	2,686
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	228	970	448	278		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 113,922,088	\$ 400,126,533	\$ 514,048,620	2,068	3,127	5,195
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	214	753	370	731		
9	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 286,872,983	\$ 698,294,496	\$ 985,167,479	3,284	5,769	9,053
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	249	467	409	2,159		
10	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,229,661,030	\$ 2,143,968,247	\$ 3,373,629,277	2,597	16,207	18,804
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	288	468	326	1,514		
11	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 187,876,139	\$ 416,873,369	\$ 604,749,508	1,756	2,934	4,690
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	163	391	309	892		
12	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 75,238,108	\$ 175,682,749	\$ 250,920,857	1,101	1,223	2,324
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	138	389	290	284		

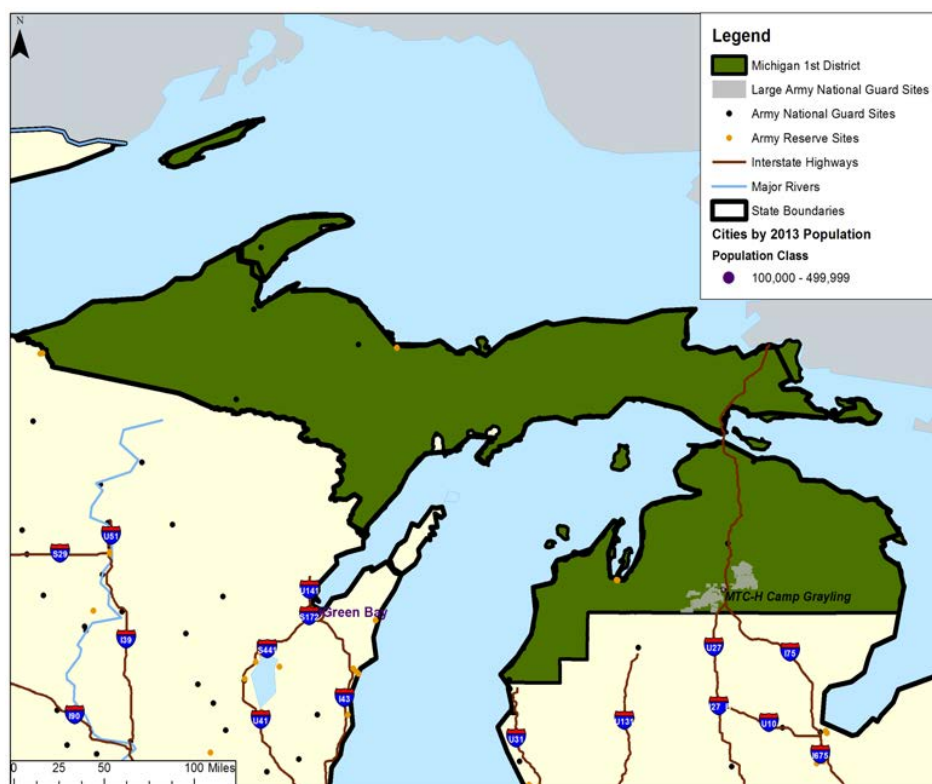
NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
13	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 29,169,833	\$ 61,249,875	\$ 90,419,708	825	420	1,245
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	91	268	215	251		
14	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 60,870,263	\$ 184,888,111	\$ 245,758,374	1,129	909	2,038
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	77	226	182	643		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 2,482,724,153	\$ 5,241,091,382	\$ 7,723,815,534	23,975	39,695	63,670
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	2,567	9,077	4,688	7,669		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Michigan - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 108,318,713	\$ 85,439,817	\$ 93,202,190
Additional Economic Output ²	\$ 210,264,000	\$ 192,901,997	\$ 208,471,311
Army-Driven Economic Output ³	\$ 318,582,713	\$ 278,341,814	\$ 301,673,501
All Army Direct Employment ⁴	2,280	2,152	2,051
Additional Employment ⁵	2,150	1,921	2,210
All Army Personnel and Additional Employment ⁶	4,430	4,073	4,261

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

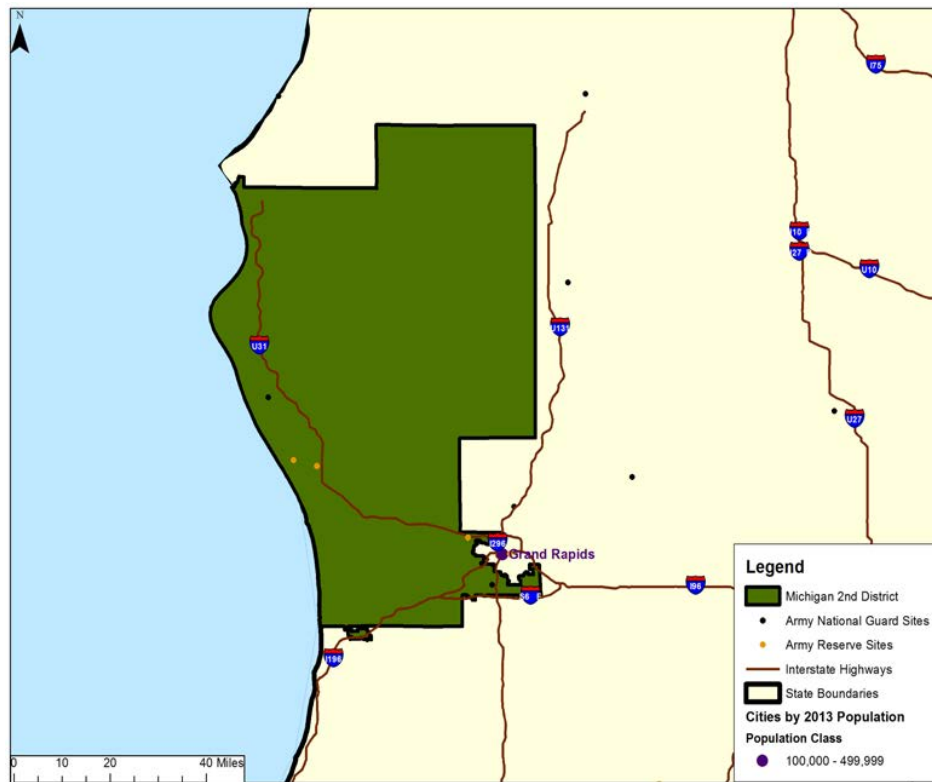
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 110,479,213	\$ 68,423,736	\$ 90,424,106
Additional Economic Output ²	\$ 105,799,691	\$ 67,288,624	\$ 242,190,590
Army-Driven Economic Output ³	\$ 216,278,904	\$ 135,712,360	\$ 332,614,696
All Army Direct Employment ⁴	1,530	1,479	1,456
Additional Employment ⁵	1,108	751	1,516
All Army Personnel and Additional Employment ⁶	2,638	2,230	2,972

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

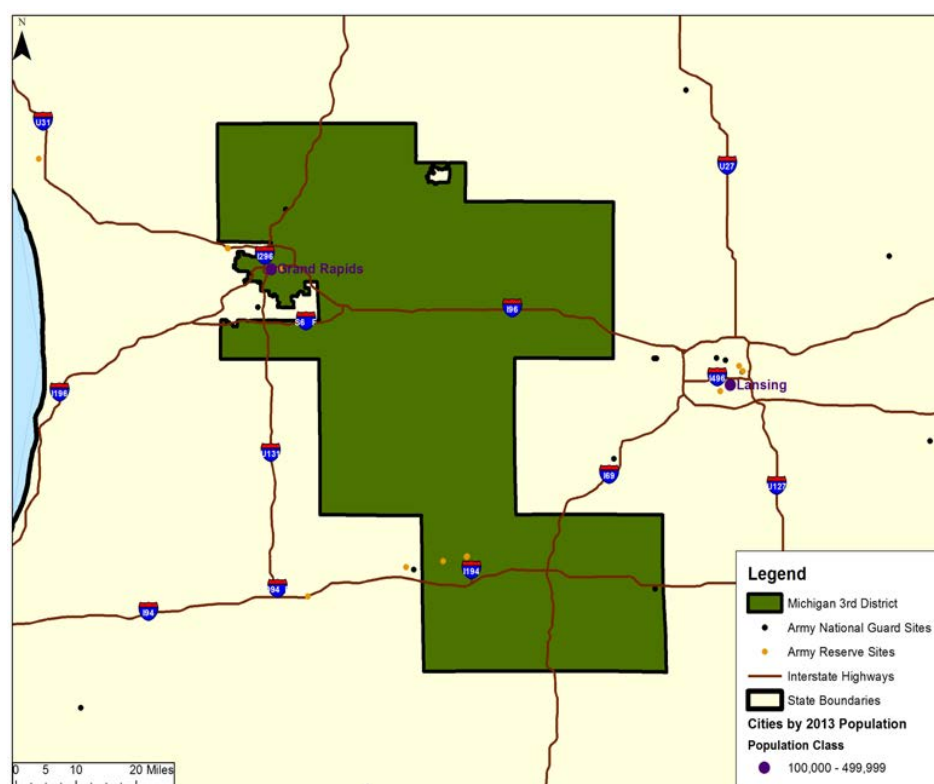
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 86,249,788	\$ 53,299,056	\$ 58,873,565
Additional Economic Output ²	\$ 223,004,131	\$ 115,079,395	\$ 113,196,222
Army-Driven Economic Output ³	\$ 309,253,919	\$ 168,378,451	\$ 172,069,786
All Army Direct Employment ⁴	1,582	1,587	1,493
Additional Employment ⁵	1,849	965	986
All Army Personnel and Additional Employment ⁶	3,431	2,552	2,479

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

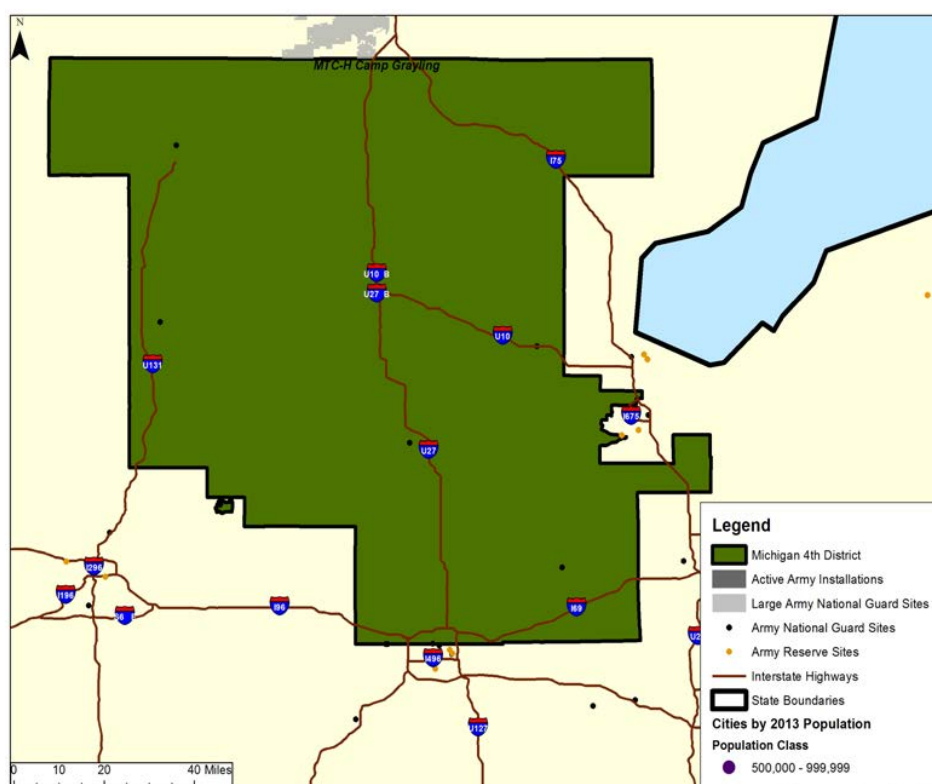
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 4



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 138,703,060	\$ 106,744,794	\$ 136,107,015
Additional Economic Output ²	\$ 367,981,663	\$ 270,752,907	\$ 341,633,324
Army-Driven Economic Output ³	\$ 506,684,723	\$ 377,497,701	\$ 477,740,340
All Army Direct Employment ⁴	1,945	1,901	1,760
Additional Employment ⁵	2,545	1,863	2,418
All Army Personnel and Additional Employment ⁶	4,490	3,764	4,178

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

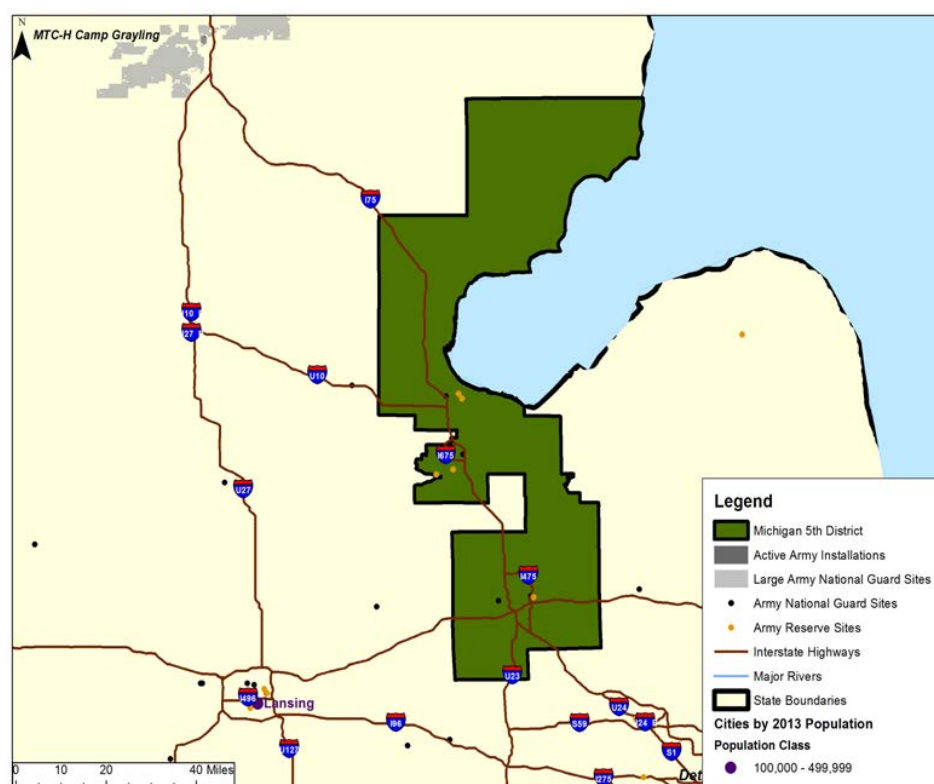
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 36,441,733	\$ 33,044,218	\$ 29,828,707
Additional Economic Output ²	\$ 84,739,175	\$ 49,664,178	\$ 57,729,583
Army-Driven Economic Output ³	\$ 121,180,908	\$ 82,708,397	\$ 87,558,290
All Army Direct Employment ⁴	1,168	1,168	1,060
Additional Employment ⁵	682	494	538
All Army Personnel and Additional Employment ⁶	1,850	1,662	1,598

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

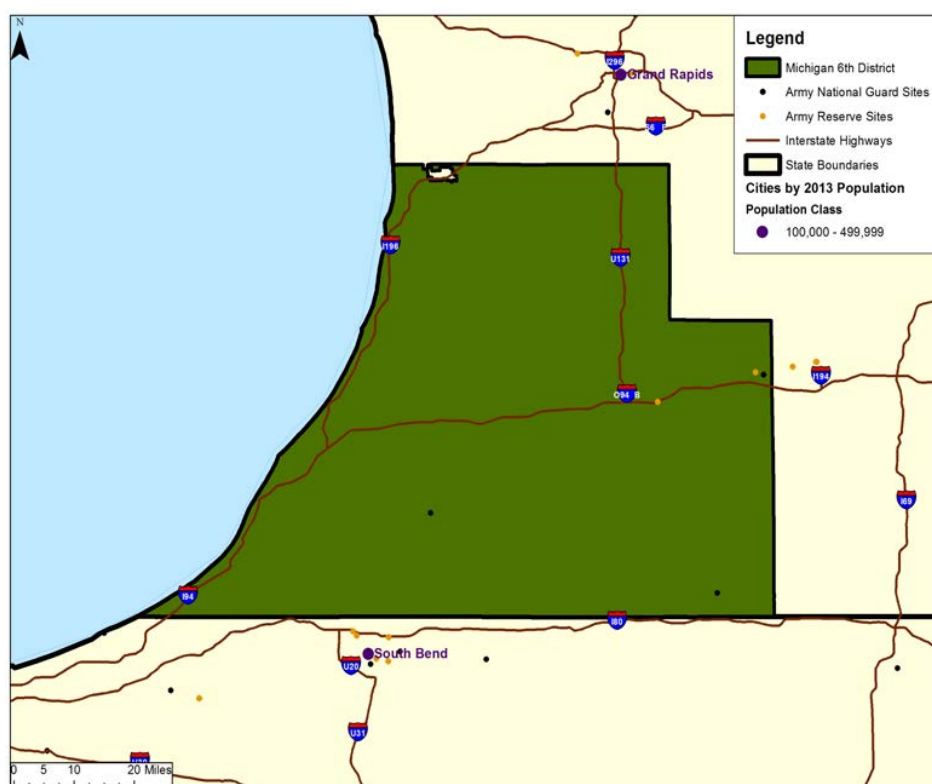
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

5 Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 42,713,769	\$ 39,653,513	\$ 38,342,672
Additional Economic Output ²	\$ 130,583,864	\$ 115,013,382	\$ 94,644,222
Army-Driven Economic Output ³	\$ 173,297,633	\$ 154,666,895	\$ 132,986,894
All Army Direct Employment ⁴	1,603	1,580	1,471
Additional Employment ⁵	816	712	676
All Army Personnel and Additional Employment ⁶	2,419	2,292	2,147

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

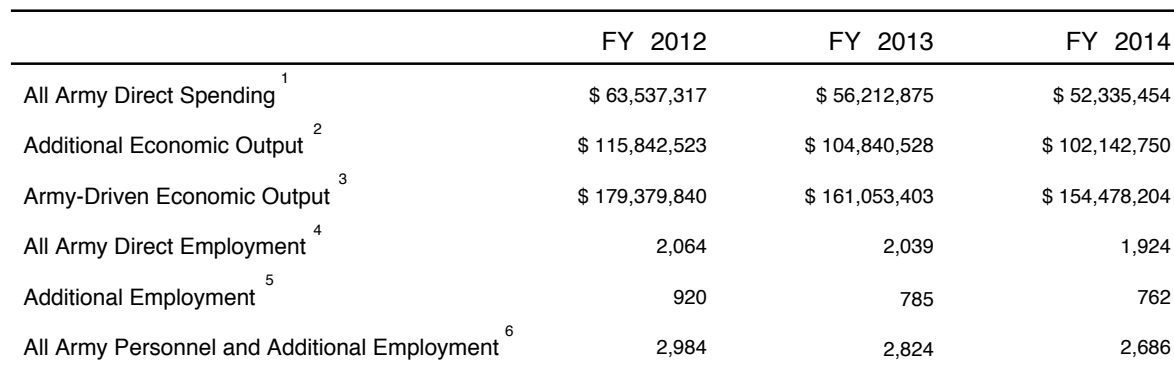
² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

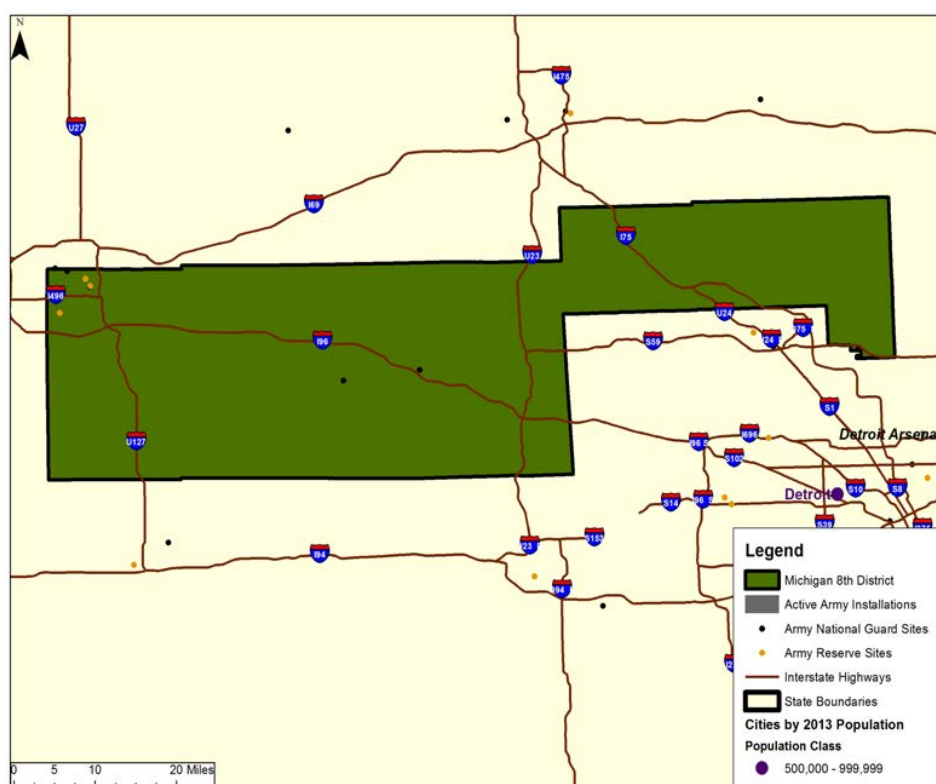
⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



⁶ All Army employment plus estimated additional employment.

Michigan - District 8



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 127,658,240	\$ 109,837,821	\$ 113,922,088
Additional Economic Output ²	\$ 351,253,553	\$ 336,300,338	\$ 400,126,533
Army-Driven Economic Output ³	\$ 478,911,793	\$ 446,138,159	\$ 514,048,620
All Army Direct Employment ⁴	2,231	2,214	2,068
Additional Employment ⁵	2,886	3,045	3,127
All Army Personnel and Additional Employment ⁶	5,117	5,259	5,195

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

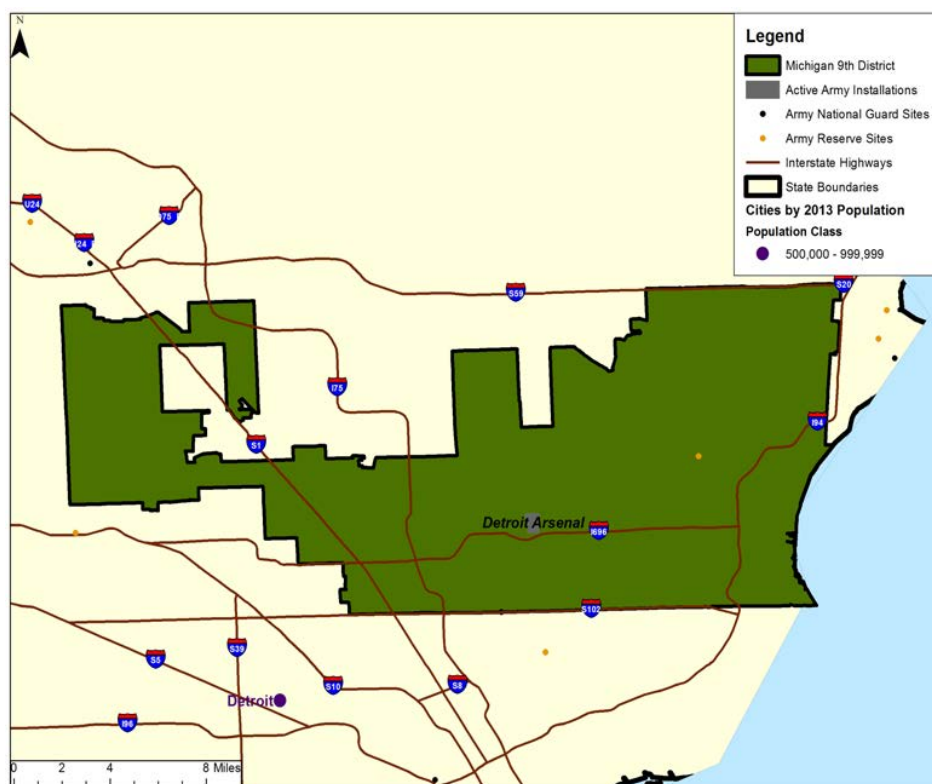
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 9



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 322,281,377	\$ 348,505,097	\$ 286,872,983
Additional Economic Output ²	\$ 767,106,255	\$ 850,278,787	\$ 698,294,496
Army-Driven Economic Output ³	\$ 1,089,387,632	\$ 1,198,783,884	\$ 985,167,479
All Army Direct Employment ⁴	3,508	3,399	3,284
Additional Employment ⁵	5,841	8,142	5,769
All Army Personnel and Additional Employment ⁶	9,349	11,541	9,053

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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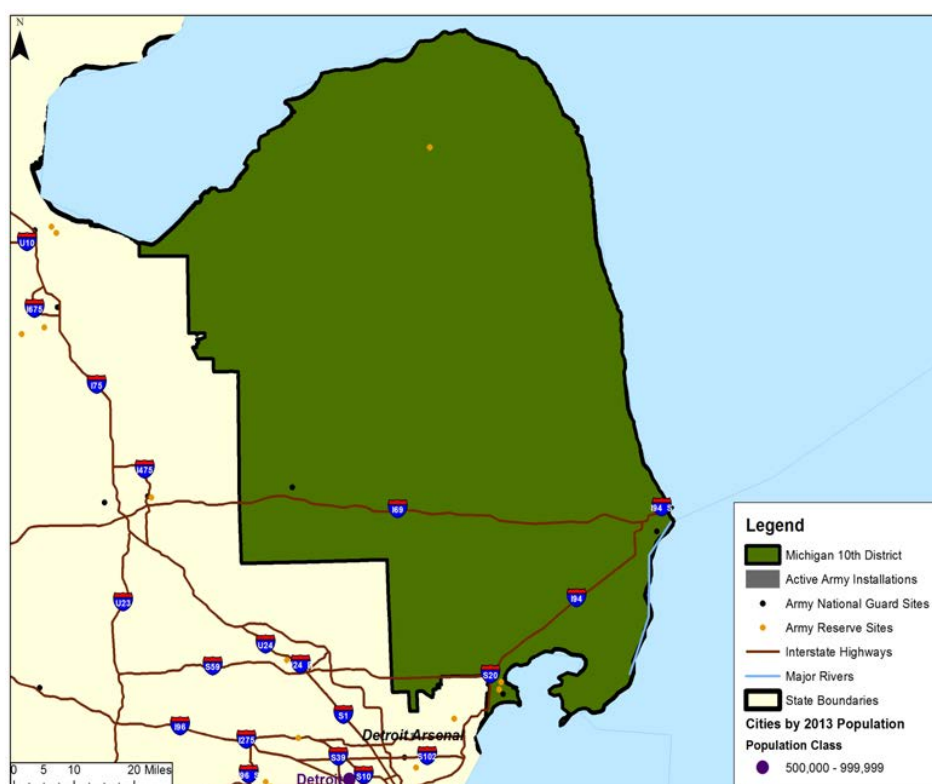
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 10



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 1,950,166,107	\$ 1,485,739,004	\$ 1,229,661,030
Additional Economic Output ²	\$ 3,358,797,546	\$ 2,774,757,811	\$ 2,143,968,247
Army-Driven Economic Output ³	\$ 5,308,963,653	\$ 4,260,496,814	\$ 3,373,629,277
All Army Direct Employment ⁴	2,831	2,749	2,597
Additional Employment ⁵	25,482	21,122	16,207
All Army Personnel and Additional Employment ⁶	28,313	23,871	18,804

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

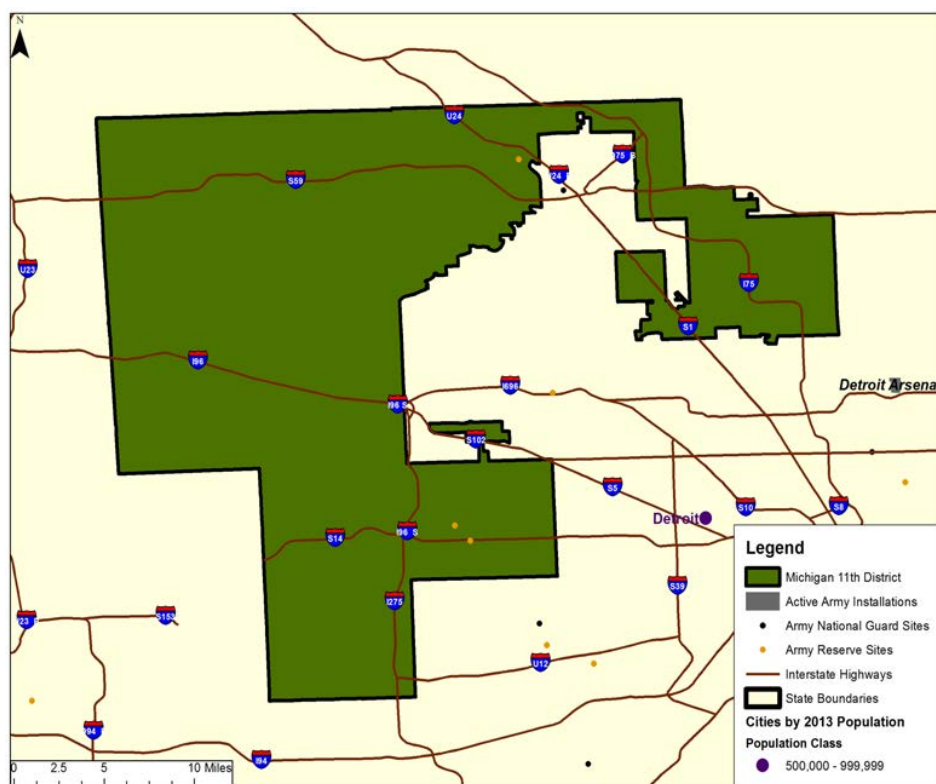
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 11



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 301,980,962	\$ 182,605,353	\$ 187,876,139
Additional Economic Output ²	\$ 586,148,431	\$ 366,038,100	\$ 416,873,369
Army-Driven Economic Output ³	\$ 888,129,393	\$ 548,643,453	\$ 604,749,508
All Army Direct Employment ⁴	1,906	1,842	1,756
Additional Employment ⁵	3,926	2,285	2,934
All Army Personnel and Additional Employment ⁶	5,832	4,127	4,690

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

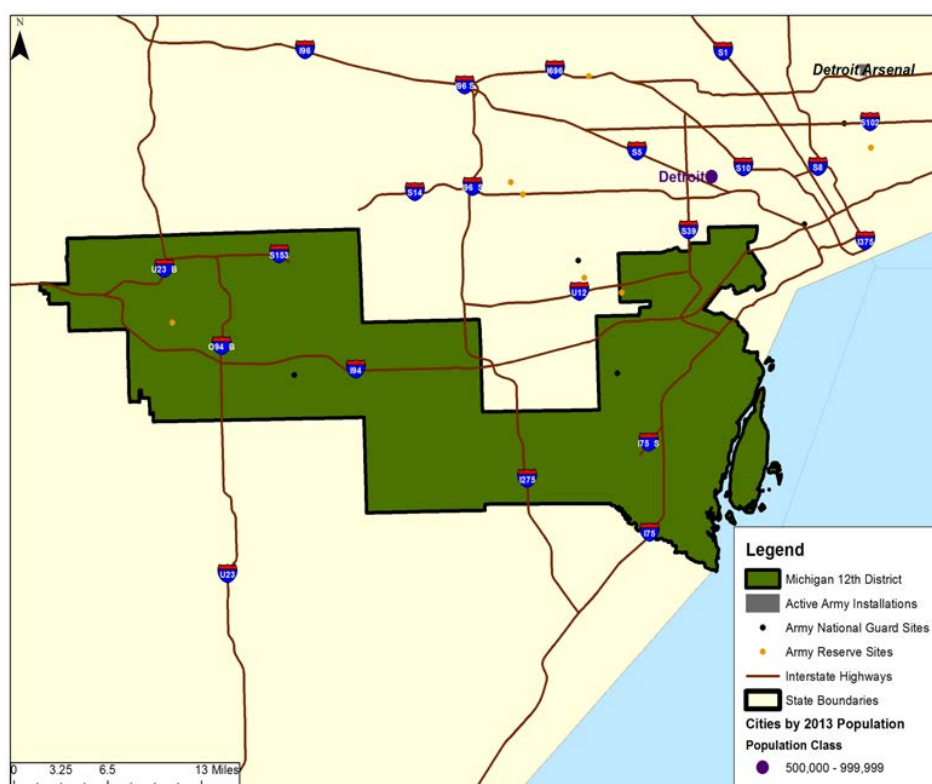
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

4 Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 12



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 96,358,045	\$ 65,854,185	\$ 75,238,108
Additional Economic Output ²	\$ 193,760,068	\$ 158,843,029	\$ 175,682,749
Army-Driven Economic Output ³	\$ 290,118,113	\$ 224,697,214	\$ 250,920,857
All Army Direct Employment ⁴	1,169	1,177	1,101
Additional Employment ⁵	1,645	1,178	1,223
All Army Personnel and Additional Employment ⁶	2,814	2,355	2,324

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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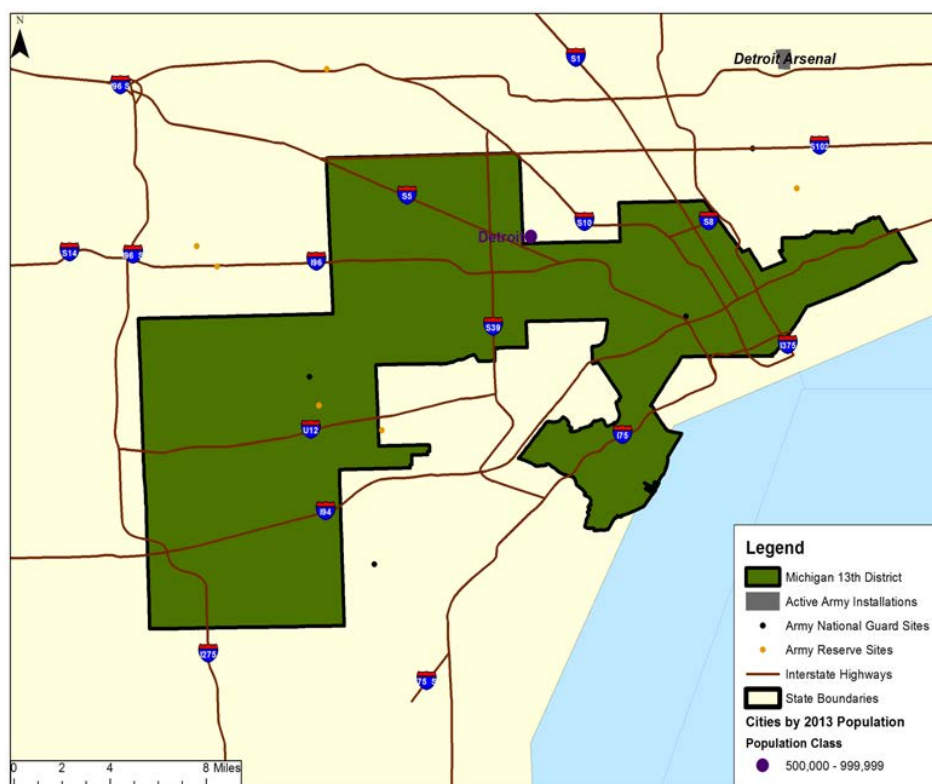
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 13



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 43,367,397	\$ 30,755,530	\$ 29,169,833
Additional Economic Output ²	\$ 90,781,801	\$ 69,486,591	\$ 61,249,875
Army-Driven Economic Output ³	\$ 134,149,198	\$ 100,242,121	\$ 90,419,708
All Army Direct Employment ⁴	902	896	825
Additional Employment ⁵	623	417	420
All Army Personnel and Additional Employment ⁶	1,525	1,313	1,245

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

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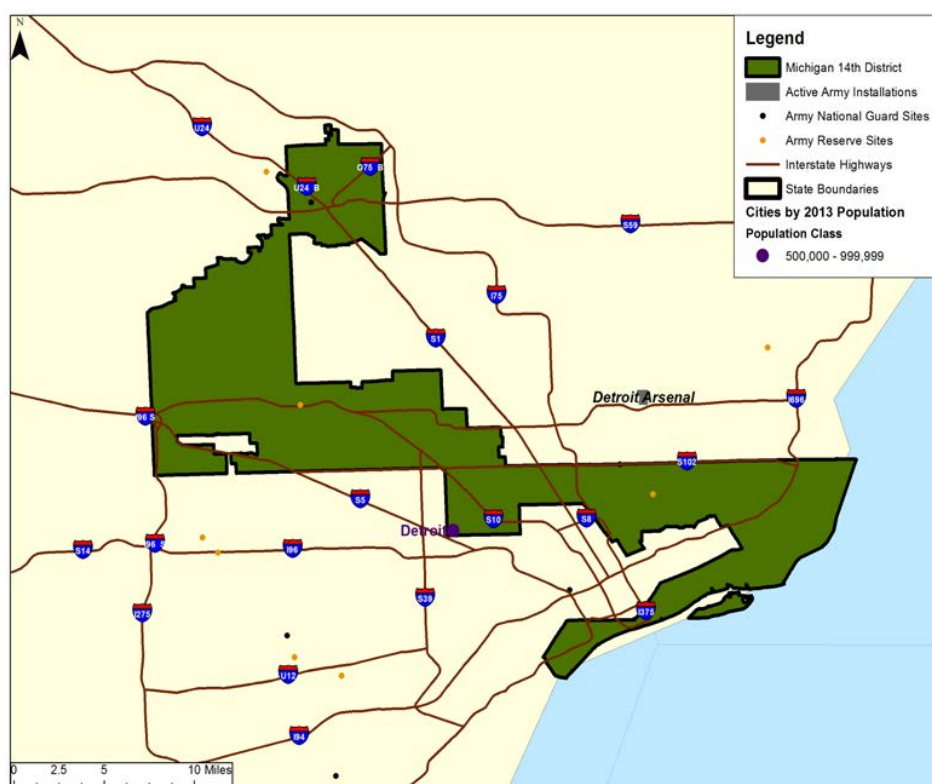
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

4 Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Michigan - District 14



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 96,347,654	\$ 79,455,822	\$ 60,870,263
Additional Economic Output ²	\$ 354,671,664	\$ 239,118,212	\$ 184,888,111
Army-Driven Economic Output ³	\$ 451,019,318	\$ 318,574,034	\$ 245,758,374
All Army Direct Employment ⁴	1,257	1,204	1,129
Additional Employment ⁵	1,490	1,262	909
All Army Personnel and Additional Employment ⁶	2,747	2,466	2,038

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

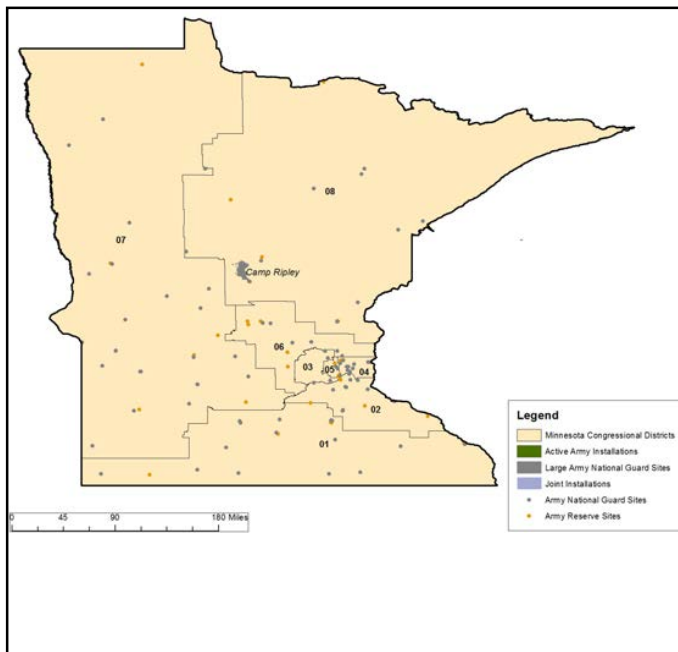
⁶ All Army employment plus estimated additional employment.

Minnesota

FY 2014 State at a Glance: Minnesota

Army Economic Effects¹

	Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	Army Direct Employment	Additional Employment	Army Personnel + Additional Employment
Regular Army	\$ 454,408,912	\$ 810,710,267	\$ 1,265,119,179	991	5,500	6,491
ARNG	\$ 128,877,034	\$ 246,821,127	\$ 375,698,161	11,021	1,890	12,911
USAR	\$ 50,533,193	\$ 99,306,508	\$ 149,839,701	3,932	732	4,664
Civ/Ret/Surv	\$ 143,761,859	\$ 276,587,349	\$ 420,349,208	1,743	2,127	3,870
Total	\$ 777,580,998	\$ 1,433,425,251	\$ 2,211,006,249	17,687	10,249	27,936



District Number	Army-Driven Economic Output
1	\$ 130,292,979
2	\$ 178,811,883
3	\$ 771,695,755
4	\$ 184,933,266
5	\$ 407,713,603
6	\$ 198,224,800
7	\$ 157,113,927
8	\$ 182,220,037

NOTE: Army Direct Spending includes acquisition and services contracts plus payments to soldiers, government civilians, retirees, and survivors since these are all sources of spending that enters the economy. However, retirees and survivors are not employees and thus not counted under Army Direct Employment. The number below is our estimate of the number of Army retirees and survivors receiving payments within the state.

Retirees and Survivors	8,804
------------------------	-------

¹Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables. Data labels are defined in the introduction, pp. iii–v.

Minnesota FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 59,475,383	\$ 130,260,963	\$ 189,736,346	2,440	916	3,356
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	149	1,466	648	176		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 66,086,529	\$ 123,791,153	\$ 189,877,682	2,461	835	3,296
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	170	1,408	651	233		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 348,956,471	\$ 718,187,755	\$ 1,067,144,226	1,961	4,137	6,098
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	1,111	540	154		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 82,499,202	\$ 186,172,093	\$ 268,671,295	2,223	1,494	3,717
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	131	1,244	550	298		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 242,571,057	\$ 465,287,752	\$ 707,858,809	1,245	2,755	4,000
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	72	688	379	106		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 79,545,155	\$ 139,883,851	\$ 219,429,006	2,837	1,193	4,030
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	156	1,781	608	292		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Minnesota FY 2012: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2012					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 72,450,035	\$ 140,347,133	\$ 212,797,168	2,631	1,179	3,810
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	110	1,958	324	239		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 99,161,402	\$ 194,515,571	\$ 293,676,973	2,875	1,950	4,825
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	134	1,919	488	333		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 1,050,745,234	\$ 2,098,446,271	\$ 3,149,191,505	18,673	14,459	33,132
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,079	11,574	4,187	1,832		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Minnesota FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 41,672,270	\$ 79,394,909	\$ 121,067,179	2,433	584	3,017
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	155	1,480	640	158		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 54,149,530	\$ 97,819,759	\$ 151,969,289	2,562	716	3,278
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	168	1,521	654	219		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 368,015,873	\$ 594,854,997	\$ 962,870,870	2,056	3,907	5,963
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	150	1,231	528	148		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 71,416,060	\$ 173,106,157	\$ 244,522,218	2,254	1,325	3,579
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	132	1,301	544	277		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 129,040,267	\$ 277,670,009	\$ 406,710,275	1,259	1,576	2,835
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	75	744	344	97		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 67,166,668	\$ 116,448,918	\$ 183,615,586	2,892	923	3,815
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	171	1,820	615	286		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Minnesota FY 2013: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2013					
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 44,287,491	\$ 81,016,386	\$ 125,303,876	2,593	607	3,200
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	118	1,950	304	222		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 65,578,704	\$ 130,886,499	\$ 196,465,203	2,867	1,160	4,027
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	142	1,939	472	315		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 841,326,863	\$ 1,551,197,634	\$ 2,392,524,496	18,916	10,798	29,714
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	1,110	11,985	4,100	1,721		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Minnesota FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District	Fiscal 2014					
1	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 46,559,798	\$ 83,733,181	\$ 130,292,979	2,302	634	2,936
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	155	1,374	605	168		
2	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 57,825,958	\$ 120,985,925	\$ 178,811,883	2,420	840	3,260
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	153	1,418	630	219		
3	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 302,621,108	\$ 469,074,647	\$ 771,695,755	1,948	3,241	5,189
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	142	1,143	514	150		
4	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 58,141,810	\$ 126,791,456	\$ 184,933,266	2,132	996	3,128
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	109	1,220	522	281		
5	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 124,452,578	\$ 283,261,025	\$ 407,713,603	1,198	1,651	2,849
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	66	680	352	100		
6	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 69,310,514	\$ 128,914,286	\$ 198,224,800	2,669	981	3,650
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	134	1,665	590	280		

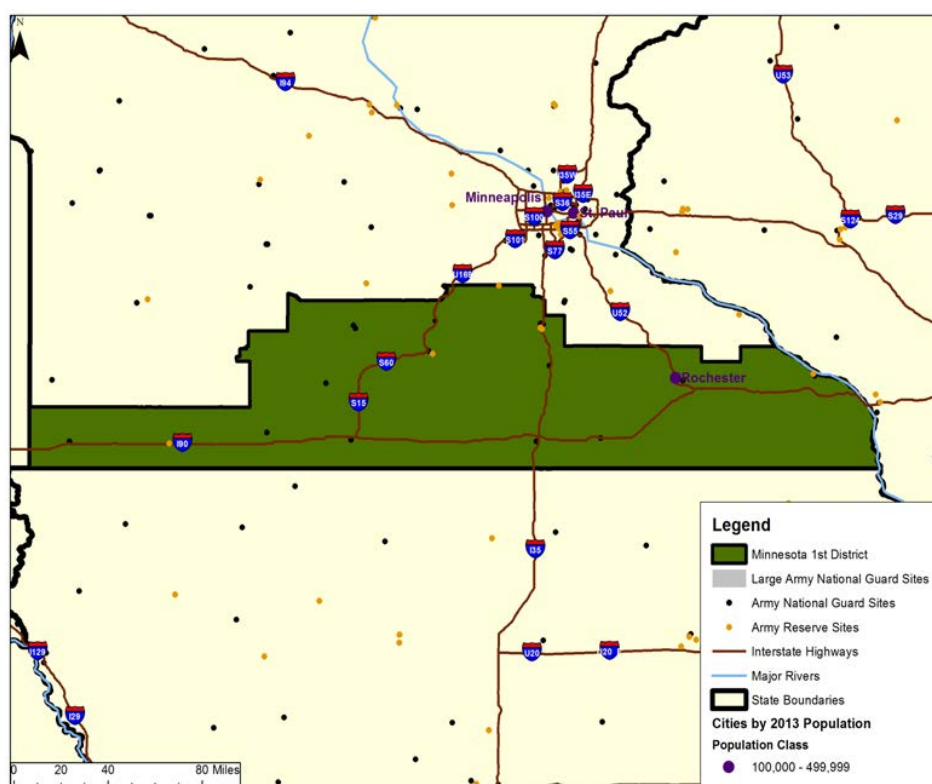
NOTE: Data labels are defined in the introduction, pp. iii–v.

Minnesota FY 2014: State Level Economic Effects of Army Spending, by Congressional District

District		Fiscal 2014				
7	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 55,515,558	\$ 101,598,369	\$ 157,113,927	2,376	837	3,213
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	91	1,765	298	222		
8	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 63,153,673	\$ 119,066,364	\$ 182,220,037	2,640	1,068	3,708
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	141	1,756	421	323		
Total	All Army Direct Spending	Additional Economic Output	Army-Driven Economic Output	All Army Direct Employment	Additional Employment	All Army Personnel + Additional
	\$ 777,580,997	\$ 1,433,425,253	\$ 2,211,006,250	17,685	10,248	27,933
	Regular Army Soldiers	ARNG Soldiers	USAR Soldiers	Government Civilian Personnel		
	991	11,020	3,930	1,743		

NOTE: Data labels are defined in the introduction, pp. iii–v.

Minnesota - District 1



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 59,475,383	\$ 41,672,270	\$ 46,559,798
Additional Economic Output ²	\$ 130,260,963	\$ 79,394,909	\$ 83,733,181
Army-Driven Economic Output ³	\$ 189,736,346	\$ 121,067,179	\$ 130,292,979
All Army Direct Employment ⁴	2,440	2,433	2,302
Additional Employment ⁵	916	584	634
All Army Personnel and Additional Employment ⁶	3,356	3,017	2,936

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

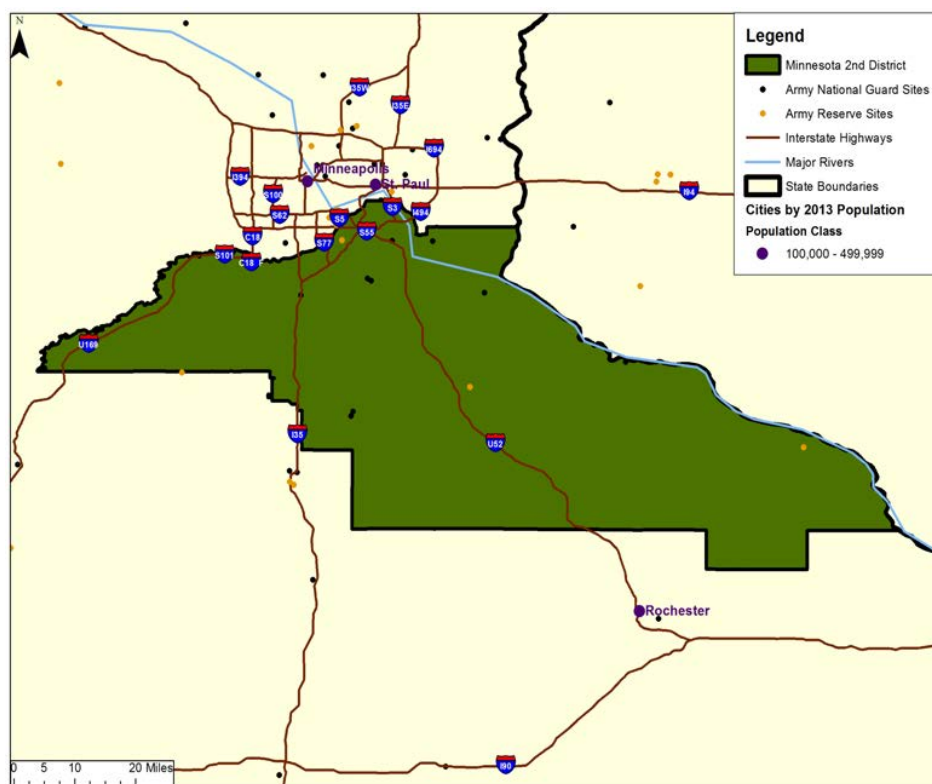
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Minnesota - District 2



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 66,086,529	\$ 54,149,530	\$ 57,825,958
Additional Economic Output ²	\$ 123,791,153	\$ 97,819,759	\$ 120,985,925
Army-Driven Economic Output ³	\$ 189,877,682	\$ 151,969,289	\$ 178,811,883
All Army Direct Employment ⁴	2,461	2,562	2,420
Additional Employment ⁵	835	716	840
All Army Personnel and Additional Employment ⁶	3,296	3,278	3,260

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tabs.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

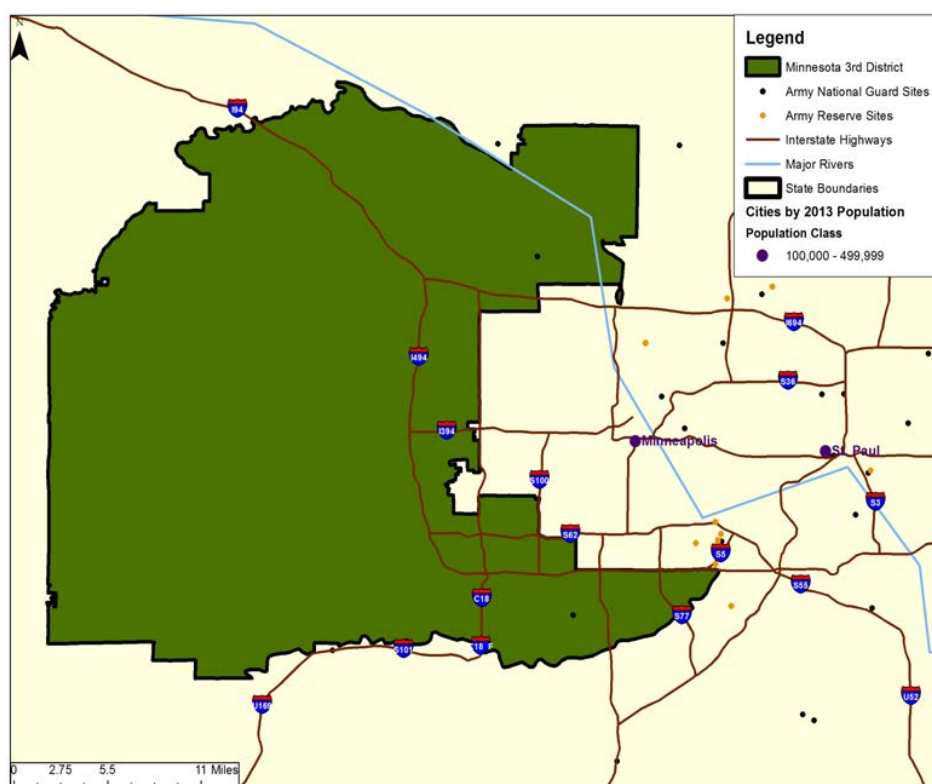
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Minnesota - District 3



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 348,956,471	\$ 368,015,873	\$ 302,621,108
Additional Economic Output ²	\$ 718,187,755	\$ 594,854,997	\$ 469,074,647
Army-Driven Economic Output ³	\$ 1,067,144,226	\$ 962,870,870	\$ 771,695,755
All Army Direct Employment ⁴	1,961	2,056	1,948
Additional Employment ⁵	4,137	3,907	3,241
All Army Personnel and Additional Employment ⁶	6,098	5,963	5,189

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/rr11119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

2 Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

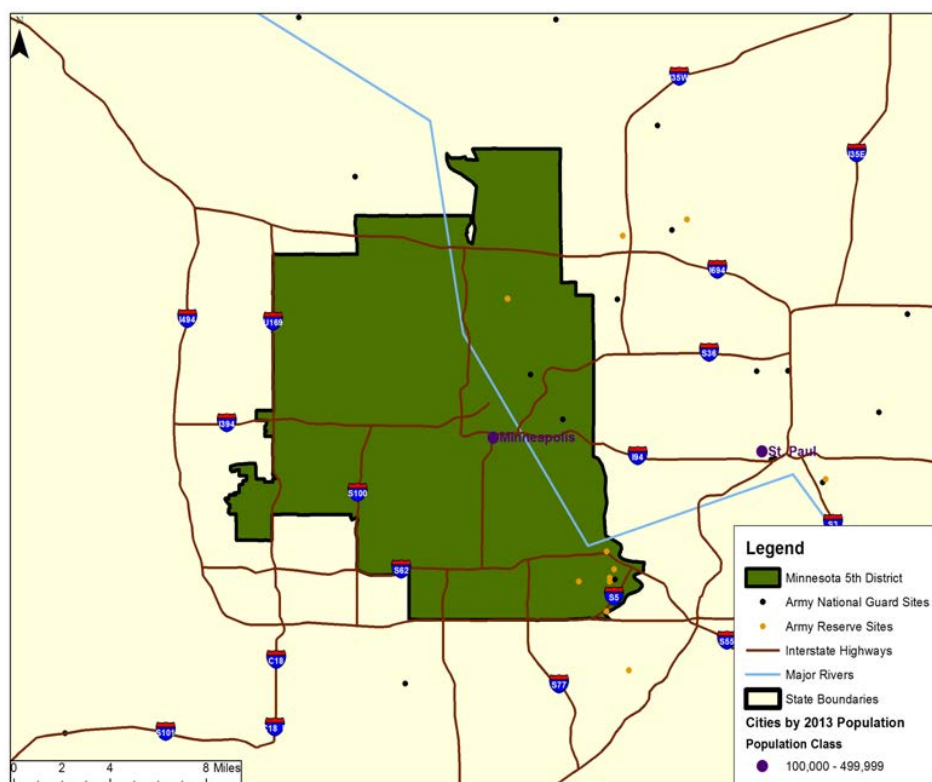
⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.



⁶ All Army employment plus estimated additional employment.

Minnesota - District 5



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 242,571,057	\$ 129,040,267	\$ 124,452,578
Additional Economic Output ²	\$ 465,287,752	\$ 277,670,009	\$ 283,261,025
Army-Driven Economic Output ³	\$ 707,858,809	\$ 406,710,275	\$ 407,713,603
All Army Direct Employment ⁴	1,245	1,259	1,198
Additional Employment ⁵	2,755	1,576	1,651
All Army Personnel and Additional Employment ⁶	4,000	2,835	2,849

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

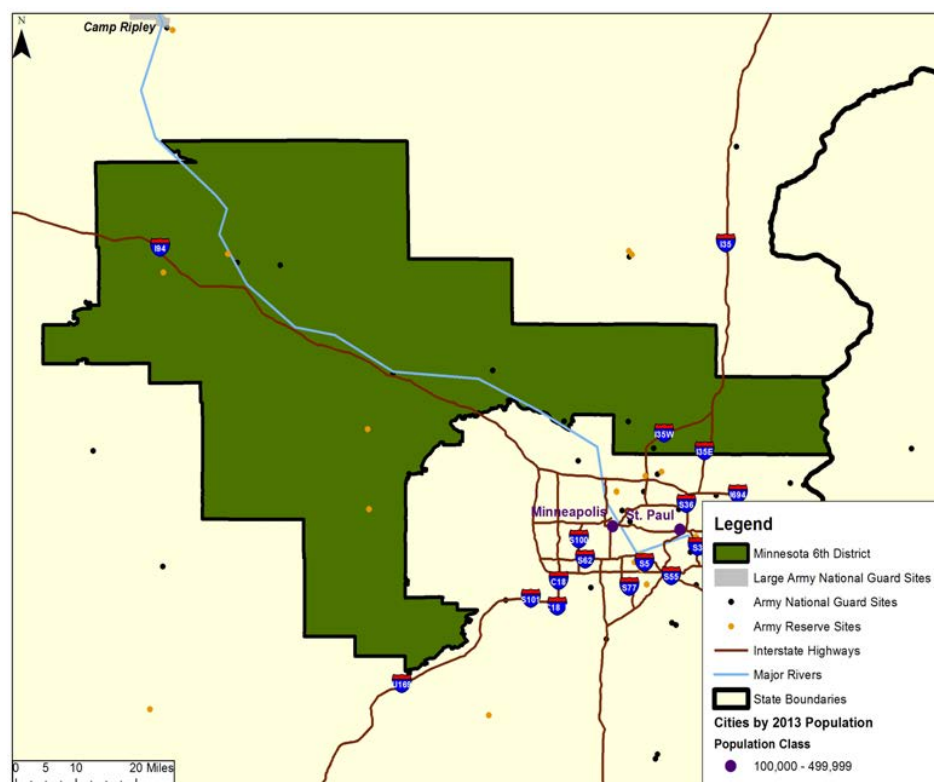
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Minnesota - District 6



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 79,545,155	\$ 67,166,668	\$ 69,310,514
Additional Economic Output ²	\$ 139,883,851	\$ 116,448,918	\$ 128,914,286
Army-Driven Economic Output ³	\$ 219,429,006	\$ 183,615,586	\$ 198,224,800
All Army Direct Employment ⁴	2,837	2,892	2,669
Additional Employment ⁵	1,193	923	981
All Army Personnel and Additional Employment ⁶	4,030	3,815	3,650

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

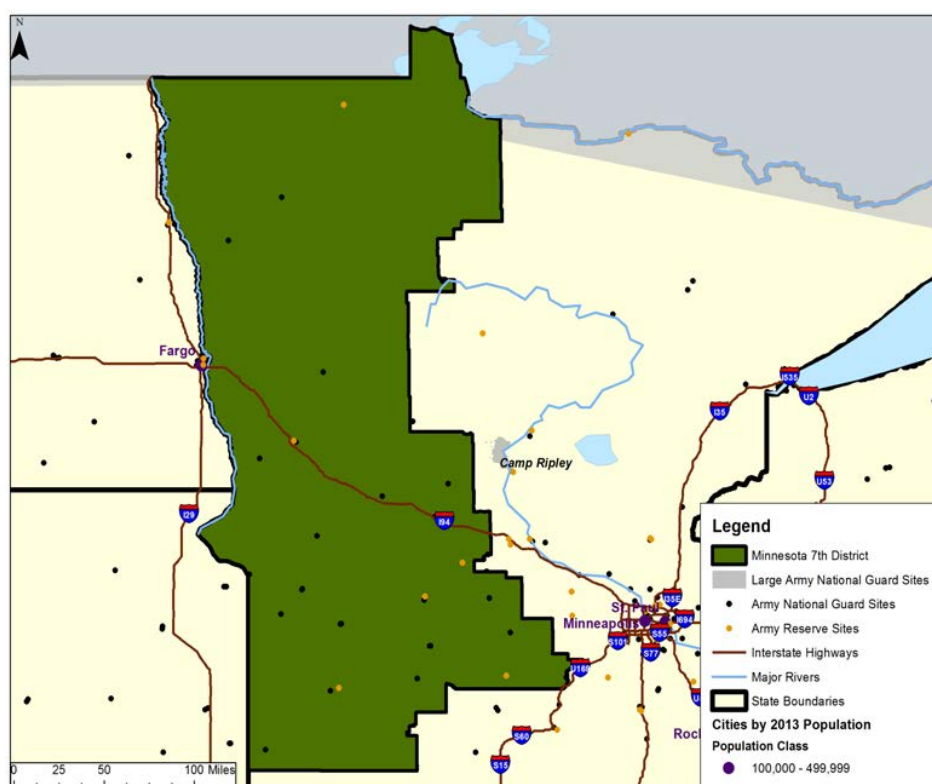
³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Minnesota - District 7



	FY 2012	FY 2013	FY 2014
All Army Direct Spending ¹	\$ 72,450,035	\$ 44,287,491	\$ 55,515,558
Additional Economic Output ²	\$ 140,347,133	\$ 81,016,386	\$ 101,598,369
Army-Driven Economic Output ³	\$ 212,797,168	\$ 125,303,876	\$ 157,113,927
All Army Direct Employment ⁴	2,631	2,593	2,376
Additional Employment ⁵	1,179	607	837
All Army Personnel and Additional Employment ⁶	3,810	3,200	3,213

NOTE: Please see Chapters Two and Three of the main report (The Army's Local Economic Effects, RAND Corporation, 2015, available at www.rand.org/t/rr1119) for a description of methodology, data sources, and caveats. Rounding errors may occur both within and among tables.

¹ Includes military and government civilian payroll and retiree and survivor pay for active component, Army National Guard, and US Army Reserve plus acquisition and services contracts in district.

² Includes estimated indirect and induced effects of all Army direct spending within and outside of district.

³ All Army direct spending assumed to stay in district plus estimated additional economic output. Does not include spending passed out of district.

⁴ Unique individuals paid in each district in each year.

⁵ Estimated additional jobs resulting from additional economic output, including indirect and induced effects of all Army direct spending within and outside of district.

⁶ All Army employment plus estimated additional employment.

Minnesota - District 8

To help inform decisionmaking in the event that the Army experiences significant changes to its budget, the U.S. Army Quadrennial Defense Review Office asked the RAND Arroyo Center to provide an empirical understanding of how Army spending affects communities and states. The main report, *The Army's Local Economic Effects*, presents findings on the economic activity supported by Army spending at the local level. This appendix is an ancillary volume. It provides detailed results of the analysis, organized by state and congressional district. It includes descriptions of the overall economic effects for each state, then delves into more detail by fiscal year, from 2012 through 2014, concluding with a parsing of the data by congressional district, providing maps and calculations. This volume includes Alabama through Minnesota.



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